July 28, 2021

Listing Compliance \& Legal Regulatory
BSE Limited
Phiroze Jeejeebhoy Towers
DalaI Street, Mumbai 400001
Stock Code: 543227

Listing \& Compliance
National Stock Exchange of India Limited
Exchange Plaza, Bandra Kurla Complex
Bandra East, Mumbai 400051
Stock Code: HAPPSTMNDS

Dear Sir/Madam,

## Sub: Earnings Presentation on the financial results of Q1 for FY'22

Pursuant to Regulation 30 of SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, please find enclosed a copy of the Earnings Presentation of the financial results of the Company for the quarter ended June 30, 2021 that will be circulated to the Investors/Analysts for the Earnings Call scheduled on July 29, 2021.

This is for your information and records.
Thanking you,
Yours faithfully,
For Happiest Minds Technologies Limited


Praveen Kumar Darshankar Company Secretary \& Compliance Officer


## Investor Presentation \& Fact sheet: Q1 FY 22 July 2021

## Safe Harbor

This presentation may contain certain forward-looking statements, which involves risks and uncertainties that could cause our future results to differ materially from those in such forwardlooking statements. The COVID-19 pandemic could decrease our customers' technology spend, delaying prospective customers' purchasing decisions, and impact our ability to provide services; all of which could adversely affect our future revenue, margin and overall financial performance. Our operations could also be negatively impacted by a range of external factors not within our control including those due to the pandemic. We do not undertake to update any of our forward-looking statements that may be made from time to time by us or on our behalf.

## About Happiest Minds

Next Generation Digital Transformation, Infrastructure, Security and Product Engineering Services Company

*All logos are properties of their respective owners Note 1 : ROCE / ROE is quarterly annualized

## Our Business



## Mission, Vision and Values


Be the Happiness
Evangelists for each
other, our
Customers and
Achieve a very
Society
2
Be known as the
company with highest
standards of
Corporate
Governance

| Be recognized for 1 |
| :--- | :--- |
| Thought Leadership in | | Be a leader in |
| :--- |
| Social Responsibility |
| our focused areas of |
| initiatives |
| technology and |
| solutions |

## Born Digital. Born Agile.



## For a multinational

 company, Happiest Minds was chosen as a partner to accelerate their Digital roadmap
## For a large US based

Telecom supplier, Happiest
Minds has been chosen as a partner for their Cloud
Security programs

## For the software business group of a Fortune 500

company, Happiest Minds was chosen as a partner to consult on the API strategy for their on-prem and cloud products

## For a leading European GameTech company,

Happiest Minds has been chosen to build \& deliver the Automation framework and services

For a leading US electric vehicle infrastructure company, Happiest Minds was chosen as a partner once again to build a realtime scalable Edge Analytics Solution for Asset Monitoring and Monetization.

## For a large US leasing

 company, Happiest Minds was chosen to upgrade their cloud-based leasing and origination services

## Operational and Financial Metrics - Q1 FY22

## Results Q1 FY 22

| Particulars | Q1 FY 22 | Q4 FY 21 | QoQ | Q1 FY 21 | YoY |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Revenues (\$'000) | 33,152 | 30,235 | 9.6\% | 23,444 | 41.4\% |
| Revenues | 24,461 | 22,071 | 10.8\% | 17,702 | 38.2\% |
| Other Income | 926 | 303 | 205.6\% | 997 | (7.1)\% |
| Total Income | 25,387 | 22,374 | 13.5\% | 18,699 | 35.8\% |
| $\begin{gathered} \text { EBITDA } \\ \% \end{gathered}$ | $\begin{array}{r} 6,615 \\ 26.1 \% \end{array}$ | $\begin{gathered} 5,883 \\ 26.3 \% \end{gathered}$ | 12.4\% | $\begin{gathered} 4,782 \\ 25.6 \% \end{gathered}$ | 38.3\% |
| PBT before Exceptional Item \% | $\begin{array}{r} 5,728 \\ 22.6 \% \end{array}$ | $\begin{gathered} 4,924 \\ 22.0 \% \end{gathered}$ | 16.3\% | $\begin{gathered} 4,084 \\ 21.8 \% \end{gathered}$ | 40.3\% |
| Exceptional Item* | (609) | - |  | - |  |
| $\begin{array}{r} \text { PBT } \\ \% \end{array}$ | $\begin{array}{r} 5,119 \\ 20.2 \% \end{array}$ | $\begin{gathered} 4,924 \\ 22.0 \% \end{gathered}$ | 4.0\% | $\begin{gathered} 4,084 \\ 21.8 \% \end{gathered}$ | 25.3\% |
| $\begin{array}{r} \text { Tax } \\ \% \\ \hline \end{array}$ | $\begin{array}{r} 1,546 \\ 6.1 \% \\ \hline \end{array}$ | $\begin{array}{r} 1,319 \\ 5.9 \% \\ \hline \end{array}$ | 17.2\% | $\begin{array}{r} (934) \\ (5.0) \% \\ \hline \end{array}$ | (265.5)\% |
| $\begin{array}{r} \text { PAT } \\ \% \end{array}$ | $\begin{gathered} 3,573 \\ 14.1 \% \end{gathered}$ | $\begin{array}{r} 3,605 \\ 16.1 \% \end{array}$ | (0.9)\% | $\begin{array}{r} \hline 5,018 \\ 26.8 \% \end{array}$ | (28.8)\% |

