Finance Limited Ghar Ki Baat

onb Housing

July 30, 2019

The BSE Limited, Listing Department, Phiroze Jeejeebhoy Towers, Dalal Street, Mumbai – 400 001 National Stock Exchange of India Limited, Listing Department "Exchange Plaza" Bandra Kurla Complex, Bandra (E), Mumbai – 400 051

Scrip Code: 540173

Symbol: PNBHOUSING

Dear Sirs,

#### **Sub: Investor Presentation**

Pursuant to Regulation 30 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, Please find attached herewith the Investor Presentation of the Company for the quarter ended June 30, 2019.

A copy of the same is placed on the website of the Company www.pnbhousing.com

You are requested to take note of the above and arrange to bring this to the notice of all concerned.

Thanking You.

For PNB Housing Finance Limited

ofan

Sanjay Jain Company Secretary & Head Compliance Membership No.: F2642

> Regd. Office: 9<sup>th</sup> Floor, Antriksh Bhavan, 22 Kasturba Gandhi Marg, New Delhi – 110 001 Phone: 011 – 23736857, E-mail: <u>loans@pnbhfl.com</u>, Website: <u>www.pnbhfl.com</u> CIN: L65922DL1988PLC033856







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## About PNB Housing Finance



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## Leading Housing Finance Company...

Disbursement INR 7,634 Crore* (US\$ 1,103 mn)		Loan Assets <b>INR 75,933 Crore</b> (US\$ 10,970 mn)		Retail Loans <b>80%</b> of the AUM
	Asset Under Management <b>INR 88,333 Crore</b> (US\$ 12,761 mn)		GNPA <b>0.76%</b> on AUM <b>0.85%</b> on Loan Assets	
Average Cost of Borrowing <b>8.31%</b> *		Book Value Per Share INR 468.0		104 branches with presence in 64 unique cities
	4 delivery /processing units ISO certified 9001		<b>100%</b> Mortgage backed loans	
All US\$ numbers in the presentation are conver	rted at 11JS\$ = INR 69.22	1 Crore= 10 mn	Data as on 30-Jun-19	*Data for Q1FY

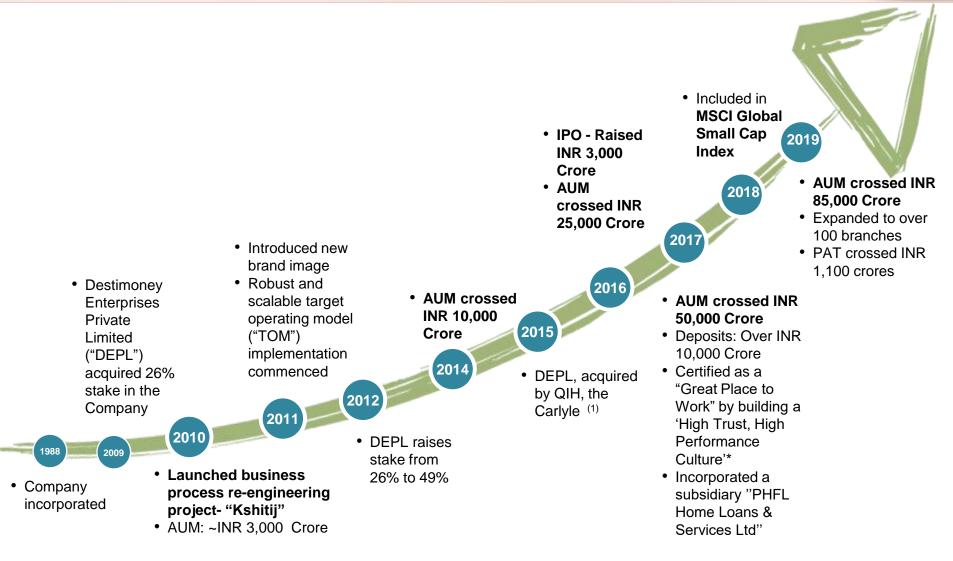
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FY20



## ... incorporated in 1988





1 QIH (Quality Investment Holdings) is an affiliate of Carlyle Asia Partners IV, L.P.

2 \*Source: Great Place to Work Institute (GPTW)



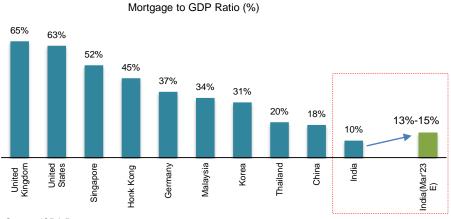




## India's Mortgage Market



Under penetrated mortgage market, rising urbanization coupled with increase in housing demand is leading to mortgage market expansion

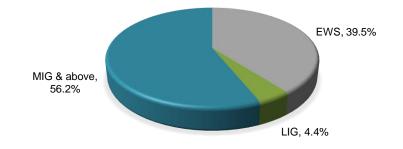


Indian mortgage market is significantly under-penetrated

Source: ICRA Reports

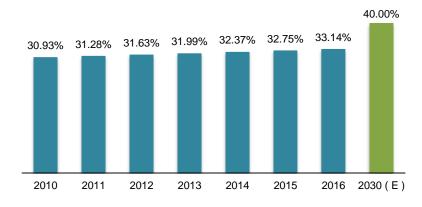
#### Significant urban housing shortage

Split of Urban Housing Shortage in FY2012 – 18.8 mn units

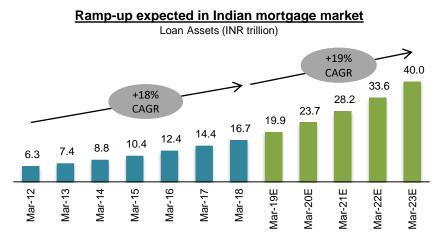


#### Source: Ministry of Housing and Urban Poverty Alleviation

Increasing urban population



Source: NHB, RBI, CRISIL Research

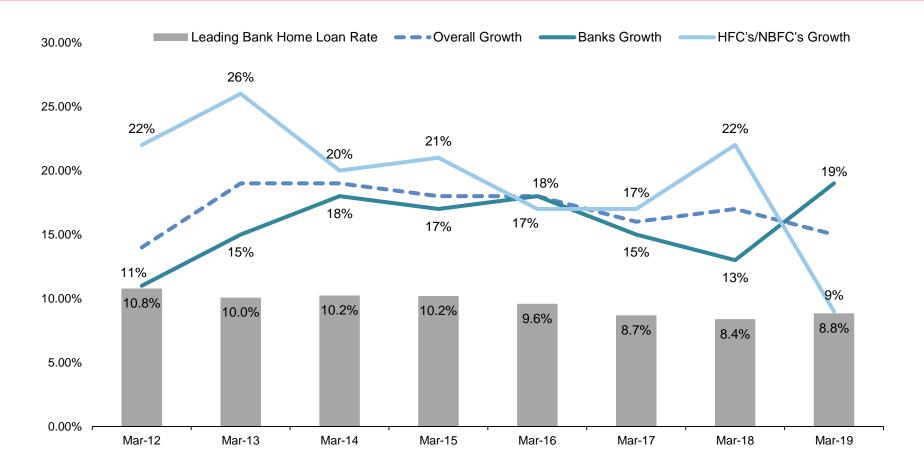


Source: ICRA Reports

Finance Limited

**Pnb** Housing

## Mortgage Sector Growth: Limited Interest Rate Sensitivity

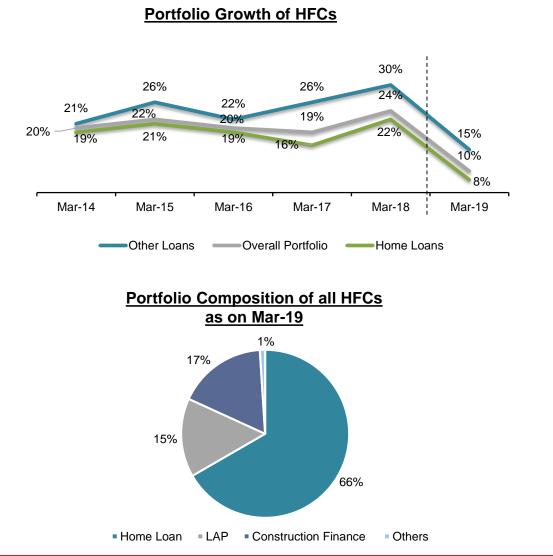


Lower Credit Growth despite easing interest rate cycle and abundant liquidity



## Sustainable Growth of HFCs





Total Loan of all HFCs: INR 10.5 trillion as on Mar-19 Top 5 HFCs: 82% 13.9% 1.1% 1.7% 1.8% 38.7% 7.0% 8.5% 8.8% 18.5% = LICHF IBHFL HDFC DHFL PNBHFL CanFin Gruh Repco HF Others

