

November 21, 2018

Listing Department
National Stock Exchange of India Ltd.
Exchange Plaza, C-1, Block G
Bandra Kurla Complex,
Bandra (E),
Mumbai- 400051
BSE Scrip Code: 532395

The Manager
Dptt. of Corporate Services
BSE Limited
Floor 25 Phiroze Jeejeebhoy Towers
Dalal Street, Fort,
Mumbai – 400 051
NSE Symbol: AXISCADES

Dear Sir,

Sub.: Analyst and Investor Event - Presentation

Please find attached the presentation for the Analyst and Investor Event held on November 20, 2018.

This presentation is the information for shareholders on the various product offerings of the Company.

Kindly upload presentation to the terminals.

Yours truly,

For AXISCADES Engineering Technologies Limited

Shweta Agrawal Company Secretary

Shoreton Agrama

AXISCADES Engineering Technologies Limited

Poised for growth

November 20, 2018



Disclaimer



Certain statements in this communication may be considered as 'forward looking statements' within the meaning of applicable laws and regulations. These forward-looking statements involve a number of risks, uncertainties and other factors that could cause actual results to differ materially from those suggested by the forward-looking statements. Important developments that could affect the Company's operations include changes in the industry structure, significant changes in political and economic environment in India and overseas, tax laws, import duties, litigation and labour relations.

AXISCADES Engineering Technologies Limited (ACETL) will not be in any way responsible for any action taken based on such statements and undertakes no obligation to publicly update these forward-looking statements to reflect subsequent events or circumstances.

Market Outlook – Engineering Services



Engineering Outsourcing

\$650 Bn Global Corporate ER&D Spend

\$80 Bn Outsourced Globally \$24 BN Addressed by India

FY17 Source: Nasscom

Indian ER&D segment is expected to grow 3X by 2025 to reach anywhere between USD 70-90 billion, a CAGR of 15%.

Industry trends

- Digitization
- Platform Consolidation
- Localization
- Sustainability
- Reverse globalization
- Feature Enhancements
- Cost optimization

Key Technology Drivers

- Internet of Things
- Connected Factory
- Advanced Sensors
- Automation
- Data Analytics



June' 2018 Source: Hfs ER&D Report

Addressable market by Industry and Service



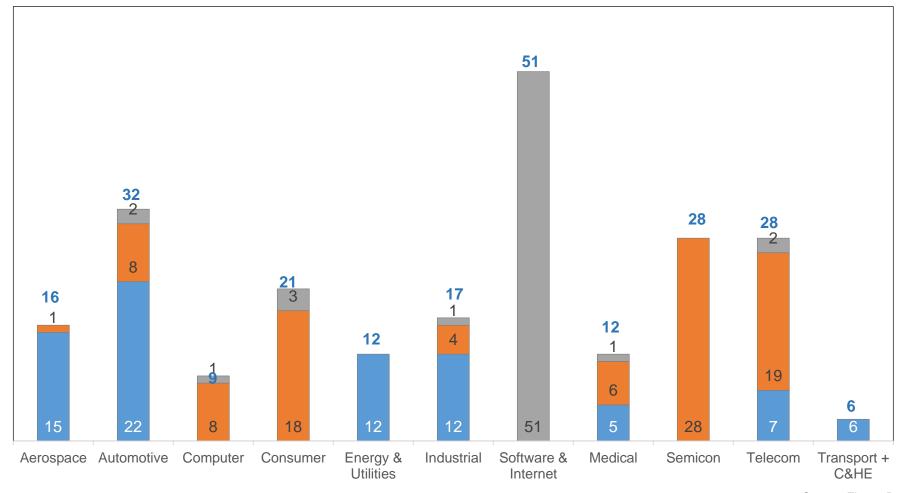
ER&D globalization & services addressable market stands at USD 232 BN with Embedded & Software services constituting ~66% of the total market

Overall \$ 232 B

64 PLM + MFG

92 Embedded

76 Digital Engg



Source: Zinnov Report 2017

Market Outlook – Product & Solutions & Offsets



Make In India and Offsets

\$ 200Bn Capital acquisition plan \$ 130Bn Import content \$ 40Bn
Offset obligation

Source: FICCI

The offset opportunity can grow to over **USD 8 billion** per annum in the next few years based on the current capital purchase requirements of Buy Global.

Key Drivers

- Modernization
- Indigenous product development
- Manufacturing support
- Offsets
- Global supply chain partner

Defence R&D – DRDO Labs

FY19 – ₹ 9600 Cr

Source: Secondary Online Research

Key Drivers

- Modernization
- Indigenous product development

AXISCADES is a leading Product Engineering & Defense Company







Concept Design | Structures Engineering Avionics | Manf Support



System Integration | Systems Engineering Electronic Warfare Systems | SCM

Aerospace

Defence

& Homeland Security

Product Engineering Solutions enabled by Digital Technologies



Electronics

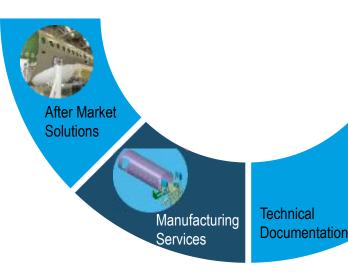
Design and Analysis | NPD Telematics | HMI

Automotive



Vehicle Engineering | Telematics | ADAS | AUTOSAR

Heavy Engg.







Energy

Mechanical & Electrical Engineering | Automation | IoT



Assistive Technology | Wearable Electronics | Remediation | System Engineering

Medical & Healthcare



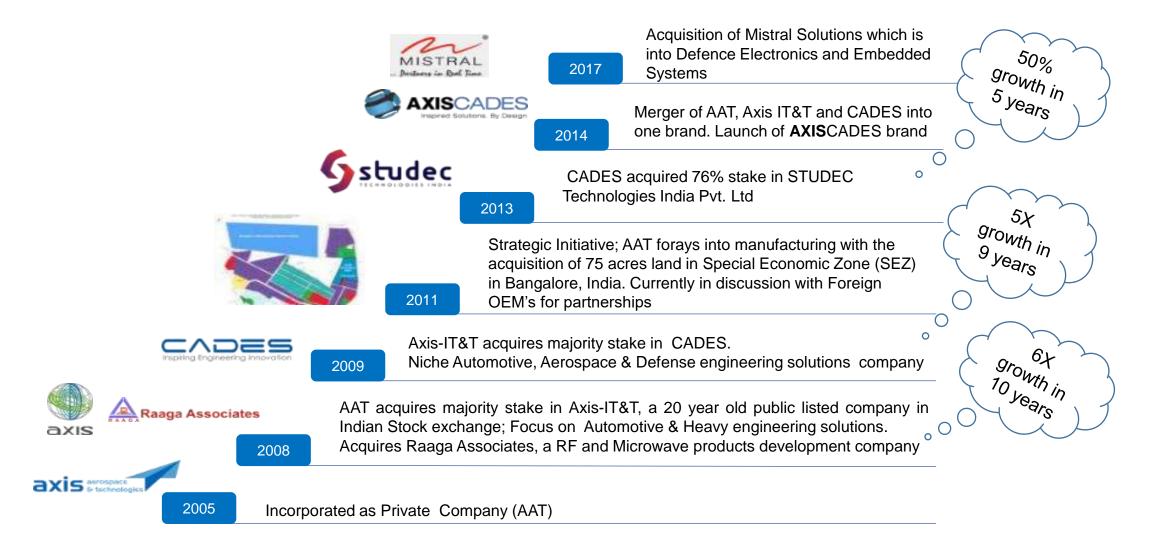
Platform Development | Design | Testing

Semiconductor

Public Listed Company (NSE: AXISCADES & BSE: 532395)
Strategic partner to global OEMs for innovative, & smarter product.

Strategic acquisition gave us diverse service & product portfolio





Built on a strong foundation of engineering poised for growth



2016 - 2017

2012 to 2015

Pre 2012

Pure play **mechanical engineering** services provider with stronger engagement models.

–ODCs and long-term contracts

Engineering Solutions provider to major OEM's for complex programs in aerospace, defense and heavy engineering verticals.

