



April 30, 2019

BSE Limited Phiroze Jeejeebhoy Towers Dalal Street, Fort, Mumbai 400 001

BSE Scrip Code: 540767

Dear Sir(s),

National Stock Exchange of India Limited

Exchange Plaza, 5th Floor, Plot No. C/1, G Block, Bandra Kurla Complex, Bandra (East), Mumbai 400 051

**NSE Scrip Symbol: RNAM** 

Re: Investor Presentation

We wish to inform that an Analyst Call was held on the Audited Financial Results of the Company for the guarter and year ended March 31, 2019.

We enclose the presentation made to the Analyst on the financial performance of the Company.

Thanking you,

Yours faithfully,

For Reliance Nippon Life Asset Management Limited

Nilufer Shekhawat

Company Secretary & Compliance Officer

Encl.; As above







Joint Venture between Reliance Capital & Nippan Life Group

Investor Presentation - Q4 FY19

## **Key Highlights**

AUM

One of the largest AMCs in India - Managing AUM of INR 4.2 tn

**Profit** 

Net Profit at INR 1.51 bn for Q4 FY19 grew by 34% & INR 4.86 bn for FY19 grew by 7%

Retail

Largest Retail AMC – INR ~900 bn

Received highest share of Retail incremental assets – INR 167 bn

SIP

Annualized SIP Book of INR 103 bn – up 14% this year Getting flow from ~ 3.1 mn SIPs

**ETF** 

RNAM largest private ETF player; 2 successful FFOs of CPSE ETF – Issue: INR 270 bn

**Digital** 

1 mn Digital purchases this year, up 47% YoY

**B30** 

Higher AUM % sourced from B-30 locations (RMF: 20%; Industry: 15%) Grew at 16% this year, faster than Industry growth of 13%