> Source: ICRA Indian Mortgage Finance Market Update for June 2019 % Change is YoY



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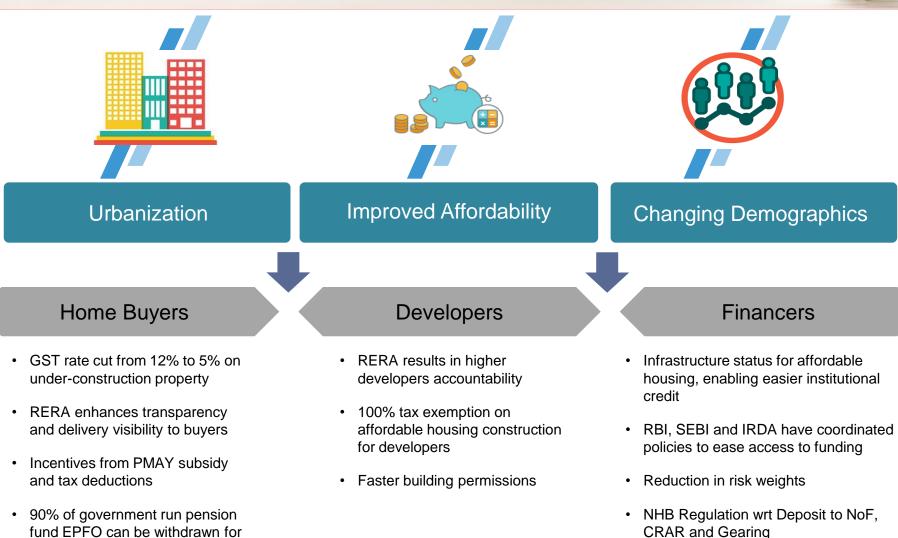
### **Government Initiatives**



## **Growth Drivers**

house purchase





• More effective recovery law (SARFAESI)



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## **PMAY-CLSS**



### Changes / Inclusion in the scheme effective 1-Jan-17

- Existing scheme renamed as PMAY-CLSS for EWS/LIG
- Maximum tenure changed from 15 to 20 years
- Scheme extended to Middle Income (MIG) available upto March 2020

Category	EWS	LIG	MIG I	MIG II
Household Income (INR Lakhs per annum)	3	6	12	18
Loan Amount eligible for subsidy (INR Lakhs)	6	6	9	12
Interest Subsidy	6.5%	6.5%	4%	3%
Loan Tenure	20	20	20	20
Carpet Area (Sq. Mtr.)	30*	60*	160	200
NPV Discount Rate (%)	9%	9%	9%	9%
Maximum Interest Subsidy Amount (INR)	267,280	267,280	235,068	230,156

\* Applicable on Construction, Improvement, Extension

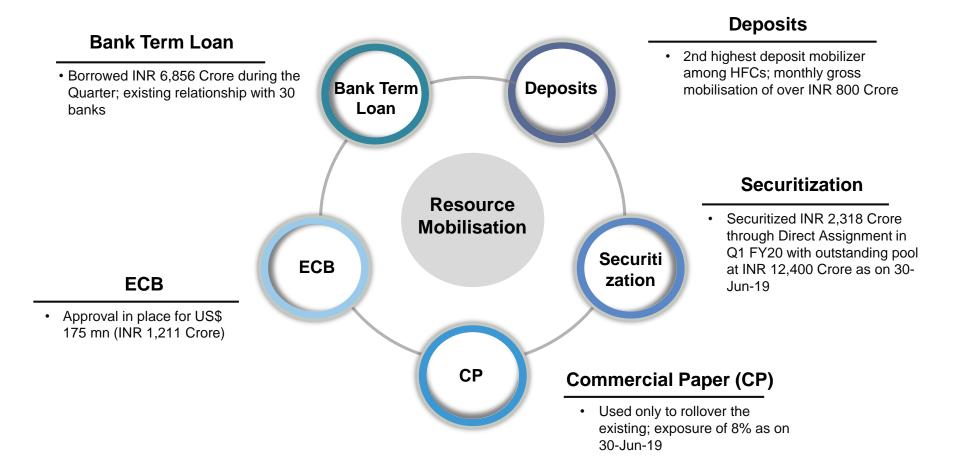


Source: ICRA, Report





## Long Term Resource Mobilisation

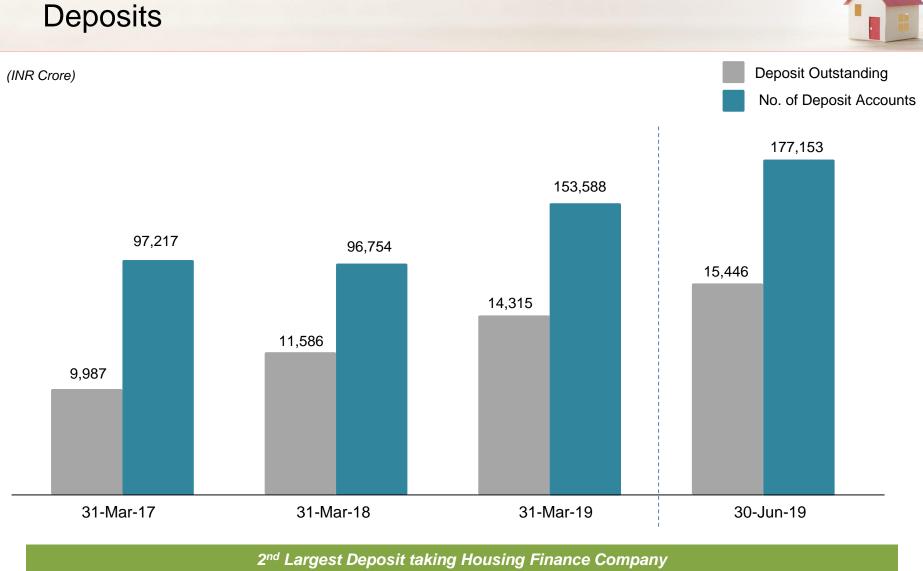


Incremental resource mobilisation of INR 11,550 crores in Q1FY20

Maintained sufficient Cash and Liquid Investments of approx. INR 5,000 Crore as on 30-Jun-19



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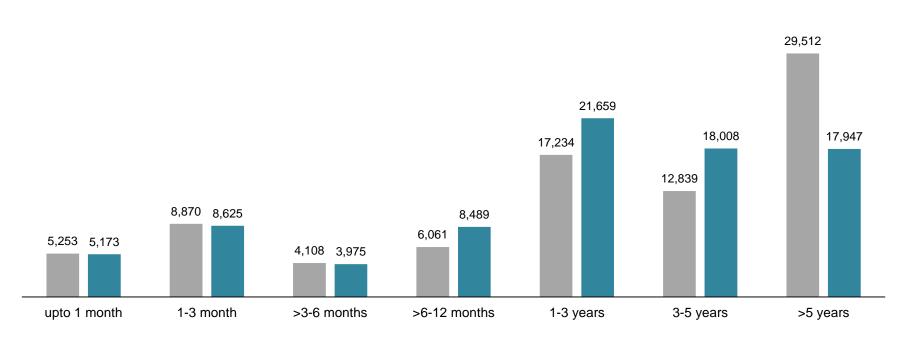


Monthly on-boarding crossed 12,000 deposit accounts



## Asset Liability Maturity profile

(INR Crore)



#### Total Assets Total Liabilities

Particulars	upto 1 month					3-5 years	>5 years
Cumulative Inflow/(Outflow)	80	324	457	(1,970)	(6,395)	(11,565)	0