- System integration and Manufacturing Support Services
- Enhanced Aerospace product portfolio with Automated Test Equipment, Test Solutions, Avionics and EWS

Strong Technology partner, Established as Leading Tier 1 Engineering Solutions provider in Heavy Engineering and Aerospace Domain, enabling OEM's address their end customer requirements with domain expertise and proven technical capabilities.

- Integral part of the OEMs global supply chain
- Portfolio expansion into Medical Devices, Embedded and PLM Services.

2018

Products and Solutions portfolios

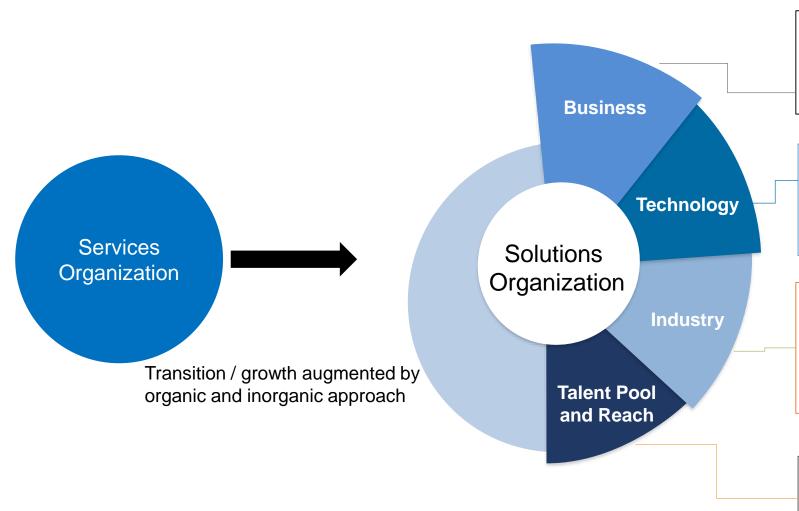
Capable of addressing digital technologies through Mistral acquisitions.

Partnerships with Defence suppliers in **Drones**, **UAVs** etc.

Digital Engineering

Strategy aligned with transformation in industry





- End to end **engineering service provider** (Mechanical, Electrical, Electronics, Embedded)
- "Must grow" & "Must win", Grow the top 2 accounts
- Broaden & Deepen service offerings through acquisition
- AI/ML as a part of core Engineering services
- Model Based System Engineering
- Grow Embedded & Product Lifecycle Management (PLM)
- Integrated digital competency in **IIoT**/Industry 4.0
- Focus on key industry verticals Transportation, Energy and Medical Devices, Defense & Semiconductor
- Incubate Cyber Security & Expand Product (Radar)
- "Engineering Stack" for digital engineering
- Manufacturing Practice for industry 4.0 offerings
- Partner with ALM/PLM/AIML/IOT companies
- Expand presence in North America, Europe
- R&D partnership with Academic institutions across the world

Focused vertical Transportation (Auto, Aerospace, Heavy engineering), Energy, Medical Devices & Defense





Automotive

- Preferred partner for EU and NA Auto OEMs
- Commercial vehicles, Trucks, Buses, Cars & SUVs
- Engineering Solutions in BIW/CIW, Chassis, Powertrain, Interiors, Plastics, Localization, Prototyping and SCM
- Body control & display electronics, Advanced Driver Assistance, Telematics and Infotainment, Active and Passive safety systems, After market solutions – like TPM



Heavy Engineering

- Largest ESP to NA OEM
- Commercial, Forestry, Construction, Turf, Agricultural, Engines
- Engineering Solutions in Structures, Lube system, Hydraulic, Mfg. Engg.
- Machine control and Off board systems, Telematics and Fleet management, Active and Passive safety systems





Aerospace & Defence

- Strategic partner to top 3 of 10 OEMs of Commercial, Business, Military and Special purpose aircrafts
- CoC's in Structures, Interiors, Avionics, Systems & Mfg. Engg.
- Design, Analysis, Simulation, Mfg Engg, In service support, Tech pub
- AP1020 design approval authorisation
- Technology products & solutions for Air, Land, Naval, & HLS
- EWS, Simulations, C4I2, ATEs, GHE, GSE, Mfg support, SCM
- Licensed to undertake defence manufacturing & India Offset Partner (IOP)
- Defence & Homeland Security
- Radar, Sonar and RF Design



Energy

- Dedicated Offshore Development Center for European OEM
- Mechanical Engineering, Electrical Engineering and Technical Publications
- Tower, Generator, Rotor Hub, Spinner, Nacelle, Yaw, Blade Tooling, TeamCenter Reuse Library
- JV with Assystem for Nuclear Energy



Medical Device

- ISO13485 Certification
- Engaged in Orthopedic, Patient Monitoring Systems
 Lab / Hospital Equipment Segments
- Product development with Electro Mechanical Packaging
- Value Engineering with Localization for existing/emerging markets
- Regulatory compliance Services

All pictures are indicative

An end to end engineering services provider..



End to End Engineering solutions provider - Concept ightarrow Assembly ightarrow After sales product support

Concept Design- Sub system and Components 3D CAD Modeling & Detailing Tolerance Analysis, GD&T Configuration Field Failures Value Engineering

Product Design

Embedded Engineering Engine Application development Core engine software Software Build, Integration & FMEA Engine validation & Simulation

Structural Analysis – Linear & Non-Linear Life Prediction, CFD, Thermal Analysis Virtual testing & Test Correlation Multi-Body Dynamics & Optimization Product Validation -Simulation

Manufacturing Engineering Virtual Manufacturing & Facility Layout Design Manufacturing Engineering /Process Planning PFMEA & Control Plans CNC Programming Tool/ Jigs/ Fixtures Design

Technical Publication
Bench Marking & Reverse Engineering
Supplier Non-Conformance Engineering
Dealer Service Virtual Validation
Machine Integration & Remanufacturing

After Sales

PLM & Engineering IT PLM – Implementation, Integration & Operations CAX Packages – Customization, Functionality Enhancement & Maintenance Custom Engineering Application Development & Maintenance

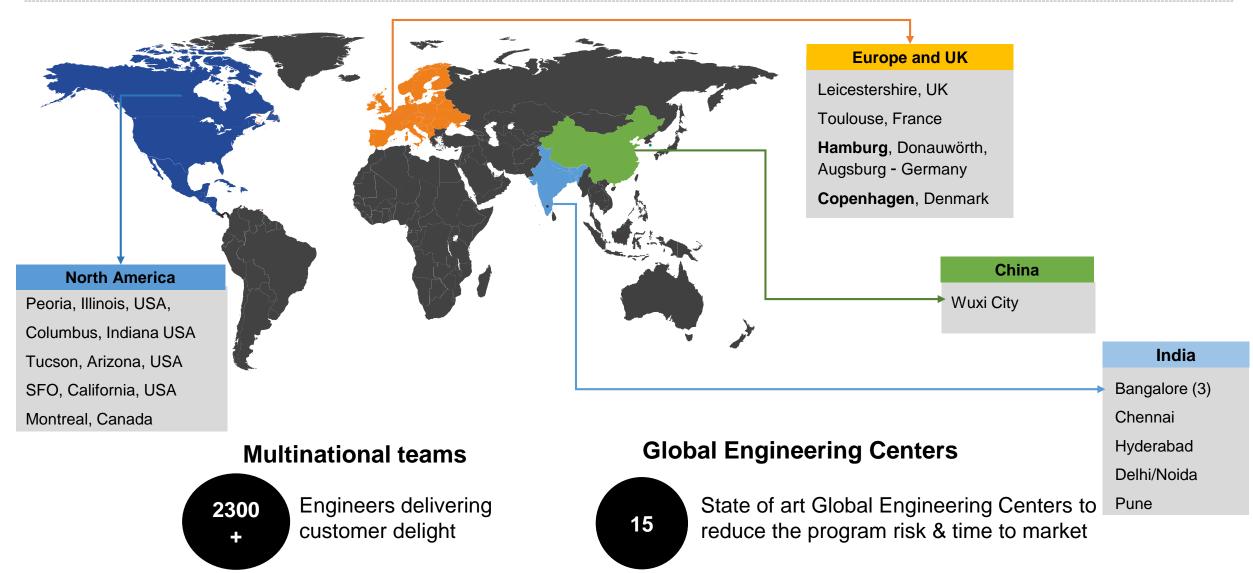
Multi-program & Multiple OEM Experience in Engines:

- Close to 3 decades of experience in serving the Engines industry
- Established ecosystem of partners across industry
- Axiscades tie up with engine service centers for associate training & competitor bench marking.
- Co-partnered with customer for 15 patents in recent past.