* Loss on Fair Valuation of Warrant Liability


## Born Digital. Born Agile.



## Digital

## \% of Revenue



## Agile

\% of Revenue


## Operational \& Financial Metrics




## Operational \& Financial Metrics (cont'd.)



# Consistent growth in headcount and Efficient Delivery 

Happiest Minds \& Utilization




Note: 1. Attrition \% : Trailing 12 Months

## Operational \& Financial Metrics (cont'd.)



## Operational \& Financial Metrics (cont'd.)

## Onsite/Offshore

By Revenue


Avg. annual revenue / active customer
(USD ‘000)


## Operational \& Financial Metrics (cont'd.)

|  | FY18 | FY19 | FY20 | FY21Q1 | FY21Q2 | FY21Q3 | FY21Q4 | FY21 | FY22Q1 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Customer Industry group |  |  |  |  |  |  |  |  |  |
| Edutech | 18.0\% | 21.3\% | 21.3\% | 27.0\% | 27.0\% | 24.9\% | 24.1\% | 25.6\% | 23.4\% |
| Hitech | 24.6\% | 21.0\% | 21.0\% | 20.5\% | 19.5\% | 20.2\% | 13.5\% | 18.2\% | 14.2\% |
| BFSI | 17.9\% | 18.2\% | 17.5\% | 17.4\% | 16.3\% | 17.4\% | 14.8\% | 16.4\% | 13.4\% |
| Travel, Media and |  |  |  |  |  |  |  |  |  |
| Entertainment (TME) | 11.0\% | 13.8\% | 17.1\% | 12.9\% | 13.0\% | 14.4\% | 14.0\% | 13.6\% | 13.9\% |
| Retail / CPG | 7.0\% | 6.9\% | 7.5\% | 5.7\% | 4.5\% | 2.2\% | 8.6\% | 5.4\% | 9.6\% |
| Industrial | 6.2\% | 8.1\% | 7.0\% | 6.4\% | 6.9\% | 7.0\% | 7.7\% | 7.1\% | 7.1\% |
| Manufacturing | 3.2\% | 3.8\% | 3.7\% | 5.7\% | 6.8\% | 6.9\% | 7.1\% | 6.6\% | 6.3\% |
| Others | 12.3\% | 6.9\% | 4.9\% | 4.6\% | 6.0\% | 7.0\% | 10.2\% | 7.1\% | 12.0\% |
|  |  |  |  |  |  |  |  |  |  |
| Digital Service Offerings |  |  |  |  |  |  |  |  |  |
| Digital infrastructure/Cloud | - | 40.9\% | 31.2\% | 43.7\% | 41.1\% | 41.0\% | 44.2\% | 41.6\% | 42.3\% |
| SaaS | - | 28.6\% | 29.4\% | 23.6\% | 24.6\% | 21.6\% | 20.9\% | 22.7\% | 20.2\% |
| Security Solutions | - | 10.2\% | 14.9\% | 7.6\% | 7.4\% | 8.7\% | 9.1\% | 8.7\% | 11.0\% |
| Analytics/AI | - | 9.1\% | 11.6\% | 12.1\% | 13.5\% | 14.4\% | 12.9\% | 13.3\% | 12.9\% |
| loT | - | 8.4\% | 9.8\% | 9.3\% | 10.5\% | 11.0\% | 9.5\% | 10.5\% | 9.9\% |
| Total | - | 97.2\% | 96.9\% | 96.3\% | 97.1\% | 96.6\% | 96.6\% | 96.8\% | 96.2\% |
|  |  |  |  |  |  |  |  |  |  |
| Automation as a \% of total revenue |  |  | 20.7\% | 24.2\% | 24.3\% | 27.8\% | 24.4\% | 25.2\% | 23.9\% |

