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ISO 9001:2015 www.tuv.com



REGD. OFF.: 'BALAJI TOWERS' No. 9/1A /1, HOTGI ROAD, AASARA CHOWK, SOLAPUR - 413 224. MAHARASHTRA. (INDIA)

9th February, 2021

To. The General Manager-Department of Corporate Services, BSE Limited, Phiroze feejeebhoy Towers, Dalal Street, Mumbai - 400 001. Scrip Code:530999

The Manager-Listing Department, National Stock Exchange of India Limited, "Exchange Plaza", 5th Floor, Plot No. C/1, G Block, Bandra-Kurla Complex, Bandra (East), Mumbai - 400 051. Scrip Code: BALAMINES

Dear Sir,

#### **Subject: Investor Presentation**

Pursuant to the Regulation 30 of the Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015 we are enclosing herewith the Updated Investor Presentation.

The Investor Presentation is also being uploaded on the website of the Company at the URL http://www.balajiamines.com/investor-relations

Thanking you,

Yours Faithfully

For Balaji Amines Limited

Managing Director

Encl: a/z



# Balaji Amines Limited





Investor Presentation – February 2021

### Disclaimer



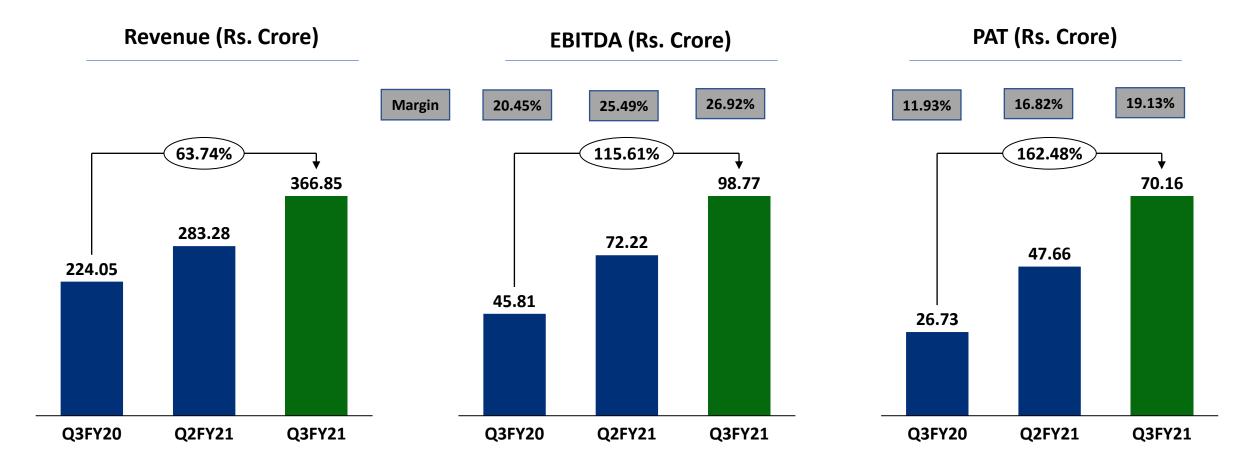
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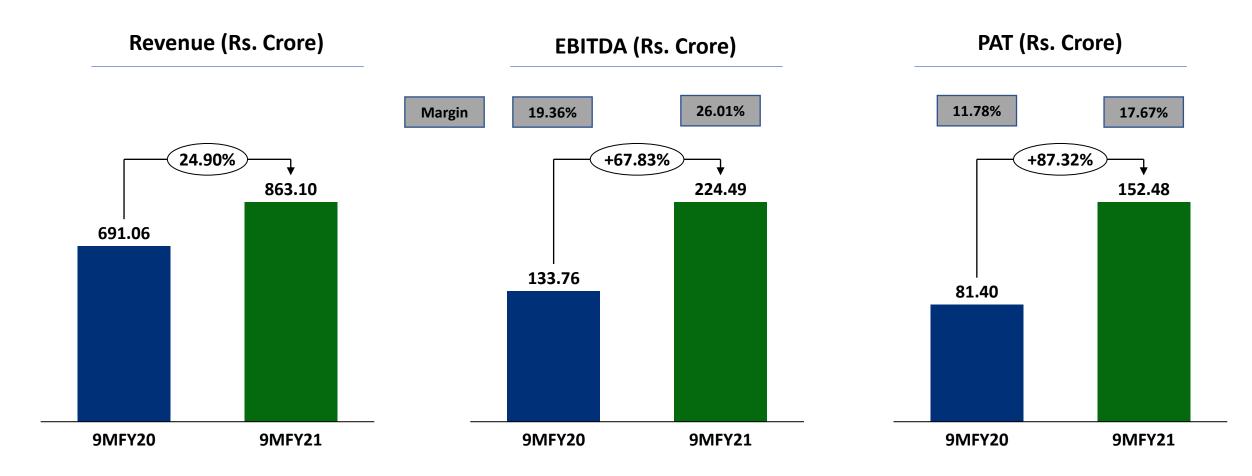
## Q3FY21: Standalone Performance Highlights





