#### MENON BEARINGS LIMITED



22nd October, 2022

To, To,

The Manager - DCS The Manager - Listing Department **BSE Limited** National Stock Exchange of India Ltd.,

Phiroze Jeejeebhoy Towers, Exchange Plaza,

Dalal Street, Bandra-Kurla Complex,

Mumbai-400 001. Bandra (East), Mumbai- 400051.

Scrip Code: 523828 Symbol: MENONBE

Dear Sir / Ma'am,

**Sub.: Investor Presentation** 

Pursuant to the provisions of Regulation 30 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 ('Listing Regulations'), please find attached herewith Investor presentation titled "Menon Bearings Ltd. Investor Presentation 2- October, 2022" giving highlight of Financial & Operational Performance Q2 & H1 FY23.

The presentation is also being uploaded on the website of the Company i.e. www.menonbearings.in

Kindly take the same on your record.

Thanking you,

Yours faithfully,

For Menon Bearings Limited

Neha Harolikar **Company Secretary & Compliance Officer** Membership No. A40901

Encl.: As above





#### Safe Harbour



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# Financial & Operational Performance Q2 & H1FY23



#### Investments in Product Diversification



Approved the proposal of **Diversification of its product portfolio** by starting manufacturing of **new production line in auto component segment** i.e. eco-antifriction (asbestos free) materials to begin with products like **brake lining**, **brake shoes etc.** 

#### **Key Highlights of the Investments**

- Name of the product: Brake Lining, Brake Shoes etc
- Industry: Auto Component
- Expected timeline to commission: Trial production in Q3 FY23 and Commercial production in Q4 FY23
- Product will be initially catering to the **Domestic Market**
- Customers: All OEM's into HCV / LCV / Heavy Duty Vehicles & Aftermarket & trailer manufacturers
- The project will be funded through a mix of internal accruals & debt

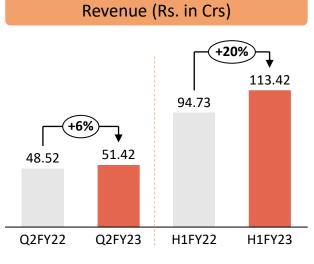
#### **Investment Rationale**

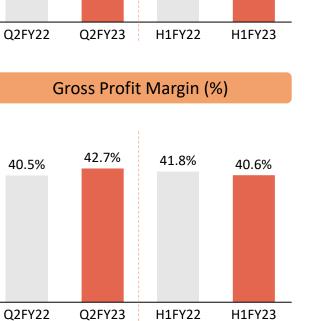


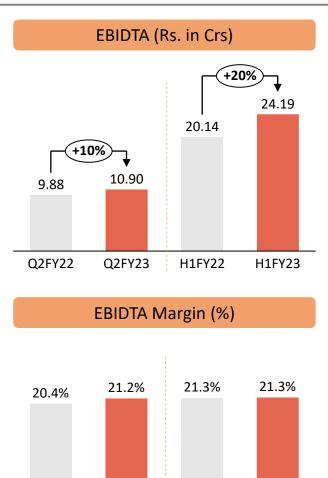
- Synergy with the existing manufacturing
- Involvement of High-End Technology
- Safety product
- Enjoys very good brand equity, having established robust Pan-India Network of 350+ Dealers and Distributors in place
- Easy Access to market
- Low Gestation period
- Huge Potential: Brake lining are required to be changed after 40,000 kms i.e. 4 times a year for HCV and 6 to 8 times in a year in mining operations.
- Will cater to OEM's, Aftermarket, STU's, Railway and having presence in aftermarket across the globe, eventually we envisage to be one of the leading exporter of these products

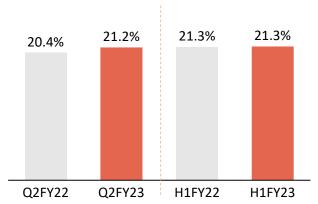
## Key Financial Highlights - Q2 & H1FY23

