August 1, 2017

The National Stock Exchange of India Limited Exchange Plaza,
Plot no. C/1, G- Block
Bandra Kula Complex
Bandra (E), Mumbai - 400051
NSE Trading Symbol- DEN

## BSE Limited

$15^{\text {th }}$ Floor, P J Towers
Dalal Street, Mumbai - 400001
Scrip Code- 533137

## Sub: - Investor Presentation

Dear Sir/ Madam,
Please find enclosed the investor presentation on the unaudited financial results for the quarter ended $30^{\text {th }}$ June, 2017.

You are requested to take note of the same.
Thanking You,
Yours faithfully
For DEN Networks Limited


Den Networks Ltd.

## FY / Ql'I 8 Results Investor Presentation

| ${ }^{\text {st } A u g, ~} 2017$

## FY18 Q1 Performance highlights (IGaap)

- Strong turnaround at PBT level during the quarter:
> Consolidated PBT at Rs 6 crs for the quarter Vs. Rs (-) 35 crs in FY 17 Q4
> Cable PBT at Rs 15 crs Vs Rs (-) 25 crs in FY 17 Q4
- Cable PAT significant improvement
> For the Quarter PAT at Rs. 4 cr. Vs Rs (-) 44 crs in FY17 Q4
> Cash PAT (Depreciation + PAT) for the quarter at Rs 65 crs ; Rs 29 crs in Q4 FY17
- Cable subscription revenue growth of $34 \%$ on $Y$-o- $Y$
- Broadband continues EBITDA breakeven performance
- Net Debt (June'17) at Rs 134 crs Vs Rs 181 crs in Mar'17


## Consolidated P\&L highlights (IGaap Vs Ind. AS )

## De룹

| Rs in crs |  | Ind. AS | FY17 Q1 | I Gaap |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | FY18 Q1 | FY17 Q4 |  | FY18 Q1 | FY17 Q4 | FY17 Q1 |
| Revenue (Post Activation) | 313 | 314 | 269 | 356 | 358 | 290 |
| EBITDA (Post Activation) | 61 | 59 | 43 | 85 | 80 | 50 |
| EBITDA (Pre Activation) | 39 | 36 | 8 | 49 | 46 | 15 |
| PBT | (5) | (45) | (37) | 6 | (35) | (38) |
| PAT | (15) | (66) | (52) | (5) | (55) | (52) |

## Cable P\&L highlights (IGaap Vs Ind. AS )

| Rs in crs | Ind. AS |  |  | I Gaap |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | FY1 8 Q1 | FY17 Q4 | FY17 Q1 | FY18 Q1 | FY17 Q4 | FY17 Q1 |
| Revenue (Post Activation) | 291 | 293 | 251 | 335 | 336 | 272 |
| EBITDA (Post Activation) | 61 | 59 | 53 | 85 | 78 | 59 |
| EBITDA (Pre Activation) | 38 | 36 | 17 | 49 | 45 | 25 |
| PBT | 3 | (26) | (22) | 15 | (25) | (23) |
| PAT | (7) | (47) | (37) | 4 | (44) | (38) |
| Cash PAT (PAT + Dep) | 47 | 17 | 24 | 65 | 29 | 31 |

## Healthy Balance sheet (Ind. AS)

| Particulars | June'17 | Mar' 17 | Mar' 16 |
| :---: | :---: | :---: | :---: |
| Gearing Ratio (Net) | 0.14 | 0.19 | 0.33 |
| Gross Debt | 519 | 522 | 869 |
| Net Debt | 123 | 169 | 319 |
| Subscription Sales O/s | 74 | 70 | 95 |

## Consol (Ind.AS)* Highlights

Rsincrs Quarterly Revenue (Pre- Activation)


Quarterly EBITDA (Post- Activation)


Rs incrs


Quarterly PBT


## Consol (Igaap)* Highlights



Quarterly EBITDA (Post- Activation)


Rs incrs


Quarterly PBT


## Consolidated Debt position

In crs
|Gado


Sep'16


Dec'16
734

Gross Debt
$\square$ Mar'17

Net Debt


Sep'16

## FY18 Q1 - Cable Highlights (IGaap)

$>$ PAT positive for the quarter at Rs 4 crs,
$>$ EBITDA for the quarter at :

