

November 10, 2020.

To,

The Secretary,

National Stock Exchange of India Ltd.,

Exchange Plaza, C-1, Block G,

Bandra Kurla Complex, Bandera (E),

Mumbai - 400 051

Symbol: LUXIND

To,

The Secretary, BSE Limited,

P.J. Towers,

Dalal Street,

Mumbai- 400 001

Scrip Code: 539542

Dear Sir,

Sub: Investor Presentation.

Please find enclose herewith Investor Presentation of the Company. The Investor Presentation is also available on the website of the Company.

This is for your information and record.

Thanking You,

Yours faithfully,

For Lux Industries Limited

Smita Mishra

Smita Mishra

(Company Secretary & Compliance Officer)

M.No:26489

Encl: As above















Lux Industries Limited

Investor Presentation – November 2020



Safe Harbor



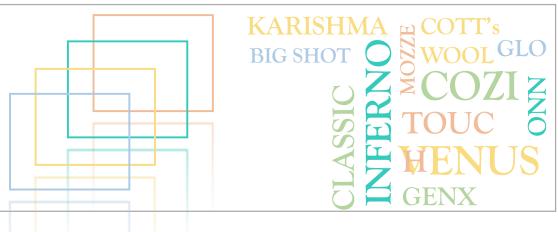
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Pioneering Commitment



1st Ranked innerwear company in Volume Terms

~8% of Annual revenue invested in Brand Promotion

1st Ranked innerwear Brand in Bengal

14-15%

Market share in Organized Men's Innerwear Market

1st Ranked Indian exporter of Innerwear **47** Number of countries products are exported to



2,000 pieces sold every

minute

5,000+ SKU's

More than **100** products across **15** Brands

Capacity of

Manufacturing

2,000 lac garments pieces a year

Enjoys a fill rate of **95%** against Industry Avg. of **80%**

6 Manufacturing Facilities

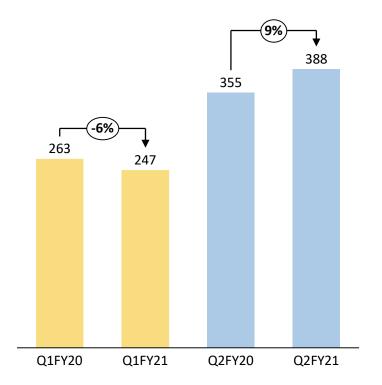


Resilient Business Model

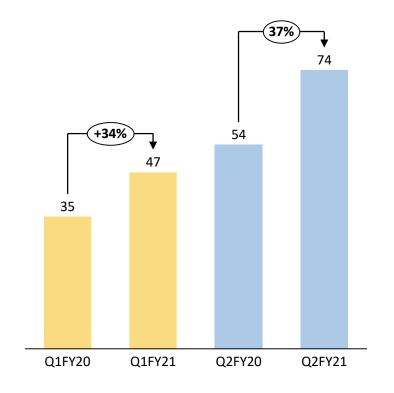




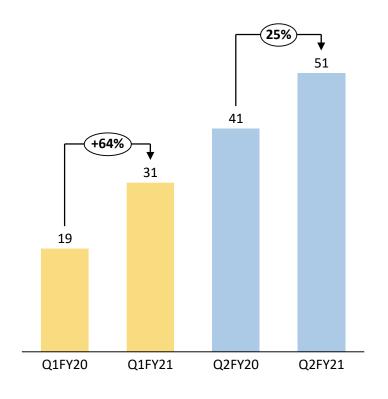
Revenue (Rs. In Cr)



EBITDA (Rs. In Cr)



Profit after Tax (Rs. In Cr)



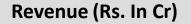
Business growing continuously inspite of CoVID-19



Strong Growth Momentum

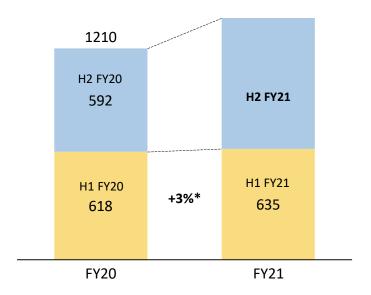




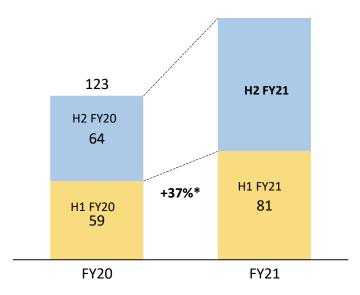


EBITDA (Rs. In Cr)

Profit after Tax (Rs. In Cr)