## Operational \& Financial Metrics (cont'd.)



## Operational \& Financial Metrics (cont'd.)

|  | FY18 | FY19 | FY20 | FY21Q1 | FY21Q2 | FY21Q3 | FY21Q4 | FY21 | FY22Q1 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Happiest Minds |  |  |  |  |  |  |  |  |  |
| Onsite | 105 | 132 | 123 | 124 | 133 | 145 | 166 | 166 | 180 |
| Offshore | 2,148 | 2,330 | 2,543 | 2,534 | 2,588 | 2,740 | 3,062 | 3062 | 3,358 |
| Total | 2,253 | 2,462 | 2,666 | 2,658 | 2,721 | 2,885 | 3,228 | 3,228 | 3,538 |
| Happiest Minds by delivery centres |  |  |  |  |  |  |  |  |  |
| Onsite | 4.7\% | 5.4\% | 4.6\% | 4.7\% | 4.9\% | 5.0\% | 5.1\% | 5.1\% | 5.1\% |
| Offshore | 95.3\% | 94.6\% | 95.4\% | 95.3\% | 95.1\% | 95.0\% | 94.9\% | 94.9\% | 94.9\% |
| Utilization |  |  |  |  |  |  |  |  |  |
| Utilization \% | 68.4\% | 77.3\% | 76.9\% | 74.9\% | 78.7\% | 81.6\% | 82.6\% | 79.5\% | 82.1\% |
| Diversity |  |  |  |  |  |  |  |  |  |
| Women Happiest Minds | 22.0\% | 23.0\% | 24.0\% | 23.4\% | 23.3\% | 24.0\% | 24.5\% | 24.5\% | 25.2\% |
| Days Sales Outstanding |  |  |  |  |  |  |  |  |  |
| Billed | 74 | 80 | 60 | 51 | 51 | 46 | 50 | 57 | 46 |
| Unbilled | 6 | 11 | 23 | 32 | 26 | 31 | 24 | 28 | 36 |
| Total DSO (Days) | 80 | 91 | 83 | 83 | 77 | 77 | 75 | 85 | 82 |
| EPS (₹ Per Share) |  |  |  |  |  |  |  |  |  |
| Diluted |  |  | 5.36 | 3.72 | 2.42 | 2.94 | 2.48 | 11.45 | 2.45 |
| Capital Return Ratios \% |  |  |  |  |  |  |  |  |  |
| Return on Capital Employed RoCE |  |  | 28.9\% | 50.9\% | 37.0\% | 41.9\% | 33.3\% | 31.2\% | 30.7\% |
| Return on Equity RoE |  |  | 27.1\% | 62.9\% | 29.4\% | 33.2\% | 26.4\% | 29.8\% | 24.7\% |

## Operational \& Financial Metrics (cont'd.)

| (All figures in ₹ Lakhs) | FY18 | FY19 | FY20 | FY21Q1 | FY21Q2 |  | FY21Q3 |  | FY21Q4 |  | FY21 |  | FY22Q1 |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Revenue by Business Units |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Infrastructure Management |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Digital Business Services | 15,403 31.5\% | 18,090 30.1\% | 19,167 26.8\% | 4,598 24.6\% | 4,710 | 25.1\% | 4,985 | 24.8\% | 6,995 | 31.3\% | 21,288 | 26.7\% | 7,570 | 29.8\% |
| Product Engineering |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Total Revenue | 46,289 94.6\% | 59,036 98.1\% | 69,821 97.8\% | 17,702 94.7\% | 18,284 | 97.3\% | 19,284 | 95.8\% | 22,071 | 98.6\% | 77,341 |  | 24,460 | 96.4\% |
| Other income | 2,623 5.4\% | 1,145 1.9\% | 1,602 2.2\% | 997 5.3\% | 507 | 2.7\% | 845 | 4.2\% | 303 | 1.4\% | 2,424 | 3.0\% | 926 | 3.6\% |
| Total income | 48,912 100\% | 60,181 100\% | 71,423 100\% | 18,699 100\% | 18,791 | 100\% | 20,129 | 100\% | 22,374 | 100\% | 79,765 | 100\% | 25,387 | 100\% |