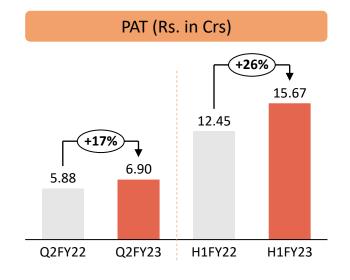


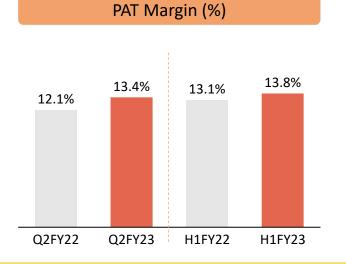






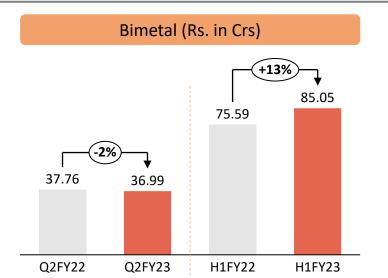


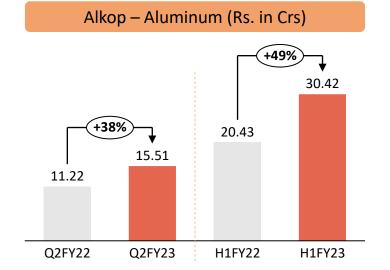


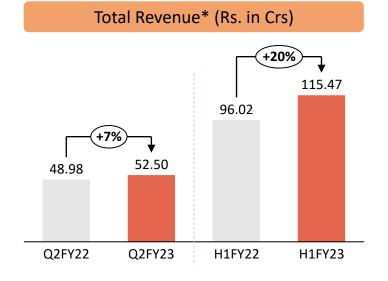


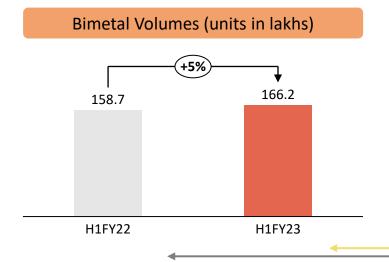
## Product-Wise Highlights - Q2 & H1FY23

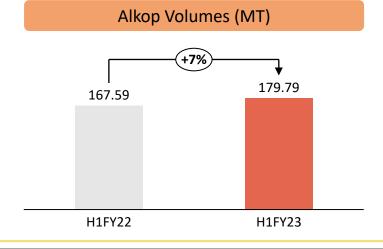








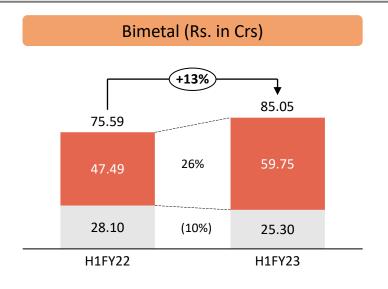


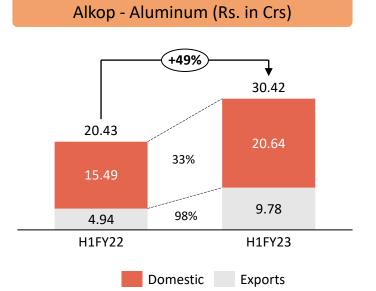


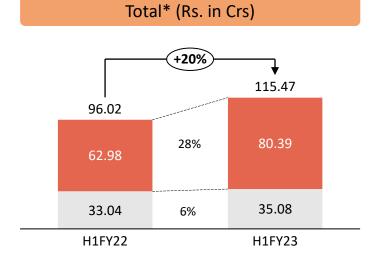
- Revenue from Bi-Metal stood at Rs. 37 crs for Q2FY23 down by 2% on Y-o-Y basis, the de-growth was primarily on account of
  - Low demand from Tractor Industry
  - Slowdown in the exports market due to inflationary environment & geo-political tensions
- Revenue from high margin Alkop division grew by 38% & 49% for Q2FY23 & H1FY23 respectively on Yo-Y basis

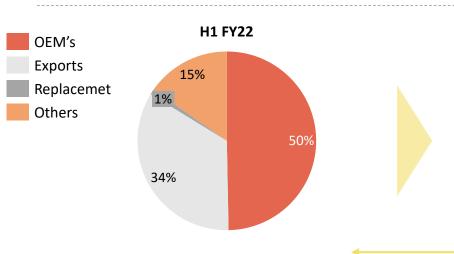
## Revenue Highlights H1FY23

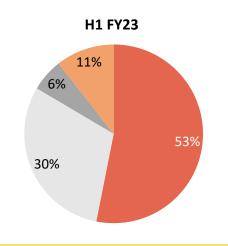












- Domestic revenue for Bi-Metal division & Alkop division grew by 26% & 33% respectively on Y-o-Y basis
- Exports revenue for Bi-Metal division stood at Rs. 25.30 crs down by ~10% on account of overall slowdown in the global economy.
- Revenue from domestic market stood at Rs. 80.39 crs, growth of ~28%
- Revenue contribution from replacement market stood at 6% in H1FY23 as compared to 1% in H1FY22