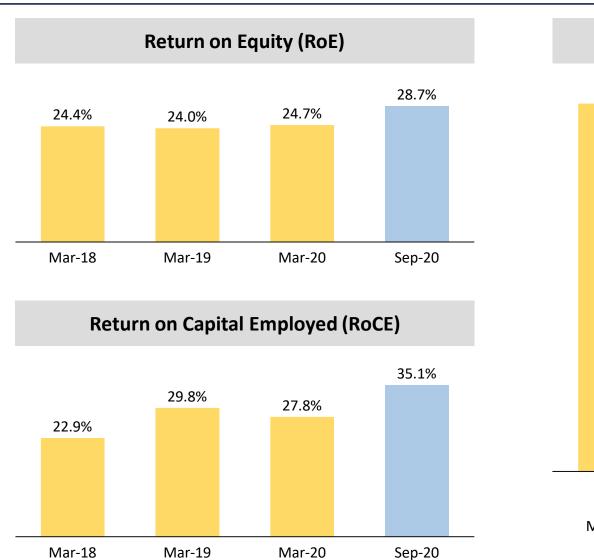


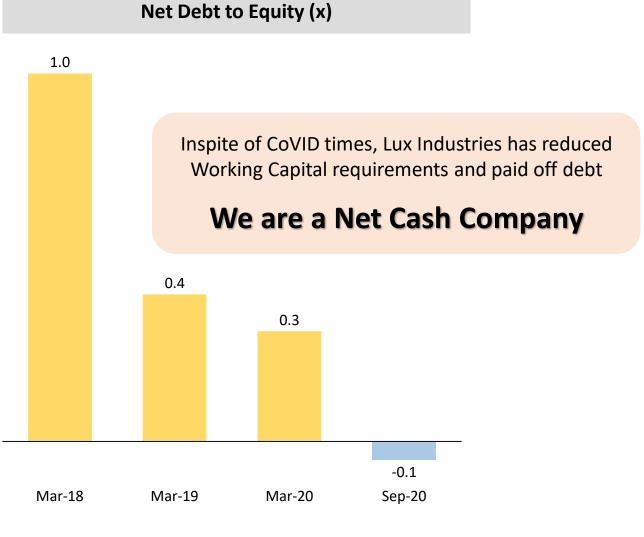
H2 FY21 is expected to be better than **H2 FY20**



Sustained Returns



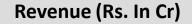


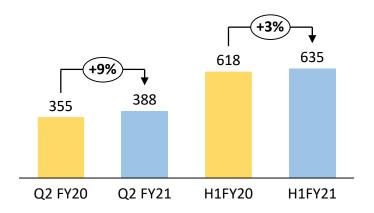




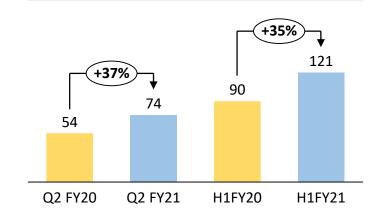
Q2 & H1 FY21 Consolidated Financial Highlights*



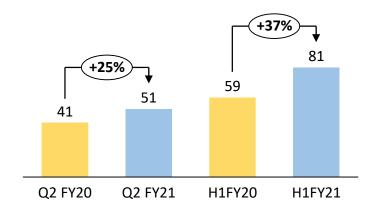




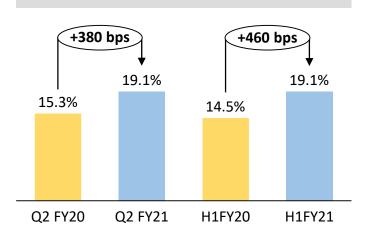
EBITDA (Rs. In Cr)



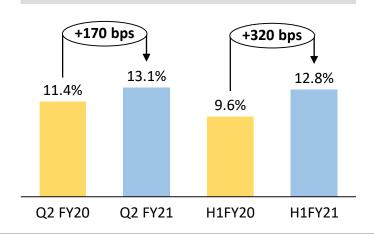
Profit after Tax (Rs. In Cr)



EBITDA Margins (%)



PAT Margins (%)





