

#### August 1, 2017

The National Stock Exchange of India Limited Exchange Plaza, Plot no. C/1, G- Block Bandra Kula Complex Bandra (E), Mumbai – 400051 NSE Trading Symbol- DEN

**BSE Limited** 15<sup>th</sup> Floor, P J Towers Dalal Street, Mumbai - 400001 Scrip Code- 533137

#### Sub: - Investor Presentation

Dear Sir/ Madam,

Please find enclosed the investor presentation on the unaudited financial results for the quarter ended  $30^{th}$  June, 2017.

You are requested to take note of the same.

Thanking You,

Yours faithfully

For DEN Networks Limited OR Company ecretary Jatin Mahajan (Company Secretary) Membership No. F6887

#### **DEN Networks Limited**

CIN: L92490DL2007PLC165673 Registered Office: 236, Okhla Industrial Estate, Phase – III, New Delhi – 110 020. Landline: +91 11 40522200 || Facsimile: +91 11 40522203 || E-Mail : den@denonline.in || www.dennetworks.com Den Networks Ltd.



# FY / QI'I8 Results Investor Presentation

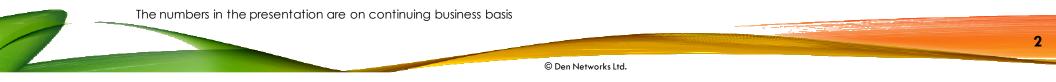
I<sup>st</sup>Aug, 2017





### FY18 Q1 Performance highlights (IGaap)

- Strong turnaround at PBT level during the quarter :
  - Consolidated PBT at Rs 6 crs for the quarter Vs. Rs (-) 35 crs in FY 17 Q4
  - Cable PBT at Rs 15 crs Vs Rs (-) 25 crs in FY 17 Q4
- Cable PAT significant improvement
  - For the Quarter PAT at Rs. 4 cr. Vs Rs (-) 44 crs in FY17 Q4
  - > Cash PAT (Depreciation + PAT) for the quarter at Rs 65 crs ; Rs 29 crs in Q4 FY17
- Cable subscription revenue growth of 34% on Y-o-Y
- Broadband continues EBITDA breakeven performance
- Net Debt (June'17) at Rs 134 crs Vs Rs 181 crs in Mar'17



### Consolidated P&L highlights (IGaap Vs Ind. AS)



Rs in crs	Ind. AS			I Gaap			
	FY18 Q1	FY17 Q4	FY17 Q1	FY18 Q1	FY17 Q4	FY17 Q1	
Revenue (Post Activation)	313	314	269	356	358	290	
EBITDA (Post Activation)	61	59	43	85	80	50	
EBITDA (Pre Activation)	39	36	8	49	46	15	
РВТ	(5)	(45)	(37)	6	(35)	(38)	
РАТ	(15)	(66)	(52)	(5)	(55)	(52)	



### Cable P&L highlights (IGaap Vs Ind. AS)



Rs in crs	Ind. AS				I Gaap				
	FY18 Q1	FY17 Q4	FY17 Q1	FY18 Q1	FY17 Q4	FY17 Q1			
Revenue (Post Activation)	291	293	251	335	336	272			
EBITDA (Post Activation)	61	59	53	85	78	59			
EBITDA (Pre Activation)	38	36	17	49	45	25			
РВТ	3	(26)	(22)	15	(25)	(23)			
ΡΑΤ	(7)	(47)	(37)	4	(44)	(38)			
Cash PAT (PAT + Dep)	47	17	24	65	29	31			



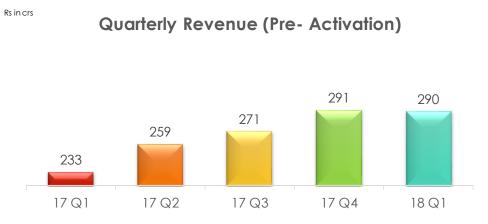
### Healthy Balance sheet (Ind. AS)