Data as on 30-Jun-19 Based on standalone INDAS Balance sheet 1 Crore = 10 mn



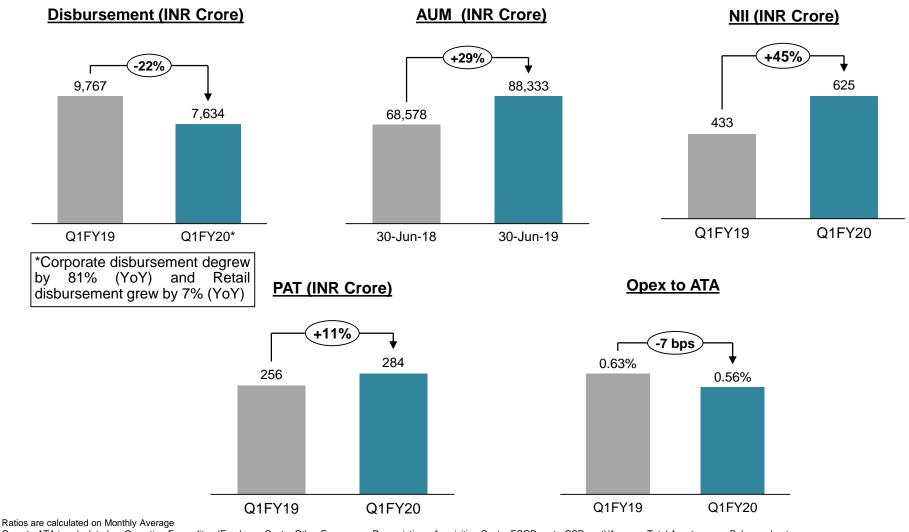


## **Financial Performance of the Company**



# Highlights – Q1FY20 vs Q1FY19





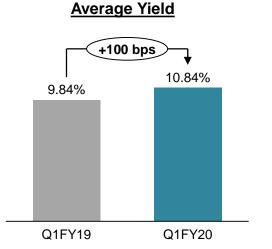
Opex to ATA is calculated as Operating Expenditure(Employee Cost + Other Expenses + Depreciation - Acquisition Cost – ESOP cost - CSR cost)/Average Total Assets as per Balance sheet P&L numbers are as per Ind AS

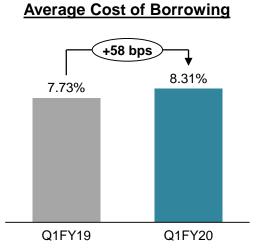
1 Crore = 10 mn

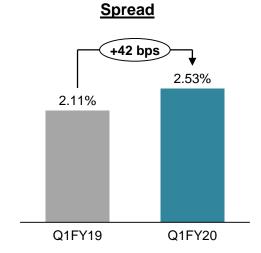


# Highlights – Q1FY20 vs Q1FY19

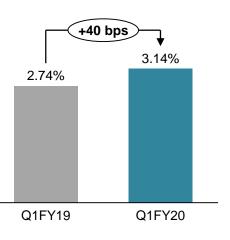




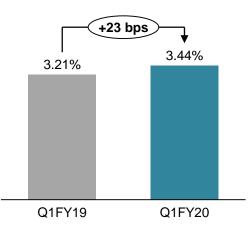




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**Gross Margin** 



Ratios are calculated on Monthly Average Gross Margin is net of acquisition cost

For the calculation of ratios P&L numbers are considered as per Ind AS

Finance Limited

## **Expected Credit Loss (ECL) Provisions**



Classification of the Assets based on the ECL computation under Ind AS:

Particulars (INR Crore)	30-Jun-19	31-Mar-19	30-Jun-18
Gross Stage 3 (GNPA)	645.1	354.86	276.6
% portfolio in Stage 3 (GNPA%)	0.85%	0.48%	0.43%
ECL Provision Stage 3*	149.8	74.34	67.9
Net Stage 3	495.4	280.52	208.7
Coverage Ratio % Stage 3	23.21%	20.95%	24.55%
Gross Stage 1 & 2	75,287.9	73,668.14	63,629.3
% portfolio in stage 1 & 2	99.15%	99.52%	99.57%
ECL Provision Stage 1 & 2	448.3	363.25	261.6
Net Stage 1 & 2	74,839.7	73,304.89	63,367.7
ECL Provision % Stage 1 & 2	0.60%	0.49%	0.41%
Total Assets	75,933.0	74,023.01	63,905.8
% portfolio	100.00%	100.00%	100.00%
ECL Provision	598.0	437.59	329.5
Net Stage	75,335.0	73,585.43	63,576.3
Total ECL Provision %	0.79%	0.59%	0.52%
Steady State Provision	156.5	156.5	146.0
Total Provision (including Steady state Provision)	754.5	594.09	475.5
Total Provision (including Steady state) / Total Assets (%)	0.99%	0.80%	0.74%
Provision Coverage Ratio (%)	117%	167%	172%

\*For ECL computation, interest overdue upto reporting date is considered.

1 Crore = 10 mn





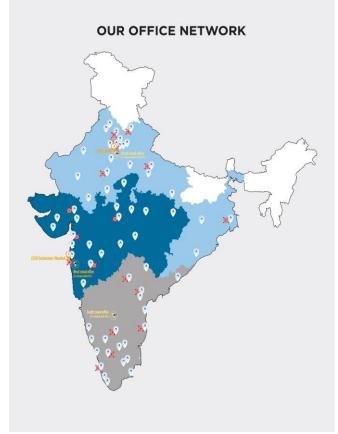
Expansion Led Growth and Unique Operating Model



## **Business Operations**



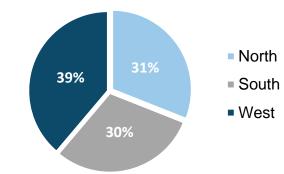
**Branches** – Point of Sales & Services **Hubs** – Fountain head for Decision Making



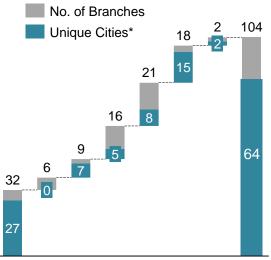
Geography	💓 Hub	Branches
North	8	33
South	8	35
West	7	36

New Branches (opened in FY18, FY19 & Q1FY20)<sup>^</sup> contribute ~21% of Retail Disbursement





### No. of Branches



FY14 FY15 FY16 FY17 FY18 FY19Q1FY20 Total

> \*Unique cities are part of Branches ^Branches made operational in current FY and two FY prior i.e. FY18 onwards



Central Support Office

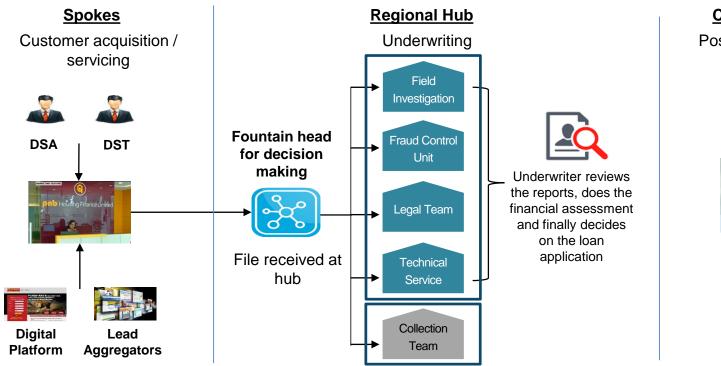
Map not to scale. All data, information and maps are provided "as is" without warranty or any representation of accuracy, timeliness or completeness.