## Consolidated Profit & Loss Statement



Profit and Loss (Rs. in Crs)	Q2FY23	Q2FY22	Y-o-Y	H1FY23	H1FY22	Y-o-Y
Revenue from Operations	51.42	48.52	5.99%	113.4	94.73	19.73%
Operating Expenses	29.46	28.85		67.4	55.15	
Gross Profit	21.97	19.67	11.70%	46.03	39.58	16.30%
Gross Profit Margin	42.72%	40.54%	219 bps	40.58%	41.78%	-119 bps
Employee Cost	8.22	7.38		16.3	14.51	
Other Expenses	2.85	2.41		5.6	4.93	
EBITDA	10.90	9.88	10.34%	24.19	20.14	20.11%
EBITDA Margin	21.19%	20.35%	84 bps	21.33%	21.26%	6.78 bps
Depreciation	2.01	1.92		3.97	3.81	
Other Income	1.07	0.46		2.05	1.29	
EBIT	9.96	8.41	18.43%	22.27	17.62	26.44%
Finance Cost	0.81	0.68		1.4	1.42	
Profit before Tax	9.15	7.73	18.34%	20.84	16.19	28.71%
Tax	2.25	1.85		5.2	3.74	
Profit After Tax	6.90	5.88	17.30%	15.67	12.45	25.86%
Profit After Tax Margin	13.41%	12.12%	129 bps	13.81%	13.14%	67 bps

## **Consolidated Balance Sheet**



Assets (Rs. in Crs)	Sep-22	Sep-21
Non - Current Assets	82.72	80.85
Property Plant & Equipment's	76.35	78.46
Capital Work in Progress	4.70	1.33
Investments	0.51	-
Loans	1.15	1.06
Current Assets	87.27	82.56
Inventories	21.45	20.85
Financial Assets		
(i)Trade receivables	53.66	49.71
(ii)Cash and cash equivalents	7.94	7.42
(iii)Bank balances other than (ii) above	2.05	2.35
(iv) Loans	1.45	1.50
Other Current Assets	0.71	0.73
Total Assets	169.99	163.41

Equity & Liabilities (Rs. in Crs)	Sep-22	Sep-21
Total Equity	116.52	111.11
Share Capital	5.60	5.60
Reserves & Surplus	110.92	105.51
Non-Current Liabilities	11.87	14.22
Financial Liabilities		
(i) Borrowings	7.59	9.89
Deferred Tax Liabilities	4.28	4.33
Current Liabilities	41.59	38.08
Financial Liabilities		
(i) Borrowings	17.62	13.16
(ii) Trade Payables	12.25	14.00
(iii) Other Financial Liabilities	9.52	10.11
Other Current Liabilities	2.20	0.81
Total Equity & Liabilities	169.99	163.41

## **Consolidated Cash Flow Statement**



Particulars (Rs. in Crs)	H1FY23	H1FY22
Net Profit Before Tax	15.73	24.47
Adjustments for: Non -Cash Items / Other Investment or Financial Items	5.12	9.69
Operating profit before working capital changes	20.85	34.16
Changes in working capital	-2.32	-9.94
Net Cash from Operating Activities	18.53	24.22
Net Cash from Investing Activities	-6.62	-3.49
Net Cash from Financing Activities	-10.71	-19.70
Net Decrease in Cash and Cash equivalents	1.20	1.04
Add: Cash & Cash equivalents at the beginning of the period	8.79	7.75
Cash & Cash equivalents at the end of the period	9.98	8.79

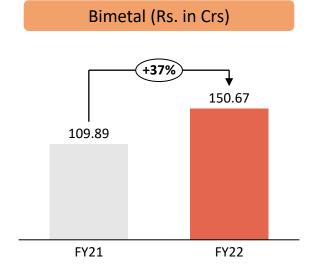


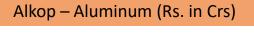
## Historical Financial & Operational Performance

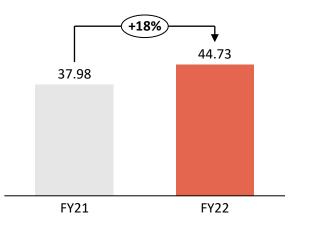


## Revenue Break up - Product Wise

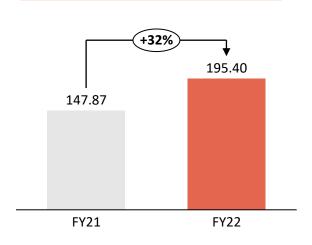


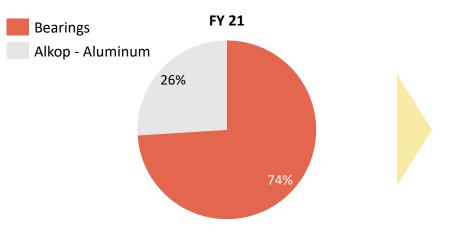


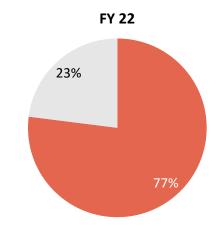




Total (Rs. in Crs)