International

Launched UCITS India Fixed Income Fund



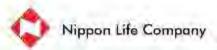




# **RNAM Snapshot**







## **Snapshot**

#### RNAM is one of largest asset manager in India, with 23 years of track record

RNAM AUM as of MAR'19

INR 4.22 tn

**Mutual Funds** 

INR 2,278 bn

**Managed Accounts** 

INR 1,913 bn

International

INR 31 bn\*

Advisory INR 55 bn

#### **Trusted Asset Manager - Holding Fund Mandates from**



**EPFO** 



**ESIC** 



**PFRDA** 



**CMPFO** 



300 Locations 1,145 Employees



73,400+ Distributors



38 mn FY19 Trnx



9.1 mn Folios



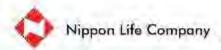




# **RNAM Quarterly Performance**

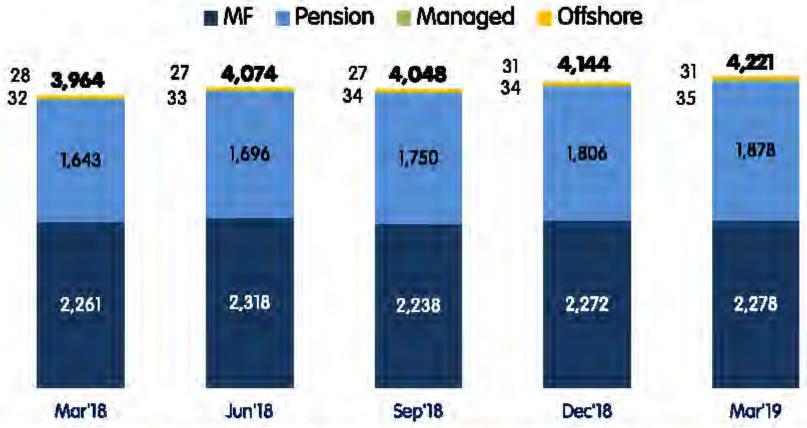






#### Leading asset management player

# RNAM AUM (INR Bn)



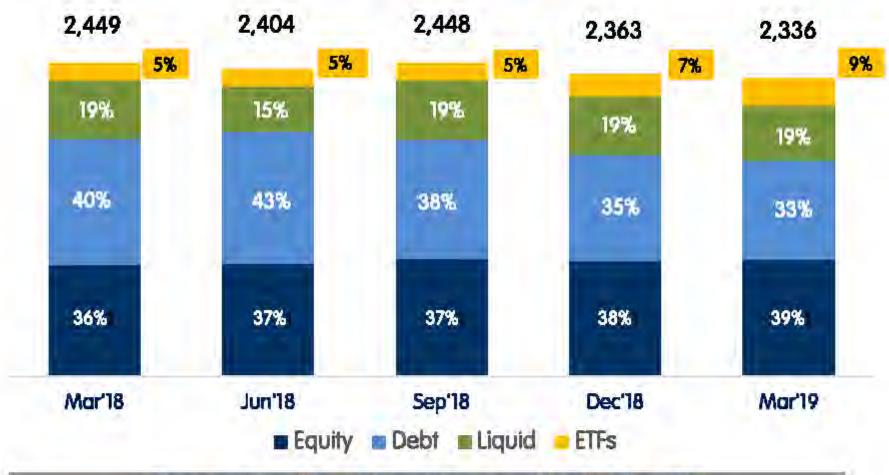
RNAM AUM one of the highest in Industry - INR 4.22 Tn
MF contributes 54% of overall AUM





## Leading asset management player

#### RMF QAAUM (INR Bn)



Composition of Equity Assets Increased by 300 bps YoY







# **Equity Assets (Incl. ETF)**



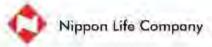
RMF Equity Assets grew by 13% YoY



Added ~ 0.9 mn folios in last 12 months







#### Focus on Retail & Small towns

## Retail MAAUM (INR bn)

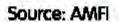


#### Highest Retail Assets in the Industry









## **Higher Contribution from Retail Assets**

## Retail have higher share of Equity Assets

#### Retail AAUM growth (INR bn)

#### Retail AAUM / Total AAUM (%)

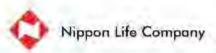


RMF Retail AAUM up 22.8% vs Industry growth of 20.4%

Source: AMFI







## Beyond 30 cities (B-30) Contribution

#### Higher AUM % sourced from B-30 locations as compared to Industry

#### B-30 AAUM / Total AAUM (%)



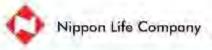
B-30 has higher proportion of Equity Assets

Growing B-30 AUM by increasing on ground presence

Source: AMFI







# Systematic Investment Plan - Long & Stable Inflows SIP Monthly Flows



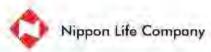
Annualized SIP book of ~ INR 103 bn (+14%)

~ 3.1 mn of SIP accounts contributing monthly Inflow of INR 8.59 bn

78% of Incremental SIPs have a tenure of 5+ years



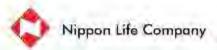




# Distribution







#### **Strong Distribution**

#### Empaneled ~ 8,100 New Distributors in FY19; total base at over 73,400

**Banks** 



Deutsche Bank





69



HDFC BANK



**National Distributors** 

99









**Alternate** (incl. PSU banks)

91









**Independent Financial Advisors** 







14

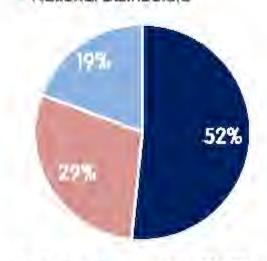




## Leveraging Partnership with IFA

#### Distribution Mix\*

- Independent Financial Advisors
- Banking Distributors
- National Distributors



\*Excluding Direct AUM

As on Mar'19

#### **Growing IFA Base**

#### IFA AUM (INR Bn)



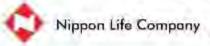
#### **Derisked Distribution Model**

No Single distributor contributes more than 5% of AUM

End of E Period AUM, Calculated on Monthly Average AUM







#### Digital the way Ahead

#### RMF Digital Purchase + New SIPs ('000)

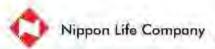


- ☐ 1 of every 3 Purchase + SIP concluded on RMF Digital
- □ RMF Digital clocking ~1.1mn purchase+SIP
- □ Digital Purchase + SIP witnessed a Growth of 47% y.o.y

In FY19, RMF processed <u>one online purchase transaction</u> including (New SIP) <u>every 30 seconds</u>







#### **Conversational Commerce**

A cutting-edge solution that allows RMF investors to transact on the Simply Save App through a very natural, simple, easy and intuitive medium – the human voice