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Consistency in Underwriting with advent of Technology



### **Scalable Hub and Spoke Model**



DSA: Direct Sales Agent; DST: Direct Sales Team

Omni Channel CRM solution which integrates various modes of communication with the customers for better experience and faster resolution

Banking analytics tool to give indepth, easy & faster analysis for self employed retail customers
Fraud control to mitigate fraud incidence
Real time email verification to avoid mis identity of borrowers
Underwriting vendor platform to assist partners "on the go" through various tools viz geo tagging, click to upload etc

**Central Operations** Post Disbursement Operations CPC COPS

**Digitisation**; amalgamation of people, process and technology for customer convenience & eliminating transit risk Robotic intelligent mailing solution to ensure standard, confidential and accurate communication



## **Robust Risk Buying Processes**

**Specialization** 

Professionally

qualified with vast mortgage experience

Stable and vintage

cadre of senior

· Specialized roles,

responsibilities but

collective decision

• Predictable service

distinguished

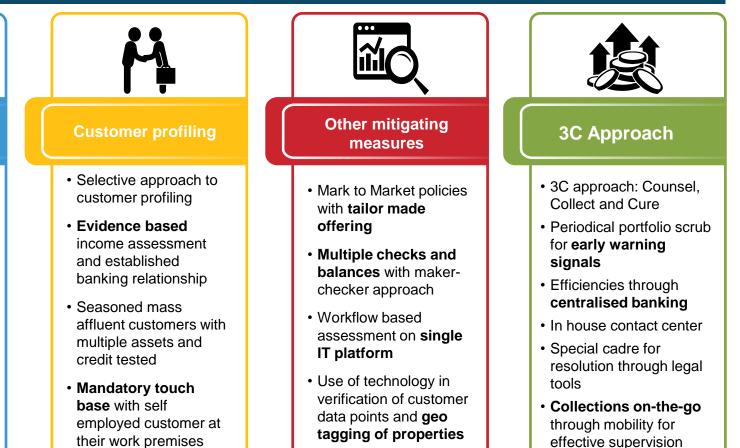
personnel

making

standards



### **Underwriting to Collections**



An independent internal audit function for all departments and processes, directly reporting to Audit Committee of Board

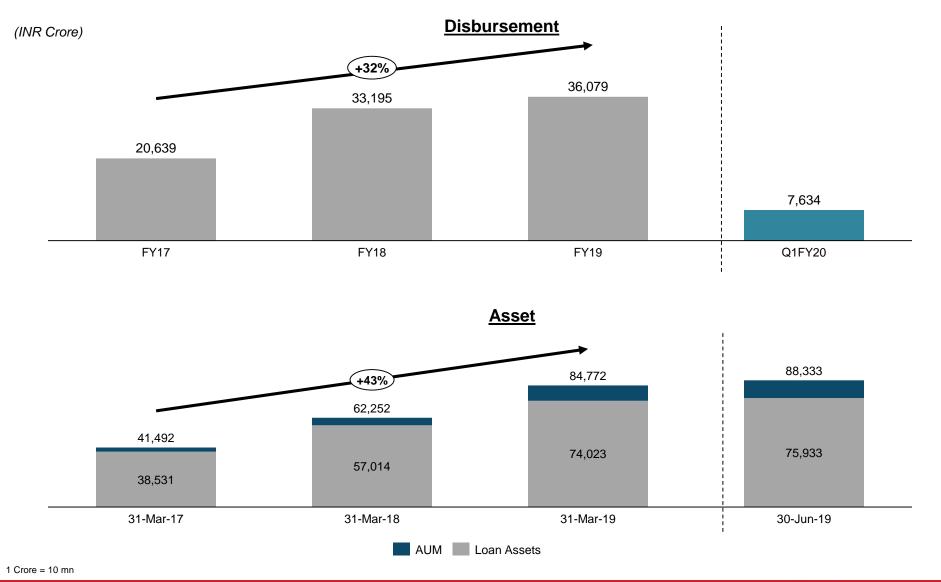
Multi pronged control mechanism coupled with regular portfolio review

Enterprise Risk Management framework



## Strong Business growth



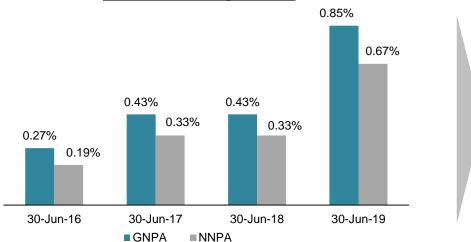




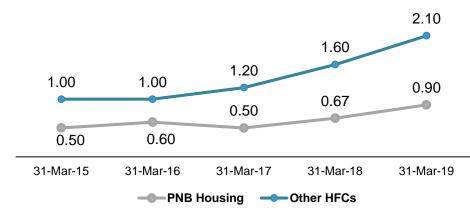
## Lower NPAs and Adequate Credit Cost



#### **Non-Performing Assets**



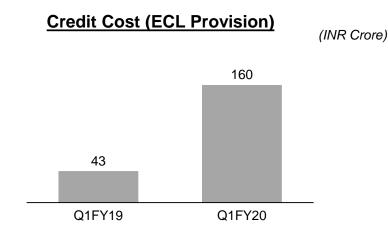
#### 2-years lagged NPA\*



\*Source: CRISIL

### Addition of one Corporate book exposure of INR 150 Crore, which was already identified and reported as exposure under remedial action

- Excluding the above, GNPA as on 30-Jun-19 stood at 0.65% due to strategy on forward flows in first quarter so as to achieve resolution by fourth quarter
- Substantial credit cost built in during the quarter



One of the lowest NPA among the leading HFCs while maintaining sufficient provisions

