

LATL:CS:IP:2019-20

Date: 13.11.2019

BSE Limited Phiroze Jeejeebhoy Towers, Dalai Street, Mumbai - 400001 The National Stock Exchange of India Limited Listing Department Exchange Plaza, C-1 Block G, Bandra Kurla Complex, Bandra (E), Mumbai-400051

Company Code: 532796

Company Code: LUMAXTECH

Sub.: Investor Presentation for the 2nd Quarter ended 30th September, 2019

Sir/Ma'am,

Please find enclosed herewith the Investor Presentation of the Company for the 2nd Quarter ended 30th September, 2019.

The above information is also being made available on the website of the Company at www.lumaxworld.in/lumaxautotech

This is for your information and record.

Thanking you,

Yours faithfully,

For LUMAX AUTO TECHNOLOGIES LIMITED

ANIL TYAGI COMPANY SECRETARY M. NO. A16825

Encl.: as above





Lumax Auto Technologies Limited

Investor Presentation – November 2019



Safe Harbor



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DK Jain Group



Seven Decade Strong

Leader in Automotive Lighting & Gear Shifters

14 Entities in 8 States

29 Manufacturing Facilities

4 R&D Centres (India)

& 1 Design Centre (Taiwan)

Over 9,000 Employees

Two Listed Entities



Lumax Auto Technologies Limited

Products & Services

Intake Systems, Integrated Plastic modules, 2-wheeler Chassis & Lighting, Gear Shifters, Shift Tower, Seat Structures, LED Lighting, Aftermarket, Telematics Products and Services, Oxygen Sensors

Partnerships

- Cornaglia SPA Italy
- Mannoh Industrial Co. Limited Japan
 Ituran Israel
- Gill Industries Inc. USA
- Austem Co. Limited Korea

- Alpine Japan
- FAE Spain
- JOPP Germany

Lumax Industries Limited

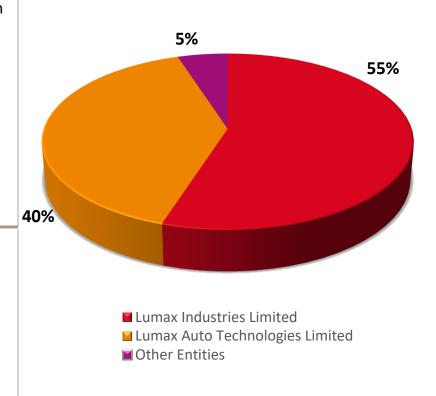
Products & Services

End-to-end Automotive Lighting Solutions

Partnerships

- Stanley Japan
- SL Corporation Korea

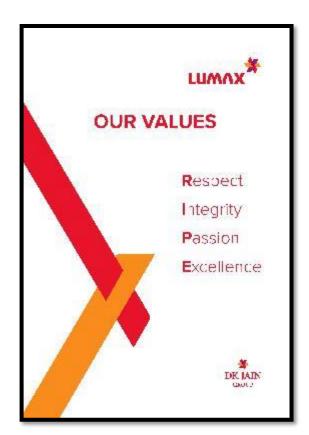
Group Revenue Break Up (%) FY19 Revenue of Rs. 3,370 Cr