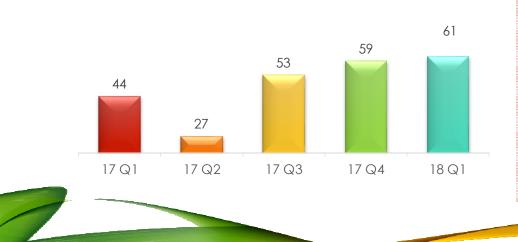
Particulars	June'17	Mar'17	Mar'16
Gearing Ratio (Net)	0.14	0.19	0.33
Gross Debt	519	522	869
Net Debt	123	169	319
Subscription Sales O/s	74	70	95



### Consol (Ind.AS)\* Highlights

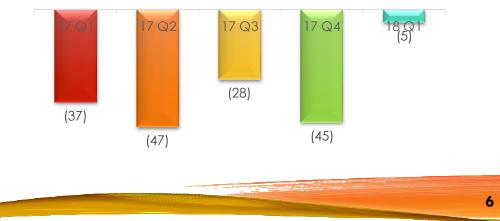


**Quarterly EBITDA (Post- Activation)** 



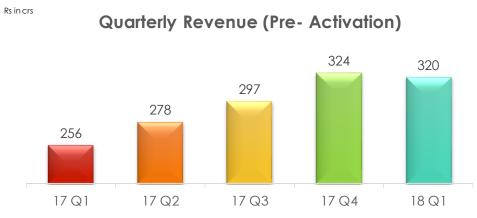


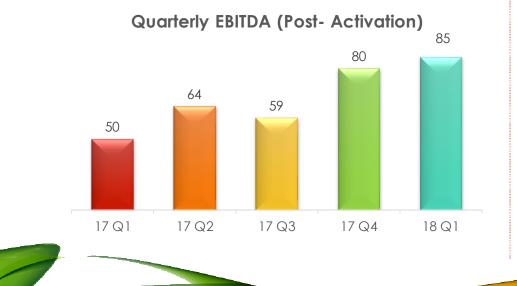
Quarterly PBT





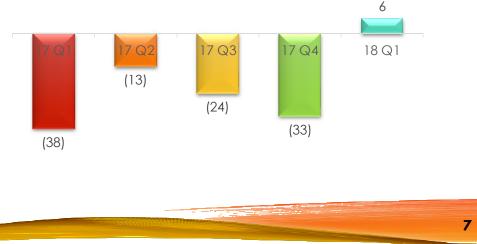
### Consol (Igaap)\* Highlights





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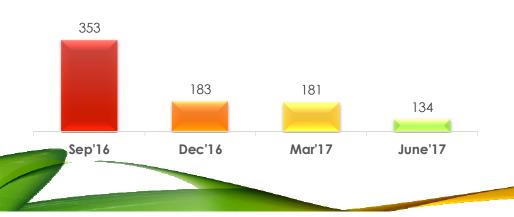
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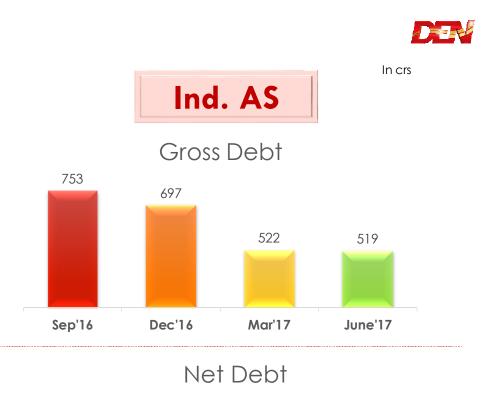