All pictures are indicative

..With global footprint with local engineering capabilities

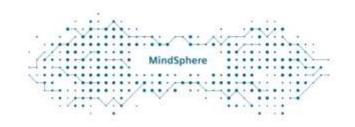




All pictures are indicative

..and in partnership with industry leaders and innovative companies





















Partner of choice for tier 1 OEMs and innovative engineering companies



Preferred strategic partner

8 ODCs
Deep-rooted
relationships with
industry leaders

Enabling customers across transnational locations

Skilled Multinational teams



2300+

Engineers delivering customer delight

7 yrs of avg experience PhD, Mtech and BE graduates

Process & Best practices



Industry specific certifications and best practises addressing customer requirements

ISO, ISO/IEC, AS9100C ISO 13485, AUTOSAR DO 178B, CEMILAC

Domain Expertise



6 verticals

Deep domain expertise and proven capabilities Technology intensive industries - Aero, Def, Auto, HE, Energy, Medical & Healthcare

Global Footprint – Closer to customer



15 Global Engineering Centers across North America, Europe and APAC

Proximity centres at Toulouse, Hamburg, Augsburg, Peoria, and Denmark

Partner eco-system



18 partners

Reliable ecosystem delivering one stop solution

..built on long term partnership with deep engineering capabilities



5 years contract for 250 enggrs.

May 12, 2011: CADES awarded Aerospace OEM Strategic ODC 1.0 Partnership

"CADES (an AAT group company), a leading Engineering services company has added another feather in their cap by winning an Aerospace OEM Strategic ODC partnership."

3 years contract for 100 enggrs

September 24, 2015: AXISCADES signs contract with European Wind Power Company

"The Bengaluru-based engineering and designing services company AXISCADES Engineering Technologies Limited today announced the signing of a long-term strategic contract with European Wind Power major, a global manufacturer of wind turbines.

As part of the contract AXISCADES will set up a dedicated overseas development center(ODC) at Hyderabad with 50 engineers to serve European Wind Power Company"

3 years contract for 300 enggrs.

 December 1, 2016: AXISCADES fortifies their leadership position in Aerospace Engineering wins European Aerospace OEM ODC 2.0 contract

"European Aerospace OEM has signed a strategic agreement with AXISCADES to provide a range of critical engineering services for product development and manufacturing support for all European Aerospace aircraft programs."

AXISCADES has proved to be a reliable partner for long-term relationship.

Board of Directors





Dr. Vivek Mansingh Independent Director (Chairman)

An innovator and highly accomplished global thought leader with excellent blend of business, technical & leadership skills Ex. Vice President, at Cisco Systems India



Sidhartha Mehra
Non Executive Director

A qualified Chartered Accountant with a rank from ICAI and Company Secretary from ICSI. Ex. Vice President at GE Capital



Mritunjay Singh
Chief Executive Officer and
Executive Director

Ex. Executive Director and President of Persistent Services Business responsible for operations across products, platforms and services. Also worked with Infosys, Kanbay and Tata Steel.



K.M. Rustagi Independent Director

Fellow member of the Institute of Chartered Accountants of India and an Associate Member of the Institute of Company Secretaries of India.



Anees Ahmed Executive Director

Co-founder of Mistral, actively involved in the strategic planning and new business initiatives of the company with his astute business acumen and exemplary vision. Active member of Entrepreneurs Organization (EO) and Young Presidents Organization (YPO).



Srinath Batni Independent Director

Has a worldwide leadership experience in Strategic Groups & Customer Delivery including Retail and Telecommunications Business.



Sudhakar Gande
Non Executive Director

An acknowledged investment banker and a visionary who has architected the success of several venture developments.

Chairman, FICCI – Aerospace and Air Defence Task Force and Member, National Executive Committee, FICCI



Pradeep Dadlani Independent Director

Consultancy and Corporate experience in varied sectors & functional areas such as IT, Media. Telecom, Environment, Industry



Ashwani Kumar Datta Non Executive Director

Ex-Chairman & Managing Director, Bharat Electronics Limited (BEL). Has extensive experience in Development & Engg., Production, & installation / commissioning of complex Radar & Communication Systems.



Mariam Mathew Independent Director

Rich work experience in the IT industry and has worked with several global companies including WIPRO, Cyient, CMC

Dynamic & Adept Management for Execution of Future Plans





Mritunjay Singh
Chief Executive Officer & Executive Director

Mritunjay Singh (Munjay) brings decades of experience and has proven record of taking customer-centric technology companies to the next level of growth.

His previous role was Executive Director and President of Persistent Services Business. He was COO of the company responsible for operations across products, platforms and services. He was instrumental in strengthening company's sales and delivery capabilities and was responsible for growth in USA and Australian markets. He was driving the India government business as part of new market expansion. He turned around company's legacy business and put it on a growth trajectory.

Prior to Persistent, Munjay was with Infosys for over a decade and last served as head of Financial Services Application Delivery and Pune Development Centre. He also worked with Kanbay and Tata Steel.



Kaushik Sarkar Chief Financial Officer

Kaushik's experience spans over two decades in the field of Financial and Business operations. His professional expertise includes Business Partnering, driving operational efficiency and Automation, Financial Planning and Analysis, Instituting internal control and systems, Strategy and acquisitions, Relationship and Change Management, Treasury, Tax & Compliances.

In his earlier role, Kaushik has been a Senior Director and Head of Finance and Operations for Adobe Systems India, responsible for growing the Indian operations and driving profitability. Prior to that he spent 8 years as Senior Director Finance for Oracle in India & in USÁ. At Oracle he was instrumental in setting up finance Shared Services centre and partnering; driving the global Cloud computing business to a profitable growth trajectory. He has a wide ranging leadership experience with Siemens India & in Germany for around 8 years.



Mitalee Dabral Head HR

Mitalee Dabral is head of HR for AXISCADES. She has over 16 years of HR generalist experience in Human Resources across leading organizations in India . She holds an HRM (Human Resource Management) degree from TISS (Tata Institute of Social Sciences -Mumbai) 2002. She has held diverse leadership responsibilities as a Strategic HR Business Partner to support business agendas and create high performing HR teams.

Mitalee, until recently was Director HR at ANI Technologies - Ola cabs. She was responsible for HR Service Delivery across multiple Business Units. She was instrumental in setting up and strengthening company's HR Policies, processes and HR service delivery capabilities in various HR aspects.

Prior to Ola , Mitalee was with Accenture, Patni & Infosys where she was leading the HR function for Product Lifecycle and Engineering Services Unit.

Dynamic & Adept Management for Execution of Future Plans





Sharadhi Babu
Whole-time Director – AXISCADES Aerospace &
Technologies

Sharadhi is an Aeronautical Engineer, a Software Professional and an Entrepreneur with over 25 years of industry experience.

Sharadhi has served as an Aeronautical Engineering Officer in the Indian Air Force handling technology and operations of Radar, Communication, Data Handling and associated systems. His work experience in the field of Software Engineering spans across several cutting edge technologies, Product Development, Systems and Application Development, Designing, Architecting, Building and Delivering several innovative products and many huge, complex Software Systems of Networking, Wireless and Wire-line Communications and blend of Open and Embedded Systems domain expertise. Sharadhi co-founded M/s Adamya Technocrats and worked as its Chief Operating Officer.



Ajay Sarin Sales – North America

Ajay has over 24 years of experience in sales, strategic business development, CRM, brand building and executing new initiatives. Prior to AXISCADES, Ajay was working with ALTRAN as Director Business Development. He has worked in different industries like Oil and Gas, IT and global Engineering product companies like Rolta, Autodesk, ESRI, and Trimble where he has managed domestic and international business development. He has been instrumental in initiating strategic partnerships towards long term growth.



Anees Ahmed
Founder & President – Mistral
and Executive Director AXISCADES

Anees, co-founder of Mistral, has played a guiding role in moulding the company to become one of the most respected global players in the embedded technology domain. He is actively involved in the strategic planning and new business initiatives of the company with his astute business acumen and exemplary vision.