1 Crore = 10 mn





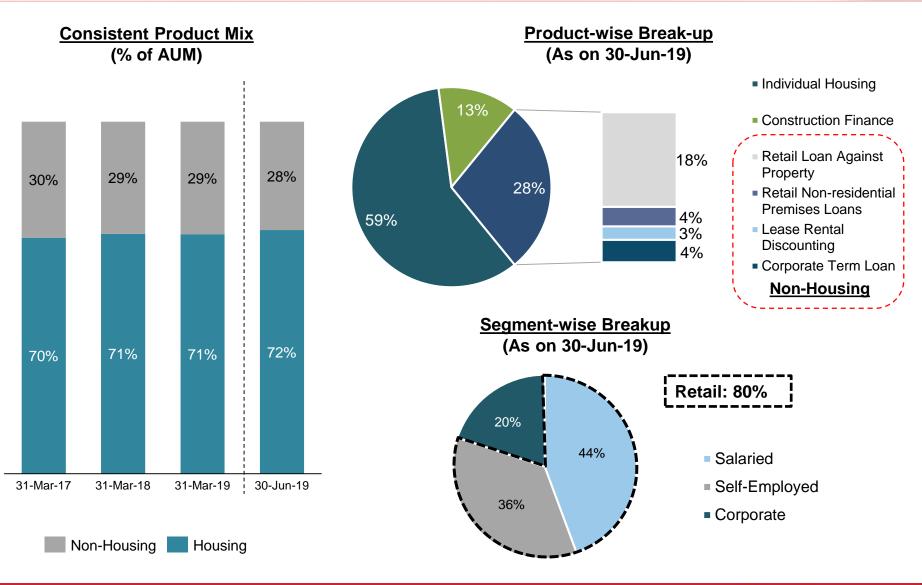
### Sustainable Portfolio Mix



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## Asset Under Management

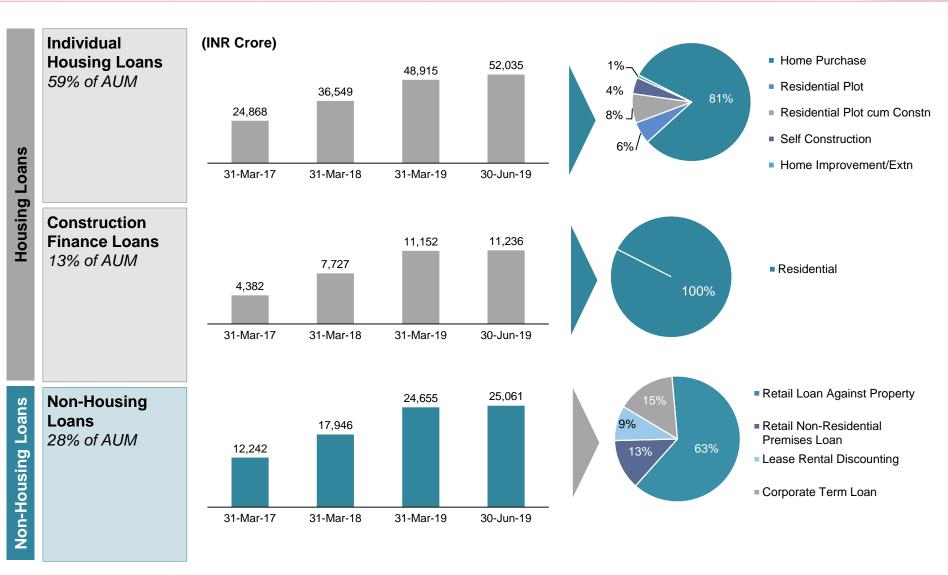






## Well Balanced Growth Across Products

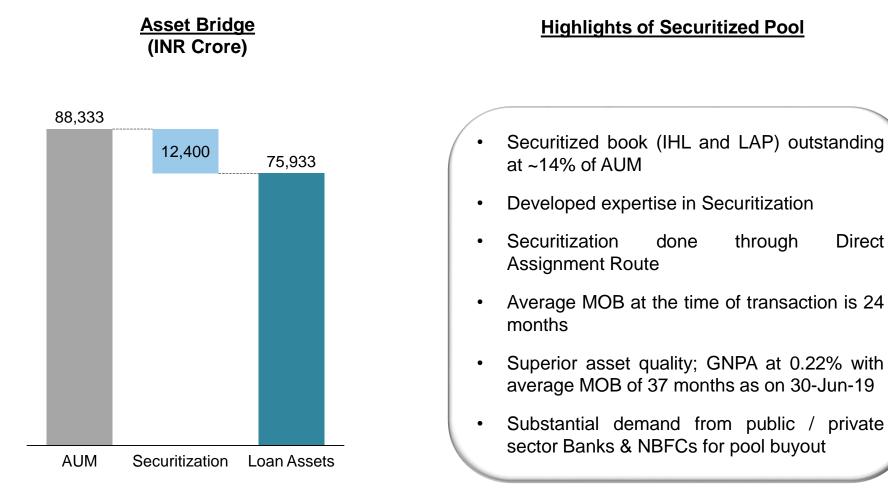






## Loan Assets Walk and Securitized Pool Highlights







## **Retail Focused Operations**



Retail segment contribute 92% of the Q1FY20 disbursement; YoY growth of 7%

Retail Loans contribute 80% of the AUM

Loans given as Individual Housing Loans, Loan Against Property and Non Residential Premises Loans

Focus on mass housing segment; established a niche in self employed segment

Focus on completed properties

Evidence based income assessment and established banking relationship

Robust and scalable Hub and Spoke model resulting in efficient underwriting process

Mandatory touch base with self employed customers at their place of enterprise

Quality of Loan Portfolio stress tested **thrice** in the last 2.5 years through Demonetisation, GST and tight Liquidity



# Key Loan Profile



Finance Limited

	Individual Housing Loans	Retail Loan Against Property
Average Ticket Size	INR 31 Lakh (US\$ 44.8 k)	INR 47 Lakh (US\$ 67.9 k)
Weighted Average Loan to Value (at Origination)	71%	50%
Salaried vs Self- Employed	70% : 30%	19% : 81%
Weighted Average Tenure*	21.5 Years	13.3 Years
Primary Security	Mortgage of Property Financed	Mortgage of Property Financed
idual Contracted tenure	Focus on Mass Housing	Robust Credit Underwriting Process
a as on 30-Jun-19	32	le l



## Corporate Book

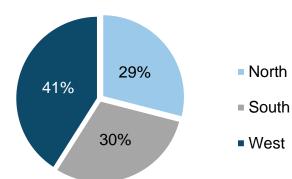


## **Corporate Book Summary**

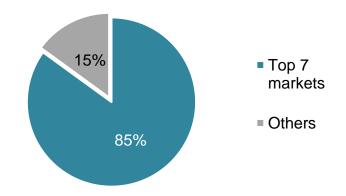


Product Segment	AUM (INR Cr)	% of AUM	Unique Corporate houses ATS INR Cr (US\$ mn)	No. of Unique Corporate houses	No. of Loan Accounts
Construction Finance	11,236	13%	134.0 (19.4)		193
Lease Rental Discounting	2,242	3%	155.0 (22.4)	163	20
Corporate Term Loan	3,824	4%	105.1 (15.2)		74

### **Geographical Distribution**



### **City Concentration**



Funded over 150,000 sq mtr of saleable area



# Corporate Book Risk Buying and Review Mechanism

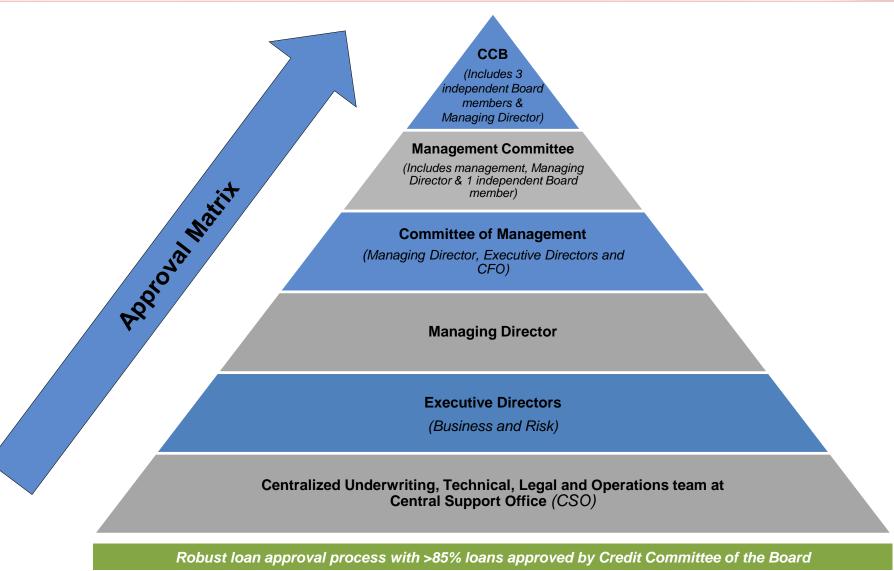


Risk Buying	<ul> <li>External valuation and legal title checks to supplement inhouse expertise</li> <li>Centralised team with specialisation across Acquisition, Technical, Legal, Credit, Operations</li> </ul>
	<ul> <li>Effective risk management with segregation of responsibilities</li> <li>Stress test at the start of a relationship with clear guidelines</li> <li>Construction linked disbursement</li> </ul>
Credit Covenants	<ul> <li>Over 90% developers are rated by external rating agencies</li> <li>Minimum Security Coverage Ratio of 1.5x</li> </ul>
	<ul> <li>Weighted average as on 31-Mar-19 is 2.2x</li> <li>Cash Receivable Coverage (net off project expense) of <b>1.5x</b></li> <li>Collections through <b>escrow</b> mechanism</li> </ul>
Monitoring	<ul> <li>Fund utilization, sales velocity, collection efficiency and escrow discipline</li> <li>Continuous Monitoring</li> <li>At the time of every subsequent disbursement</li> </ul>

- RAG analysis on a regular basis; presented to the Board
- · Helps in early warning signals to take timely corrective measures



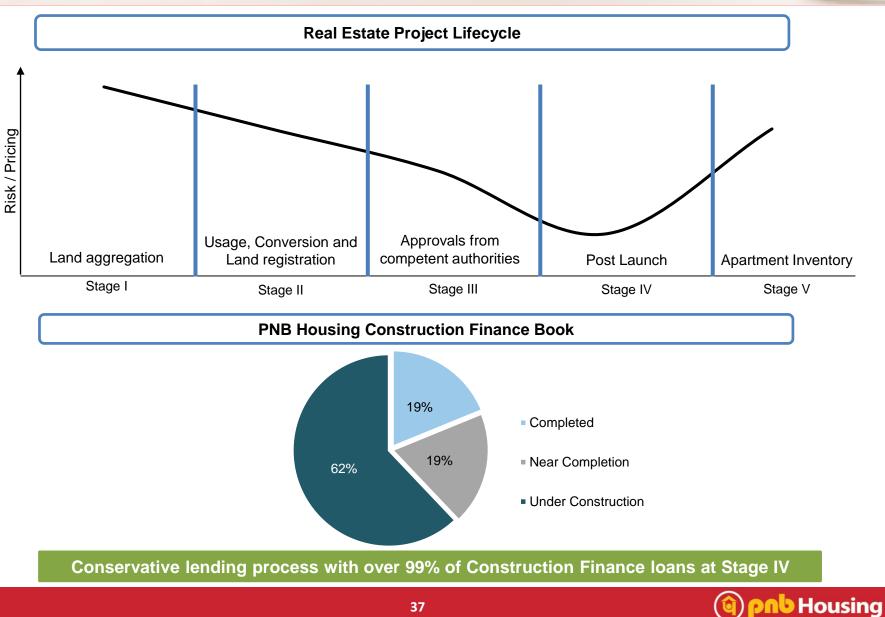
### **Corporate Book Approval Process**





CCB: Credit Committee of Board

### **Construction Finance Loan Stages**



Finance Limited



# Corpo

### **Corporate Term Loans**

- Constitutes 4% of AUM
- Spread across 54 reputed developers
- Top 7 markets contributes over 80%
- Residential : Commercial 63:37
- Earmarked/Identified cashflows