- Rs 85 cr Vs Rs. 59 cr. in Q1 17
- Rs 49 crs Vs Rs 25 crs Q1'17 and Rs 45 crs in FY17 Q4 (Pre activation)
$>$ Phase wise EBITDA (pre- activation)
- DAS 1:32 \% Vs $28 \%$ in Q1 FY17
- DAS 2: $21 \%$ Vs $18 \%$ in Q1 FY17
- DAS 3:5\% Vs (-) $15 \%$ in Q1 FY17

Boxes deployed: ~ 3 lacs boxes deployed in Phase 3/4, Total Digital subscriber base 10.7 mn

Cable Highlights (IGAAP)



Rs incrs
PBT


## Phase wise Per Box Subscription Revenue - IGaap

■DAS 1 ■DAS 2 ■DAS 3 -DAS 4 Total


## Consolidated Balance Sheet (Ind. AS)

| INR Crore | Ind. AS |  |  |
| :---: | :---: | :---: | :---: |
|  | Jun' 17 | Mar'17 | Mar'16 |
| Share Capital | 194 | 194 | 178 |
| Reserves \& Surplus | 707 | 718 | 792 |
| Networth | 901 | 912 | 970 |
| Minority Interest | 94 | 90 | 71 |
| Short \& Long Term Debt | 519 | 522 | 869 |
| Defferred Revenue | 519 | 508 | 497 |
| Trade Payables | 346 | 333 | 287 |
| Other Liabilities | 185 | 145 | 239 |
| Total Equity \& Liabilities | 2,564 | 2,509 | 2,931 |
| Fixed Assets, Net | 1,123 | 1,142 | 1,225 |
| Capital work-in-progress | 41 | 45 | 129 |
| Goodwill on consolidation | 247 | 247 | 249 |
| Fixed Assets | 1,411 | 1,435 | 1,603 |
| Non - Current Investment | 77 | 74 | 74 |
| Trade receivables | 286 | 240 | 263 |
| Cash and Cash Equivalents* | 396 | 353 | 550 |
| Other Assets | 394 | 337 | 443 |
| Total Assets | 2,564 | 2,509 | 2,931 |

## Consolidated Income Statement (Ind. AS)

|  |  |  |  | Quarterly Gr\% |  | INR Crores |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Actuals |  |  |  |  |  |  |
|  | 1Q'18 | 4Q'17 | 1Q'17 | Q-o-Q (Gr\%) | Y-o-Y (Var\%) | FY17 | FY16 |
| Subscription- Cable | 154 | 157 | 111 | -2\% | 38\% | 544 | 404 |
| Subscription - Broadband | 21 | 22 | 18 | -3\% | 19\% | 81 | 40 |
| Placement | 89 | 89 | 87 | 0\% | 3\% | 351 | 371 |
| Other Operating Income | 26 | 24 | 17 | 8\% | 50\% | 79 | 78 |
| Total Income Pre Activation | 290 | 291 | 233 | 0\% | 24\% | 1,055 | 893 |
| Activation | 23 | 23 | 36 | -1\% | -36\% | 86 | 55 |
| Total Income Post Activation | 313 | 314 | 269 | -1\% | 16\% | 1,141 | 948 |
| Content Costs | 131 | 123 | 112 | 7\% | 16\% | 471 | 473 |
| Personnel Costs | 31 | 31 | 25 | 1\% | 24\% | 117 | 123 |
| Other Opex | 83 | 88 | 81 | -6\% | 3\% | 333 | 392 |
| Provision for doubtful debts | 7 | 14 | 7 | -52\% | -10\% | 37 | 37 |
| IND. As Adjustment |  |  |  | 0\% | 0\% | - | 34 |
| Total Expenditure | 251 | 256 | 225 | -2\% | 11\% | 958 | 1,060 |
| EBITDA Preactivation | 39 | 36 | 8 | 8\% | 413\% | 97 | (167) |
| EBITDA pre activation \% | 13\% | 12\% | 3\% |  |  | 9\% | -19\% |
| EBITDA Post Activation | 61 | 59 | 43 | 4\% | 42\% | 183 | (112) |
| EBITDA post activation \% | 20\% | 19\% | 16\% |  |  | 16\% | -12\% |
| Treasury Income | 8 | 7 | 10 | 13\% | -21\% | 36 | 58 |
| Dep \& Amort | 63 | 74 | 66 | -15\% | -5\% | 277 | 206 |
| Exceptional ltems | 0 | 31 | - |  |  | 31 | 65 |
| Share in (loss)/ profit of associates | 3 | 3 | (1) | -5\% | NA | (3) | (6) |
| Finance Costs | 14 | 9 | 22 | 62\% | -36\% | 65 | 79 |
| Profit Before Tax (PBT) | (5) | (45) | (37) | NA | NA | (156) | (409) |
| Provisions for Tax | 5 | 17 | 8 | -73\% | -45\% | 33 | 22 |
| Minority Interest share | 5 | 4 | 7 | 18\% | -20\% | 21 | 0 |
| Net Income after MI | (15) | (66) | (52) | NA | NA | (210) | (431) |