An entrepreneur since the age of 23, Anees has over 25 years of Sales and Business Development experience. Prior to setting up Mistral, Anees had a successful career at Pertech Computers Ltd. and Cranes Software. Anees holds a Bachelor's Degree in Computer Science Engineering and is a graduate from MIT's "Birthing of Giants" program.

Dynamic & Adept Management for Execution of Future Plans





Anjan Kumar Sales Auto, India and GIC

Anjan is Vice President and Head of Sales (APAC) and Automotive portfolio for AXISCADES. He is a Business leader with more than 20 years of experience in various Client Sales and engagement stints in Engineering and IT Services organisations. His domain competence is largely with Automotive and Manufacturing. He has grown new Businesses, managed large global Accounts (revenues upto \$65M) in the US, Europe and APAC markets.

His tech consulting experience from his earlier years has helped carving out compelling value proposition for the Clients.



Abhijit C Head, Alliances

Abhijit has appx 14 years of experience in the product engineering space working for large enterprises in the discrete manufacturing ecosystem. He leads our industry 4.0 strategy working with our global alliances like Siemens PLM, Dassault Systemes, Altizon and Aras corporation.

Abhijit joined us from Persistent Systems where he was heading the PLM practice heading large consulting and system integration projects for some of the largest enterprise customers in aerospace, industrial and automotive space.



Paddy Rao Director Sales – Aerospace, North America

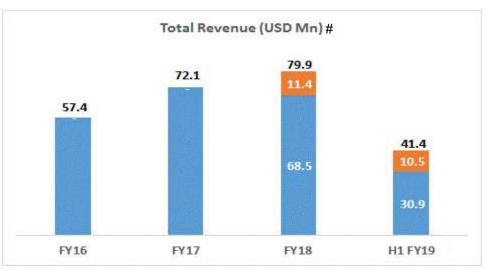
Paddy Rao comes with significant experience of Sales in large tier 1 company. He was a Country Manager for tier 1 company before he started his sales enablement consulting firm. He comes with 30+ years of global business development experience having worked in Asia, Europe and North America.

During his 12 years stint at Infosys NA, he led several wins that included multiple OEDCs generating over \$1.5 Billion to Infosys from US, Canada and European clients Driving exponential market growth and winning marquee clients like Boeing, Airbus, Bombardier, Gulfstream, Spirit, Delphi are his forte

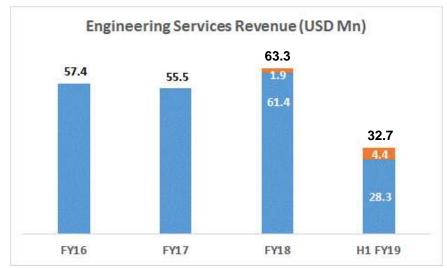
A Six Sigma MBB & Champion with Masters in engineering and another in Management , he earned his stars in HAL, GE, Delphi Auto & Infosys.

We are coming off the biggest dip in manufacturing industry

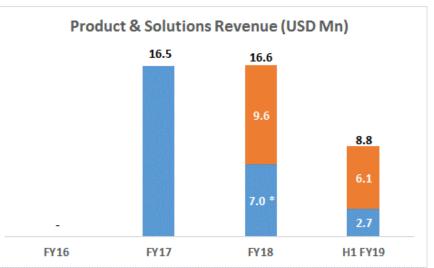








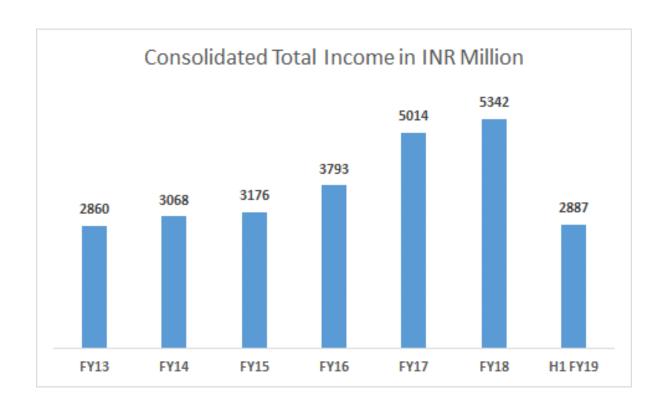
Includes the revenue of USD16.5 Mn of ACAT acquired in FY17

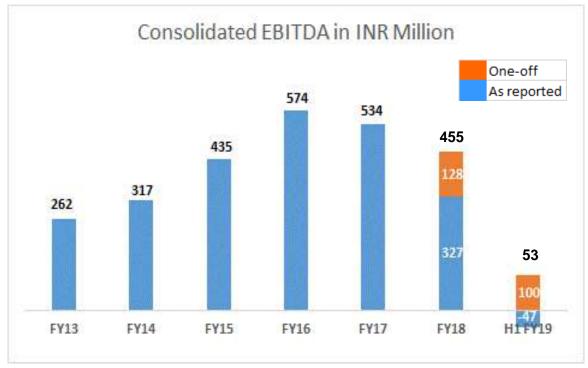


^{*} Decrease mainly due to end of cycle of large offset Contract

Consolidated Revenue and Margin Trend







Notes:

Revenue and EBITDA from FY17 is inclusive of ACAT. Revenue and EBITDA of FY18 is inclusive of 4 months revenue and EBITDA of Mistral Decrease in EBITDA in FY17 is mainly due to completion of production phase in M2K project

Decrease in EBITDA in FY18 is mainly due to decrease in revenue in ACAT and also impact of one-offs to the tune of INR 12.8 Crores in Q4 FY18

Revenue matrix



Revenue By Vertical (%)	FY16	FY17	FY18	H1 FY19
Engineering Design Services	100.0%	77.2%	79.4%	78.7%
Product & Solutions	0.0%	22.8%	20.6%	21.3%

Revenue by Delivery Location	FY16	FY17	FY18	H1 FY19
Onshore	54.0%	43.2%	48.1%	42.8%
Offshore	46.0%	56.8%	51.9%	57.2%

Revenue by Project type	FY16	FY17	FY18	H1 FY19
Time and Material	64.0%	47.8%	48.8%	51.0%
Fixed Price	36.0%	52.2%	51.2%	49.0%

Revenue by Currency	FY16	FY17	FY18	H1 FY19
USD	73.5%	61.9%	65.8%	66.1%
EURO	5.4%	22.9%	12.6%	8.0%
INR	4.1%	5.5%	12.8%	16.4%
GBP	7.1%	3.3%	3.0%	3.5%
CAD	9.9%	6.5%	5.6%	5.6%
Others	0.0%	0.0%	0.2%	0.4%

Consolidated performance for FY17 includes the performance of ACAT

Consolidated performance for FY18 includes the performance of Mistral Solutions Private Limited for the period December 2017 to March 2018 (INR revenue % for FY18 is higher due to this)

Revenue matrix (Contd.)



Revenue By Industry (%)	FY16	FY17	FY18	H1 FY19
Aerospace	51.0%	38.6%	40.1%	29.9%
Heavy Engineering & Others *	36.7%	30.4%	28.1%	43.6%
Automotive and Industrial Products	7.6%	3.5%	3.6%	3.2%
Energy	4.7%	4.5%	7.6%	2.3%
Product & Solutions	NA	23.0%	20.6%	21.0%

Revenue by Geography	FY16	FY17	FY18	H1 FY19
EUROPE	50.3%	58.7%	43.0%	33.7%
USA	25.3%	23.5%	34.4%	38.4%
APAC	14.5%	11.3%	17.1%	22.0%
CANADA	9.9%	6.5%	5.7%	5.9%

Others includes Medical
 Consolidated performance for FY17 includes the performance of ACAT
 Consolidated performance for FY18 includes the performance of Mistral Solutions Private Limited for the period December 2017 to March 2018

Order Book and Pipeline



Order Book

Vertical	Order Backlog	Order Book
vertical	USD Mn	USD Mn
Engineering Services	10	60
Product & Solutions	22	22
Total	32	82