Q2 & H1 FY21 Consolidated Profit & Loss Account*



Doubiculous (Do. In Cu)*	Consolidated					
Particulars (Rs. In Cr)*	Q2 FY21	Q2 FY20	Y-o-Y	H1 FY21	H1 FY20	Y-o-Y
Total Income from Operations	387.8	354.9	9%	635.0	618.0	3%
Raw Material Cost	164.1	168.5		293.4	268.1	
Employee Expenses	12.7	12.5		21.6	24.0	
Subcontracting / Jobbing expenses	99.2	69.7		141.1	138.0	
Other Expenses	37.6	49.8		57.6	98.3	
EBITDA	74.2	54.3	37%	121.3	89.6	35%
EBITDA Margin %	19.1%	15.3%		19.1%	14.5%	
Depreciation	3.5	3.1		7.1	5.9	
EBIT	70.7	51.2	38%	114.2	83.7	36%
EBIT Margin %	18.2%	14.4%		18.0%	13.5%	
Finance Cost	2.3	3.2		5.1	6.6	
Exceptional Items	0.0	0.0		0.0	0.0	
Profit before Tax	68.4	48.0		109.1	77.0	
Tax	17.7	7.4		27.6	17.7	
Profit After Tax	50.7	40.6	25%	81.5	59.4	37%
PAT Margin %	13.1%	11.4%		12.8%	9.6%	
EPS	20.28	16.08		32.63	23.51	



Consolidated Balance Sheet* as on 30th Sept, 2020



Particulars (Rs. Crores)*	Sept - 20	Mar - 20	
Equity			
Equity Share capital	5.3	5.3	
Other Equity	566.2	490.2	
Non Controlling Interest	-3.7	-2.8	
Total Equity	567.8	492.7	
Financial liabilities			
(i) Borrowings	11.0	6.9	
(ii) Other Financial liabilities	10.8	12.4	
Other non current Liability	-	-	
Deferred tax liabilities (Net)	4.9	5.4	
Provisions	4.4	3.9	
Total Non Current Liabilities	31.2	28.6	
Financial liabilities			
(i) Borrowings	72.4	135.5	
(ii) Trade Payables	179.4	148.1	
(iii) Other financial liabilities	31.4	29.5	
Provisions	0.8	0.7	
Other current liabilities	8.3	10.1	
Current tax liabilities (Net)	14.3	2.6	
Total Current Liabilities	306.6	326.5	
Total Equity and Liabilities	905.6	847.9	

Particulars (Rs. Crores)*	Sept - 20	Mar - 20
Non Current assets		
Property, Plant and Equipment	131.2	127.0
Capital work-in-progress	1.3	0.8
Intangible assets	0.1	0.2
Right to use assets	12.4	13.8
Financial Assets		
(i) Investments	4.4	4.4
(iii) Loans	-	-
(ii) Other financial assets	3.4	3.1
Deferred Tax Assets (net)	-	-
Other non-current assets	2.1	3.6
Total Non Current Assets	155.0	152.9
Current Assets		
Inventories	302.2	331.7
Financial Assets		
Investments	20.0	-
(i) Trade receivables	290.4	310.3
(ii) Cash and cash equivalents	77.1	1.3
(iii) Other bank balances	10.1	0.1
(iv) Loans	0.6	0.6
(v) Other financial assets	4.8	2.2
Current Tax Assets(Net)	-	-
Other current assets	45.3	48.8
Total Current Assets	750.5	695.0
Total Assets	905.6	847.9

Even after the Impact of CoVID, Lux has been able to **Reduce its Working Capital** in the last six months ending 30th September 2020

* - Ind-AS Financials



FY20 Consolidated Cash Flow Statement*



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Particulars (Rs. Crores)*	Six months ending 30 th September 2020	Six months ending 30 th September 2019	Year ended 31 st Mar, 2020 (Apr'2019 – Mar'2020)
Net Profit Before Tax	109.1	77.0	163.4
Adjustments for: Non-Cash Items / Other Investment or Financial Items	12.3	13.2	27.9
Operating profit before working capital changes	121.4	90.3	191.4
Changes in working capital	80.4	-58.4	-49.2
Cash generated from Operations	201.7	31.9	142.2
Direct taxes paid (net of refund)	-16.4	-30.8	-46.1
Net Cash from Operating Activities	185.4	1.1	96.1
Net Cash from Investing Activities	-39.6	-3.0	-5.4
Net Cash from Financing Activities	-70.0	4.4	-91.3
Net Decrease in Cash and Cash equivalents	75.8	2.5	-0.6
Add: Cash & Cash equivalents at the beginning of the period	1.3	1.9	1.9
Cash & Cash equivalents at the end of the period	77.1	4.4	1.3

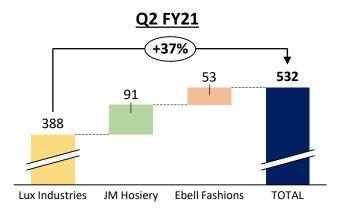
* - Ind-AS Financials



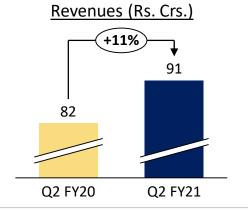
Proforma Financials



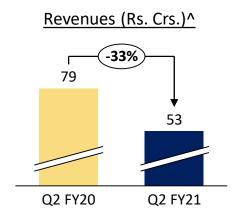
Revenue (Rs. In Cr)