- Constitutes 3% of AUM
- Spread across 15 reputed developers
- Presence in 8 large cities
- 100% of LRD are backed by leased out commercial office building with multiple tenants

Lease Rental Discounting

• Class "A" property and tenants



### Corporate Book Key Exposures under Various Measures



#### 4 Key Corporate Book Exposures

Issue:

- Increase in FSI resulting in scope change
- Slower sales due to market slowdown
- Aberration due to litigation

Status:

- All approvals in place now
- Stronger partner expected to be on Board through sale or JV
- Sale of land parcels underway to potential buyers to clear dues

**3 Exposures under GNPA** 

- Exposure 1:
- Slower construction due to delay in completion of municipal infrastructure and inturn sales; Security coverage of ~3.5 times
- Another developer is in the process of taking over the project; expect cure by end 2019

#### Exposure 2:

- $\circ\,$  Slower project progress due to market slowdown; Security coverage of ~5 times
- Expected to close by end 2019
- Exposure 3:
- Under Litigation at corporate level; Security coverage of over 2.5 times
- Developer has offered to clear loan in structured manner; negotiations ongoing for accelerated payment

Weighted Average Security Coverage of over 2x

Weighted Average Security Coverage of over 2.5x

Apart from ECL provision, Steady State Provision of INR 156.5 crore has been provided



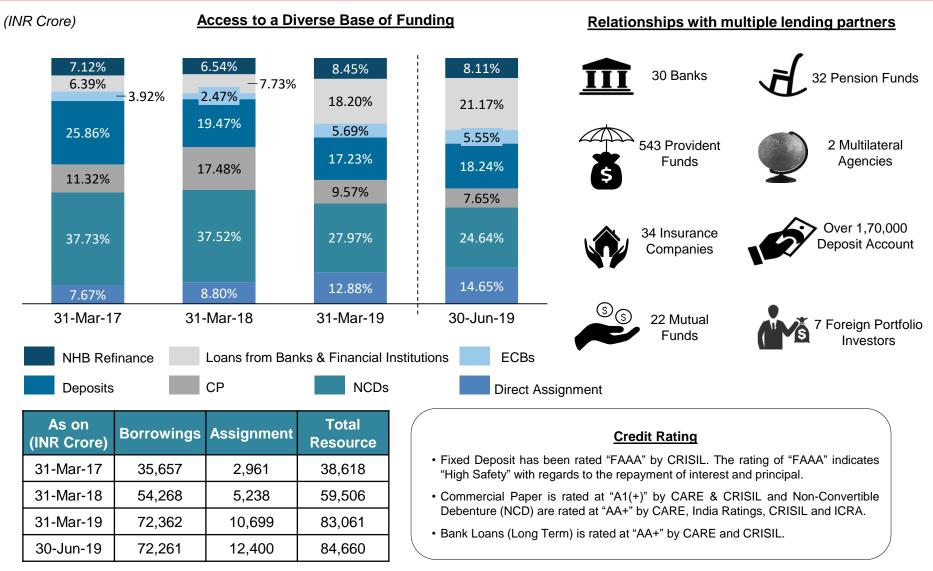


### **Operational and Financial Performance**



### Well Diversified Resource Profile





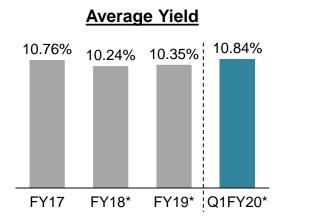
1 Crore = 10 million

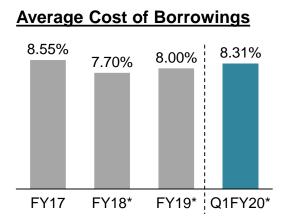
Housing

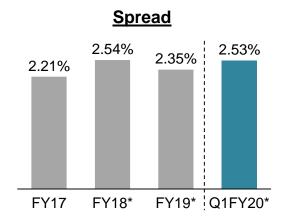
<u>Fina</u>nce Limited

### Margin Analysis

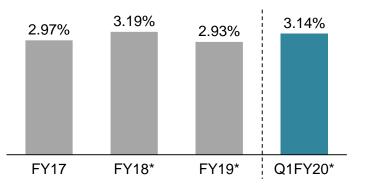








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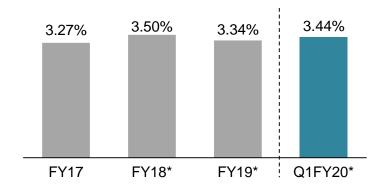
Ratios are calculated on Monthly Average

Gross Margin is net of acquisition cost

\*As per IndAS

For the calculation of ratios P&L numbers for FY18, FY19 & Q1FY20 are as per Ind AS

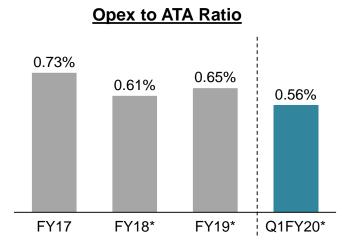
**Gross Margin** 



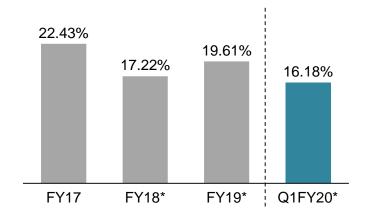
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### Operating Leverage playing out with Better Return Profile





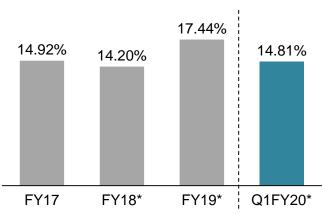
#### **Cost to Income Ratio**



#### Return on Asset



#### Return on Equity



Ratios are calculated on Monthly Average

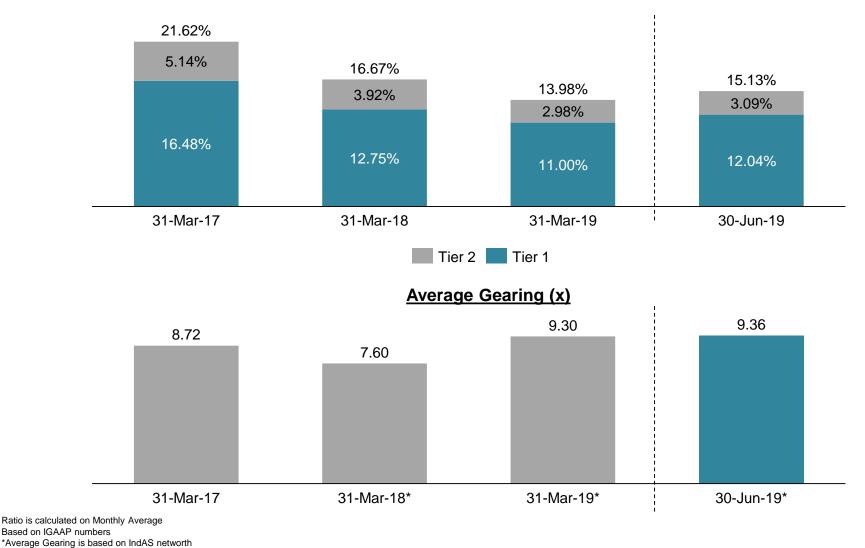
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Opex to ATA is calculated as Operating Expenditure(Employee Cost + Other Expenses + Depreciation - Acquisition Cost – ESOP cost - CSR cost)/Average Total Assets as per Balance sheet For the calculation of ratios P&L numbers for FY18, FY19 & Q1FY20 are as per Ind AS



### **CRAR** and Gearing

#### Capital to Risk Asset Ratio



**pnb** Housing

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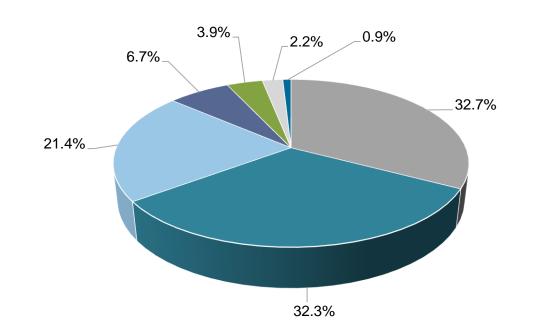






### Shareholding





Shareholding as on 28-Jun-19

#### **Top Shareholders**

General Atlantic Singapore Fund, Birla Sunlife MF, Franklin Templeton MF, Varde Holdings, Malabar Investments, Auburn Ltd, Vanguard, Fidelity International, SBI MF, Reliance Capital MF.