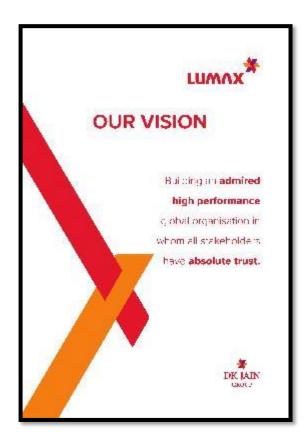


Purpose, Vision & Values



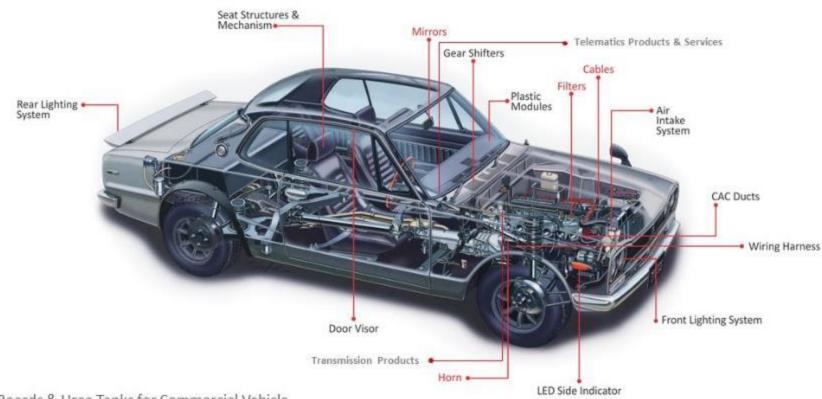






Diversified Product Range – 4-wheelers & CV

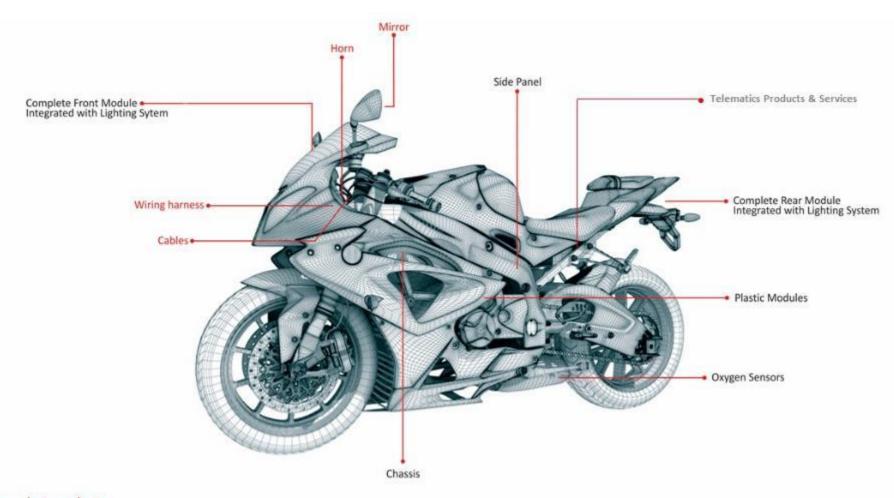




- Destination Boards & Urea Tanks for Commercial Vehicle
- Aftermarket products

Diversified Product Range – 2-wheelers





Aftermarket products

Fostering Partnerships to Deliver Excellence





Japan

JV FOR LIGHTING

Relationship Since 1984 37.5% in Lumax Industries Limited





Technologies Pvt Limited





Fostering Partnerships to Deliver Excellence











29 Locations close to Customers



#

1

1

2

3

Mfg Locations

Bawal

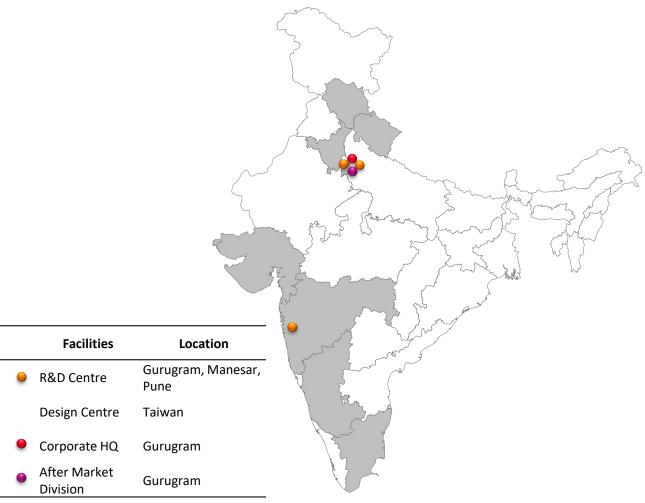
Dharuhera

Gurugram

Manesar

State

Haryana



Lumax Industries Limited & Lumax Auto Technologies Limited, along with its subsidiaries, JVs & Associates

Enhanced 360°Customer View

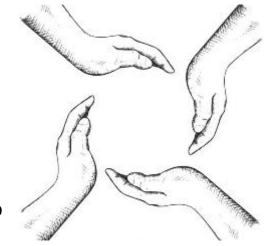


Understand the Customer

 A real understanding of varying customer needs & the capability to deliver outstanding results

Environmental Conscious

Environment-conscious work practices



Experienced Team

 Highly Qualified & Experienced workforce of dedicated professionals

Technology Leadership

- Partnerships with global players provides competitive edge
- Avant-grade technology at par with the best players worldwide

Research & Development

 Government approved 3 R&D facilities & 1 Overseas Design Centre in Taiwan

Global Footprints

 Global footprint through exports

Faster Turnaround

 Lightning-fast turnaround time & impressive speed to market

Relationships with Diversified Customers



Two Wheeler

























Four Wheeler























Commercial Vehicle



















Relationships with Diversified Customers



Tractor/FES

Mahindra Rise.











Defence & Aero Space



Export



















... Strong After Market Exports Presence





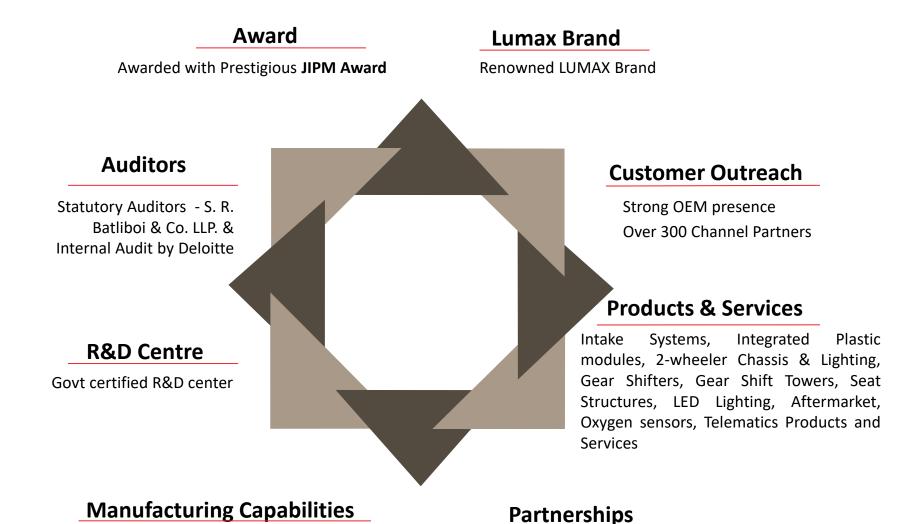
Driving Growth through Diversified Products



Competitive Strengths

Manufacturing Plants with Quality
Certifications across India





7 Successful Partnerships

with Global Players

Milestones



1981: Lumax Auto Electricals was established to manufacture 2-wheeler Lighting at Bhosari, Maharashtra

1988: Name of the company was changed to Dhanesh Auto Electricals Pvt Limited

1981-90

1997: A Unit was setup in Waluj, Maharashtra to manufacture Chassis

2000: The company was selected as cluster member for TPM activities by Bajaj Auto

1991-2000

2001-2006

2002: Setup the Plant at Chakan, Maharashtra to manufacture 2-wheeler Lighting

2006: Lumax DK Auto Industries Limited became a 100% subsidiary. Name of the company was changed to Lumax Auto Technologies Limited **2007:** Setup Seat frame manufacturing plant in PCNTDA, Bhosari. Maharashtra.

2007-10

JV company with Cornaglia, Italy started as Lumax Cornaglia Auto Technologies Pvt Limited.

Lumax Auto Technologies Limited listed on Stock exchange

2009: Entered a TA with Mannoh Industrial Company, Japan for manufacturing of Gear Shift Lever

2010: Setup a unit at Kala- Amb, HP to manufacture diversified auto components for After Market

Milestones



2011: Setup state-of-the art Surface Mounted Technology unit in Manesar, Haryana

2012: Setup the first Robotic Motorcycle Chassis plant in Waluj, Maharashtra. Pantnagar plant received TPM excellence award from JIPM

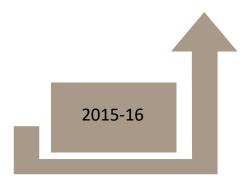
2011-12

2013: Setup a plant at Narsapur, Karnataka to manufacture Moulded parts

Formed JV with Gill Austem LLC, USA to manufacture Seat frames & Mechanism

2014: JV company with Mannoh Industrial Company, Japan started as Lumax Mannoh Allied Technologies Limited