Pipeline as of 30th Oct 2018

Stage 1
Qualified Opportunity
\$ 36 Mn



Stage 2
Invited for Proposal
\$ 29 Mn



Stage 3
Proposal Submitted
\$ 79 Mn



Stage 4
Shortlisted / Negotiated
\$ 58 Mn



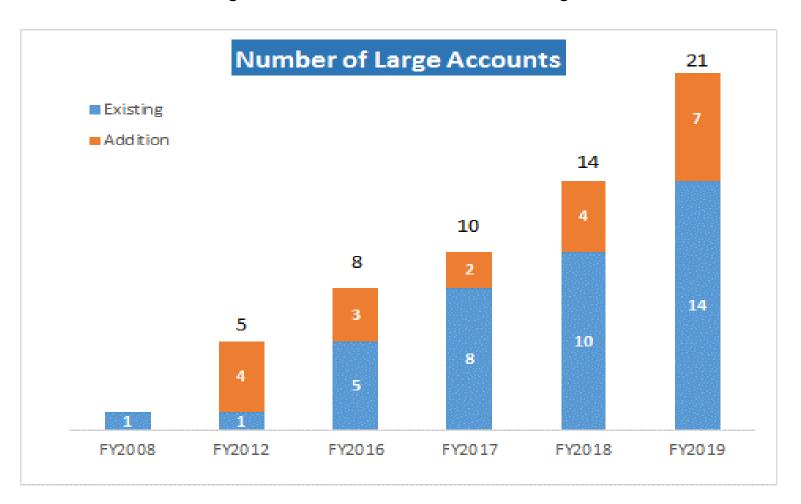
Total \$ 202 Mn

Vertical	Stage1	Stage2	Stage3	Stage4	Total
Engineering Services	36	25	67	13	141
Product & Solutions	0	4	12	44	61
Total	36	29	79	58	202

AXISCADES - Growing Client Base



From One Account contributing 100% of revenues in 2008, 14 large accounts to contribute about 83% of revenues in FY18



Revenue at Current runrate	Number of Accounts
> 20 Mn	2
> 5 Mn	5
1 - 5 Mn	14
Total	21

Large accounts = Accounts which has potential to reach > \$ 5 Mn in 3 to 5 Years

Poised for growth



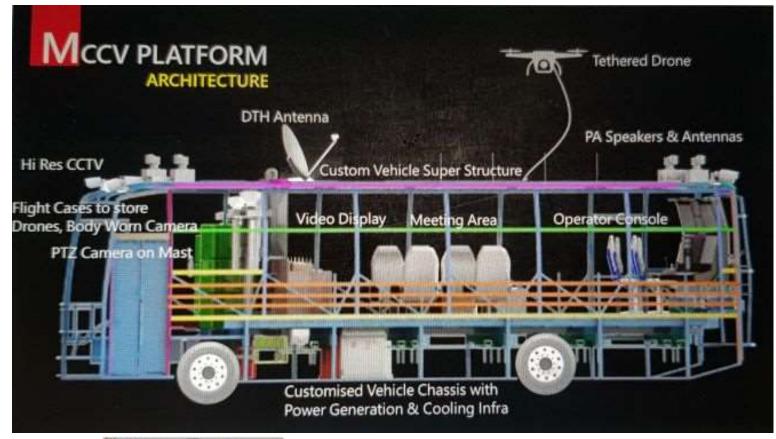
- Engineering Services Market is poised for outsource/right shore
- "Made in India" is the mantra in Homeland/Defence Product market
- Nimble and small company are the ones who will win in this
- Right strategy, right team, right time for transforming the company
- It's all about execution



Going beyond numbers

Products for Homeland Security













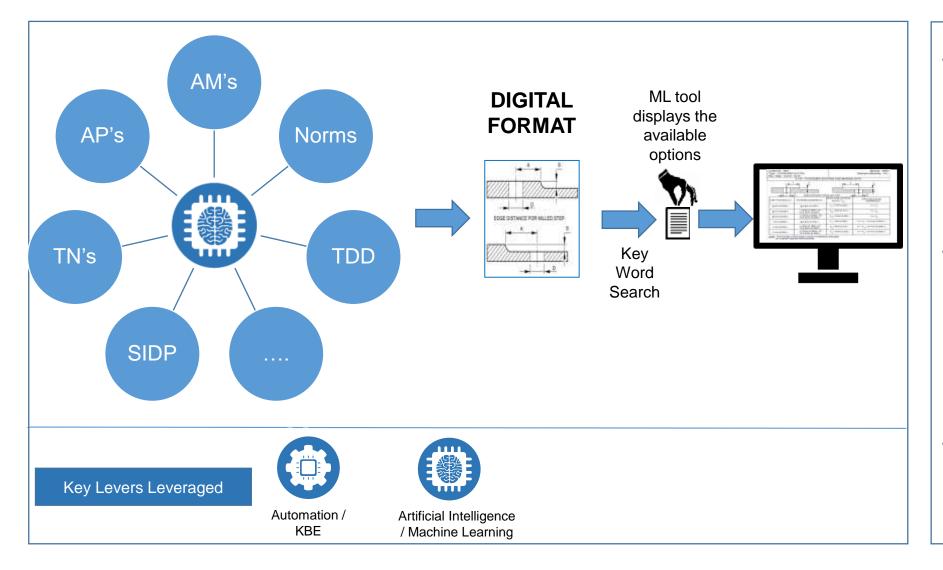






Expanding our market by leveraging Machine Learning, augmented reality ...





- Searches all datastructured, unstructured, images, 3d models
- AI/ML engine makes it searchable

 Reduce non engineering tasks

AI/ML enabled Digitization / Automation for Engineering Activities



Objective:

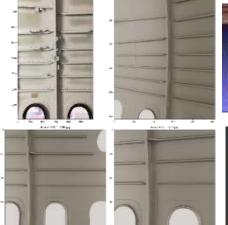
- Digital platform to reduce/minimize the non-engineering tasks in concessions/repairs management
- AIML concepts that identify relevant or similar concessions & repairs
- Address through text, image recognition techniques for the unstructured data and reduction in communication loops with Harmonized Solutions - Agnostic to language

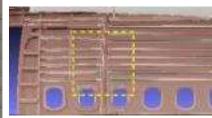
#	Title	Scope
1	Smart Plant Engineering Management	Developing AI/ML based application to recognize and provide exactly matching similar/relevant concessions
2	Smart Repair Solutions for In Service Aircrafts	 A standard platform / application to record damage details /damage reports across the airliners. Develop an Al/ML application to recognize & provide an exactly matching or a similar/relevant repair solution
3	Automatic Part Geo- Localization in DMU by using KBE	Develop and showcase, automatic geo location recognition of a part in existing DMU of Single Aisle (SA) by keying a Picture of a part or 3D Model of the Part or Cloud of Point or a Mesh (in absence of DMU).
4	Digitization for Mechanics	Creation of Flowchart and decision tree for SRM activity

Benefits:

- Reduce the ALT & improves the quality
- Reduces human errors aided by AR and VR
- Easily scalable and applicable to create hands-free manufacturing environment

Geo localisation







We build complex electronics like RADAR & SONAR parts







Locators & Receivers



- » 100% Success rate in every single indigenous radar design since 2007
- » Radar Electronics for Ground, Air & Naval applications
- » Already in production



AEWAC Radar Processing Unit



Through Wall Radar



FEP for Ship/Subs



Multi-function Radar

Snapshot of Our Key Engagements



European Aerospace & Defence OEM

Since 2011

- > A dedicated ODC as an extended engineering centre
- > E2S supplier status since 2008
- > Seamless delivery across 9 transnational sites
- ➤ Engagement across divisions such as Commercial, Military, Helicopters and Tier-1 supply chain

WORKFORCE GROWTH

STRATEGIC

PARTNER



TECHNICAL EXPERTISE

- 34 Signatory Authority Delegations
- Primary & Secondary Structures Concept, Preliminary & Detailed design
- Domain expertise in Metallic and Composites
- Core expertise in Design, Stress and F&DT
- Plant Engineering Concessions 150,000+ concessions

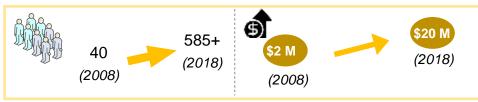
HIGHLIGHTS

- > Penetrated new geographies such as USA and China
- > Foraying into newer domains such as Digitization and Cabin Engg.
- ➤ A rated supplier with consistent quality and quicker turn around time