#### **SALIENT POINTS**

India's first Al powered, transactional oriented, Voice Interface

Built in collaboration with Google

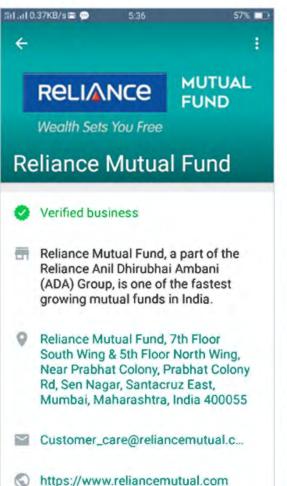
Enables Purchase, Redemption & Balance Enquiry for Reliance liquid Fund in the Simply Save App

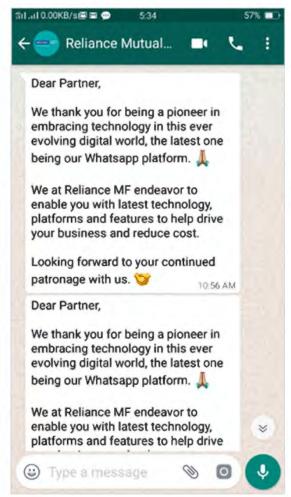
#### **KEY STATS**

Rated 4.1 on Playstore 8K Voice Invokes in <1 month



#### WhatsApp for Business







Launched WhatsApp for Business for effective communication with Investors & Partners.

Opted within the first month by:

- 1 lakh Investors
- 16K Partners



#### **Digital Ecosystem**

**COLLABORATE** 

**COMMUNICATE** 

**CONNECT** 





**Invest Easy** 



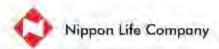


Simply Save

# Other Business







#### **Offshore Business**

#### Managed & Advise AUM of INR 86 Bn

#### **Subsidiaries**



RAMS Equities Portfolio Fund - UCITS Cohesion Best Idea's Fund - SIF\* IMSF - Equity Opp. Fund Feeder WIF - India Consumption Fund RAMS Investment Unit Trust - IFIF



Mauritius

**Reliance Emergent** India Fund

Representative Office



**Distribution Service** Center across Middle East

#### Leverage Nippon Life's Network to Increasing Global Footprint



**Bualuang Bharata Fund** 

#### **Other International Tie-ups**



Cohesion Best Idea's Fund - SIF



Nissay Short Term Indian Bond **Nissay India Equity Selection Fund Nissay Indian Bond Mother Fund** 



Samsung India S&M Focus Fund



NIPPON LIFE ASSET MANAGEMENT LTD



\* AUM as on 31st March 2019 \* Investment Manager

## **Global Presence**











#### **ETF - Future Ready**

Experience

Only AMC with 18 years of experience in managing ETFs

**Innovators** 

**Innovator** in Gold ETFs & Money Market ETFs **First AMC** to launch CPSE ETF jointly in partnership with GOI as part of divestment program

**ETF Bouquet** 

**Largest bouquet of 17 ETFs** in the industry across Equities, Debts & Commodity (Gold)

Volumes

**82.1% Market Share** in ETF Volumes on the NSE & BSE (April'18 to March'19)

**Market Share** 

On **QAAUM** basis, ETF Industry Size **INR 1,188.1 bn**RNAM ETFs holding INR 211.3 bn (market share of **17.8%**)

**Folios** 

**Highest investor folios** in Industry → **56%** Market Share of ETF folios as on Dec'18

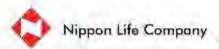
**GOI Divestment via ETF** 

Successfully launched two CPSE ETF FFOs during 2018-19 with issue sizes of INR **270 Bn** and participation across various categories

#### Alternate Investment Fund (AIF)

- ☐ At Present Offer Category II & Category III AIFs across
  - Real Estate: Reliance Yield Maximiser AIF Series, Reliance Yield Plus AIF
  - Equity: Reliance Equity Opportunities AIF Series
  - Credit: Reliance Yield Opportunities
- Launched / incubated the Industry's first Commodity Fund
- Raised Commitments of over INR 25 bn
- Launched the first Real Estate offshore fund.
- Building capabilities across newer asset classes & strategies