2013-14



2015: Setup another Robotic Motorcycle Chassis plant in Waluj, Maharashtra

Formed JV with Sipal, Italy for Aerospace & Defence Engineering services

2016: Pantnagar plant received TPM consistency award from JIPM

Milestones



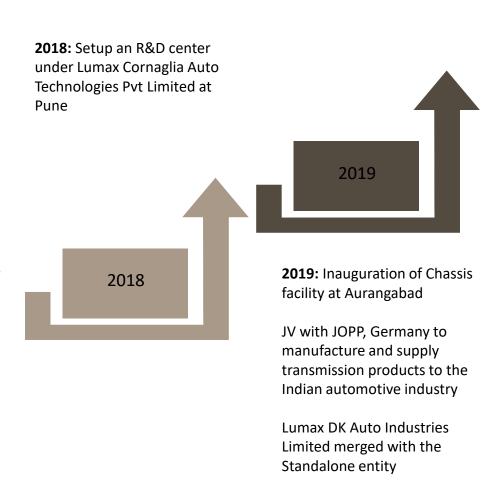
2017: Chakan plant received TPM excellence award from JIPM

Formed a JV with Ituran Location and Control Limited, Israel to provide Telematics Products and Services

Formed a JV with FAE, Spain to manufacture Oxygen Sensors

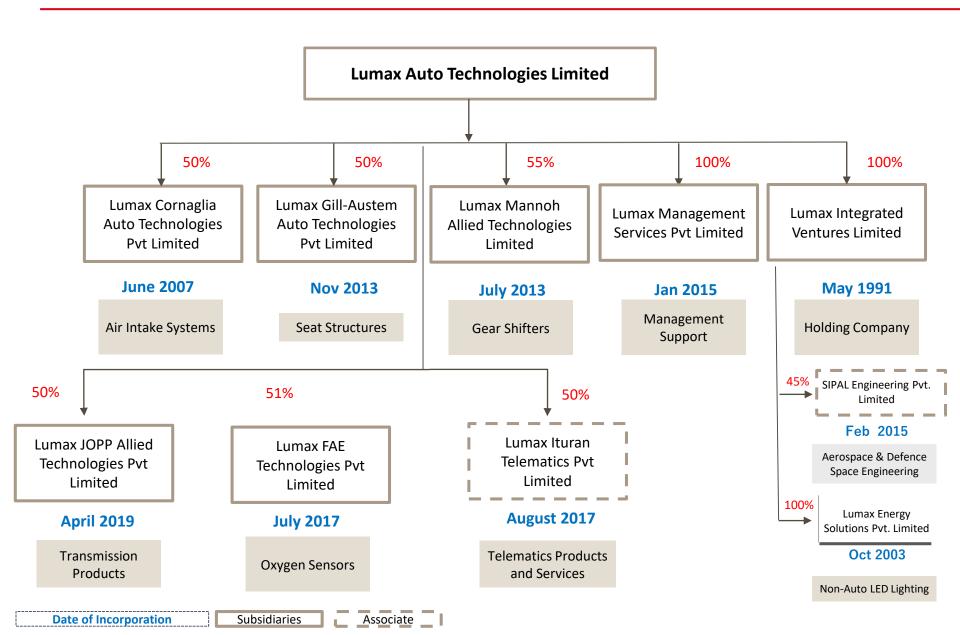
Set up Assembly facility in Mehsana, Gujarat under LMAT

2017



Well defined Corporate Structure





Fostering Partnerships to Deliver Excellence





Italy

JV for Emission Systems

Relationship Since 2007

50% in Lumax Cornaglia Auto Technologies Pvt Limited



JV for Gear Shifters

Relationship Since 2008

45% in Lumax Mannoh Allied Technologies Limited



JV for Seat Frames,
Structures and Mechanism

Relationship since 2013

50% in Lumax Gill-Austem Auto Technologies Pvt Limited



Japan

Exclusive Distributorship Agreement

Relationship since 2014



Spain

JV for Oxygen Sensors

2017

49% in Lumax FAE Technologies Pvt Limited



Israel

JV for Telematics Products and Services

2017

50% in Lumax Ituran Telematics Pvt Limited



Germany

JV for Gear Shift Towers, AMT Kits & AGS

2019

50% in Lumax JOPP Allied Technologies

Cater to Diversified Segments





- ✓ Lighting Module(incl. HT/TL/Indicators & Others)
- ✓ Chassis for 2-wheelers
- ✓ Fabricated parts for 3wheelers
- ✓ Integrated Plastic Modules
- ✓ Oxygen Sensors
- ✓ Telematics Products and Services



- ✓ Gear Shift Lever
- ✓ Gear Shift Tower
- ✓ Intake Systems
- ✓ Seat Structures
- ✓ Integrated Plastic Modules
- ✓ Telematics Products and Services



- ✓ Integrated Plastic Modules
- ✓ Gear Shift Lever
- ✓ Seat Structures
- ✓ Telematics Products and Services

After Market Presence in all Segments

Key Customer Relationships



Four Wheeler

























Tier 1









Commercial Vehicle









Two Wheeler





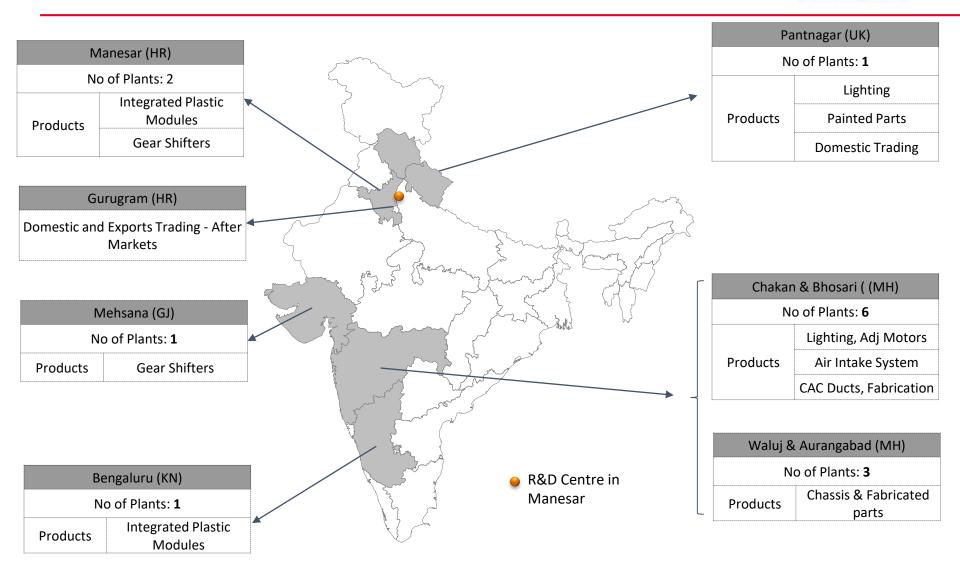
Export





Strategic Locations Close to Customers

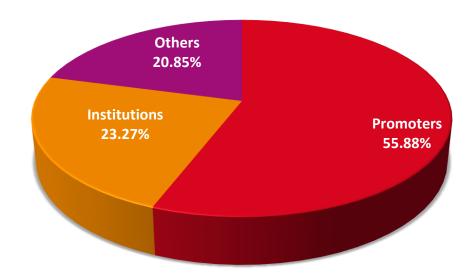




14 Plants in 5 States



Shareholding breakup



Experienced Promoters





Mr. Dhanesh Kumar Jain Chairman

- He is 76 years of age & holds a MBA degree from Delhi university & has successfully completed President Management Program from Harvard Business School
- Over 50 years of experience in the automotive industry in management, operations & administrative roles
- He has held various industry positions
 - Past president of ACMA, president suppliers association — Toyota Kirloskar Motors, Chairman of Trade Fairs Committee ACMA, Cochairman of Regional Committee on Membership of Northern Region CII, Past Chairman of CSR subcommittee of the Northern Region of CII