## Cable Income Statement (Ind. AS)

|  | 1Q'18 | Actuals 4Q'17 | 1Q'17 |
| :---: | :---: | :---: | :---: |
| Subscription | 154 | 157 | 111 |
| Placement | 89 | 89 | 87 |
| Activation | 23 | 23 | 36 |
| Other Operating Income | 26 | 24 | 17 |
| Total Income post activation | 291 | 293 | 251 |
| Total Income pre activation | 269 | 270 | 215 |
| Content Costs | 131 | 123 | 112 |
| Personnel Costs | 28 | 27 | 21 |
| Other Opex | 66 | 71 | 58 |
| Provision for doubtful debts | 6 | 14 | 7 |
| IND. As Adjustment |  |  |  |
| Total Expenditure | 231 | 234 | 198 |
| EBITDA Pre activation | 38 | 36 | 17 |
| EBITDA pre activation \% | 14\% | 13\% | 8\% |
| EBITDA Post Activation | 61 | 59 | 53 |
| EBITDA post activation \% | 21\% | 20\% | $21 \%$ |
| Treasury Income | 8 | 7 | 10 |
| Dep \& Amort | 54 | 65 | 61 |
| Exceptional Items | 0 | 29 |  |
| Share in (loss)/ profit of associates | 3 | 10 | (1) |
| Finance Costs | 14 | 8 | 22 |
| Profit Before Tax (PBT) | 3 | (26) | (22) |
| Provisions for Tax | 5 | 17 | 9 |
| Minority Interest | 5 | 5 | 7 |
| Net Income | (7) | (47) | (37) |


|  |  | INR Crore |  |
| :---: | :---: | :---: | :---: |
| Quarterly Gr Quarterly |  |  |  |
| Y-o-Y | Gr\% | FY17 | FY16 |
| 38\% | -2\% | 544 | 404 |
| 3\% | 0\% | 351 | 371 |
| -37\% | -4\% | 85 | 54 |
| 50\% | 8\% | 79 | 62 |
| 16\% | -1\% | 1,059 | 891 |
| 25\% | 0\% | 974 | 838 |
| 16\% | 7\% | 471 | 473 |
| 34\% | 4\% | 101 | 96 |
| 15\% | -6\% | 257 | 260 |
| -16\% | -55\% | 37 | 37 |
|  |  | - | 34 |
| 17\% | -1\% | 866 | 900 |
| 121\% | 6\% | 108 | (63) |
|  |  | 11\% | -7\% |
| 15\% | 2\% | 193 | (9) |
|  |  | 18\% | -1\% |
| -21\% | 13\% | 36 | 58 |
| -12\% | -17\% | 249 | 193 |
| 0\% |  | 29 | 107 |
| -329\% | NA | 1 | (3) |
| -34\% | 74\% | 63 | 76 |
| NA | NA | (110) | (330) |
| -46\% | -72\% | 33 | 22 |
| -20\% | 18\% | 21 | 0 |
| NA | NA | (164) | (353) |