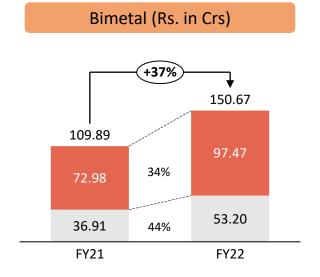


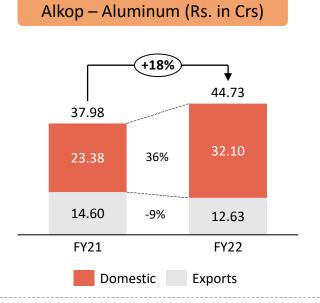


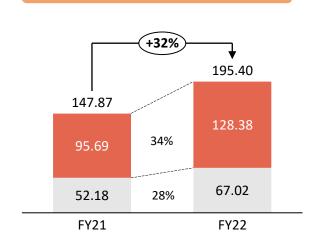
- Revenue from bearing stood at Rs. 151 crs, a growth of 37% on Y-o-Y basis
- Revenue from our Alkop (Aluminium) division grew by 18% on Y-o-Y basis and stood at Rs. 45 crs.
- Total revenues for FY22 stood at Rs. 195 crs as compared to Rs. 148 crs in FY21, a growth of 32% Y-o-Y
- Revenue contribution from Bearings & Alkop division was 77% & 23% respectively for FY22

## Revenue Break up - Geography Wise

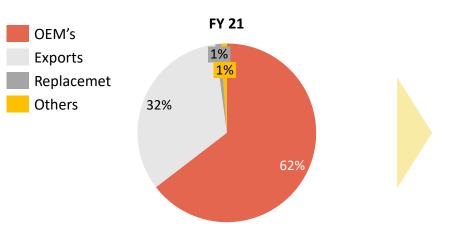


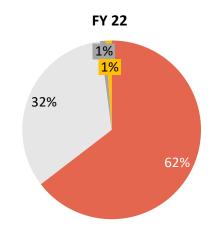






Total (Rs. in Crs)





- Domestic & Exports revenue for Bearings division *grew* by 34% & 44% respectively for FY22 on Y-o-Y basis.
- Revenue from Domestic for Alkop division grew by 36% for FY22 on Y-o-Y basis
- Total exports revenue for FY22 *grew by 28%* and stood at Rs. 67 crs
- Contribution from Exports markets stood at **34%** in FY22 as compared to **35%** in FY21

#### Consolidated Profit & Loss Statement



Profit and Loss (in ₹ Crs)	FY22	FY21	Growth
Revenue from Operations	195.40	147.87	32.14 %
Cost of Goods Solds	83.38	52.63	
Gross Profit	112.02	95.24	17.63 %
Gross Profit Margin	57.33 %	64.41 %	
Employee Cost	28.81	25.18	
Other Expenses	43.13	37.17	
EBITDA	40.08	32.89	21.86 %
EBITDA Margin	20.51 %	22.25 %	
Depreciation	7.75	7.48	
Other Income	2.61	3.03	
EBIT	34.94	28.44	22.85 %
Finance Cost	2.59	3.57	
Profit before Tax	32.35	24.87	30.07 %
Tax	7.82	6.07	
Profit After Tax	24.54	18.80	30.48 %
Profit After Tax Margin	12.56 %	12.72 %	

## **Consolidated Balance Sheet**



Assets (in ₹ Crs)	Mar-22	Mar-21
Non - Current Assets	79.78	83.44
Property Plant & Equipment's	78.71	80.08
Capital Work in Progress	0.00	1.11
Investments	-	1.21
Loans	1.06	1.04
Current Assets	83.55	71.35
Inventories	21.22	16.48
Financial Assets		
(i)Trade receivables	50.97	44.33
(ii)Cash and cash equivalents	7.02	6.08
(iii)Bank balances other than (ii) above	1.76	1.67
(iv) Loans	1.64	1.53
Other Current Assets	0.94	1.27
Total Assets	163.33	154.79

Equity & Liabilities (in ₹ Crs)	Mar-22	Mar-21
Total Equity	111.97	98.72
Share Capital	5.60	5.60
Reserves & Surplus	106.37	93.11
Non-Current Liabilities	10.93	17.30
Financial Liabilities		
(i) Borrowings	6.64	12.97
Deferred Tax Liabilities	4.28	4.34
Current Liabilities	40.42	38.77
Financial Liabilities		
(i) Borrowings	16.64	16.21
(ii) Trade Payables	13.19	12.61
(iii) Other Financial Liabilities	8.94	8.76
Other Current Liabilities	1.65	1.19
Total Equity & Liabilities	163.32	154.79