Mr. Anmol Jain Managing Director

- He is 40 years of age & holds Bachelors in Business Administration in Finance & Supply Chain Management (Double major) from Michigan State University, U.S.A.
- He worked as a Management Trainee with GHSP, U.S.A. & subsequently, joined Lumax Group, in 2000 & has over 17 years of experience
- He has held various positions in Industry associations. He was the National Coordinator of ACMA- YBLF from 2014-16. He was also the Chairman CII Haryana State Council in 2012-13
- He is currently the President of Honda Cars India Supplier's Club & MC member of Bajaj Auto Vendor Association



Mr. Deepak Jain Director

- He is 44 years of age & is a Business Graduate from Illinois Institute of Technology, USA with specialization in Operations Management & International Business
- He has undergone extensive training at Stanley Co. Limited, U.S.A. & Stanley Electric Co. Limited, Japan. He has over 21 years experience
- He was chairman of ACMA's HR/IR & Skill Development Committee, past chairman of Sustainable Technology Development Committee of ACMA, past National Coordinator of Young Business Leader Forum of ACMA and past president of Supplier's club, Honda Cars India Limited
- He is member of Young President's organization and Entrepreneurs organization. He also holds the position of President of ACMA & Vice President of Toyota Kirloskar Supplier's Association

Supported by Strong Independent Directors





Mr. Roop Salotra

- He is 68 years of age & is a Mechanical Engineer, followed by various Management Development programs
- He retired from SRF
 Group, after spending
 24 years, as CEO &
 President, is now an
 advisor to the
 Managing Director of
 SRF Limited. He has
 been actively involved
 in CII Climate Change
 & Environment
 councils. He is former
 Chairman of Indian
 Chemical CouncilNorthern Region



Mr. Milap Jain

- He is 67 years of age & holds B.A. (Pol.Sc. Hons.) from Revenshaw College, Cuttack
- He is a retired Indian Revenue Service Officer with 38 years of service. He retired as Chief Commissioner of Delhi, Income Tax Department, Govt. of India. Currently he is a Director of Mahavir International, a NGO



Ms. Diviya Chanana

- She is 45 years of age and she is a Graduate & holds Diploma in Travel and Tourism. She has over 15 years of rich experience in the said field
- She is Executive
 Director of Damus
 Travels Private
 Limited. The
 Company is
 engaged in
 supporting and
 auxiliary transport
 activities; activities
 of travel agencies



Mr. Arun Malhotra

- He is 60 years of age & holds B.E Mechanical & MBA from IIM, Kolkata
- He is an Indian automotive sector veteran, his last assignment was as the Managing Director of Nissan India and thereafter as Senior Corporate Advisor at Nissan India
- He has over 30 years of experience with organization like Escorts, Bajaj Auto Ltd, and Maruti Suzuki India Ltd



Mr. K K Gandhi

- He is 73 years of age & holds B.E Mechanical from BITs
- He is associated with SIAM for the last 18 years and is currently Principal Advisor
- He is a Member of various Government Policy Committees including Expert Committee on Auto Fuel Vision and Policy 2025, Air Quality Monitoring, Emission inventory and preparing policy documents for issues confronting the Indian Automobile Industry



Mr. A P Gandhi

- He is 80 years old & is a mechanical engineer
- He has held top leadership positions in prestigious organisations having over 40 years of experience
- His last assignment was as President at Hyundai Motors India Limited. Prior to that he was Chief Executive –R&D at Escorts Limited & at Telco before that, holding various senior positions in the area of manufacturing operations

Professional & Experienced Team





Mr. Naval Khanna
Corporate Head – Taxation
Age: 62 years
Experience: 42 years



Mr. Sanjay Mehta Director & Group CFO Age: 52 years Experience: 28 Years



Mr. Vikas Marwah Chief Strategy Officer Age: 51 years Experience: 28 Years



Mr. Atul Jain Corporate Head - Materials Age: 49 years Experience: 26 Years



Ms. Ibha Lal Corporate Head - HR Age: 52 years Experience: 26 Years



Ms. Priyanka Sharma
Corporate
Communication & CSR
Age: 50 years
Experience: 24 Years



Mr. Sanjay Sachdev Corporate Head - Legal Age: 53 Years Experience: 27 Years

Professional & Experienced Team





Mr. Rajesh Dubbewar Head Metallic Age: 52 years Experience: 31 years



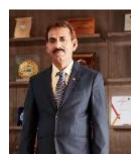
Mr. Vivek Jakhmola Head Body & Trim and Emission Age: 44 years Experience: 22 years



Head After Market
Age: 53 years
Experience: 28 years



Mr. Ashish Dubey Chief Financial Officer Age: 52 years Experience: 28 Years



Mr Anil Tyagi Company Secretary Age: 48 years Experience: 21 years

Clear focus on Improving Performance



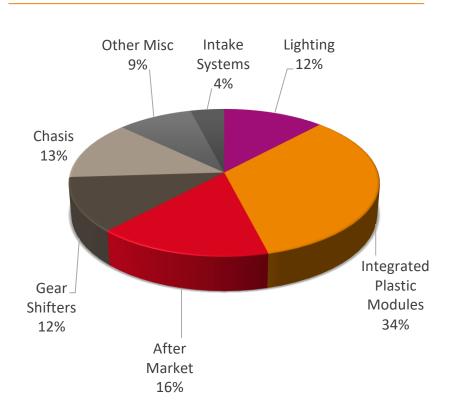
Achieve Leadership in India & Set Sight on the Global Market 1 The Only Gear Shifter Manufacturer in India to have Localised R&D Capability and 2 Gearing to Access the Global Markets Air Intake Systems – Increase Presence in Domestic Market & Enhance Customer 3 Outreach Seat Frames & 2-Wheeler Chassis – Increase Presence in Domestic Market & 4 **Enhance Customer Outreach** Diversification – All Diversifications Planned in Future to be under LATL 5 6 Ramping-up "After Market Business" to see Accelerated Growth Benefits from BS VI