## 9MFY21: Performance Highlights





## Q3FY21 Performance Highlights



Sales volumes were up by 33.99% from 21,160 MT in Q3FY20 to **28,353 MT in Q3FY21**. We witnessed **an increase in demand across our product portfolio on account of robust end-user market, along with healthy price realizations**. Our EBIDTA margins improved primarily on account of improvement in operating leverage due to increase in volume offtake and better price realization

- Amines volumes stood at 4,952 MT
- Amines Derivatives volumes stood at 10,812 MT
- Specialty Chemicals volumes stood at 12,589 MT

The process of **debottlenecking of the Acetonitrile plant** is currently underway which is **likely to be completed by end of March 2021**. Post this exercise, the production output will increase to **18-20 tons per day** (from 9 tons per day previously). We anticipate the prices to remain elevated, as many end-user clients may forbid sourcing Acetonitrile which is derived as a byproduct. Also, we are **undertaking R&D** which will enable us to markedly **lower the cost of manufacturing** Acetonitrile

Capacity utilization of our Dimethylformamide (DMF) plant has improved to 45% in Q3FY21 on account of increased demand and reduced imports. The demand-supply mismatch has also resulted in much improved price realization. Pharmaceutical application segment and agrochemicals are expected to drive significant demand for DMF

In Q3FY21, our subsidiary 'Balaji Speciality Chemicals Private Limited' had an **improved sales run-rate of about Rs. 12.50 crore per month**. Overall improved dynamics for agriculture sector bodes well for agrochemicals industry which should enable us to gradually increase capacity utilization in forthcoming quarters. Also, we are **witnessing demand for China** for products like EDA and DETA manufactured by our subsidiary company

The manufacturing of Ethylamines under the first phase of our 90-acre Greenfield Project is likely to commence by end of FY21. The production of Di-Methyl Carbonate (DMC) is expected to commence by the end of Q2FY22. Designing and Engineering work for our Methyl Amines plant under second phase of Greenfield Project has commenced and we anticipate commissioning of this plant by November 2021

## **Expansion Plans**



### Acetonitrile

- ☐ Have installed capacity of 9,000 ton per annum (TPA). Currently manufacturing about 9 tons per day (TPD)
- ☐ The process of de-bottlenecking of the plant is being undertaken and is likely to be completed by end of March 2021, post which the production will be ramped up to about 18-20 TPD (from earlier 9 TPD)
- ☐ The demand for Acetonitrile is expected to be elevated, as it has emerged as user-friendly solvent and is being preferred by many endusers over other solvents
- ☐ We have already got environment clearance of 18,000 TPA

### **Ethylamines & DMC**

- ☐ Have installed capacity of 6,000 TPA
- ☐ Under the phase-1 of Greenfield Project (Unit IV), capex of Rs. 128 crore (out of the proposed capex of Rs. 150 crore) already undertaken:
  - To install additional capacity of 16,500 TPA of Ethylamines (making us the largest manufacturer in India).