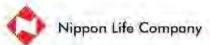




# Other Initiatives







#### **Customer Outreach**

Business Building

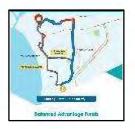








Engagement









Social Media Presence



14,18,549



1,00,188



1,00,089

Integrated Communication across multiple touch points







#### **Brand Initiatives**

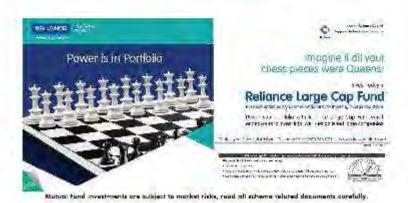
#### Constitution of Investing



#### **CPSE ETF FFO-4**



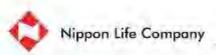
#### Large Cap Fund



#### Women's Day







#### **Stable & Experienced Team**

Leadership Team

Avg, tenure of 10 Yrs

Strong Investment Team
comprising of 68
members

Dedicated Credit

Research team of 8

members

#### **Awards & Recognition**

















#### **Leaders in Investor Education**

#### **EDGE Learning Academy: FY 19**

**Investor Education** 

1,312

**Programs** 

67,900+

Investors

Unique Locations

T-30

**602 Programs 30 Cities** 

**B-30** 

710 Programs 194 Towns



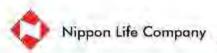


Launched a dedicated Investor Education App MFx

# **Regulatory Update**







#### **Regulatory Update**

#### Circular Issued with effect from October 22, 2018

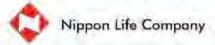
- □ No Upfront Commission on Lumpsum investment
- ☐ Upfront Commission allowed only on SIP from New investors
- All Scheme related expenses to be paid from Scheme Only, and not from AMC
- ☐ Incentive for inflows from B-30 cities now be based only on retail investors

#### Notification received effective from April 1, 2019

- Reduction in SLABs of Expense Ratios for Open Ended Schemes
- ☐ Reduction in Expense of Close Ended Schemes from 2.25% to 1.25%



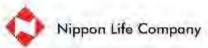




# **Financial Overview**





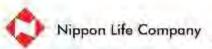


# **IND AS Transition**

- RNAM has adopted Indian Accounting Standards (IND AS) with effect from 1st April 2018
- Results of Q4 FY19 & FY19 are prepared as per IND AS requirements
- Accordingly previous year quarter figures have been restated





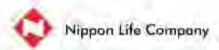


#### **IND AS Transition**

**Key Changes IGAAP** IND AS Impact Management No change No Change Revenue Fees Investment Other Income Cost Basis Fair Value Income Distribution No Change No Change **Expense** Expense Black - Scholes ESOP Intrinsic Method Expense **Pricing Model** Impairment Asset Mgt. Rights Expense Amortisation **Testing** Share capital / Liabilities / **Preference Shares Balance Sheet** Dividend **Finance Cost** Set-Up Fees (AIF) Upfront charge Over the Tenure Revenue







# Financial Summary- As per IND AS

Consolidated INR in Mn.

Particulars	FY19	FY18
Revenue from operations	14,786	15,918
Operating Expenditure	9,496	10,930
Fee & Commission Expenses	2,583	3,105
Employee benefits expense	2,935	2,572
Other Expenses	3,877	5,146
Depreciation & Finance Charges	101	107
Core Operating Profit	5,290	4,988
Other Income	1,713	1,569
Profit before Tox	7,003	6,557
Profit for the Period	4,861	4,558

#### Standalone

Particulars	FY19	FY18
Revenue from operations	14,153	15,320
Core Operating Profit	5,130	4,878
Profit For the Period	4,730	4,486





# Financial Summary- As per IND AS

Consolidated INR in Mn.

Particulars	Q4 FY19	Q4 FYIS
Revenue from operations	3,432	4,381
Operating Expenditure	1,854	2,865
Fee & Commission Expenses	628	1,034
Employee benefits expense	768	818
Other Expenses	622	1,175
Depreciation & Finance Charges	(164)	(162)
Core Operating Profit	1,578	1,516
Other Income	543	21
Profit before Tax	2,121	1,537
Profit For the Period	1,511	1,126

#### Standalone

Particulars	Q4 FY19	Q4 FYI8
Revenue from operations	3,239	4,122
Core Operating Profit	1,504	1,406
Profit For the Period	1,450	1,150





# Consolidated Financials - As per IND AS

INR in Mn.