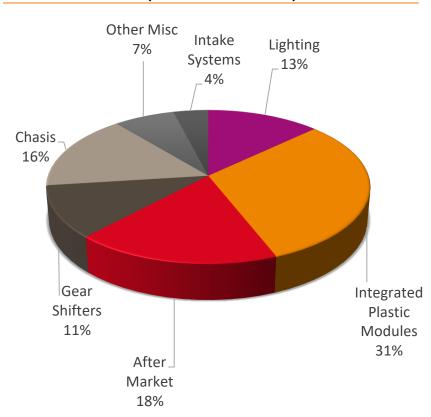
Product-wise Revenue Q2 FY20*



Product-wise Revenue mix Q2 FY19 (Rs. 315 Crores)



Product-wise Revenue mix Q2 FY20 (Rs. 294 Crores)

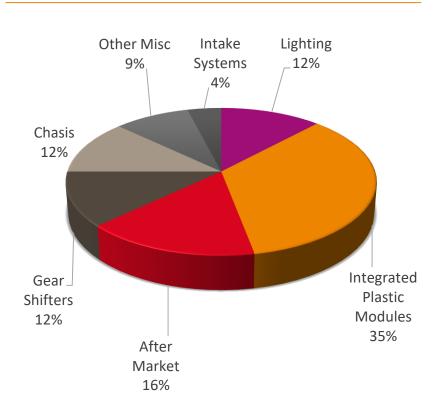


^{*}Performance highlights excludes Discontinued Operations of PCB business

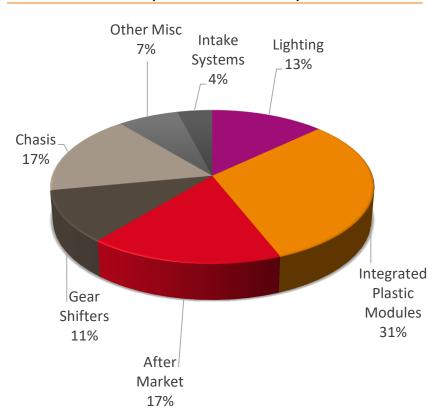
Product-wise Revenue H1 FY20*



Product-wise Revenue mix H1 FY19 (Rs. 594 Crores)



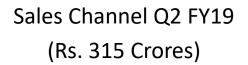
Product-wise Revenue mix H1 FY20 (Rs. 581 Crores)



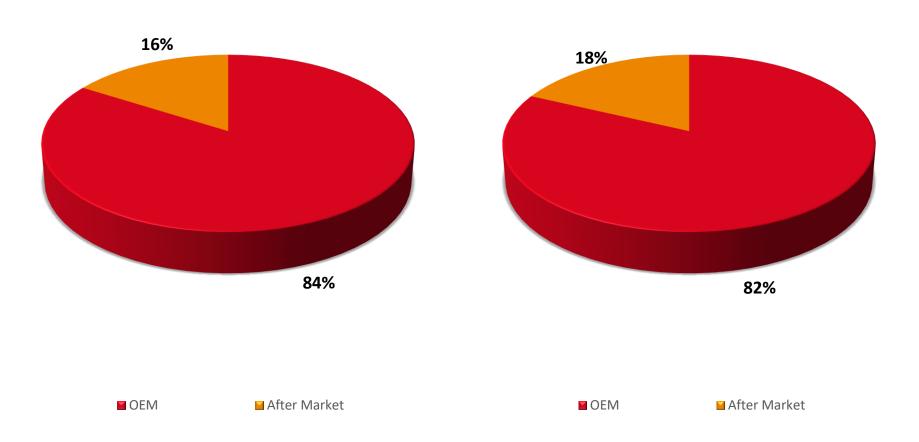
^{*}Performance highlights excludes Discontinued Operations of PCB business

Segmental Revenue Break-Up Q2 FY20: Sales Channel*





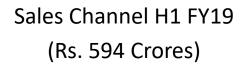
Sales Channel Q2 FY20 (Rs. 294 Crores)



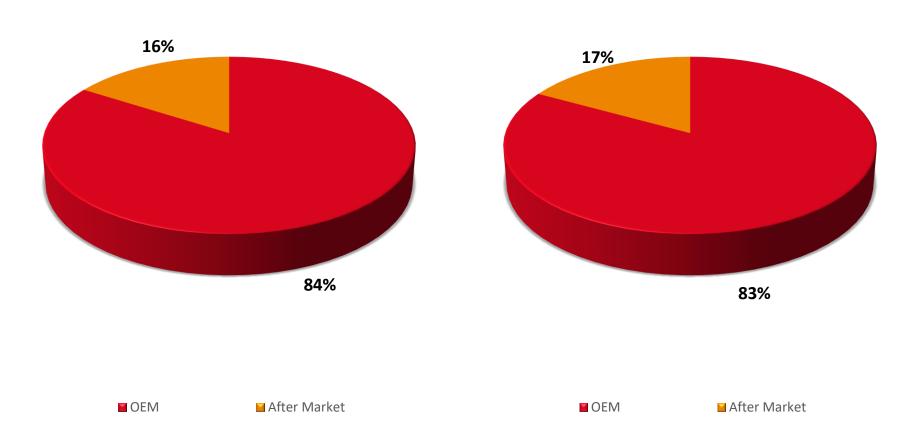
^{*}Performance highlights excludes Discontinued Operations of PCB business

Segmental Revenue Break-Up H1 FY20: Sales Channel*





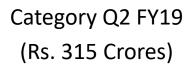
Sales Channel H1 FY20 (Rs. 581 Crores)

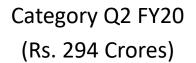


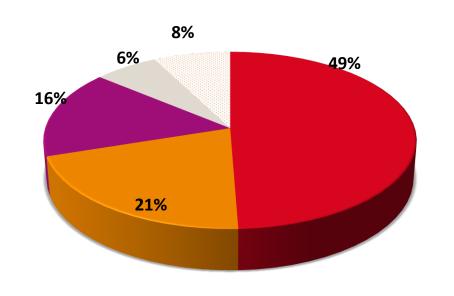
^{*}Performance highlights excludes Discontinued Operations of PCB business