## Consolidated Income Statement (IGaap)

|  | Actuals |  |  |
| :---: | :---: | :---: | :---: |
|  | 1Q'18 | 4Q'17 | 1Q'17 |
| Subscription- Cable | 181 | 189 | 135 |
| Subscription - Broadband | 21 | 22 | 18 |
| Placement | 100 | 99 | 97 |
| Other Operating Income | 18 | 14 | 6 |
| Total Income Pre Activation | 320 | 324 | 256 |
| Activation | 36 | 34 | 35 |
| Total Income Post Activation | 356 | 358 | 290 |
| Content Costs | 139 | 129 | 118 |
| Personnel Costs | 34 | 35 | 28 |
| Other Opex | 91 | 97 | 87 |
| Provision for doubtful debts | 7 | 18 | 8 |
| Total Expenditure | 271 | 278 | 240 |
| EBITDA Preactivation | 49 | 46 | 15 |
| EBITDA pre activation \% | 15\% | 14\% | 6\% |
| EBITDA Post Activation | 85 | 80 | 50 |
| EBITDA post activation \% | 24\% | 22\% | 17\% |
| Treasury Income | 7 | 14 | 9 |
| Dep \& Amort | 70 | 83 | 73 |
| Exceptional Items | 0 | 32 | - |
| Finance Costs | 15 | 14 | 23 |
| Profit Before Tax (PBT) | 6 | (35) | (38) |
| Provisions for Tax | 4 | 13 | 9 |
| Minority interest | 6 | 7 | 5 |
| Net Income | (5) | (55) | (52) |


| INR Crore |  |  |  |
| :---: | :---: | :---: | :---: |
| Quarterly Gr\% |  | FYı7 | FY16 |
| Q-o-Q (Gr\%) | Y-o-Y (Var\%) |  |  |
| -4\% | 34\% | 646 | 487 |
| -3\% | 19\% | 81 | 40 |
| 1\% | 4\% | 390 | 439 |
| 26\% | 180\% | 38 | 46 |
| -1\% | 25\% | 1,155 | 1,011 |
| 7\% | 4\% | 119 | 233 |
| 0\% | 23\% | 1,274 | 1,245 |
| 8\% | 18\% | 490 | 508 |
| -2\% | 23\% | 129 | 134 |
| -6\% | 5\% | 361 | 408 |
| -61\% | -10\% | 41 | 47 |
| -3\% | 13\% | 1,022 | 1,096 |
| 7\% | 220\% | 134 | (85) |
|  |  | 12\% | -8\% |
| 7\% | 71\% | 253 | 148 |
|  |  | 20\% | 12\% |
| -49\% | -23\% | 43 | 67 |
| -15\% | -4\% | 305 | 230 |
|  |  | 31 | 65 |
| 11\% | -34\% | 73 | 85 |
| NA | NA | (117) | (165) |
| -65\% | -51\% | 31 | 43 |
| -4\% | 23\% | 21 | 31 |
| NA | NA | (169) | (239) |

## Cable Income Statement (IGaap)

|  | Actuals |  |  |
| :---: | :---: | :---: | :---: |
|  | 1Q'18 | 4Q'17 | 1Q'17 |
| Subscription | 181 | 189 | 135 |
| Placement | 100 | 99 | 97 |
| Activation | 36 | 34 | 34 |
| Other Operating Income | 18 | 14 | 6 |
| Total Income post activation | 335 | 336 | 272 |
| Total Income pre activation | 299 | 302 | 238 |
| Content Costs | 139 | 129 | 118 |
| Personnel Costs | 31 | 32 | 23 |
| Other Opex | 74 | 80 | 64 |
| Provision for doubtful debts | 7 | 18 | 8 |
| Total Expenditure | 250 | 258 | 213 |
| EBITDA Pre activation | 49 | 45 | 25 |
| EBITDA pre activation \% | 16\% | 15\% | 10\% |
| EBITDA Post Activation | 85 | 78 | 59 |
| EBITDA post activation \% | 25\% | 23\% | 22\% |
| Treasury Income | 7 | 14 | 9 |
| Dep \& Amort | 61 | 73 | 69 |
| Finance Costs | 15 | 13 | 23 |
| Exceptional Items | 0 | 30 |  |
| Profit Before Tax (PBT) | 15 | (25) | (23) |
| Provisions for Tax | 4 | 13 | 9 |
| Minority Interest | 6 | 7 | 5 |
| Net Income | 4 | (44) | (38) |