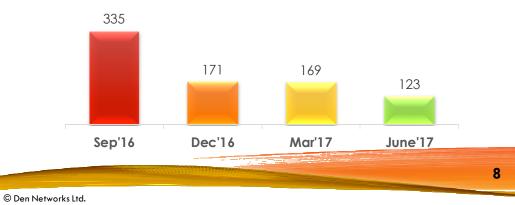
### **Consolidated Debt position**



#### Net Debt







### FY18 Q1 – Cable Highlights (IGaap)



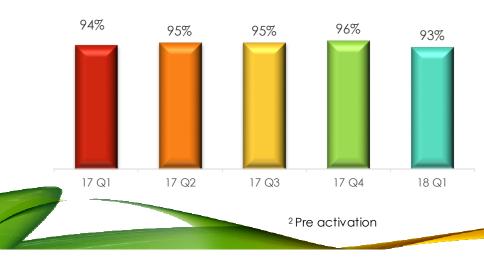
- PAT positive for the quarter at Rs 4 crs ,
- EBITDA for the quarter at :
  - $\circ$   $\,$  Rs 85 cr Vs Rs. 59 cr. in Q1 17  $\,$
  - Rs 49 crs Vs Rs 25 crs Q1'17 and Rs 45 crs in FY17 Q4 (Pre activation)
- Phase wise EBITDA (pre- activation)
  - $\circ$   $\$  DAS 1 : 32 % Vs 28 % in Q1 FY17  $\$
  - $\circ$  DAS 2 : 21 % Vs 18% in Q1 FY17
  - DAS 3 : 5 % Vs (-)15% in Q1 FY17
- > Boxes deployed : ~ 3 lacs boxes deployed in Phase 3/4, Total Digital subscriber base 10.7 mn

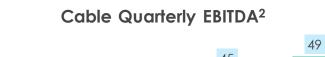


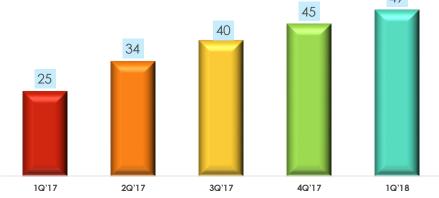
### Cable Highlights (IGAAP)



#### Collection efficiency







Rs in crs

Rs in crs





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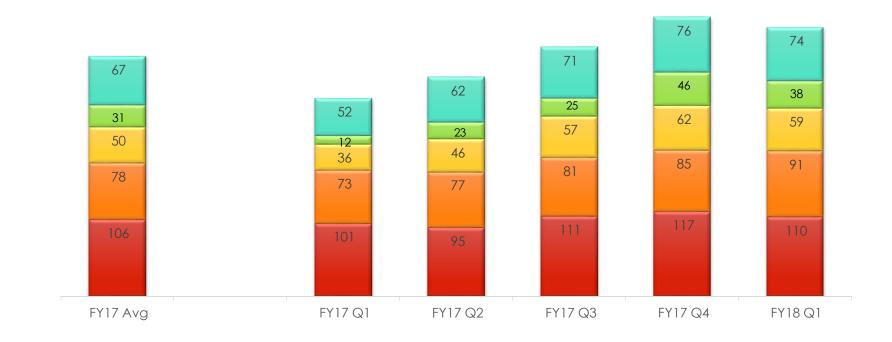
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#### Phase wise Per Box Subscription Revenue - IGaap

■DAS 1 ■DAS 2 ■DAS 3 ■DAS 4 ■Total







#### Consolidated Balance Sheet (Ind. AS)

INR Crore		Ind. AS	
	Jun'17	Mar'17	Mar'16
Share Capital	194	194	178
Reserves & Surplus	707	718	792
Networth	901	912	970
Minority Interest	94	90	71
Short & Long Term Debt	519	522	869
Defferred Revenue	519	508	497
Trade Payables	346	333	287
Other Liabilities	185	1 45	239
Fotal Equity & Liabilities	2,564	2,509	2,931
Fixed Assets, Net	1,123	1,142	1,225
Capital work-in-progress	41	45	129
Goodwill on consolidation	247	247	249
Fixed Assets	1,411	1,435	1,603
Non - Current Investment	77	74	74
Trade receivables	286	240	263
Cash and Cash Equivalents*	396	353	550
Other Assets	394	337	443
Total Assets	2,564	2,509	2,931

\*Includes Rs 194 Crs under lien for credit facilities

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#### Consolidated Income Statement (Ind. AS)