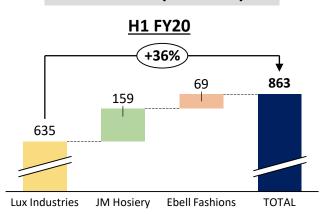
J. M. Hosiery*



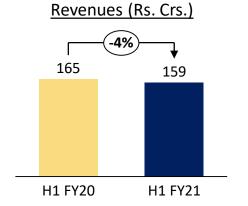
Ebell Fashions*



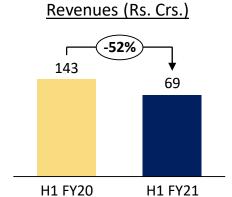
Revenue (Rs. In Cr)



J. M. Hosiery*



Ebell Fashions*



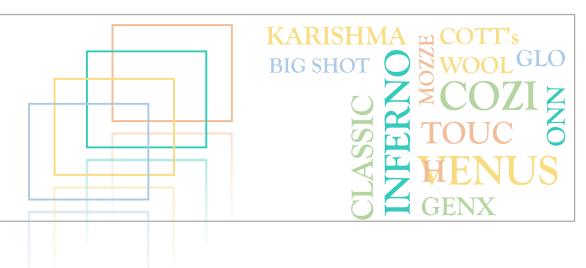
- The Board of Directors of Lux Industries Limited have approved the scheme of merger of J. M. Hosiery & Co. Limited and Ebell Fashions Private Limited with Lux Industries Limited
- The scheme is subject to requisite approvals of the regulatory authorities

^{*} The Q2 & H1 FY21 Revenues for JM Hosiery and Ebell Fashions are subject to audit and may change

[^] In Q2 & H1 FY21 Revenue for Ebell Fashions got impacted on account to subdued demand for Leggings due to CoVID-19









We have created Brand Equity



Range of more than 100 products under 15 well-established brands for men, women and children, ensuring relevance across ages, genders, geographies and seasons.

































Our Products are Bare Necessities

Fresh Initiatives

✓ India's First Scented Vest;

of India

influences)

Landmark Product in the Men's Innerwear Category - Creating

value-based products keeping

in mind the essential necessity

and aspirational style quotient

✓ Invested in quality material and

contemporary designs

(European and American



Diverse Product Portfolio

✓ Mass, Semi Premium & Premium

✓ Men's innerwear to Men's & Women's outerwear

✓ Complementary Products like socks & children's wear



02

Premiumization

✓ ONN Brand growing revenues at 20%

✓ Increase in Premium Brand Margins

20.9% 16.8% FY18 FY20



- contribution to revenue & Expanding

05

Widest Consumer Range

✓ The Products range from Rs. 38 – Rs. 1,790

✓ Over 5,000 SKU's , among the largest innerwear ranges in the Industry, thus graduating into a onestop destination

Milestone Achieved

- ✓ Lux Cozi helped sectorial transformation from unorganized to brand driven
- ✓ Enjoys the recall of being a Pioneer in the launch & styling of premium products
- ✓ Largest in the space of Semi-premium Indian Brands which contributes 10% to revenue for FY17



15



Our Products satisfy Customer needs



Presence across Categories*

Revenue : 21% EBITDA Margin :

15-18%

Revenue: 33% EBITDA Margin: 8-10%

Premium

Med Premium

Economy

Premium products to grow at a **CAGR of 20%** in the next 2-3 years

Revenue: 46% EBITDA Margin:

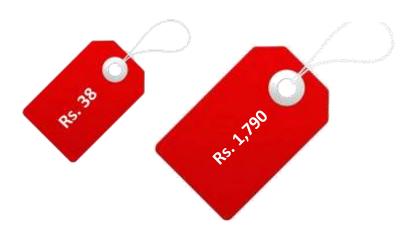
13-15%

Lux Cozi is one of the strongest and fastest growing men's innerwear brands (economy and midsegment)

Lux Cozi GLO is a durable player in the economy to mid-brand segment

Lux Venus is one of the largest vest brands in the economy category

Presence across various Price Points



... From Semi Premium to Premium

... From Men's innerwear to Men's and Women's outerwear

Lux Cozi Bigshot is a preferred consumer brand in the boxer/ briefs segment

ONN is emerging as one of the most promising mid-to-premium men's innerwear brands

* Margins are for FY20



State of the Art Manufacturing Facilities



"Manufactured 20 crore garment pieces a year which is one of the largest in the Indian innerwear sector"