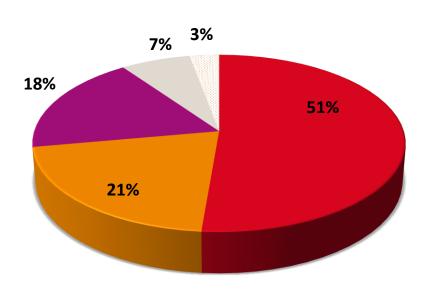
Segmental Revenue Break-Up Q2 FY20: Category*









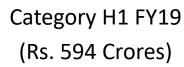


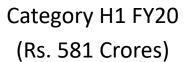


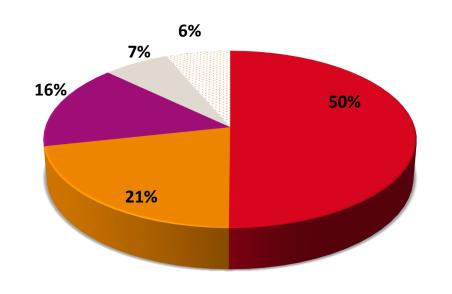


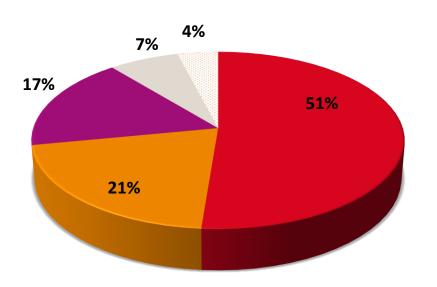
Segmental Revenue Break-Up H1 FY20: Category*













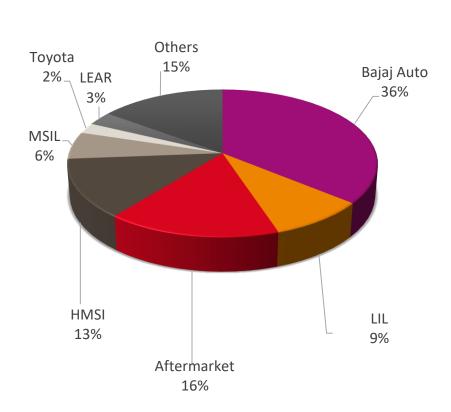


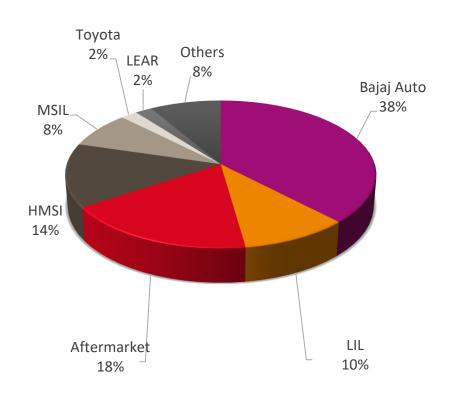
Client wise- Revenue Q2 FY20*



Client-wise Revenue mix Q2 FY19 (Rs. 315 Crores)

Client-wise Revenue mix Q2 FY20 (Rs. 294 Crores)





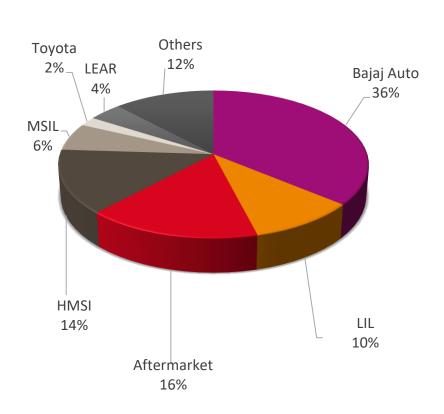
^{*}Performance highlights excludes Discontinued Operations of PCB business

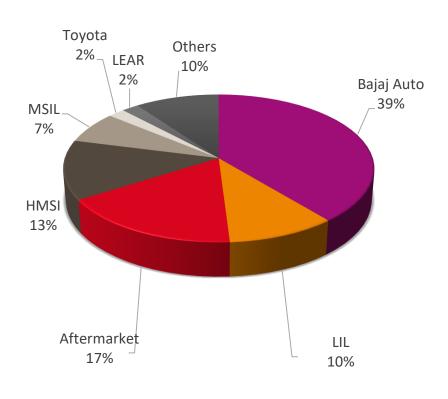
Client wise- Revenue H1 FY20*



Client-wise Revenue mix H1 FY19 (Rs. 594 Crores)

Client-wise Revenue mix H1 FY20 (Rs. 581 Crores)