North American Off-Highway OEM

Since 2008

- One of the largest Engineering Service Provider to the OEM
- > Footprint of 24 locations across the globe
- > Engaged across 12+ BUs of the OEM

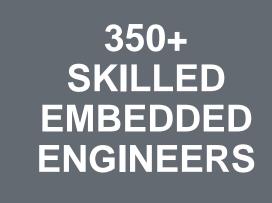


- Providing engineering solutions across the product lifecycle stages such as Product design, validation (FEA), Manf. Engg., PLM and Engg. IT
- Value addition through Automation and Knowledge Based Engineering
- Niche offerings in Virtual Manufacturing and 3D Plant layout designs
- Domain expertise in Structures, Harness and Routing, Hydraulics, Lubrication systems, Engines and Vehicle Integration
- Moving up the value chain as a strategic supplier partner with unique customer centric engagement models
- Awards and Recognitions for Quality Gold Award Winner consecutively in 2017
- We are targeting new service lines such as embedded electronics and telemetry across new & existing products

Mistral - 20+ YEARS OF ENGINEERING EXCELLENCE



20+ AWARD WINNING DESIGNS 100+ DESIGNS COMMERCIALLY DEPLOYED

































EDN Winner of Hot 100 Products 2011



Red Herring 100 Award – 2008



Winner of Innovation Award - 2008



India SME 100 Awards 2017



FedEx IBL Award 2010



UBM ACE Awards 2012





NASSCOM Winner of Innovation Award - 2008

Global Services 100

BUSINESS DOMAINS



AEROSPACE & DEFENSE

- Airborne Systems
- Electronic Warfare
- Naval Systems
- RADAR
- RF Solutions
- SONAR
- Telemetry

HOMELAND SECURITY

- Master Control Room
- Mobile C4ISR Platforms
- Tactical Communication Systems
- Al & Video Analytics
- Drone Solutions

PRODUCT ENGINEERING

- Wearable Electronics
- Industrial Automation
- Internet of Things
- Medical & Assistive Technology
- Infotainment

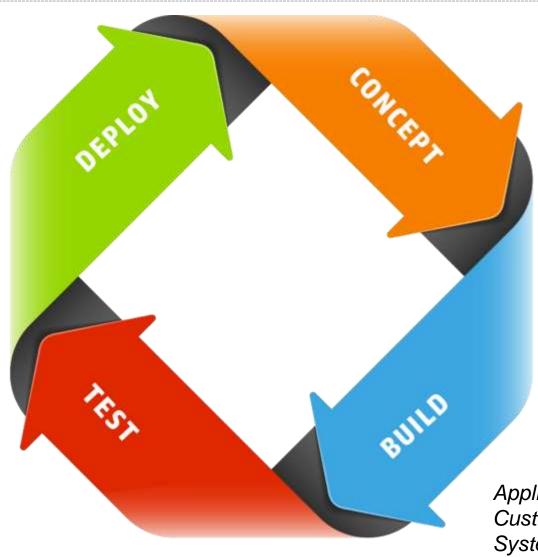
CONCEPT TO DEPLOYMENT



System Training Support & Maintenance Obsolescence Management

> FCC/CE UL DO254, DO178 CoC

Independent Verification and Validation
Endurance
Environmental Certification
Customer Acceptance
Design for Manufacturability
Field Trails
Production Support



Requirements Management
Feasibility Study
System Architecture
Application Analysis
System Identification
Proof of Concept

Board Design FPGA Design System Software COTS Amalgamation Middleware

Application Development
Custom Engineering
System Implementation
Application Porting



PRODUCT ENGINEERING SERVICES



Internet Of Things



Wearable Electronics



Industrial Automation



Medical & Assistive



Silicon Support



Infotainment

WEARABLE ELECTRONICS





Small form factor, miniaturization, extended battery life



Head Tracking, Voice Recognition



BT/Wifi connectivity between iOS/Android devices



- AR Glasses for Military and Industrial applications
- Portable smart screen for PC/Mobile





INTERNET OF THINGS



acurity, & Adherence N



Cloud connect with AWS, Samsung Artik and others



M2M: 6LowPAN, ANT, ZigBee , BLE, NFC and RFID



Connectivity: WiFi, WiMax, LTE, 6LowPAN, WirelessHART



Protocols: MQTT, COAP, XMPP, DDS, STOMP, AMQP, REST, LWM2M, Websocket



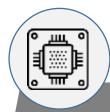
- Smart Safe
- Industrial Energy Meter IoT System
- Smart Refrigerator



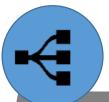


INDUSTRIAL AUTOMATION





High power efficient, HDI and Flex PCB designs



Connectivity: ProfiBUS, EtherCAT, CAN, PROFINET IO, EtherNet/IP, ModBUS, DeviceNet etc.



Client Apps for displaying real-time parameters, trends based on Cloud data



- Industrial Gateway
- IoT Energy Meter
- Power Transmission System





MEDICAL AND ASSISTIVE ELECTRONICS





Pulse Oximetry, ECG/EEG, Non-Invasive BP



Custom iOS and Android apps development

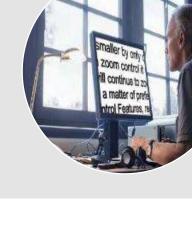


3rd party library
integration: Voice
recognition, gesture
recognition, OCR, TTS and
likes



- Fetal Heartbeat Monitor
- Portable Barcode Scanner
- Portable Desktop Magnifier





INFOTAINMENT





Form factor Design with multi-display support



Multimedia framework customization



Media Streaming / Media Encryption

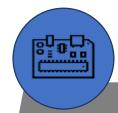


- In-flight Entertainment
- Car Infotainment System

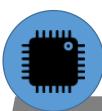


SILICON SUPPORT

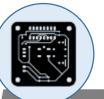




System on Modules (SoM)



Silicon Validation Platforms



SoMs, Development
Platforms & Reference
Designs



- 820 Nano SOM & Development Kit
- AM437x PoM
- RTM-Breakout Card for Keystone II EVM



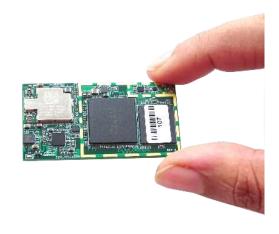






SYSTEM ON MODULES





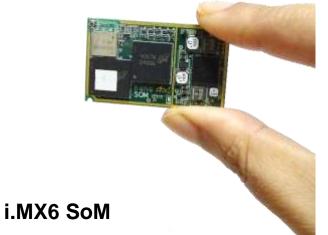


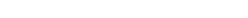
820 Nano SoM

- Ultra Compact
- Qualcomm[™] Snapdragon 820
- USB Type C
- 9-axis MEMS
- UFS memory
- 4K Encode/Decode
- Yocto 2.0 and Android N/O

SMARC Module

- Small Form factor
- Renesas RZ/G1E
- 1GByte DDR3
- 4GByte eMMC
- 314 edge fingers
- Linux kernel 3.10





- Light-weight, small footprint
- Freescale i.MX6 Dual/Quad
- 1GB LPDDR2-800 (PoP)
- 4GB eMMC
- WLAN and Bluetooth
- Yocto & Android KitKat



AM437x PoM

- Ready-to-use Product on Module
- Sitara AM437x from TI
- 1 GB DDR3L Memory
- HDMI output support
- USB & DC powered
- Connectivity LCD, CAN, I2C, Ethernet, SPI



AEROSPACE AND DEFENSE



RADAR Sub-Systems



Electronic Warfare



Telemetry Solutions



NAVAL Systems



Airborne Systems

RADAR





High-speed Digital and Mixed Signal HW Design



FGPA/DSP/GPGPU Signal Processing platform



AFT, Conduction cooled, Air and Liquid Cooled



- Radar Controller and Processing Unit
- Signal and Data Processing
- Front-end Processing Unit
- Airborne RSP System





NAVAL SYSTEMS





SBCs and DSPs for multi-channel acoustic Data Acquisition and Processing



Phased Networked system for high-res graphical display



Qt based Application Development for Data control and display



- Front-end Processing for SONAR
- Coastal Surveillance System
- Signal Processing System
- Display Systems