						IN	R Crores
		Actuals		Quarterly Gr%			
	1Q'18	4Q'17	1Q'17	Q-o-Q (Gr%)	Y-o-Y (Var%)	FY17	FY16
Subscription - Cable	154	157	111	-2%	38%	544	404
Subscription - Broadband	21	22	18	-3%	19%	81	40
Placement	89	89	87	0%	3%	351	371
Other Operating Income	26	24	17	8%	50%	79	78
Total Income Pre Activation	290	291	233	0%	24%	1,055	893
Activation	23	23	36	-1%	-36%	86	55
Total Income Post Activation	313	314	269	-1%	16%	1,141	948
Content Costs	131	123	112	7%	16%	471	473
Personnel Costs	31	31	25	1%	24%	117	123
Other Opex	83	88	81	-6%	3%	333	392
Provision for doubtful debts	7	14	7	-52%	-10%	37	37
IND . As Adjustment				0%	0%	-	34
Total Expenditure	251	256	225	-2%	11%	958	1,060
EBITDA Pre activation	39	36	8	8%	413%	97	(167)
EBITDA pre activation %	13%	12%	3%			9%	-19%
EBITDA Post Activation	61	59	43	4%	42%	183	(112)
EBITDA post activation %	20%	19%	16%			16%	-12%
Treasury Income	8	7	10	1 3%	-21%	36	58
Dep & Amort	63	74	66	-15%	-5%	277	206
Exceptional Items	0	31	-			31	65
Share in (loss)/ profit of associates	3	3	(1)	-5%	NA	(3)	(6)
Finance Costs	14	9	22	62%	-36%	65	79
Profit Before Tax (PBT)	(5)	(45)	(37)	NA	NA	(156)	(409)
Provisions for Tax	5	17	8	-73%	-45%	33	22
Minority Interest share	5	4	7	18%	-20%	21	0
Net Income after MI	(15)	(66)	(52)	NA	NA	(210)	(431)





#### Cable Income Statement (Ind. AS)

						11	NR Crore
		Actuals		Quarterly GrG	Quarterly		
	1Q'18	4Q'17	1Q'17	Y-o-Y	Gr%	FY17	FY16
Subscription	154	157	111	38%	-2%	544	404
Placement	89	89	87	3%	0%	351	371
Activation	23	23	36	-37%	-4%	85	54
Other Operating Income	26	24	17	50%	8%	79	62
Total Income post activation	291	293	251	16%	-1%	1,059	891
Total Income pre activation	269	270	215	25%	0%	974	838
Content Costs	131	1 2 3	112	16%	7%	471	473
Personnel Costs	28	27	21	34%	4%	101	96
Other Opex	66	71	58	15%	-6%	257	260
Provision for doubtful debts	6	14	7	-16%	-55%	37	37
IND . As Adjustment						-	34
Total Expenditure	231	234	198	17%	-1%	866	900
EBITDA Pre activation	38	36	17	121%	<b>6</b> %	108	(63)
EBITDA pre activation %	14%	13%	8%			11%	-7%
EBITDA Post Activation	61	59	53	15%	2%	193	(9)
EBITDA post activation %	21%	20%	21 %			18%	-1%
Treasury Income	8	7	10	-21%	13%	36	58
Dep & Amort	54	65	61	-1 2%	-17%	249	193
Exceptional Items	0	29		0%		29	107
Share in (loss)/ profit of associates	3	10	(1)	-329%	NA	1	(3)
Finance Costs	14	8	22	-34%	74%	63	76
Profit Before Tax (PBT)	3	(26)	(22)	NA	NA	(110)	(330)
Provisions for Tax	5	17	9	-46%	-72%	33	22
Minority Interest	5	5	7	-20%	18%	21	0
Net Income	(7)	(47)	(37)	NA	NA	(164)	(353)