    Manufacturing of Ethylamines is likely to commence by end of FY21
  - To install capacity of 9,900 TPA of Di-methyl Carbonate (DMC).
     Manufacturing expected to commence by end of Q2FY22
  - Presently, there is supply shortfall of about 9,000 TPA of Ethylamines in India, which is expected to increase to about 15,000 TPA in the next two years
- □ Demand for Ethylamines is likely to get further boost as it finds application in COVID-19 medicines

### Methylamines

- ☐ Market Leader in Methylamines production in India with installed capacity of 48,000 TPA
- ☐ Methylamines is a key raw material and the base product for value-added derivatives. 80% of our Methylamines production is captively used
- ☐ Pharmaceutical application segment and agrochemicals are expected to drive significant demand for Methylamines and related value-added products
- To meet our increasing captive requirements, we plan to set up a separate plant for Methylamines with capacity of 40,000 to 50,000 TPA under Phase-2 expansion of Greenfield Project (Unit IV) for which the company has already received environmental clearances

### **Dimethyl Formamide**

- ☐ Market Leader in Dimethyl Formamide (DMF) production in India with installed capacity of 30,000 TPA
- □ Looking into the current scenario which indicates the growth of API and Pharmaceutical Industries under "Atmanirbhar Bharat Package", we plan to set up a separate plant for DMF with a capacity of 30,000 TPA under Phase-2 expansion of Greenfield Project (Unit IV)
- ☐ Demand for DMF in India is witnessing a growth in the range of 7% to 10% per annum
- ☐ Currently we are witnessing increased demand and reduced imports, which is a major positive for the company as it will lead to increased capacity utilization (since DMF capacity historically has been underutilized)
- □ Demand-supply mismatch is also resulting in healthy price realizations

## Standalone Statement of Profit & Loss



Particulars (in Rs. Crore)	Q3FY21	Q3FY20	Y-o-Y	9MFY21	9MFY20	Y-o-Y
Total Revenue	366.85	224.05	63.74%	863.10	691.06	24.90%
Raw Material	189.48	119.63		448.51	389.11	
Employee expense	18.60	14.00		44.58	36.21	
Other expenses	60.00	44.61		145.52	131.98	
EBITDA	98.77	45.81	115.61%	224.49	133.76	67.83%
EBITDA Margin	26.92%	20.45%		26.01%	19.36%	
Depreciation	5.64	5.69		17.85	16.46	
EBIT	93.13	40.12	132.13%	206.64	117.30	76.16%
EBIT Margin	25.39%	17.91%		23.94%	16.97%	
Finance Cost	1.61	2.90		4.45	9.34	
Profit before Tax	91.52	37.22	145.89%	202.19	107.96	87.28%
PBT Margin	24.95%	16.61%		23.43%	15.62%	
Tax	21.36	10.49		49.71	26.56	
Profit after Tax	70.16	26.73	162.48%	152.48	81.40	87.32%
PAT Margin (%)	19.12%	11.93%		17.67%	11.78%	
EPS (in Rs.)	21.66	8.25		47.06	25.12	

## Standalone Balance Sheet Statement



ASSETS (Rs. Crs.)	Sep-20	Mar-20
(1) NON-CURRENT ASSETS		
(a) Property, plant & equipment	352.16	363.40
(b) Capital work-in-progress	98.65	44.63
(i) Investments	66.00	66.00
(ii) Loans	77.35	46.35
(iii) Other Financial Assets	152.14	162.11
(e) Deferred Tax Asset	-	-
(f) Other Non - current assets	19.76	27.33
Sub Total (A)	766.06	709.82
(2) CURRENT ASSETS		
(a) Inventories	105.86	93.82
(b) Financial Assets		
(i) Investments	-	47.5
(ii) Trade receivables	194.85	190.85
(iii) Cash and cash equivalents	2.40	2.83
(iv) Bank Balances other than (iil) above	1.58	4.43
(v) Other Financial Assets	-	-
(c) Current tax assets (net)	63.31	40.05
(d) Other current assets	50.18	14.94
Sub Total (B)	418.18	394.42
Total Assets (A+B)	1,184.24	1,104.24