#### **Consolidated Cash Flow Statement**



Particulars (in ₹ Crs)	FY22	FY21
Net Profit Before Tax	24.47	18.92
Adjustments for: Non -Cash Items / Other Investment or Financial Items	9.68	10.09
Operating profit before working capital changes	34.16	29.00
Changes in working capital	-9.94	-4.79
Net Cash from Operating Activities	24.22	24.22
Net Cash from Investing Activities	-3.49	-6.12
Net Cash from Financing Activities	-19.70	-21.21
Net Decrease in Cash and Cash equivalents	1.04	-3.11
Add: Cash & Cash equivalents at the beginning of the period	7.75	10.86
Cash & Cash equivalents at the end of the period	8.79	7.75



## About Menon Bearings



## **About Menon Bearings**



#### **India's Leading Bearing Manufacturer**

#### **Introducing a new Product Line:**

#### **Bi-Metal Products**

- Bearings
- Bushes
- Thrust Washers



#### Alkop

Aluminum Die-Cast Products



#### **Brakes**

Asbestos-Free

- Brake Lining
- Brake Shoes



Strong **Brand Equity** and Network



Strongly positioned globally with exports to over 24 countries



Fully integrated
manufacturing facilities
under one roof





Catering to Light & Heavy commercial vehicle engines, Industrial & Tractor Engines, Compressors for Refrigerators, Pumps, Braking systems, Axles etc.



Market Leader in the bearings segment and a dominant source for top auto OEMs across the world Manufacturers of highly critical moving engine components that operate in high temperature & pressure, inside engines with high payloads



34% Export revenue (FY22) Major Countries: USA, Brazil, Mexico, Netherlands, Africa, Japan

with Zero PPM Defects

3 plants in Kolhapur

Indianapolis, USA

**Revenue Mix:** 

1 Office & Warehouse in

**Bi-Metal Products: 77%** 

Aluminum (Alkop): 23%

34%

## State of the Art Manufacturing Facilities





Strategically located manufacturing facilities in Kolhapur, Maharashtra, spread over an area of 26+ acres



Warehouse & an Office in Indianapolis, USA.



Among the few companies to have facilities to produce next generation parts through **lead-free** material to ensure the future emission norms.



In-House

**Design &** 

**Development facilities** 

**Alloy Powder Manufacturing** 



Strip **Manufacturing** 



**Machining PTFE Coating** 

**Bush Lines** 

Cu-Sn Alloy **Powder Foundry** 

**Half Bearing Lines** 

Cu-Pb & Cu-Sn **Sinter Lines** 

Flange Bearing Line

Al-Sn Cladding Line

**Thrust Washer Line** 

**Babbit Line** 

**Tin Plating Lines** 

LTC Plating Lines





Menon Bearings Limited

#### Diversified Products: Bi-Metal Products





- Bearings for Connecting Rods
- Bearings for Crank shafts
- Flanged Bearings

30 to 175 mm dia



- Truncated bushes for connecting rods
- Ball indented bushes
- Bushes for Connecting Rods
- Cam Shafts
- Rock Shafts
- Rocker Arms

15 to 130 mm dia



- Washers with Thrust Face Contours
- Ring Type Thrust Washers

40 to 225 mm dia













**Automotive Engines** 

Compressors

Generators

**Stationery Engines** 

**Earth Movers** 

**Marine Engines** 

Applications

#### Diversified Products: Aluminum Die-Cast



#### Aluminum products with wide range of applications

Up to

#### 4.5 Kgs./Piece

High Pressure Aluminum Die Cast & Machined Component







Up to 15 Kgs./Piece

Gravity/ Tilt Gravity Aluminum Die Cast & Machined Components



















**Engines** 

Compressors

2W/3W

Oil & Gas

Pumps

**Safety Equipment's** 

#### **Diversified Products: Brakes**



#### New product line in eco-antifriction (asbestos free) materials and products like brake lining, brake shoes

- Eco-friendly brake friction materials are formulated without copper, lead, tin, antimony trisulfide to minimize their potential negative environmental impacts.
- Asbestos is a naturally occurring mineral composed of flexible fiber that are resistant to heat, electricity and corrosion. These qualities make the
  mineral useful. However, asbestos exposure is highly toxic.
- Professional automotive technicians and home mechanics who repair and replace brakes and clutches may be exposed to asbestos dust which can be cancer causing.
- Non-asbestos organic (NAO) brake lining is made from organic materials like rubber, glass.
- Applications in Commercial Vehicles (both Light & Heavy).