- Promoters (PNB)
- Foreign Inst. Investors
- Public & Others
- Financial Institutions / Banks

- Quality Investment Holdings (The Carlyle Group)
- Mutual Funds
- Bodies Corporates

### MSCI 💮

Included in **"MSCI Global Small Cap Index"** in November 2018



#### Outstanding Shares – 16,80,64,163 shares



#### **Detailed Financials and Valuations**



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### **Consolidated Profit & Loss Statement**



Particulars (INR Crore)	Q1 FY20	Q1 FY19	YoY	Q4 FY19	QoQ	FY19	FY18	YoY
Interest Income	1,979.4	1,523.8		1,892.9		6,792.9	5,046.7	
Add: Net gain on fair value changes	39.4	8.8		50.4		128.9	33.5	
Add: Income on derecognized (assigned) loans	119.3	0.0		93.9		308.1	116.2	
Less: Finance Cost	1,512.7	1,099.8		1,427.5		5,166.4	3,536.6	
Net Interest Income	625.5	432.8	44.5%	609.7	2.6%	2,063.5	1,659.9	24.3%
Add: Fees and commission Income	92.8	115.5		108.0		449.4	292.3	
Less: Fees and commission expense	3.5	18.1		7.9		54.6	83.5	
Add: Other Income	1.7	0.2		3.0		3.9	0.6	
Gross Income	716.4	548.5	30.6%	712.8	0.5%	2,462.2	1,869.3	31.7%
Operating Expenses								
Less: Employee Benefit Expenses	68.0	50.6		91.3		303.9	144.1	
Less: Other Expenses	53.9	53.9		57.1		203.6	189.9	
Less: Depreciation and Amortisation	16.4	6.7		9.2		31.4	24.1	
Pre Provision Operating Profit	578.2	419.2	37.9%	555.2	4.1%	1,923.3	1,511.2	27.3%
Less: Impairment on financial instruments & Write-offs (Expected Credit Loss)	164.2	44.0		10.1		188.9	276.6	
Profit Before Tax	414.0	375.2	10.3%	545.1	-24.1%	1,734.4	1,234.6	40.5%
Tax Expense								
-Current Tax	138.0	137.6		133.7		503.5	437.9	
-Deferred Tax	-8.4	-18.1		31.7		39.4	-44.4	
Less: Total Tax Expense	129.6	119.5		165.4		542.9	393.4	
Net Profit after Tax	284.5	255.8	11.3%	379.7	-25.1%	1,191.5	841.2	41.6%
Add: Other Comprehensive Income	27.0	0.2		-31.3		-102.3	-2.2	
Total Comprehensive Income	311.5	256.0		348.4		1,089.2	839.0	
EPS (Basic)	17.0	15.3		22.7		71.2	50.5	



### **Consolidated Balance Sheet**



	Particulars (INR Crore)	31-Mar-19	31-Mar-18
	LIABILITIES		
1	Financial Liabilities		
(a)	Derivative financial instruments	210.8	38.6
(b)	Payables		
	(I) Trade Payables		
	(i) total outstanding dues of micro enterprises and small enterprises		
	(ii) total outstanding dues of creditors other than micro enterprises and small enterprises	127.2	119.6
(c)	Debt Securities	29,604.9	31,088.3
(d)	Borrowings (Other than Debt Securities)	26,793.2	9,950.7
(e)	Deposits	14,023.0	11,339.8
(f)	Subordinated Liabilities	1,437.7	1,397.9
(g)	Other financial liabilities	2,091.3	854.4
	Sub Total - Financial Liabilities	74,288.1	54,789.3
2	Non-Financial Liabilities		
(a)	Provisions	25.2	18.7
(b)	Other non-financial liabilities	2,011.8	1,639.1
	Sub Total - Non-Financial Liabilities	2,037.0	1,657.8
3	EQUITY		
(a)	Equity Share capital	167.5	166.6
(b)	Other Equity	7,376.4	6,400.8
	Equity attributable to equity holders of the parent	7,543.9	6,567.4
	Non-controlling interest	-	-
	TOTAL – EQUITY & LIABILITIES	83,869.0	63,014.5

	Particulars (INR Crore)	31-Mar-19	31-Mar-18
	ASSETS		
1	Financial Assets		
(a)	Cash and cash equivalents	4,034.0	2,817.0
(b)	Bank Balance other than (a) above	0.1	0.0
(c)	Derivative financial instruments	0.0	0.0
(d)	Trade Receivables	38.8	0.3
(e)	Loans	74,287.9	57,164.8
(f)	Investments	4,560.7	2,413.0
(g)	Other Financial Assets	513.0	240.8
	Sub Total - Financial Assets	83,434.5	62,635.9
2	Non - Financial Assets		
(a)	Current tax assets (Net)	115.6	48.5
(b)	Deferred tax Assets (Net)	61.0	45.5
(c)	Investment Property	0.6	0.6
(d)	Property, Plant and Equipment	78.3	58.4
(e)	Capital work-in-progress	3.8	8.2
(f)	Other Intangible assets	24.2	17.1
(g)	Intangible assets under development	1.4	1.5
(h)	Other non-financial assets	18.5	20.2
(i)	Assets held for sale	131.1	178.7
	Sub Total - Non - Financial Assets	434.5	378.6
	TOTAL - ASSETS	83,869.0	63,014.5

As per IND AS 1 Crore = 10 mn







### **Glimpses of Social Interventions**



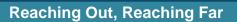






#### **Enhancing Human Potential**

 Partnered with The Confederation of Real Estate Developers Association of India (CREDAI) to conduct Onsite & Offsite skill enhancement training programmes for construction workers



- Collaborated with various NGOs and real estate developers to establish 35 day care centres on various construction sites
- Children of construction workers are provided with education, hygiene and nutrition at these day care centres

#### **Investing in Education**

- Adopted two schools with VIDYA to provide quality education to the underprivileged children
- Scholarship program for underprivileged children
- In partnership, initiated a badminton training programme for
- sports development in Government schools





#### Improving Access to Health Care

- Supported operational cost to run cancer patient helpline and outreach clinic for the patients
- Launched a reproductive health and hygiene programme for young adolescent girls in five villages in UP





### Winning Awards & Accolades





Recognised as **Best Brand of India 2019** by The Economic Times



Bagged Gold in 'Home Loan Provider of the Year 2018'



Won Silver for Annual Report FY2017-18



Mr. Sanjaya Gupta recognised as One of the '**Most Promising Business Leaders of Asia 2019**' at the Economic Times' Asian Business Leaders Conclave. Conferred bronze at award the SKOCH Awards 2018. The award was felicitated for uConnect. а collaborative service platform for underwriting partners.

Times BFS



Winner at The Times Economic Innovation Tribe Awards 2018; winning trophy in BFSI for category its innovative digital solution iBox.



Bagged award at Trescon BIG 50 BFSI Leaders Awards. The recognises award who identify leaders need of the hour and leverage emerging technologies to provide holistic solutions.



Jointly received the 'Best Stand-out IR' award in the 'Large Cap' category by the prestigious IR Society of India in association with Bloomberg and BNY Mellon."



The Penguin TV Commercial has bagged the Gold Award at FICCI's Best Animated Frames (BAF) Awards 2018.

Conferred as the **'Best Housing Finance Company** of the Year' by ET Now Rise with India – BESI Awards



Recognizedas'SymbolofExcellenceinthe BFSI Sector'at The EconomicTimesBest BFSIBrands 2018.

Mr. Nitant Desai awarded amongst Top 100 CIOs of India





### Management Team...



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### ...with Extensive Industry Experience





Sanjaya Gupta Managing Director Age : 56 Years

No. of Years with PNBHF : 9 Years

Age: 53 Years

No. of Years with

**PNBHF**: 6 Years

Age : 55 Years

No. of Years with

PNBHE: 24 Years

Prior Engagements : AIG, ABN Amro Bank N.V. and HDFC Limited



Age : 47 Years

Age: 46 Years

No. of Years with

PNBHF: 1 Year

Prior Engagements :

Xander Finance, Au Small Finance Bank.