EQUITY AND LIABILITIES (Rs. Crs.)	Sep-20	Mar-20
EQUITY		
(a) Equity Share capital	6.48	6.48
(b) Other equity	742.01	661.16
Sub Total (C)	748.49	667.64
LIABILITIES		
(1) Non-Current Liabilities		
(a) Financial Liabilities	-	-
(i) Borrowings	-	-
(ii) Trade Payables	4.81	3.16
(iii) Other Financial Liabilities excl. provisions	148.81	160.79
(b) Provisions	-	-
(c) Deferred Tax Liabilities (Net)	49.28	49.99
(d) Other Non-Current Liabilities	-	-
Sub Total (D)	202.90	213.94
(2) Current Liabilities	-	-
(a) Financial liabilities		
(i) Borrowings	81.78	102.36
(ii) Trade Payables	60.62	56.19
(iii) Other Financial Liabilities	3.38	-
(b) Other current liabilities	0.70	3.47
(c) Provisions	17.31	20.64
(d) Current Tax Liabilities (Net)	69.06	40.00
Sub Total (E)	232.85	222.66
Total Equity & Liabilities (C+D+E)	1,184.24	1,104.24

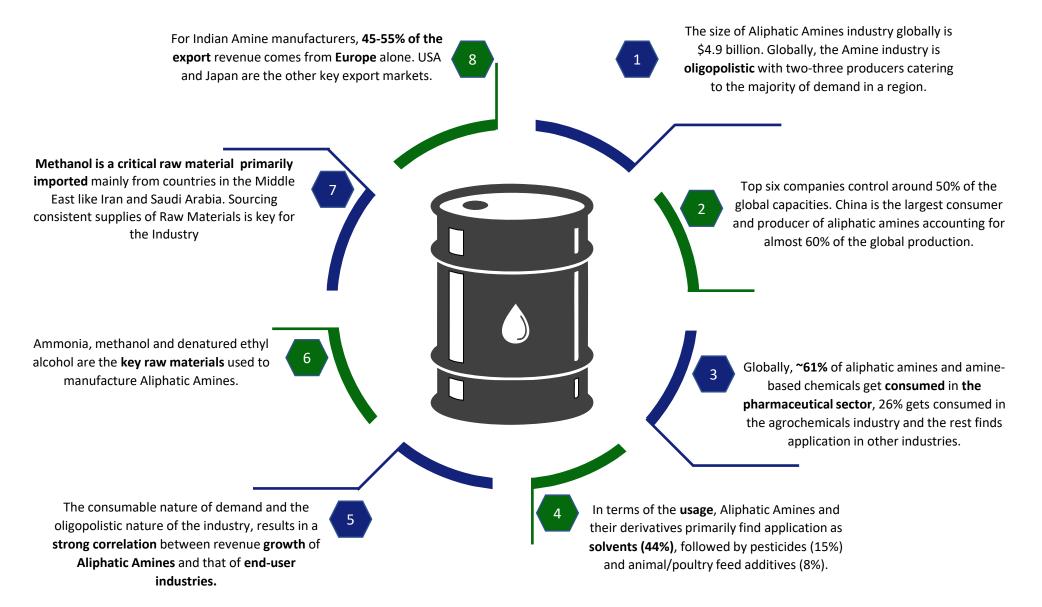




**About Us** 

## Amines Industry – Unique but Critical Industry with growth potential





## Balaji Amines Ltd – A Leading player in Aliphatic Amines in India





Largest manufacturer of Aliphatic
Amines in India



State-of-the-art manufacturing facilities fully equipped with latest DCS technology



25+ Product basket



Zero Liquid Discharge facilities

### Only Company to develop an Indigenous Technology to manufacture Amines



#### **Stringent Domestic & International Quality Standards**

- ISO 9001: 2015 certified Company
- REACH certified products to regulated markets in Europe
- WHO-GMP certificate to export its products to regulated international markets