Assets	As at 31st Mar'19	As at 31st Mar78
Financial Assets	23,603	21,276
Non Financial Assets	4,155	5,949
Total Assets	27,758	27,225

Liabilities & Equity	As at 31st Mar'19	As at 31st Mar'18
Financial Liabilities	1,080	1,970
Non- Financial Liabilities	978	948
Equity	25,700	24,307
Total Liabilities & Equity	27,758	27,225





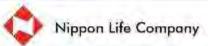
## Reconciliation of consolidated profit with previous GAAP

INR in Mn.

Profit Reconciliation for the period ended Mar 31st, 2018	Q4 FYI8	FY18
Net profit after tax as reported under previous GAAP	1,618	5,221
Adjustment increasing/(decreasing) net profit after tax as reported previous GAAP:	under	
Fair valuation of financial assets at fair value through P & L	(742)	(601)
Consolidation of Employees Benefit Trust	(74)	(269)
Reversal of Fair Value Gains on Equity Investments – FVOCI		(61)
Dividend on Preference shares classified as Liability	-	(22)
Actuarial loss on employee defined benefit plan recognised in OCI	3	13
Employee Share Based Payments	(5)	(14)
Reversal of Amortisation of Asset Management Rights	250	250
Other adjustments	10	0
Deferred tax adjustments on above	95	55
Other Comprehensive Income, Net of tax	(2)	10
Total Comprehensive Income for the Period	1,153	4,582





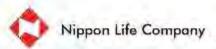


## Ind AS - Equity Reconciliation with previous GAAP

INR in Mn.

Particulars Partic	As at 31st March 2018	
Total Equity (shareholder's funds) as per previous GAAP	22,865	
Adjustments		
Investments in MF / Pref. Shares - Fair value through P&L	572	
Reversal of Fair Value Gain on Equity Investment - FVOCI	19	
Employee Share Based Payments	(14)	
ESOP trust consolidation	26	
Scheme Consolidation	654	
Reversal of Amortisation of Asset Management Rights	250	
Straight lining of Set up Fees (AIF)	(63)	
Other Adjustments	6	
Deferred tax on IND AS adjustments above	(8)	
Total Equity as per Ind AS	24,307	





#### **Dividends & ROE**





#### Dividend Payout (INR Bn)



Board Declared Second Interim Dividend of INR 3 Per Share on Apr 29th, 2019

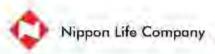
91% of FY19 Earnings shared with Shareholders

Paid cumulative dividend of INR 20+bn in last 6 financial years

\* Including Dividend Distribution Tax







# **Board Of Directors**







#### Profile of Board Members



Mr. Kanu Doshi (Independent Director) Dean - Finance, at Welingkar Institute of Management, Mumbai



Mr. S. C. Tripathi (Independent Director) Held several senior level posts including Principal Secretary, Finance and Industry in Govt. of UP, Joint Secretary (Economic Affairs); Additional Secretary Mines in Gol



Gen. V. P. Malik (Retd.) (Independent Director) Held Chief of the Army Staff position (Oct/1997-Sep2000) in Indian Army



Ms. Ameeta Chatterjee (Independent Director) Over 18 years of corporate finance experience in developing, managing and executing infrastructure projects across sectors in India and UK.

#### **Profile of Board Members**



Mr. Minoru Kimura
(Associate Director)
Executive Officer, Head of Asia Pacific at Nippon Life Insurance
Company



Mr. Akira Shibata (Associate Director) General Manager / Global Business Planning Department at Nippon Life Insurance Company



Mr. Sundeep Sikka (Associate Director) Executive Director & CEO of RNAM Held both the positions Vice-Chairman and Chairman of AMFI



Mr. Jai Anmol Anil Ambani (Associate Director) Serves as the Executive Director at Reliance Capital Limited

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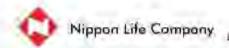
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Joint Venture between Reliance Capital & Nippon Life Group

# Thank you for your time.