Applications









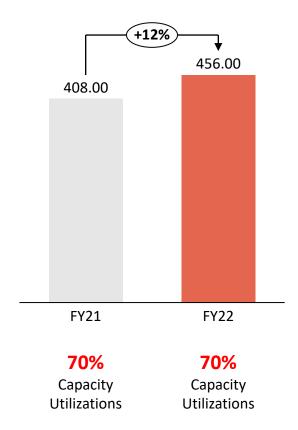
LCV

**HCV** 

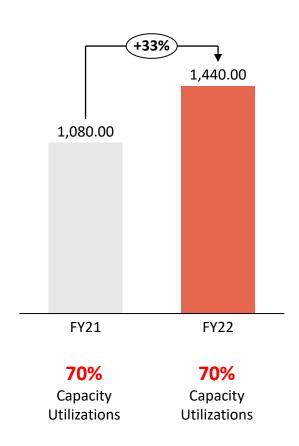
## Current Capacities & Capex Plan







#### Alkop Capacity (in MT)



Planned a capex of ₹ 30 Cr till FY25 on Plant
& Machinery of which

30%

70%

for Bi-Metal Division to cater to be allocated to higher

margin Alkop division

to increased market demand

## In-House Engineering & Development



## In house Machine Building capability

## **In-House Tool Room for faster Development**

21 BFC Machines (16 - 400 MT Capacity)





200+ Special purpose machines

Dedicated team of Experienced Engineers having expertise in various engineering applications & problem-solving skills to provide total Engineering Solutions to our customers

Engineering Department to **Design SPM, Tooling, Gauges & Fixtures** using Solid Works & Auto CAD
which ensures **First Time Right Samples & minimum development time** 

In-house Tool Room consist of Turning m/c, Boring m/c, Bench Grinders, Center less Grinders etc. for faster and precise tooling development

Significant **savings in Cost** due to in-house development of machining & tooling capabilities giving us **competitive advantage over peers** 

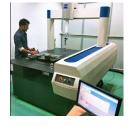
## **Quality Assurance**





Online & continuous activity

Quality at MBL is an online & continuous activity integrating people, communication, process controls, designing, engineering, production & inspection departments



Co-ordinate Measuring Machine

SECTION

Spectrometer for Material Testing



Fatigue Testing Machine

Comprehensive & Continuous training

Begins with an attitude we inculcate via comprehensive & continuous training to all our personnel.

Quality flows from our people through our processes to our product.



Inspection & Testing technology

Rigorously documentation of **Quality Systems & Procedures is implemented** & executed by a team using sophisticated equipment's in inspection & testing technology **calibrated to world standards.** 



Speedy & High quality of Tooling

Our high-tech Tooling Department is **equipped with sophisticated ultra precision machines** which help in maintaining speedy & high quality of Tooling



Lean/Six Sigma Tools

**Data driven continuous quality improvement systems** are implemented through the use of Lean/Six Sigma tools

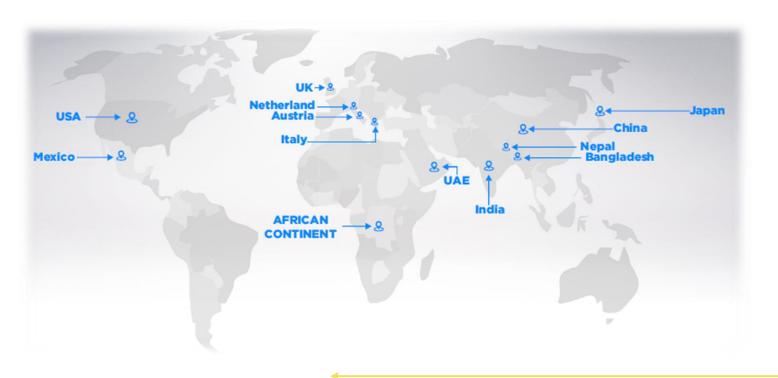
#### Diversified Industry Application with growing Exports

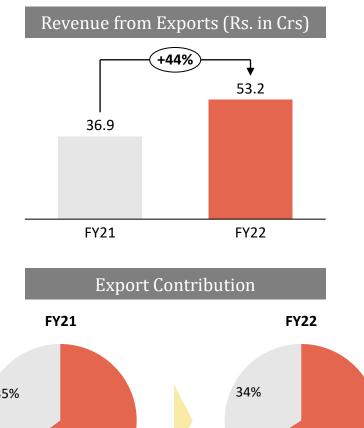


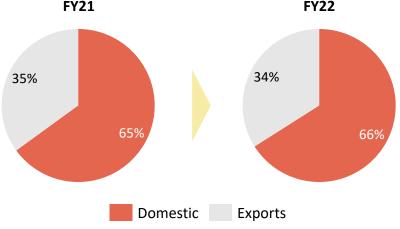
Exporting to 24+ Countries &

plans to reach Africa & Latin America through large distributor network

Our office & warehouse in **Indianapolis**, **USA** has been helping to serve customers in & around the region since the **2 Decades** 