### **Consolidated Income Statement (IGaap)**

				INR Crore			
		Actuals		Quarter	y Gr%		
	1Q'18	4Q'17	1Q'17	Q-o-Q (Gr%)	Y-o-Y (Var%)	FY17	FY16
Subscription- Cable	181	189	135	-4%	34%	646	487
Subscription - Broadband	21	22	18	-3%	19%	81	40
Placement	100	99	97	1%	4%	390	439
Other Operating Income	18	14	6	26%	180%	38	46
Total Income Pre Activation	320	324	256	-1%	25%	1,155	1,011
Activation	36	34	35	7%	4%	119	233
Total Income Post Activation	356	358	290	0%	23%	1,274	1,245
Content Costs	139	129	118	8%	18%	490	508
Personnel Costs	34	35	28	-2%	23%	129	134
Other Opex	91	97	87	-6%	5%	361	408
Provision for doubtful debts	7	18	8	-61%	-10%	41	47
Total Expenditure	271	278	240	-3%	13%	1,022	1,096
EBITDA Pre activation	49	46	15	7%	220%	134	(85)
EBITDA pre activation %	15%	14%	6%			12%	-8%
EBITDA Post Activation	85	80	50	7%	71%	253	148
EBITDA post activation %	24%	22%	17%			20%	12%
Treasury Income	7	14	9	-49%	-23%	43	67
Dep & Amort	70	83	73	-15%	-4%	305	230
Exceptional Items	0	32	-			31	65
Finance Costs	15	14	23	11%	-34%	73	85
Profit Before Tax (PBT)	6	(35)	(38)	NA	NA	(11 <i>7</i> )	(165)
Provisions for Tax	4	13	9	-65%	-51%	31	43
Minority Interest	6	7	5	-4%	23%	21	31
Net Income	(5)	(55)	(52)	NA	NA	(169)	(239)



### Cable Income Statement (IGaap)

				INI	R Crore		
		Actuals		Quarterly Gr%			
	1Q'18	4Q'17	1Q'17	Q-o-Q	Y-o-Y	FY17 YTD P12	FY16 YTD P12
Subscription	181	189	135	-4%	34%	646	487
Placement	100	99	97	1%	4%	390	435
Activation	36	34	34	7%	5%	118	232
Other Operating Income	18	14	6	27%	180%	37	29
Total Income post activation	335	336	272	0%	23%	1,192	1,183
Total Income pre activation	299	302	238	-1%	26%	1,074	951
Content Costs	139	129	118	8%	18%	490	508
Personnel Costs	31	32	23	-4%	32%	114	105
Other Opex	74	80	64	-7%	16%	286	272
Provision for doubtful debts	7	18	8	-63%	-18%	41	47
Total Expenditure	250	258	213	-3%	17%	931	932
EBITDA Pre activation	49	45	25	<b>9</b> %	<b>96</b> %	144	18
EBITDA pre activation %	16%	15%	10%			13%	2%
EBITDA Post Activation	85	78	59	8%	43%	262	251
EBITDA post activation %	25%	23%	22%			22%	21%
Treasury Income	7	14	9	-49%	-23%	40	65
Dep & Amort	61	73	69	-16%	-10%	277	218
Finance Costs	15	13	23	16%	-33%	71	75
Exceptional Items	0	30		-100%	0%	29	107
Profit Before Tax (PBT)	15	(25)	(23)	NA	NA	(75)	(84)
Provisions for Tax	4	13	9	-64%	-51%	31	43
Minority Interest	6	7	5	-4%	23%	21	31
Net Income	4	(44)	(38)	NA	NA	(1 27)	(157)