#### Forward integrated suite of products

Downstream products added based on strength of amine manufacturing which have value addition and cost advantage **Installed Capacity** 

1,84,500 MTPA



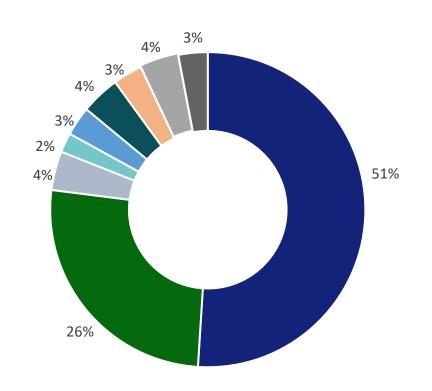
**Strong Global presence** 

**INDIAN MULTINATIONAL** 

## Our Products are supplied to India's fast-growing Industries



#### **INDUSTRY WISE – REVENUE BREAKUP**



■ Agrochem

Animal Feeds

■ Dye and Textiles

■ Rubber Cleaning Chemicals

- Pharma
- Paints & Resins
- Oil & Gas
- Water Treatment Chemicals
- Others





**AGRO-CHEMICALS** 



**ANIMAL FEEDS** 







OIL & GAS



**RUBBER CLEANING CHEMICALS** 



WATER TREATMENT CHEMICALS



**DYES & TEXTILES** 

### Highly Experienced Management Team





### Mr. A. Srinivas Reddy

#### Whole Time Director

- Post Graduate in Computer
   Science and completed
   Executive Management
   Programme at ISB Hyderabad.
- More than 25 years experience in multiple Project Management Roles
- He is presently responsible for projects

### Mr. D. Ram Reddy

#### **Managing Director**

- 35 years of experience across various businesses.
- Focused on establishing customer and supplier's relationship with leading buyers and suppliers
- Responsible for the supply chain, sales and marketing

### Mr. A. Pratap Reddy

#### **Executive Chairman**

- Civil Engineer by Education. Incorporated BAL in 1988
- BAL's continuing success is a testimony to his entrepreneurial skills.
- His vision has made BAL today as one of the leading players in chemical industry.

### Mr. N. Rajeshwar Reddy

#### Joint Managing Director

- B. Com. Over 45 years of experience across industries
- Instrumental in project commissioning with indigenous approach to improve return profile
- Responsible for operations in Solapur

### Mr. G. Hemanth Reddy

#### Whole Time Director & CFO

- Post Graduate in management with Finance and Marketing as specialization.
- More than 30 years of experience
- Responsible for finance, operations & administration along with Hyderabad Operations