One of Lowest Manufacturing Cost

- ☐ 100% of our products in-house with zero Outsourcing
- Invested extensively in manufacturing integration and scale with the objective to reduce costs

Largest Employer in Sector

Our pool of 1,496 employees (as on 31 March 2019) makes us one of the largest employers in the sector

Critical Processes done in-house

- ☐ Lux has concentrated on large, technology driven manufacturing
- Outsourcing processes such as stitching, we are able to keep our asset profile and employee base light

State-of-the-art Equipment in creating Topnotch Products for consumers

350 rcular Knittir

circular Knitting machines

Fully Automated inhouse Stitching units Ahead of the trends due to the expertise of its in-house design team



We deliver Quality to generate Loyalty



Manufacture 100% of our products in-house with zero outsourcing



Company invested in cutting machine from Morgan Technica SPA, Italy, and knitting machine from Mayer & Cie, Germany, and United Texmac Pte Ltd Singapore

Up-gradation and replacement of old machines is done as and when required in order to **maintain high quality of output**

To keep creating **new benchmarks for quality and comfort,** the two fundamentals that lay the foundation of our company and take it to the epitome of success.

State-of-the-art Machines from







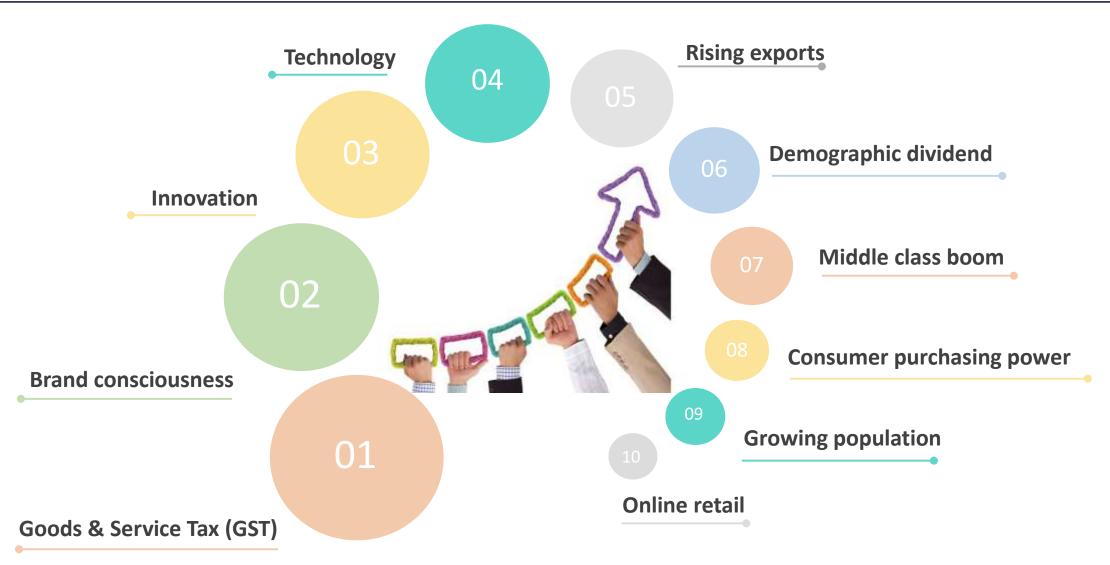


MORE THAN PRODUCTS; A QUALITY ASSURANCE OF THE BEST MANUFACTURING AND QUALITY STANDARDS



We are poised to Grow







We have right distribution setup to Support Growth





Large Format Stores

Enable to showcase entire product range and portfolio under a single roof

Exclusive Brand

Outlets

Amongst the few companies in Innerwear Sector to have presence through EBOs

Merchandise Strength

☐ Core strength lies in the goodwill that we enjoy among distributors, dealers and retailers rather than machines and products

Capitalizing Opportunity

☐ First Indian innerwear company to organize distributor and owner conferences within and outside India



"There is less than 1% attrition among distributors"

"Available from Distributors ,Retailers to small clusters in India"

LUX is available where customers are...



We are led by Experienced Leadership





Mr. Ashok Kumar Todi

Chairman

- His forte lies in Marketing of the products and formulating various policies for Growth & Expansion of the business on pan India basis
- He has rejuvenated with exploring schemes for distributors, retailers and even for consumers
- ☐ Has also been associated with various philanthropic organizations of the country



Mr. Pradip Kumar Todi Managing Director

- Presently looking after the Product Development and Production
- Forte is in developing new patterns, yarn combinations, knitting technologies
- Helped the Company to introduce new products with new styles from time to time
- ☐ Immense acquaintance in technical know-how in hosiery industry
- Contribution in decreasing production costs helped the Company to enhance profits



Mr. Navin TodiDirector – J.M.Hosiery

- Aged 40 years, he is over 20 years of experience in the hosiery industry
- ☐ Under his leadership, Company successfully rose to the challenges by enhancing product offerings.
- He has worked across various areas, building a multi dimensional experience especially in marketing and operations.