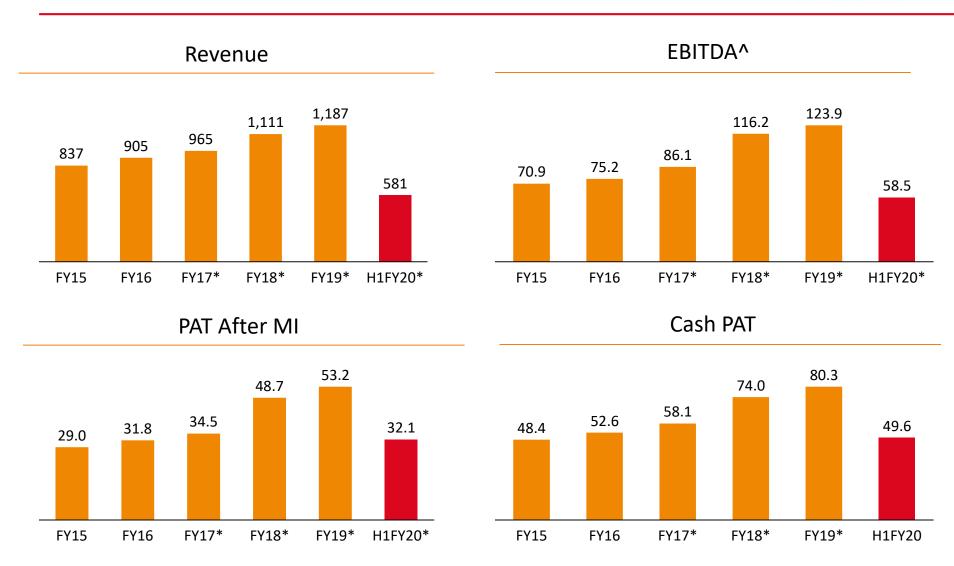


^{*}Performance highlights excludes Discontinued Operations of PCB business

Strong historical financial performance



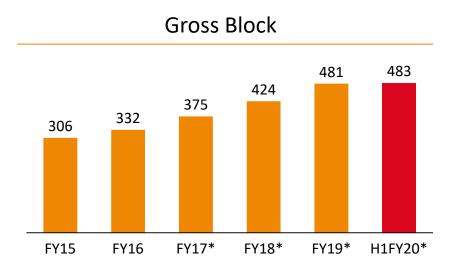
39

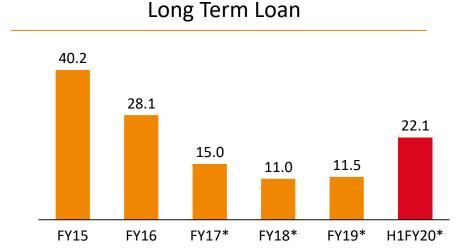


Consolidated Results

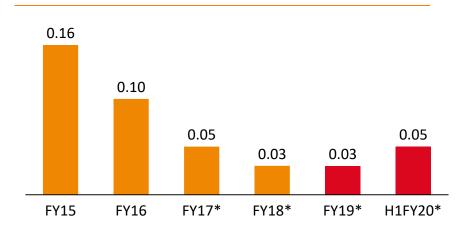
Expansion funded through Internal Accruals