## **Diversified Product Portfolio**



	Amines	Amine Derivatives	Specialty & Other Chemicals
Description	<ul> <li>Aliphatic Amines find increasing consumption and applications in a Chemically mature Industry such as India, Europe, US, China and Japan</li> <li>The Aliphatic Amines industry is expected to grow at a CAGR of 5%-7%</li> </ul>	<ul> <li>Amine Derivatives are used to make further salts and other complex chemical Intermediates and API's</li> <li>In derivatives, Di-Methyl Amine Hydrochloride (DMA HCL) is one of BAL's key product offerings.</li> </ul>	<ul> <li>Albeit a small and fastest growing segment</li> <li>Within specialty chemicals, is the single-largest product in specialty chemicals.</li> </ul>
Products	<ul> <li>Mono Methyl Amine (MMA)</li> <li>Di-Methyl Amine (DMA)</li> <li>Tri-Methyl Amine (TMA)</li> <li>Mono-Ethyl Amine (MEA)</li> <li>Di-Ethyl Amine (DEA)</li> <li>Tri-Ethyl Amine (TEA)</li> <li>Di-Methyl Amino Ethanol (DMAE)</li> <li>Di-Ethyl Amino Ethanol (DEAE)</li> </ul>	<ul> <li>Di-Methyl Acetamide (DMAC)</li> <li>Di-Methyl Amine Hydrochloride (DMA HCL)</li> <li>Tri-Methyl Amine Hydrochloride (TMA HCL)</li> <li>Mono-Methyl Amine Hydrochloride (MMA HCL)</li> <li>Di-Ethyl Amine Hydrochloride (DEA HCL)</li> <li>Tri-Ethyl Amine Hydrochloride (TEA HCL)</li> <li>Mono-Ethyl Amine Hydrochloride (MEA HCL)</li> <li>Di-Methyl Urea (DMU)</li> <li>Choline Chloride</li> </ul>	<ul> <li>Morpholine</li> <li>Acetonitrile</li> <li>Dimethylformamide (DMF)</li> <li>N-Ethyl-2-Pyrrolidone (NEP)</li> <li>2-Pyrrolidone (2-P)</li> <li>Gamma Butyrolactone,</li> <li>N-Methyl-Pyrrolidone (NMP)</li> <li>Pharmapure Povidone (PVP K30 &amp; PVP K25)</li> </ul>
Application	<ul> <li>Pharma</li> <li>Dyestuff intermediates</li> <li>Agro</li> <li>Rubber chemicals, etc</li> <li>Photographic chemicals</li> <li>Rocket fuel</li> </ul>	<ul> <li>Pharma</li> <li>Pesticides</li> <li>Performance chemicals</li> </ul> Specialty chemicals <ul> <li>Animal/poultry feed additive etc.</li> </ul>	<ul> <li>Production of Water Treatment chemicals and pesticide formulations</li> <li>Solvents across industries like pharmaceuticals, petrochemicals, dyes, Agro and paint industries</li> </ul>



**Amines** 







JUBILANT Life**S**ciences





#### **Amine Derivatives**





USV



















## Well positioned Business Model aimed at Sustainable growth



Focus towards high-value derivatives and specialty chemicals with an aim to move up the value-chain with vertical integration

Develop new indigenous technology for manufacturing products leading to lowering in manufacturing costs & improving of return ratios



**Robust growth** 

+

**Sustain healthy margins** 

+

Improve return ratios

**Value Added Products** 

**Indigenous Technology** 

Focus on R&D

**Target fast growing industries** 

**Products with limited competition** 

Strategize investments towards products which are substantial imports or products with limited competition

Focus on R&D to introduce new products, improve systems and processes that drive efficiencies

Cater to fast growing industries, namely, pharmaceuticals, agro-chemicals, refineries, water treatment, rubber, electronics, dye stuff and paints, animal feed, photographic chemicals and leather processing



## Key Products (Current & Proposed) in Portfolio



### **Balaji Amines**

In MTPA

### **Balaji Speciality Chemicals**

In MTPA

Product	Installed Capacity	Future Capacity	Application Areas
Methyl Amine	48,000	50,000	Pharma, Agro, Dye & Rubber
Ethyl Amine	6,000	16,500	Pharma, Agro, Dye & Rubber
DMAHCL	25,000	7,500	Pharma
DMAC	6,000	-	Pharma API
Choline Chloride 60% (Corn Cob)	6,000	-	Animal Feed
Choline Chloride 75% & 98%	6,000	-	Animal Feed
2P / NEP		-	Pharma, Agro, Petro, Dyes, Paints
NMP	33,000	-	Pharma, Agro, Petro, Dyes, Paints
GBL		-	Pharma, Agro, Petro, Dyes, Paints
DMU	2,000	-	Pharma, Textile, Agro
DMAE / DEAE	2,000	-	Cosmetics
Morpholine	10,000	-	Pharma, Agro, Dyes, Paints, Textile, Rubber
Other HCL'S	750	-	Animal Feed
DMF	30,000	30,000	Pharma, Agro, Polymers, Petro, Dyes, Paints
Acetonitrile	9,000	9,000	Pharma, Petro, Textile, Plastics
PVP K-30	750	-	Phamra, Agro, Cosmetics
Tetra Hydro Furan	-	8,000	Pharma API Agro
Di-methyl Carbonate (DMC)	-	9,900	Pharma, Polycarbonate, Automobiles
Total	1,84,500	1,21,900	