ICICI Prudential Life

No. of Years with PNBHF : 7 Years

Prior Engagements : IndusInd Bank ABN AMRO Bank NV ICICI Bank Limited

#### Shaji Varghese ED - Business Development



Kapish JainInsurance, DeutscheKapish JainBankChief Financial Officer



#### Ajay Gupta ED - Risk Management



Sanjay Jain Company Secretary & Head Compliance •

Age : 57 Years

No. of Years with PNBHF : 8 Years

Prior Engagements : HDFC Standard Life Insurance, Union National Bank, ICICI Bank

#### Nitant Desai Chief Centralised Operation & Technology Officer



Anshul Bhargava Chief People Officer

Age : 52 Years

No. of Years with PNBHF : 7 Years

Prior Engagements : ARMS (Arcil) Indian Army



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Prior Engagements : Religare Finvest Ltd GE Money Indiabulls Financial Services

### ... under the Aegis of a Highly Experienced Board





Sunil Mehta Chairman – Non Executive

> Age: 59 Years Current Position: MD & CEO of PNB



Sh. Lingam Venkata Prabhakar Non Executive Director

Age: 56 Years Current Position: Executive Director PNB



Sunil Kaul Non Executive Director

Age: 59 Years Current Position: MD, Carlyle Head, SE Asia, FIG, Carlyle



Shital Kumar Jain Independent Director

Age: 79 Years Current Position: Former Banker & Credit Head India, Citi



Gourav Vallabh Independent Director

> Age: 41 Years Current Position: Professor of Finance, XLRI



R Chandrasekaran Independent Director

#### Age:

61 Years

<u>Current Position:</u> Founder and Former Executive Vice Chairman, Cognizant



Nilesh S. Vikamsey Independent Director

Age: 54 Years Current Position: Sr. Partner, Khimji Kunverji and Co Past President-ICAI



Ashwani Kumar Gupta Independent Director

•----•

Age: 64 Years Current Position: Financial Consultant



Shubhalakshmi Panse Independent Director

Age: 65 Years Current Position: Former Banker, CMD, Allahabad

Bank



Neeraj Vyas Independent Director

Age: 61 Years Current Position: Former Banker, Dy. MD & COO, SBI



Sanjaya Gupta Managing Director

-----

<u>Age:</u>

56 Years

Current Position: MD, PNB Housing Finance



### **Corporate Governance**

#### Board of Directors

It has 11 members, 3 are non-executive directors, 7 are independent directors and Managing Director

#### Audit Committee (ACB)

It has 3 members, all are independent directors

Nomination and Remuneration Committee (NRC)

It has 4 members, 2 are independent directors and 2 are non-executive director

Corporate Social Responsibility Committee (CSR)

It has 4 members, 2 are independent director, 1 is non-executive director and Managing Director

Credit Committee of the Board (CCB)

It has 4 members, 3 are independent directors and Managing Director

Stakeholders Relationship Committee (SRC)

It has 5 members, 2 are independent directors, 2 are non-executive director and Managing Director

Risk Management Committee (RMC)

It has 5 members, 2 are independent directors, 2 are non-executive directors and Managing Director



### Key Takeaways



Finance Limited





### Annexure



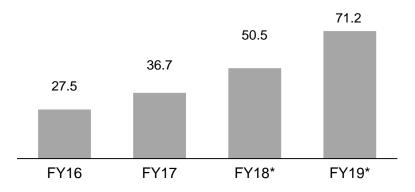
### **Return to Shareholders**

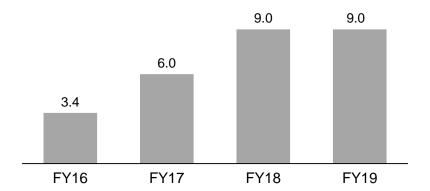


**phb** Housing

Finance Limited

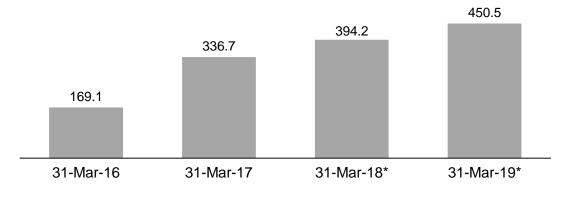
Earnings Per Share (INR)





**Dividend Per Share (INR)** 

**Book Value Per Share (INR)** 

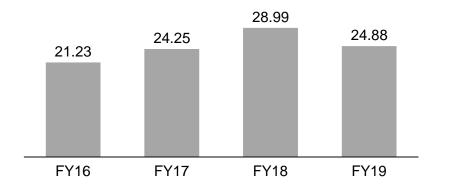


\*As per IND AS

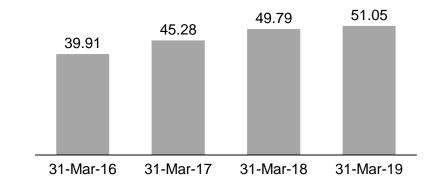
### **Employee Efficiency**



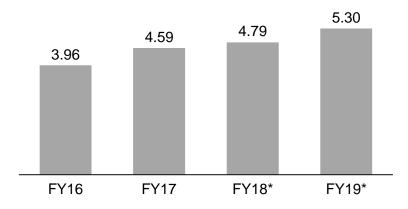
### (INR Crore) Disbursement / Employee



#### Loans Outstanding / Employee

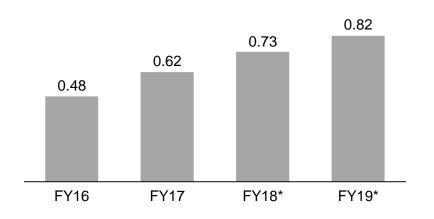


#### **Total Revenue / Employee**



Calculated on average number of employee for the year Average no. of employee for FY19: 1,450

#### Profitability / Employee



1 Crore = 10 mn \*As per IND AS

**b** Housing

Finance Limited

### Glossary



ATA	Average Total Assets	(
ATS	Average Ticket Size	
AUM	Asset Under Management	
BVPS	Book Value per Share	
C/I	Cost to Income	
CRAR	Capital to Risk Asset Ratio	
CP	Commercial Paper	
CTL	Corporate Term Loan	
DPS	Dividend per Share	I
DSA	Direct Selling Agents	
ECB	External Commercial Borrowing	٢
ECL	Expected Credit Loss	
EIR	Effective Interest Rate	
EPS	Earning Per Share	
EWS	Economically Weaker Section	

GNPA	Gross Non-Performing Asset
HFCs	Housing Finance Companies
LAP	Loan against Property
LIG	Low Income Group
LRD	Lease Rental Discounting
NCDs	Non-Convertible Debentures
NII	Net Interest Income
NIM	Net Interest Margin
NNPA	Net Non-Performing Asset
NPA	Non-Performing Asset
NRPLs	Non-Residential Premises Loans
PAT	Profit After Tax
PCR	Provision Coverage Ratio
ROA	Return on Asset
ROE	Return on Equity



### Formulas



Ratios	Formulas Used
Average Borrowings (%)	Interest Expense / Average Borrowings
Average Gearing Ratio (x)	Average Borrowings / Average Net worth
Average Yield (%)	(Interest Income + Assignment Income) on Loans / Average Loan Assets
Cost to Income (%)	Operating Expenditure(Employee Cost + Other Expenses + Depreciation - Acquisition Cost – ESOP cost - CSR cost) / (Net Revenue-Acquisition Cost)
Gross Margin (%)	Total Net Income excluding acquisition cost / Average Total Assets as per Balance sheet
NIM (%)	Net Interest Income / Average Earning Assets
Opex to ATA (%)	Operating Expenditure(Employee Cost + Other Expenses + Depreciation - Acquisition Cost – ESOP cost - CSR cost) / Average Total Assets as per Balance sheet
PCR (%)	(ECL Provision + Steady state Provision) as a % of GNPA
ROA (%)	Profit After Tax / Average Total Assets
ROE (%)	Profit After Tax / Average Net worth
Spread (%)	Average Yield - Average Cost of Borrowings





## **Thank You**

Company:

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