ELECTRONIC WARFARE





Multi-processor / Multiboard application architecture and design



DO-178B Complaint Software Development



Algorithm: Pulse
Compression, DDC, FFT,
CFAR, Vector Correlation,
Kalman filtering, Doppler
Processing



- DF System
- Next-generation DRFM platform
- U/VHF Microwave Receiver





TELEMETRY





IRIG 106, Class 2 specifications compliant



Finite State Machines implemented on FPGA



Electrical, sensor, analog and digital signals



- Dual-node Telemetry Encoder
- Integrated Telemetry System
- Miniature Integrated Telemetry



RF DESIGNS





Transceivers based on UHF, VHF, HF, MF



Phased Array Radars in L, S and C-bands



Antenna designs



- GaN based Transmit-Receive Multi module
- Ku Band Signal Data Recorder
- C-Band Synthesizer
- Wall Penetrating RADAR





AIRBORNE SYSTEMS





DO-178B and DO-254 complaint Designs



FPGA/DSP/DPDPU based Signal Processing systems



Integration and implementation of DSP Algorithms



- GaN based Transmit-Receive Multi Module
- Avionics Controller
- Remote Interface Unit





REDEFINING HOMELAND SECURITY

MOBILE C4ISR PLATFORMS



- Easy & Rapid Deployment
- CCD/Thermal camera, PTZ, Drones, Long-range, wireless COFDM, NLOS body worn cameras
- **Integrated Communication System**
- Voice, data and video conferencing











Tactical Operation





Rallies and **Public Events**



HOMELAND SECURITY PRODUCTS





ALLIANCES



CURTISS - QUALCOMM		TEXAS INSTRUMENTS	E XILINX.	
ARM	NP	RENESAS	WIND AN INTEL COMPANY	
NNSYS	muRata INNOVATOR IN ELECTRONICS	ACCESS PARTNER	ANALOG DEVICES AHEAD OF WHAT'S POSSIBLE**	
(Avalon)	AdaCore		ELMA Your Solution Partner	
BriefCam The Violen Synopsis Company	maxtech networks	rti	amazon webservices	
rinicom secure communications	ZETRON:	odg	N R D O	



AEROSPACE AND HEAVY ENGINEERING

Digitization for Aerospace Industry



Digital Solutions for improving efficiency, Design Cycle and manufacturing delays, with enhanced Customer Experience



Digital Solutions Portfolio

AR / VR / MR

Automation

Artificial Intelligence (AI) & Machine Learning

In-Flight Entertainment & Communications

IoT & Industry 4.0

Additive Manufacturing / 3D printing

Data Analytics

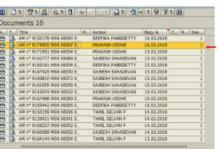
Digitisation Engineering in Practice



Data Analytics Benefits

- Insights on trends & patterns
- **Quick Wins**
- Big data management
- Long-term solutions based on know-how









Business Workplace

Non Technical Tasks reduction by Leveraging AIML

- Non-engineering tasks addressed by AI based tool like Quick search, previous solutions, new updates etc...
- Strong engineering judgment and validation by engineer **Benefits**
 - Quicker turnaround time for every concession
 - Introduction of better practices across locations
 - Improved Quality and Lead time

Knowledge based Engineering

- Each program has exhaustive set of design rules / guidelines to be mandatorily followed for a particular design/stress activity
- Machine will start to recommend Simple Engg Decision **Benefits**
 - Effective practices established
 - Improved decision recommendation
 - Optimal use of available design
 - Ensures compliance to the standards & practices
 - Shorter learning curve for engineers





AIML enabled Solutions for Engineering Activities



Objective:

- Digital platform to reduce/minimize the non-engineering tasks in concessions/repairs Mgmt
- AIML concepts that identify relevant or similar concessions & repairs
- Address through text, image recognition techniques for the unstructured data and reduction in communication loops with Harmonized Solutions - Agnostic to language

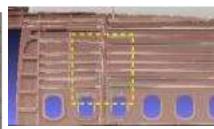
#	Title	Scope
1	Smart Plant Engineering Management	Developing Al/ML based application to recognize and provide exactly matching similar/relevant concessions, and also recommend the solutions for Engineering problems
2	Smart Repair Solutions for In Service Aircrafts	 A standard platform / application to record damage details /damage reports across the airliners. Develop an Al/ML application to recognize & provide an exactly matching or a similar/relevant repair solution
3	Automatic Part Geo- Localization in DMU by using KBE	Develop and showcase, automatic geo location recognition of a part in existing DMU of Single Aisle (SA) by keying a Picture of a part or 3D Model of the Part or Cloud of Point or a Mesh (in absence of DMU).
4	Digitization for Mechanics	Creation of Flowchart and decision tree

Benefits:

- Reduce the lead time & improves the quality
- Reduces human errors aided by AR and VR
- Easily scalable and applicable to create hands-free manufacturing environment

Geo localisation







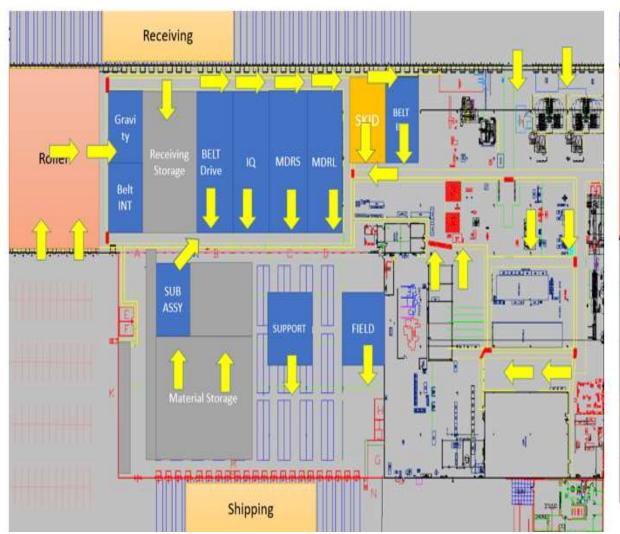


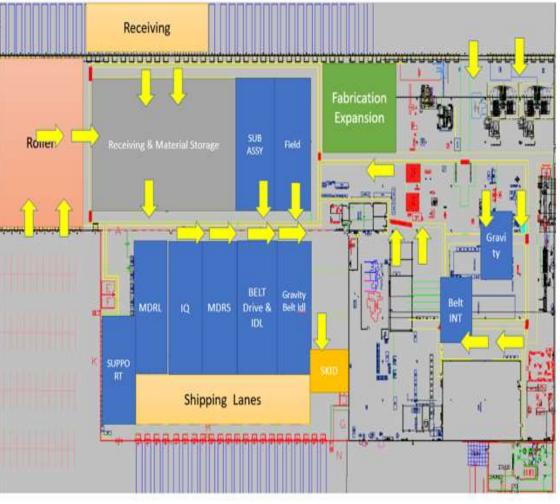
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Smart Factory/Industry 4.0 Solution – Optimize assembly line



AS-IS TO-BE





Bringing efficiency and faster decision making on shop floor



Problem:

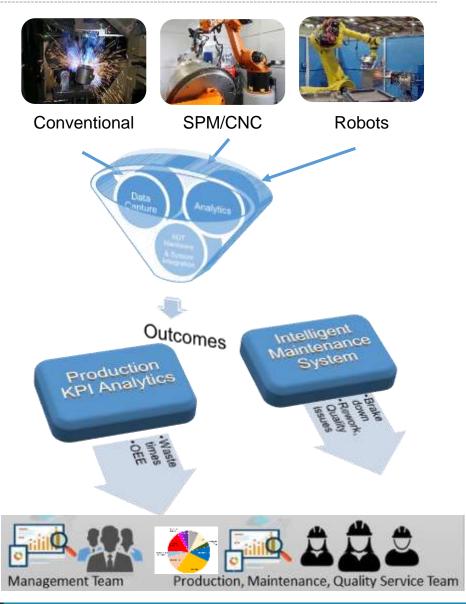
- Customers are under increasing pressure to get more done faster with same resources, and maintain high standards while doing so. This demand is for speed, efficiency and precision. Reducing or eliminating the wastes to increase speed, keeping equipment running is an essential part to increase efficiency and reducing rework or quality issues to increase precision.
- Accurate data is needed to decision makers, to take a better decision to achieve the tighter targets.
- Manual system of collecting data from shop floor is very ineffective due to error's and costs associated with production oversights.