Product	Installed Capacity	Application Areas
Ethylenediamine	37,350	Pesticides, Polymers
Piprazine	4,050	Pharma, Oilfield
Diethyltriamine	3,150	Coatings, Polymers, Pharma
Mixture of Amines (Aminoethylpiperzine / Hydroxyethylpiperzine / Aminoethylethanolamine, etc.)	780	Multiple Industries
Total	45,330	

# Proven Product Portfolio with few products manufactured for the 1<sup>st</sup> time in India

## We are Global suppliers – a significant validation of our Capabilities





19.11% of the Total Revenue for FY20 i.e. Rs. 177.56 Crore is generated from exports spanning across continents

PERU • VENEZUELA • PHILLIPPINES • SAUDI ARABIA • VIETNAM • IRELAND • SOUTH AMERICA

## Awards & Certificates – A Testimony of our capabilities (1/2)





**ISO Certificate** 



ISO 9001: 2015 Certificate



**Two Star Export House** 



**Certificate of Merit – CHEMEXCIL** 



**ISO Certificate** 



First Award – CHEMEXCIL

## Awards & Certificates – A Testimony of our capabilities (2/2)





Product Innovator of the Year in Chemicals – 2018



Distinguished Contribution in the Indian Chemicals Industry



Excellent CSR in Water Conservation



**WHO GMP Certificate** 



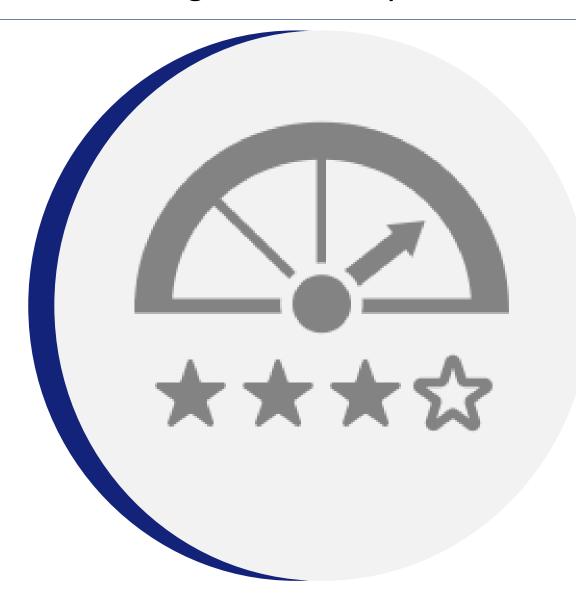
**REACH Pre-Registration** 



**Niryat Shree Award by FIEO** 

## We are Growing...Sustainably and Consistently





"Long-Term Issuer Rating affirmed at 'IND AA-' by India Ratings and Research (Ind-Ra)." The ratings process highlighted the following factors:-

- Largest manufacturer of aliphatic amines and their derivatives in India
- Increased product offtake and meaningful contribution from BSCPL from FY21 onwards
- New project capex undertaken to add new products and drive growth
- Sole producer for a few specialty chemicals insulates company from the competition
- Ability to maintain healthy and stable EBITDA margins
- Ability to pass on raw material price volatility to its customers
- End product selection policy based on import substitution, and to be the first or second domestic manufacturers of products
- Diversified portfolio of over 25 products
- Ability to generate operating cash flow to remain strong in the medium term

## High entry barrier Business – Paving way for Sustainable growth





#### **Complex Manufacturing**

Complex manufacturing process requiring high levels of technological know-how. Efficient producers with wide product range emerge winners



**High Lead time** 

Niche product offering with high lead time in customer approvals



#### **Capex Heavy Business**

High fixed costs, with fixed asset turns hovering in the range of 1.5-2x. Optimum capacity utilization is paramount to sustain profitability over a long period of time