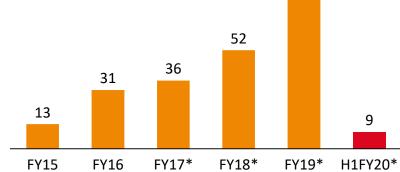








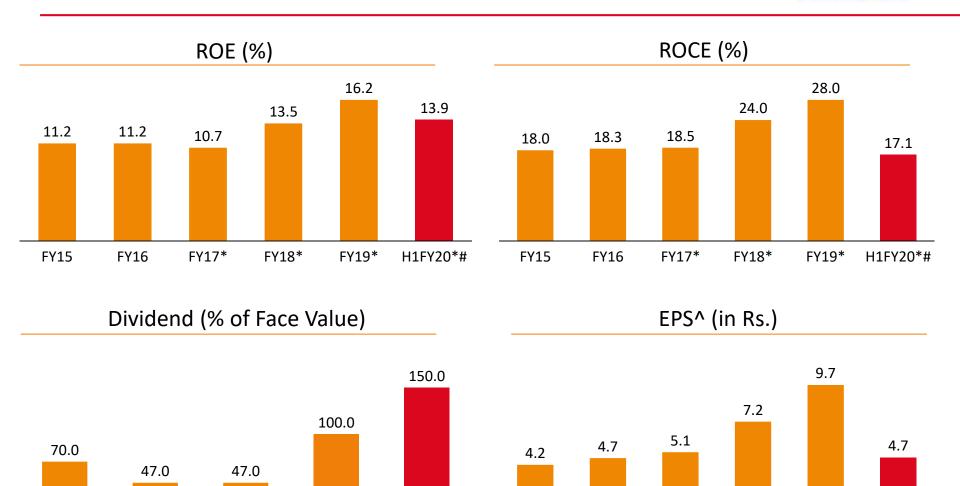
Long Term Debt / Equity

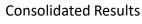


Consolidated Results

Return Ratios







FY15

^ EPS on FV of Rs. 2 per share

FY16

TTM Basis

FY17

* Financials as per IND AS

FY18

FY19

FY15

FY16

ROCE = EBIT / Capital Employed

Capital Employed = Networth + Long Term Debt including Current Maturity

Networth = Shareholder's Equity – OCI Reserve1

FY18*

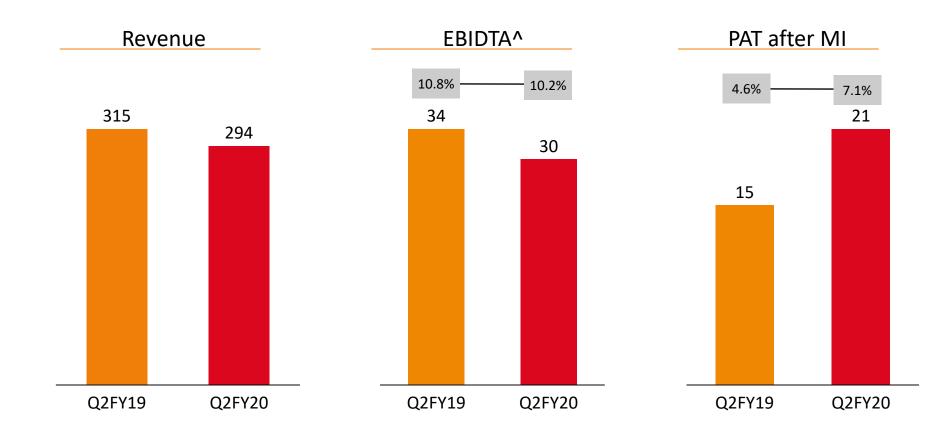
FY19*

H1FY20*

FY17*

Consolidated Quarterly Performance Highlights*#

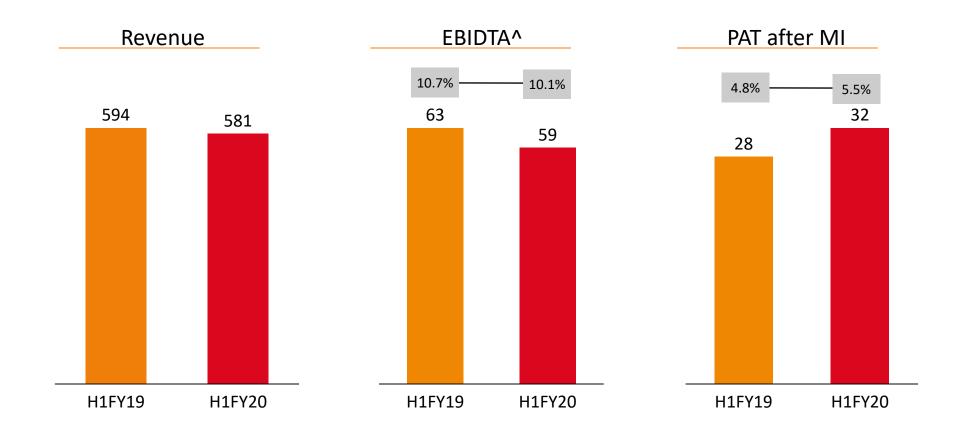




* Financials as per IND AS

Consolidated Half Yearly Performance Highlights*#





Consolidated P&L Statement*#



Particulars (Rs. in Crores.)	Q2 FY20	Q2 FY19	Y-o-Y	H1 FY20	H1 FY19	Y-o-Y
Revenue	293.63	314.74	-6.71%	581.17	594.42	-2.23%
Raw Material Consumption	200.07	211.84		393.55	401.12	
Employee Expenses	33.94	35.37		68.02	66.92	
Other Expenses	32.16	37.78		67.15	68.38	
Other Income	2.50	4.14		6.15	5.59	
Profit of JV	-0.09	-0.05		-0.06	-0.13	
EBITDA	29.86	33.85	-11.78%	58.55	63.45	-7.73%
EBITDA %	10.17%	10.75%		10.07%	10.67%	
Depreciation	8.92	6.42		17.49	12.66	
Finance Cost	2.42	0.50		4.58	0.96	
Profit Before Tax Before Excpetional Items	18.52	26.93	-31.23%	36.48	49.83	-26.79%
Exceptional Item Gain/(Loss)	0.00	-5.29		0.00	-5.29	
Profit Before Tax After Excpetional Items	18.52	21.64	-14.41%	36.48	44.54	-18.09%
Tax	-1.37	7.52		5.02	15.11	
Profit After Tax (Before Minority Interest)	19.89	14.12	40.86%	31.46	29.43	6.91%
Minority Interest	-0.95	-0.50		-0.64	0.94	
Profit After Tax (After Minority Interest)	20.84	14.62	42.54%	32.10	28.48	12.70%
PAT Margin%	7.10%	4.64%		5.52%	4.79%	
EPS	3.06	2.14		4.71	4.18	

^{*} Financials as per Ind AS ^ EPS on FV of Rs. 2 per share #Performance highlights excludes Discontinued Operations of PCB business 44

Consolidated Balance Sheet*



ASSETS (Rs. in Crores.)	Sep-19	Mar-19
Non-current assets		
Property, plant and equipment	264.37	287.20
Capital work-in-progress	33.16	22.25
Investment Property	18.45	18.73
Intangible Assets	45.45	1.36
Goodwill	0.17	0.17
Investment in Jointly controlled Entities	0.75	0.46
Financial assets		
Investments	70.84	101.28
Loans	5.20	4.87
Others	0.00	0.05
Income tax Assets	2.63	2.74
Other non-current assets	13.23	11.20
Deferred Tax Assets (net)	1.63	1.69
Assets held for Sale	3.66	3.66
Sub-total - Non-Current Assets	459.52	455.66
Current assets		
Inventories	57.95	59.51
Financial assets		
Loans	0.88	0.95
Investments	22.17	18.51
Trade receivables	210.40	277.55
Cash and cash equivalents	43.07	26.01
Bank balances other than Cash	36.42	30.48
Others	45.51	1.25
Other current assets	29.10	20.41
Assets held for Sale	0.00	39.99
Sub-total - Current Assets	445.50	474.66
TOTAL - ASSETS	905.02	930.32

EQUITY & LIABILITIES	Sep-19	Mar-19
Equity		
Equity Share capital	13.63	13.63
Non-Controlling Interest	45.48	42.31
Other equity	448.53	466.51
Sub-total - Shareholders' funds	507.64	522.46
LIABILITIES		
Non-current liabilities		
Financial liabilities		
Borrowings	18.49	8.23
Provisions	4.20	8.06
Other Non-Current Liabilities	23.97	0.00
Deferred tax liabilities (net)	13.47	20.68
Sub-total - Non-current liabilities	60.12	36.97
Current liabilities		
Financial liabilities		
Borrowings	76.28	58.20
Trade payables	174.32	238.93
Other financial liabilities	36.41	40.37
Provisions	12.24	6.31
Current tax liabilities	0.78	0.22
Other current liabilities	37.23	26.87
Sub-total - Current liabilities	337.25	370.89
TOTAL - EQUITY AND LIABILITIES	905.02	930.32

* Financials as per Ind AS 45

Consolidated Cash Flow Statement



Particulars (Rs in Cr)	H1 FY20	H1 FY19
Profit before tax from continuing operations	36.48	44.54
Profit before tax from discontinued operations	9.49	11.84
Adjustments	8.12	12.36
Operating profit before working capital changes	54.09	68.73
Changes in working capital	28.12	(24.78)
Cash generated from operations	82.21	43.95
Direct taxes paid (net of refund)	(10.37)	(17.35)
Net Cash from Operating Activities	71.85	26.60
Net Cash from Investing Activities	(54.43)	(35.37)
Net Cash from Financing Activities	(0.35)	4.64
Net Change in cash and cash equivalents	17.06	(4.13)
Opening Cash Balance	26.01	22.34
Closing Cash Balance	43.07	18.22











Lumax Mannoh Allied Technologies Limited, Manesar bagged Silver Award at ICQCC 2019 held at Tokyo, Japan in September, 2019. A total of 368 teams from 13 countries participated in the global Quality Control Circles competition.





Lumax Mannoh Allied Technologies Limited won the Part Design & Development (Supplier Design Category) Award from Maruti Suzuki India Limited in May, 2019.





Lumax Mannoh Allied Technologies Limited awarded for Improvement in Quality Performance by Maruti Suzuki India Limited in May, 2019





Lumax Cornaglia Auto Technologies Pvt. Ltd. was awarded the Silver Award in Manufacturing Excellence (Medium Category) and Lumax DK Auto Industries Limited, Pantnagar was awarded the Silver Award in Manufacturing Excellence (Large Category) by ACMA in 2019





Award – LATL Chakan Plant, Received JIPM Award for TPM Excellence, Category B on 23rd March 2017





Award for Excellence in Consistent TPM Commitment

State-of-the-Art Manufacturing Facilities







State-of-the-Art Manufacturing Facilities







State-of-the-Art Manufacturing Facilities







CSR Initiatives









Education

Towards its endeavour to give back to society, the group has taken various initiatives towards Education of the underprivileged. Four schools in the NCR region, close to its facilities have been adopted, starting with improving its infrastructure, to facilitating the annual fee so as to ensure a conducive environment for learning and continuity in education.

Also provide support towards maintaining good health of the community around its facilities











For further information, please contact:

Company: Investor Relations Advisors:

Lumax Auto Technologies Limited

CIN: L31909DL1981PLC349793

Ms. Priyanka Sharma

priyanka.sharma@lumaxmail.com

www.lumaxworld.in/lumaxautotech

Strategic Growth Advisors Pvt. Limited

CIN: U74140MH2010PTC204285

Mr. Shogun Jain / Mr. Pratik R. Shah

shogun.jain@sgapl.net / pratik.shah@sgapl.net

Tel: +91 77383 77756 / +91 97692 60769

www.sgapl.net