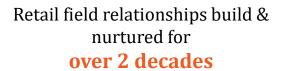


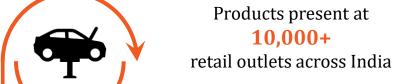




#### Formidable Reach & Brand Equity in the After-Market













Robust network of 1,000 dealers & distributors





Our aftersales network serves a national community of 30,000+

mechanics & reborers





## Diversified Marquee Clientele across Industries



#### Industry diversified revenue thereby **reducing dependency** on any Industry

Engine & Commercial Vehicle (HCVs & LCVs)













**Tractors** 















Electrical & Industrial Applications













**Exports** 













No single customer contributes more than 10-12% of business

### Customer Recognitions, Awards & Accolades











M/s. MENON BEARINGS LIMITED

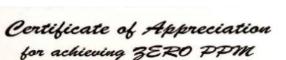
As ' Best Amongst the Best Suppliers '

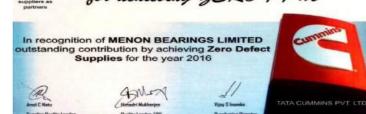












#### John Deere India Private Limited Certificate of Appreciation **MENON BEARINGS LIMITED (190143)** In recognition of your commitment and contribution in building a strong global John Deere brand of Distinctive Product Quality that will guide our success today and in the future. Hereby we congratulate you for building culture of Quality by achieving

Dattatraya Kulkarni Engine Factory
John Deere Pune Works

Sandeep Mote

Best in Class Quality PPM Level in FY20

Bhushan Kulkarni

3 3DPW Supplier Quality

(mx



#### 感謝状

#### MENON BEARINGS LTD.殿

貴社は、Mayekawa India Pvt. Ltd.へ のコンプレッサー主要部品供給を品 質第一で多年にわたり尽力され、当 社の世界販売に多大なる貢献をされ ました ここにその実績を高く評価し感謝の 意を表します

Certificate of Appreciation

MENON BEARINGS LTD.

Your company has been committed for supplying major compressor parts to Mayekawa India Pvt. Ltd. for many years with quality and has made a great contribution to our

We would like to express gratitude and appreciation to you for our achievements.

Date: 01 Apr.,2022

MAYEKAWA MFG.CO.,LTD Tokyo,Japan PRESIDENT Shin Maekawa





#### MENON BEARINGS LIMITED. (Vendor Code: DM057)

G-1 MIDC GOKULSHIRGAON, KOLHAPUR

Kind Attention: Not assigned

Subject: Vendor PPM Report- Key Business Parameters

Kindly note the performance of your company for the month of June-2022 vis-à-vis set targets.

Month: JUN-2022

Spares Business Unit **VENDOR PPM REPORT** 

Rating Element	Unit	Target	Level of Performance	Performance Category
SBU Vendor PPM	PPM	500	0	•

#### **CSR & ESG Initiatives**



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#### **Constructed an Auditorium at Gokul Shirgaon MIDC**

For promoting education & employment and enhancing vocational skills among children, working professionals & women

#### **Financial Assistance provided**

For promotion of rural sports & development of traditional arts & crafts

#### For COVID relief:

- Distributed masks, medicines and sanitizers to public
- Donated a Multipurpose ICU Ventilator to Government Hospital

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G



Menon Bearings is among the very few companies to have facilities to produce next generation **LEAD FREE** materials to cater to **Future Emission Norms** 

## **Industry Growth Drivers**





Inclement factors driving demand and providing growth tailwinds

- Uptrend in per-capita income and breach of \$2,450 level by FY23 will trigger auto demand
- Middle class segment to constitute ~62% of India's population by FY25 and drive consumption



Investment in manufacturing to expand auto industry

- India cementing its position as a global automotive R&D hub, with many MNC's setting manufacturing and R&D base
- · Ample availability of a low-cost and skilled workforce
- Automobile sector to attract USD 8-10 bn in local and foreign investments by 2023



Domestic demand and indigenization by MNC's to drive demand

- Indigenization levels for most major domestic and foreign OEMs have been on the rise
- Premiumization in demand is spawning domestic ancillary base
- Explosive demand in entry level segment also giving impetus to cost effective manufacturing