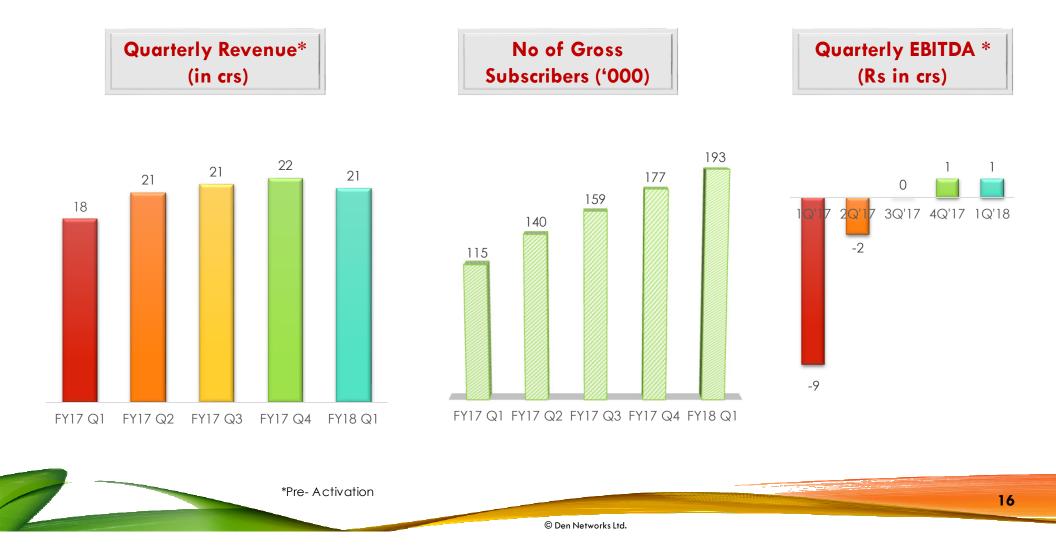
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## Broadband



#### 1Q'18 – Highlights (Broadband Results)



### **Broadband Highlights**



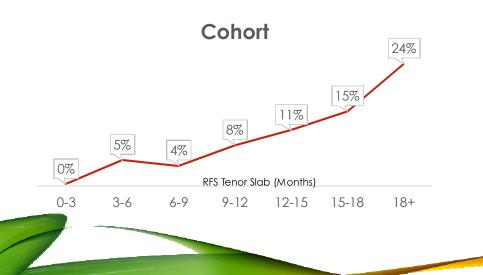
#### Homes passed ('000)

### **APRU (INR)**



Avg consumption / Household (in GB)









#### **Broadband Income Statement**

							INR Crores	
				Quarterly	γ Gr%	Act	uals	FY
	1 <b>Q'</b> 18	4Q'17	1 <b>Q'</b> 17	Q-o-Q	Y-o-Y	FY 17	FY16 YTD P12	Gr%
Total income (Pre Activation)	21	22	18	-3%	19%	81	40	105%
Activation	0	0	0	-19%	-25%	1	1	-17%
Total income (Post Activation)	21	22	18	-3%	18%	82	41	102%
Personnel Costs	3	3	4	1 5%	-25%	15	25	-39%
Other Opex	17	17	23	0%	-24%	75	81	-7%
Provision for doubtful debts		0	(0)			0	0	625%
Total Expenditure	20	20	27	1%	-25%	91	106	-14%
EBITDA (Post Activation)	1	1	(9)	NA	NA	(9)	(65)	86%
EBITDA %	3%	7%	-52%			-11%	-161%	
EBITDA (Pre Activation)	1	1	(9)	NA	NA	(10)	(66)	85%
EBITDA %	2%	6%	-54%			-12%	-167%	
Dep & Amort	9	9	5	NA	83%	28	13	121%
Finance Costs	0	1	1	NA	-100%	2	3	-39%
Profit Before Tax (PBT)	(8)	(9)	(15)	2%	43%	(39)	(81)	52%
Exceptional item	-	1			0%	1	-	0%
Net Income	(8)	(10)	(15)	15%	<b>43</b> %	(40)	(81)	51%



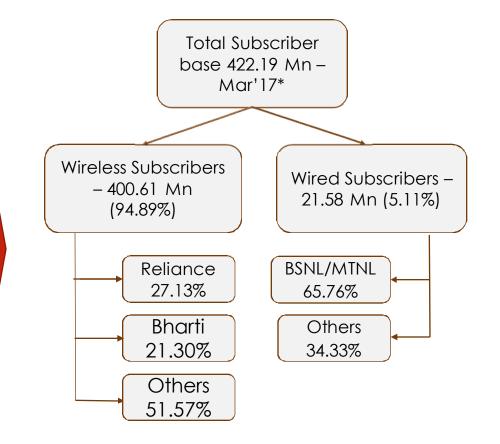
#### TIER II Cities – Broadband plan (Wired Broadband has huge potential)