## Operational \& Financial Metrics (cont'd.)

## Summary Profit \& Loss statement

| (All figures in ₹ Lakhs) | FY 18 | FY 19 | FY 20 | FY 21 Q1 | FY 21 Q2 | FY 21 Q3 | FY 21 Q4 | FY 21 | FY 22 Q1 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Income |  |  |  |  |  |  |  |  |  |
| Operating revenue | 46,289 | 59,036 | 69,821 | 17,702 | 18,284 | 19,284 | 22,071 | 77,341 | 24,461 |
| Other income | 2,623 | 1,145 | 1,602 | 997 | 507 | 845 | 303 | 2,424 | 926 |
| Total income | 48,912 | 60,181 | 71,423 | 18,699 | 18,791 | 20,129 | 22,374 | 79,765 | 25,387 |
| Cost of revenue | 32,652 | 36,987 | 42,927 | 9,978 | 10,401 | 11,155 | 12,849 | 44,382 | 14,661 |
| Gross margin | 13,637 | 22,049 | 26,894 | 7,724 | 7,884 | 8,129 | 9,222 | 32,959 | 9,800 |
| \% | 29.5\% | 37.3\% | 38.5\% | 43.6\% | 43.1\% | 42.2\% | 41.8\% | 42.6\% | 40.1\% |
| SG\&A | 15,498 | 16,566 | 17,184 | 3,939 | 3,452 | 3,005 | 3,642 | 13,810 | 4,111 |
| EBITDA | 762 | 6,628 | 11,312 | 4,782 | 4,939 | 5,969 | 5,883 | 21,573 | 6,615 |
| \% | 1.6\% | 11.0\% | 15.8\% | 25.6\% | 26.3\% | 29.7\% | 26.3\% | 27.0\% | 26.1\% |
| Depreciation | 2,075 | 2,478 | 2,023 | 512 | 512 | 516 | 734 | 2,274 | 723 |
| EBIT | $(1,313)$ | 4,150 | 9,289 | 4,270 | 4,427 | 5,453 | 5,149 | 19,299 | 5,892 |
| \% | -2.7\% | 6.9\% | 13.0\% | 22.8\% | 23.6\% | 27.1\% | 23.0\% | 24.2\% | 23.2\% |
| Finance cost | 995 | 1,594 | 802 | 186 | 160 | 126 | 225 | 697 | 164 |
| PBT before exceptional items* | $(2,308)$ | 2,556 | 8,487 | 4,084 | 4,267 | 5,327 | 4,924 | 18,602 | 5,728 |
| \% | -4.7\% | 4.2\% | 11.9\% | 21.8\% | 22.7\% | 26.5\% | 22.0\% | 23.3\% | 22.6\% |
| Exceptional Items ${ }^{+}$ | - | 1,258 | 1,126 | - | - | - | - | - | 609 |
| PBT * | $(2,308)$ | 1,298 | 7,361 | 4,084 | 4,267 | 5,327 | 4,924 | 18,602 | 5,119 |
| \% | -4.7\% | 2.2\% | 10.3\% | 21.8\% | 22.7\% | 26.5\% | 22.0\% | 23.3\% | 20.2\% |
| Current tax | - | - | 190 | 851 | 682 | 1,105 | 889 | 3,527 | 1,595 |
| Deferred tax | (61) | (123) | - | $(1,785)$ | 177 | 7 | 430 | $(1,171)$ | (49) |
| PAT * | $(2,247)$ | 1,421 | 7,171 | 5,018 | 3,408 | 4,215 | 3,605 | 16,246 | 3,573 |
| \% | -4.6\% | 2.4\% | 10.0\% | 26.8\% | 18.1\% | 20.9\% | 16.1\% | 20.4\% | 14.1\% |