| INR Crore |  |  |  |
| :---: | :---: | :---: | :---: |
| Quarterly Gr\% |  |  |  |
| Q-o-Q | Y-o-Y | FY17 YTD P 12 | FY16 YTD P12 |
| -4\% | 34\% | 646 | 487 |
| 1\% | 4\% | 390 | 435 |
| 7\% | 5\% | 118 | 232 |
| 27\% | 180\% | 37 | 29 |
| 0\% | 23\% | 1,192 | 1,183 |
| -1\% | 26\% | 1,074 | 951 |
| 8\% | 18\% | 490 | 508 |
| -4\% | 32\% | 114 | 105 |
| -7\% | 16\% | 286 | 272 |
| -63\% | -18\% | 41 | 47 |
| -3\% | 17\% | 931 | 932 |
| 9\% | 96\% | 144 | 18 |
|  |  | 13\% | 2\% |
| 8\% | 43\% | 262 | 251 |
|  |  | 22\% | 21\% |
| -49\% | -23\% | 40 | 65 |
| -16\% | -10\% | 277 | 218 |
| 16\% | -33\% | 71 | 75 |
| -100\% | 0\% | 29 | 107 |
| NA | NA | (75) | (84) |
| -64\% | -51\% | 31 | 43 |
| -4\% | 23\% | 21 | 31 |
| NA | NA | (127) | (157) |

## Broadband

1Q'18 - Highlights (Broadband Results)

## Quarterly Revenue* <br> (in crs)



No of Gross
Subscribers ('000)


## Quarterly EBITDA *

 (Rs in crs)

## Broadband Highlights

Homes passed ('000)


APRU (INR)


Avg consumption /
Household (in GB)


## Broadband Income Statement

|  |  |  |  | Quarterly Gr\% |  | INR Crores |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  | Actuals |  | FY |
|  | 1Q'18 | 4Q'17 | 1Q'17 | Q-o-Q | Y-o-Y | FY 17 | FY 16 YTD P 12 | Gr\% |
| Total income (Pre Activation) | 21 | 22 | 18 | -3\% | 19\% | 81 | 40 | 105\% |
| Activation | 0 | 0 | 0 | -19\% | -25\% | 1 | 1 | -17\% |
| Total income (Post Activation) | 21 | 22 | 18 | -3\% | 18\% | 82 | 41 | 102\% |
| Personnel Costs | 3 | 3 | 4 | 15\% | -25\% | 15 | 25 | -39\% |
| Other Opex | 17 | 17 | 23 | 0\% | -24\% | 75 | 81 | -7\% |
| Provision for doubiful debts |  | 0 | (0) |  |  | 0 | 0 | 625\% |
| Total Expenditure | 20 | 20 | 27 | 1\% | -25\% | 91 | 106 | -14\% |
| EBITDA (Post Activation) | 1 | 1 | (9) | NA | NA | (9) | (65) | 86\% |
| EBITDA \% | 3\% | 7\% | -52\% |  |  | -11\% | -161\% |  |
| EBITDA (Pre Activation) | 1 | 1 | (9) | NA | NA | (10) | (66) | 85\% |
| EBITDA \% | 2\% | 6\% | -54\% |  |  | -12\% | -167\% |  |
| Dep \& Amort | 9 | 9 | 5 | NA | 83\% | 28 | 13 | 121\% |
| Finance Costs | 0 | 1 | 1 | NA | -100\% | 2 | 3 | -39\% |
| Profit Before Tax (PBT) | (8) | (9) | (15) | 2\% | 43\% | (39) | (81) | 52\% |
| Exceptional item | - | 1 |  |  | 0\% | 1 | - | 0\% |
| Net Income | (8) | (10) | (15) | 15\% | 43\% | (40) | (81) | 51\% |