Methodologies:

- Analyze the machines and make arrangements to get the link with IOT
- Use some platform or technology to analyze the data which is collected from machines.
- Display or pop up warnings to the decision makers.

Solution:

 Axiscades introduce a complete autonomous system that can be implemented at low cost to track shop floor activities such as break downs, machine efficiency, product status, parts consumed or availability, rework and idle times in real time. Analyzed & displayed or pop up warnings to the decision makers.



Enable optimal performance of humans on shop floor



Problem:

Operator has to check the information at the work bench, walk to different rack locations find necessary parts, place them in the kit and sign off the order. This is a lot of time consuming, yet tedious process which results to:

- 20% defects recorded for orders with ship-loose items (Wrong parts and missing parts shipped to Customers)
- Huge warranties due to part unavailability.

Methodologies:

- Optimized Process and Routings
- Introduction of AR Glasses-
- Pool Proof In Built

Solution:

- AXISCADES to introduce AR- Glasses
- Voice Command Enabled
- Provide Turn-Key solution with AR- Glasses for Ship-loose area

Result:

Identified 4 more Assembly Processes, working on business case







FINANCIAL PERFORMANCE

Consolidated Financial Performance – H1 FY19



	Q2 FY19	Q1 FY19	QoQ	H1 FY19	H1 FY18	H1 YoY
Revenue from operations (\$ Million) In Million Rs	\$ 23.3	\$ 18.1	28%	\$ 41.4	\$ 35.1	18%
Revenue from operations	1,628	1,226	33%	2,854	2,265	26%
Other Income	11	21		32	57	
Total Income	1,639	1,248	31%	2,887	2,322	24%
Employee Expenses	882	795	11%	1,676	1,296	29%
Direct Expenses	299	132	127%	430	108	300%
Project consultancy Charges	73	67	8%	140	315	-56%
Other expenses	436	251	74%	687	443	55%
Total expenses	1,689	1,245	36%	2,934	2,162	36%
Operating Income	(50)	3	-1802%	(47)	159	-130%
PBT	4	(104)	-104%	(100)	16	-741%
PAT (Before Minority Interest)	1	(79)	-101%	(78)	10	-908%
PAT (After Minority Interest)	(0)	(80)	-100%	(81)	8	-1170%
Basic EPS	(0.01)	(2.13)	-100%	(2.14)	0.20	-1170%
Operating Income %	-3.1%	0.2%		-1.6%	6.9%	
PBT %	0.3%	-8.4%		-3.5%	0.7%	
PAT % (After Minority Interest)	-0.02%	-6.4%		-2.80%	0.33%	

Explanatory Notes

Revenue from Operations

Q-o-Q grew 33% and H1 Y-o-Y by 26% in INR terms

Employee expense Q2 FY19

 Increase mainly due additional headcount for incremental revenue and impact of pay hikes.

Direct expense of Q2 FY19

 Increase in Q2 is due to increased cost of material on account of higher revenue from product sales

Other expenses of H1 FY19

- Includes provisioning of INR 100 Mn for a Hitech start-up customer in US.
- Net forex loss of INR 63 Mn mainly on account of unrealised foreign exchange loss on restatement of foreign currency loan.

PBT of H1 FY19

- PBT was impacted by INR 70 Mn due to noncash accounting treatment pertaining to the Mistral acquisition and includes one time exceptional income of INR 145 Mn, being reestimation of fair value of contingent liability payable for Mistral acquisition.
- Cash Profit of H1 FY19 after adjusting for above is INR 100 Mn

Consolidated Balance Sheet Snapshot



Particulars	30-Sep-18	31-Mar-18	
	(INR Mn)	(INR Mn)	
Net Worth	2867	2917	
Total debt	1503	1378	
- Long term loan	618	726	
- Short term Working Capital	886	652	
Net debt (Total debts – Free Cash)	1073	759	
Trade payables	398	500	
Fixed assets (Net of Depreciation)	3469	3437	
Capital work-in-progress	5	5	
Cash and cash equivalents	430	619	
Trade receivables	1,810	1,659	

Increase in Trade receivables was mainly due to a large product delivery in Product business amounting to INR 210 Mn in Q2 and has since been received

Trade Receivables



Particulars	30-Sep-18	31-Mar-18
	(INR Mn)	(INR Mn)
Trade receivables	1,810	1,659

Increase in Trade receivables was mainly due to a large product delivery in Product business amounting to INR 210 Mn in Q2 and the payment was received in November 2018

DSO as of 30 September 2018 120 Days

Receivables overdue:

- > 180 Days INR 73* Mn (Including PSUs and Government departments)
- > 180 Days INR 10 Mn (Excluding PSUs and Government departments)
- * Out of INR 73 Mn, INR 50 Mn es expected to be collected by December 2018

Risk Management: Improving Quality of Receivables



New Clients: KYC Process

- Standard form for capturing D&B rating and Financial evaluation of customers
- Must for signing any new MSA

Existing Clients: Regular Checks

- Financial and risk analysis of all existing customers having large receivables
- Customer specific DSO targets

PRUDENT RECEIVABLES MANAGEMENT

Provisioning Policy

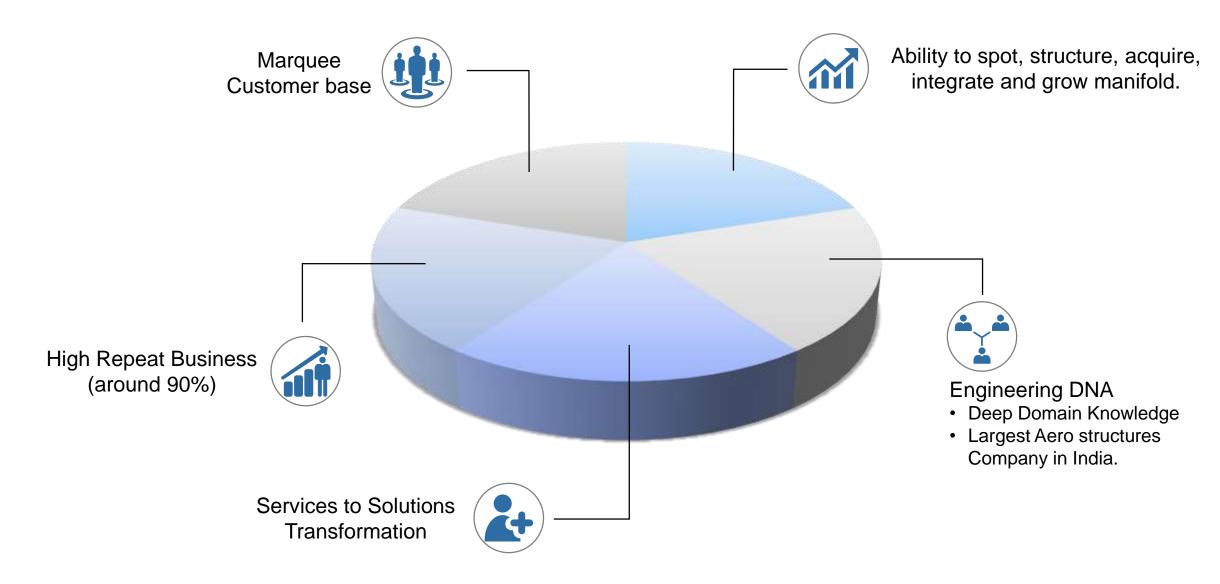
	Government Agencies	MNC's	Non-MNC's	
Over due days	% Provision	% Provision	% Provision	
> 180 days to 365 days	-	-	50%	
>365 days to 720 days	50%	50%	100%	
> 2 years	75%	100%	100%	

Low Receivables > 180 Days

- More than 180 Days INR 73 Mn (Including PSUs and Government departments)
- More than 180 Days INR 10 Mn
 (Excluding PSUs and Government departments)

AXISCADES at inflection point







Thank You