*"PBT before exceptional items, PBT and PAT"for FY18 \& FY19 are restated as per IndAS, forming part of our IPO documents.
${ }^{+}$Exceptional items for FY19 \& FY2O refer to Impairment of Goodwill and for FY22 Q1 refers to Valuation Loss on Warrant Liability

## Operational \& Financial Metrics (cont'd.)

## Condensed Balance Sheet

| (All figures in ₹ Lakhs) | 31.03.2018 | 31.03.2019 | 31.03.2020 | 30.06.2020 | 30.09.2020 | 31.12.2020 | 31.03.2021 | 30.06.2021 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Assets |  |  |  |  |  |  |  |  |
| Non-current Assets |  |  |  |  |  |  |  |  |
| Property, plant and equipment | 264 | 214 | 93 | 77 | 60 | 72 | 69 | 83 |
| Goodwill | 2,961 | 1,736 | 610 | 610 | 611 | 611 | 7,644 | 7,756 |
| Financial \& Other assets | 7,685 | 6,003 | 5,598 | 6,266 | 5,788 | 5,040 | 10,029 | 18,033 |
| Total non-current assets (A) | 10,910 | 7,953 | 6,301 | 6,953 | 6,459 | 5,723 | 17,742 | 25,872 |
| Current assets |  |  |  |  |  |  |  |  |
| Financial \& Other assets |  |  |  |  |  |  |  |  |
| i. Trade receivable | 9,437 | 12,927 | 11,487 | 9,851 | 10,302 | 9,765 | 12,192 | 12,431 |
| ii. Cash \& Cash equivalents, Investments \& Other financial assets | 16,928 | 19,610 | 31,967 | 39,196 | 52,387 | 54,286 | 60,928 | 60,476 |
| iii. Other assets | 1,424 | 862 | 1,060 | 1,308 | 1,721 | 1,531 | 1,333 | 1,117 |
| Total current assets (B) | 27,789 | 33,399 | 44,514 | 50,355 | 64,410 | 65,582 | 74,453 | 74,024 |
| Total assets ( $\mathrm{A}+\mathrm{B}$ ) | 38,699 | 41,352 | 50,815 | 57,308 | 70,869 | 71,305 | 92,195 | 99,896 |
| Equity and Liabilities |  |  |  |  |  |  |  |  |
| Total equity (A) | $(10,888)$ | $(6,605)$ | 26,531 | 31,901 | 46,380 | 50,836 | 54,599 | 58,125 |
| Non-current liabilities |  |  |  |  |  |  |  |  |
| Financial liabilities | 5,797 | 3,814 | 1,863 | 1,674 | 1,518 | 1,248 | 7,339 | 10,775 |
| Provisions \& Deferred tax liability | 935 | 940 | 1,255 | 1,508 | 1,513 | 1,662 | 2,378 | 2,325 |
| Total non-current liabilities (B) | 6,732 | 4,754 | 3,118 | 3,182 | 3,031 | 2,910 | 9,717 | 13,100 |
| Current liabilities |  |  |  |  |  |  |  |  |
| Financial \& Contract liabilities |  |  |  |  |  |  |  |  |
| i. Trade payable | 2,498 | 2,878 | 3,442 | 3,600 | 6,307 | 3,781 | 4,101 | 4,913 |
| ii. Others | 38,866 | 38,591 | 15,947 | 15,907 | 12,402 | 10,931 | 20,340 | 20,090 |
| Provisions \& Other current liabilities | 1,491 | 1,734 | 1,777 | 2,718 | 2,749 | 2,847 | 3,438 | 3,668 |
| Total current liabilities (C) | 42,855 | 43,203 | 21,166 | 22,225 | 21,458 | 17,559 | 27,879 | 28,671 |
| Total liabilities ( $\mathrm{D}=\mathrm{B}+\mathrm{C}$ ) | 49,587 | 47,957 | 24,284 | 25,407 | 24,489 | 20,469 | 37,596 | 41,771 |
| Total equity and liabilities (A + D) | 38,699 | 41,352 | 50,815 | 57,308 | 70,869 | 71,305 | 92,195 | 99,896 |

Happiest People • Happiest Customers

investors@happiestminds.com

India | United States | United Kingdom | Canada | Australia | Dubai