Policy initiatives to drive manufacturing

- PLI schemes in auto and auto-component sector with financial outlay of INR 57,042 Crores under Atmanirbhar Bharat 3.0
- GOI plans to spend \$1.4 trillion on infrastructure by 2025, which will boost the demand for CVs and construction equipment
- GOI's vehicle scrappage policy is further expected to boost replacement demand

#### **EV SHIFT - FAR FROM A RISK**



Catering to

#### **Industries & Applications**

which will have **low impact** from change in shift to

#### **Electric Vehicles**



#### **HCV & Industrial**

We cater to heavy segments like Mines, Tractors, LCV/HCV etc. which are less challenged from the EV Segment







#### **Long standing Relationship**

We enjoy strong brand partnership with potential EV players to cater in Future





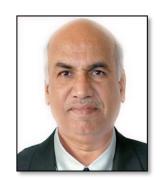
### **Experienced Board of Directors**





**Nitin Menon**Executive Chairman

Mr. Nitin Menon is an industrialist and has rich and varied experience in Automobile Sector. Associated with the Company since inception and lead the setup of 3 operational plants at Kolhapur



**R. D. Dixit**Managing Director

Mr. Dixit has worked with the Menon Group for more than 54 years and is engaged in day-to-day activities of the company and is responsible for overall management of the company. He is a B.E. (Mechanical)



**Arun Aradhye**Whole Time Director & CFO

Mr. Aradhye is associated with the company for more than 11 years. He is responsible for finance corporate administration, corporate image and relationships. He has a vast experience of more than 41 years in fields like Engineering, Auto, Manufacturing, Industry etc



**M. L. Shinde** Independent Director

Mr. Mukund Laxmanrao Shinde has vast experience of more than 40 years in the fields of Finance, Accounts, Corporate laws, Taxation, etc



Kailash A. Nevagi Independent Director

Kailash Nevagi leads a team of lawyers as a Partner & Director at Abhay Nevagi and Associates and has vide experience of more than 30 years

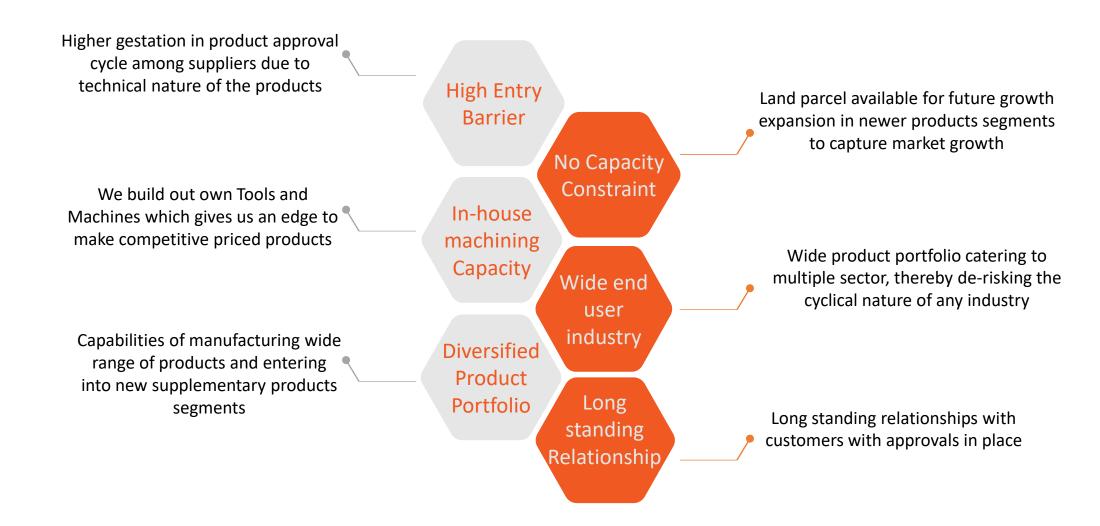


**Dr. Santosh Prabhu** Independent Director

Mr. Santosh Prabhu is a renowned Neurological and Spinal Surgeon. He is a member of many international bodies like World Federation of Neurosurgeon

## Key Takeaways







#### Menon Bearings Limited

CIN: L2913OPN1991PLC062352

Mr. Arun Aradhye - Whole Time Director & CFO

<u>admin@menonbearings.in</u>

## Thank You

## SGA Strategic Growth Advisors

#### Strategic Growth Advisors Private Limited

CIN: U74140MH2010PTC204285 Mr. Sagar Shroff / Ms. Saloni Soni sagar.shroff@sgapl.net / saloni.soni@sgapl.net +91 98205 19303 / +91 95832 74018