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#### **Huge Potential**

- Substantial growth witnessed in Internet subscriber base during FY16-17 23%.
- 7 fold increase in wireless internet consumption during FY 17 due to emerging user behavior thanks to
  - Digital India initiative by Government
  - Increased E-Commerce, social media & OTT penetration
  - Initial freebies from Telecom providers.
  - significant scope that it extends to wired internet consumption
- Wired internet comprise only of 5% of 422 mn subscribers. "Wired" internet is preferred for following reasons:
  - Data consumption 1 GB consumption per user per month in wireless Vs. 70 GB in wired
  - Wired substantially higher
- Out of total wired line internet, majority is still owned by BSNL/MTNL in semi urban areas with significant customer dissatisfaction. (66% market share as of Mar'17)





#### TIER II Cities – Broadband plan (Wired Broadband has huge potential)

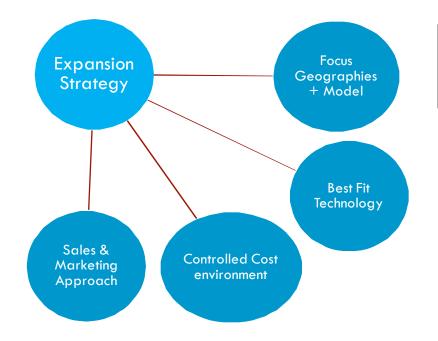
#### How DEN is well placed to tap the potential

- DEN available in 400+ towns (Cable) across 13 states (Delhi, UP, Uttrakhand, Bihar, Jharkhand, Haryana, Rajasthan, Maharashtra, Gujarat, Karnataka, Kerala, West Bengal).
  "Ready home access" to 13 million homes (cable subscriber base)
- Ability to develop franchise model with the local business partners to accelerate penetration.
- Expertise in different Technologies DOCSIS, Metro Ethernet, PON which allows us to adopt technologies as per geographical / business requirement.
- Tie-ups with Google, Facebook, other major content providers to enhance customer experience and optimization of Internet Bandwidth.
- Shared operating costs Technical, Network maintenance, Customer service organization already in place. Economies of scale allows optimization of costs.



#### **Expansion Strategy**





- Business Model Combination of direct & franchise model to build scale
- Focus on Tier 2 cities with strong cable presence
- Target 15-20 cities in a year
- Metro Ethernet for High Density, low-mid affluence areas
- PON for Vertical, high affluence, weather prone areas
- Capex costs substantially reduced over the past two years (from Rs. 1000 per Home pass to currently Rs. 250 -300 per Home pass)
- Shared operating costs resulting in 20-25% lower per unit costs
- Multi-channel approach Retail, Digital, DST, DSA
- Marketing on our in-house digital properties (Digital STB EPG)
- Innovative pricing plans to maximize penetration



#### **Forward Looking Statements**

This presentation may contain "forward-looking statements" which are statements that refer to expectations and plans for the future and include, without limitation, statements regarding Den's future results of operations, financial condition or business prospects as well as other statements based on projections, estimates and assumptions. In some cases, these statements can be identified by terms such as "expect," "intend," "plan," "believe," "estimate," "may," "will," "should" and comparable words (including the negative of such words). These forward-looking statements, reflect the current expectations and plans of the directors and management of Den, which may not materialize or may change. Many risks, uncertainties and other factors, some of which are unpredictable and beyond Den's control, could affect the matters discussed in these forward-looking statements. These factors include, without limitation, economic and business conditions globally and in the countries where we operate, Den's ability to predict and respond quickly to market developments, consumer demand, pricing trends and competition; changes in applicable laws and regulations (including applicable tax and tariff rates). Any variance from the expectations or plans on which these forward-looking statements are based could cause Den's actual results or actions to differ materially from those expressed or implied in these statements. These forward-looking statements are not guarantees of future performance and you are cautioned not to place undue reliance on these statements. Den undertakes no obligation to update any forward-looking statements in this presentation, whether as a result of new information or any subsequent change, development or event. All forward-looking statements in this presentation are qualified by reference to this paragraph.







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