Mr. Saket TodiPresident - Marketing

- Aged 30 years, has done his post graduation in Brand Management and has eminent knowledge in marketing
- ☐ His contribution towards strengthening the premiumisation of brand "Lux" is significant
- ☐ Has been associated with the Company since 2014 with his in-depth knowledge in marketing which has helped the Company to achieve greater success and increase profitability



Mr. Udit TodiPresident - Strategy

- Aged 30 years, he is Master of Science in Finance from The London School of Economics and Political Science (LSE)
- Has been associated with the Company since 2014 and has expertise in the field of finance and his proficiency in the management marketing area of the Company is remarkable



We are supported by Strong Management Team





Mr. Ajay Patodia - Chief Financial Officer

He is qualified as FCA, FICWA, DISA (ICAI), SAP (FI), and IFRS(C). He has expertise in the field of finance along with high command in the area of taxation. He is associated with the Company since 2005



Mr. Sanjay Mittal - Vice President (Sales)

He heads the Sales function and plays an important role in formulating the Sales Strategy. He is associated with the Company since 1996



Mr. Narendra Panjwani - Head Of Quality Control

He has many years of experience in hosiery industry, as he had worked with Maxwell Industries Limited for 21 years. He has done Bachelor of Science. He is associated with the Company since 2013



Mr. Bibekananda Maity - IT Head

He has done post graduation in MBA & MCA and has more than 22 years of experience in IT function of manufacturing sector. He is associated with the Company since 2015



Mrs. Smita Mishra - Company Secretary & Compliance Officer

She is an Associate Member of The Institute of Company Secretaries of India (ICSI). She ensures efficient administration of the company with regard to compliance of statutory and regulatory requirements. She is associated with the Lux group since 2009



Mr. Manoj Ghiya - Production Manager

He formulates the Strategy to run the manufacturing processes reliably and efficiently. He is associated with the Company since 1989



Mr. Surendra Kumar Bajaj - Vice President (Marketing)

He has worked with Khaitan Group of Companies before joining Lux and has an extensive experience in marketing. He is associated with the Company since 2014



Mr. R.K. Bhutoria - HR Manager

He plays a major role formulating Strategy for Employee Engagement and Empowerment. He is associated with the Company since 2004



We are honoured by Awards & Recognitions





2012-13



Asia's Most Promising Brands

2013



The Master Brand

2014



The Master Brand

2014-15



The Admired Brand of India

2015















Multi-Product & Multi-Brand Approach



		Quality at Low Costs	Premiumization
Product & Quality	500 Prod Exte	O products under 12 brands for a growing family's needs OO SKUs across all major brands oduct offerings across ages, genders, geographies and seasons ensive Vertical Integration with 100% manufacturing in-house st leadership through ability to manufacture the largest innerwear volumes one of the lowest costs	 Only 20% of the innerwear market accounted for by the premium and Semi-premium Segments, offering significant headroom for Premiumisation Lux GLO in the mid-premium segment introduced in January 2017 Revenues from high EBITDA brands have increased over a period of time
Market Penetration	Prod Pres	Indian innerwear brand to extend its product portfolio from innerwear sts to outerwear cum related products Induct offerings across ages, genders, geographies and seasons Insert in high-growth segments of active wear and sportswear Institute of the segments of active wear and sportswear Institute of the segments of active wear and sportswear Institute of the segments of active wear, Panties, Camisoles, leggings, ange wear, t-shirts and socks	 Pan India Footprint – Strong Presence in Western & Central India with highest absolute sales from Madhya Pradesh, U. P. and Uttarakhand Exports to 47 countries largely comprising the Middle East, Africa, Australia and Europe Sales focussed in tropical countries with demographics similar to India thereby offering a huge potential
		Share of Wallet	Geographical Leadership