## TIER II Cities - Broadband plan (Wired Broadband has huge potential)

## Huge Potential

- Substantial growth witnessed in Internet subscriber base during FY16-17-23\%.
- 7 fold increase in wireless internet consumption during FY 17 due to emerging user behavior thanks to
- Digital India initiative by Government
- Increased E-Commerce, social media \& OTT penetration
- Initial freebies from Telecom providers.
- significant scope that it extends to wired internet consumption
- Wired internet comprise only of $5 \%$ of 422 mn subscribers.
"Wired" internet is preferred for following reasons:
- Data consumption - 1 GB consumption per user per month in wireless Vs. 70 GB in wired
- Wired substantially higher
- Out of total wired line internet, majority is still owned by BSNL/MTNL in semi urban areas with significant customer dissatisfaction. ( $66 \%$ market share as of Mar'17)



## TIER II Cities - Broadband plan (Wired Broadband has huge potential)

## How DEN is well placed to tap the potential

- DEN av ailable in 400+ towns (Cable) across 13 states (Delhi, UP, Uttrakhand, Bihar, Jharkhand, Haryana, Rajasthan, Maharashtra, Gujarat, Karnataka, Kerala, West Bengal). "Ready home access" to 13 million homes (cable subscriber base)
- Ability to develop franchise model with the local business partners to accelerate penetration.
- Expertise in different Technologies - DOCSIS, Metro Ethernet, PON which allows us to adopt technologies as per geographical / business requirement.
- Tie-ups with Google, Facebook, other major content providers to enhance customer experience and optimization of Internet Bandwidth.
- Shared operating costs - Technical, Network maintenance, Customer service organization already in place. Economies of scale allows optimization of costs.



## Expansion Strategy



- Business Model - Combination of direct \& franchise model to build scale
- Focus on Tier 2 cities with strong cable presence
- Target 15-20 cities in a year
- Metro Ethernet for High Density, low-mid affluence areas
- PON for Vertical, high affluence, weather prone areas
- Capex costs substantially reduced over the past two years (from Rs. 1000 per Home pass to currently Rs. $250-300$ per Home pass)
- Shared operating costs resulting in 20-25\% lower per unit costs
- Multi-channel approach - Retail, Digital, DST, DSA
- Marketing on our in-house digital properties (Digital STB EPG)
- Innovative pricing plans to maximize penetration


## Forward Looking Statements

This presentation may contain "forward-looking statements" which are statements that refer to expectations and plans for the future and include, without limitation, statements regarding Den's future results of operations, financial condition or business prospects as well as other statements based on projections, estimates and assumptions. In some cases, these statements can be identified by terms such as "expect," "intend," "plan," "believe," "estimate," "may," "will," "should" and comparable words (including the negative of such words). These forward-looking statements, reflect the current expectations and plans of the directors and management of Den, which may not materialize or may change. Many risks, uncertainties and other factors, some of which are unpredictable and beyond Den's control, could affect the matters discussed in these forward-looking statements. These factors include, without limitation, economic and business conditions globally and in the countries where we operate, Den's ability to predict and respond quickly to market developments, consumer demand, pricing trends and competition; changes in applicable laws and regulations (including applicable tax and tariff rates). Any variance from the expectations or plans on which these forwardlooking statements are based could cause Den's actual results or actions to differ materially from those expressed or implied in these statements. These forwardlooking statements are not guarantees of future performance and you are cautioned not to place undue reliance on these statements. Den undertakes no obligation to update any forward-looking statements in this presentation, whether as a result of new information or any subsequent change, development or event. All forward-looking statements in this presentation are qualified by reference to this paragraph.

## Dert

## For Further Information Please Contact

| Jatin Mahajan | Shogun Jain / Payal Dave |
| :---: | :---: |
| InvestorRelations@DenOnline.in | jshogun@sgapl.net / dpayal@sgapl.net |
| +91 1140522200 | +91773837 7756 / +919819916314 |
| DEN Networks Ltd. | Strategic Growth Advisors Pvt. Ltd. |
| (CIN No. L924900L2007PLCIC5673) | (CIN No. U74140MH2010PTC204285) |