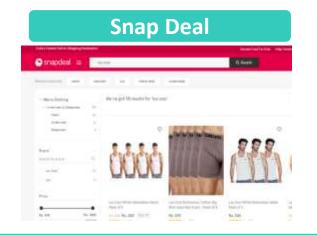


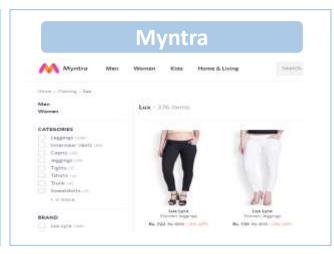
The New Age Distribution: E - Commerce

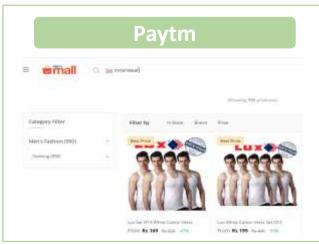


Company is creating an online presence through e-commerce websites, enhancing access and image

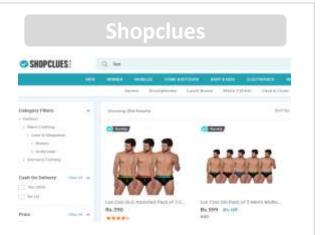












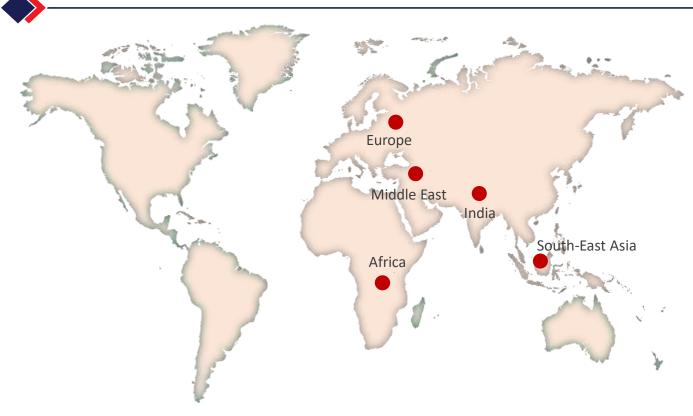
Other Presence:

- Keep It On
- Jabong
- Lime Road
- Tata Cliq



Focus on Demographics with Huge Potential





- ✓ For FY 2019-20, Export Contribution to Revenue was 10.4%
- ✓ Increase in the number of countries exported to from 22 to 47 over the past 5 years

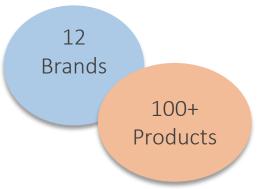
Exports of Rs. 133 crores in FY20

- ✓ First Indian innerwear brand to extend its product portfolio from innerwear vests to outerwear cum related products
- ✓ Product offerings include Vests, briefs, trunks, boxers, thermal wear, Panties, camisoles, leggings, lounge wear, tshirts and socks across ages, genders and seasons
- ✓ Present in high-growth segments of active wear and sportswear
- ✓ Pan India Footprint Strong Presence in Western & Central India with highest absolute sales from Madhya Pradesh, U.
 P. and Uttarakhand
- ✓ Sales focussed in tropical countries with demographics similar to India thereby offering a huge potential



Sustained Brand Investments







Lux sponsored the KKR team in the IPL, now an international cricket event, enhancing visibility and respect



Lux also sponsored the Bollywood Awards Ceremony TOIFA in Vancouver in 2016, strengthening its pan-India visibility



Ye Andar Ki Baat Hai the first television advertisement featuring Sunny Deol was launched.



Face of Lux Sunny Deol was signed as Lux Cozi's brand ambassador



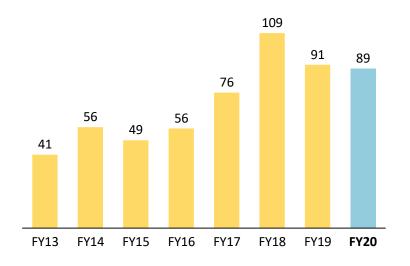
New look - Indian film icon Shah Rukh Khan was engaged as brand ambassador for ONN



Varun Dhawan was signed as Lux Cozi brand ambassador; Lux Glo, a sub brand of Lux Cozi was launched the capability to conceive, invest and mature brands

Amitabh Bachchan was signed August 2017

Marketing Spend (Rs. In Cr)



- ✓ Invested Rs. 566 Cr in our brands across the 8 years ending FY20
- ✓ Sustained brand investments at 8% of turnover
- ✓ Lux's profit from every rupee invested in brand spending increased from **5.74% in FY13** to **7.39% in FY20**



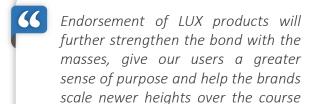
Capturing Market Share of the Unorganised Space



GST to aid faster customer transition from the Unorganised Space to the Organised one...



- ✓ Have signed Mr. Amitabh Bachchan as the Brand Ambassador for our brand 'Venus'. It is one of the largest innerwear brands in India. We have also signed him for our winter wear brand 'Inferno'
- ✓ Launched Mr. Bachchan as its ambassador through an extensive campaign from January 2018 across a mix of media like Television, Online, Print and Out-of-Home media
- ✓ Mr. Bachchan's iconic legacy as an actor, the brand appeal synergizes with his personality which is liked by people of all demographics



of next few years

- Amitabh Bachchan



- ✓ Have signed Mr. Varun Dhawan as the new brand ambassador for LUX Cozi. By signing Dhawan, LUX Cozi is repositioning itself within the young audience
- ✓ LUX Cozi is one of the most popular and the largest market share holder in the economy to the mid-segment of men's innerwear.
- ✓ The style and fashion sense makes him endearing to all sections of the audience cutting across age groups, especially the youth

I am delighted to be the brand ambassador for LUX Cozi; their innerwear products stand for comfort and quality and I really liked the vibe of the ad campaign when I met with the creative team.

- Varun Dhawan



Continuous Strategic Innovation



Artimas Fashions
Private Limited
(Wholly Owned
Subsidiary of Lux
Industries)



CSE Consulting
LLP
(License Owner of
One8) – Brand of Virat
Kohli

LUX Industries will be manufacturing and marketing a unique collection of socks, innerwear and sleepwear for One8, globally



Synergies

- ✓ Aim at providing superior product quality coupled with comfortable feel that will grab instant attention of the youth
- ✓ Fill the need-based vacuum that is created in the premium innerwear
- ✓ Provide knowledge and expertise in manufacturing, designing, marketing and retail for the brand

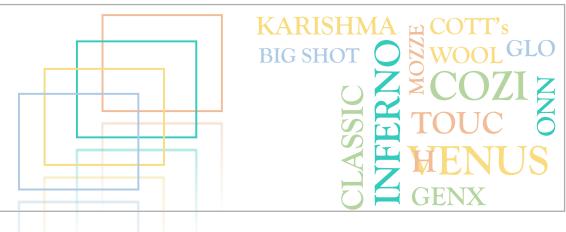


With One8, we aim to disrupt the premium innerwear segment through innovative product offerings. We feel extremely confident that the about our distribution and resource strength, coupled with the youth appeal of Virat Kohli will make One8 the most preferred brand in the premium category







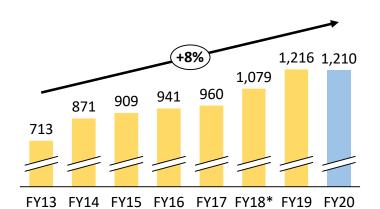




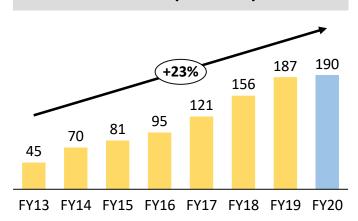
Operating Performance



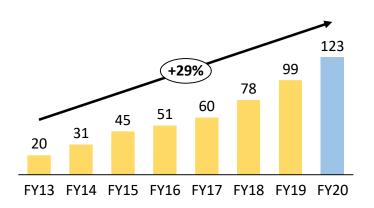
Revenue (Rs. In Cr)



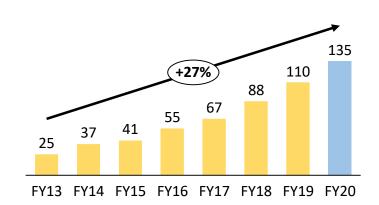
EBITDA (Rs. In Cr)



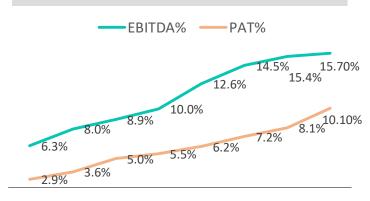
PAT (Rs. In Cr)



Cash PAT (Rs. In Cr)

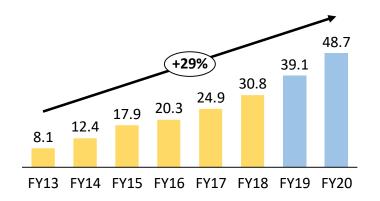


EBITDA & PAT Margins (%)



FY13 FY14 FY15 FY16 FY17 FY18 FY19 FY20

EPS



FY19 and FY20 numbers are on consolidated basis



Company:



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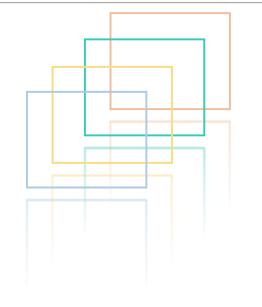
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