#### **R&D led Innovation is key**

R&D focus to introduce new products for import substitutes for Indian market



#### **High Volume Continuous Process**

Continuous process ensures better efficiencies as compared to batch process but adds to complexity that cannot be easily replicated



#### **Stringent Government Regulations**

Hazardous nature of the Process requires environmental clearances

## Well positioned Business Model aimed at Sustainable growth





#### **Value-Added Products**

Capex towards high-value derivatives and specialty chemicals will materialize into higher revenue and enhanced margins

01



#### **Applicability in Solvents segment**

Solvents account for 80%-90% of the mass utilised in a typical pharmaceutical chemical operation

05



#### **Specialization in logistics**

Aliphatic Amines have huge handling risk and hence it is difficult to transport them, which reduces the threat of imports

02



#### Consumed by bulk drug companies

Methyl Amines and derivatives, utilized by bulk drugs players, are expected to continue to see a surge in demand

06



#### **Preference for Local Sourcing**

Safety is a critical factor and hence end-users prefer to work with only local 2-3 credible suppliers

03



#### **Huge potential in agrochemical markets**

The agrochemicals market in India is expected to be a \$10.6 bn market by FY2020 with nearly 55% exports – Aliphatic Amines to be key beneficiary

07



#### **Exposure to pharma sector**

Extensive usage in solvents led to significant exposure of Aliphatic Amines in the pharma segments; Growth of Pharma sector to benefit Amines Industry

04



#### **Vertical and Horizontal Integration**

Vertical and horizontal integration has enabled BAL to maintain a dominant position in a majority of its products through the dual advantage of cost competitiveness and product switching flexibility

80

## Greenfield Project to fuel growth and add Revenue Visibility



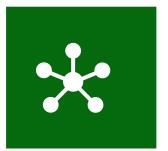














# Strategically Located Plant

Environmental clearance received for Greenfield Project on a 90-acre land in Solapur, Maharashtra.
Strategically located to customers in western & southern India

#### Mega Project Status

Phase-1 of Greenfield Project is expected to commence production at the end of FY21; Project accorded Mega Project Status

### **Project Capex**

Project cost of Rs. 150 Crore of Phase-1 to be funded entirely by Internal Accruals. We have undertaken capex of about Rs. 105 Crore as on 30<sup>th</sup> September 2020

#### **Product Profile**

Plan to Manufacture **50 TPD Ethyl Amines** and **30 TPD Dimethyl Carbonate (DMC)** in Phase-1

### Indigenous Technology

Plan to deploy
Indigenous technology
resulting in higher
Asset Turns;
Established customer
base for products
leading to faster
break-even

# New Products = 1<sup>st</sup> mover advantage

Significant opportunity exists to introduce new products & gain 1st mover advantage

# High Demand for Products

Supply shortfall of Ethylamines in India to increase to 15,000 tons by FY23. High demand exists for DMC which is currently fully met by imports. Import substitution is key opportunity in addition to inherent domestic demand & exports opportunity for both products

## Balaji Speciality Chemicals – Production commenced in H2FY20





Manufacturing products such as Ethylene Diamine, Piperazine, Aminoethylpiperazine (AEP) and Diethylenetriamine which are currently imported. Thus, BSCPL would be the sole manufacturer of these products in India



Undertook capex of about Rs. 250 crore; loan contribution of Rs. 150 crore . Expected revenue at Peak utilization around Rs. 250-300 crore



Received Mega project status for the Project from Maharashtra State Government



BAL owns 55% in subsidiary Balaji Speciality Chemicals Pvt. Ltd which is strategically located at Solapur



Started exporting products to China, USA and other countries



Gradual ramp up in production expected leading to peak utilization levels in 2022

## R&D led Investments to provide significant early mover advantage





#### **New Products**

Identification of new products and development of latest process technologies



#### **Environment Conscious**

Waste water treatment and minimization of effluents by adopting Industry best practices for effluent treatment.



### **Optimization**

Continuous efforts to optimize utilization of energy, utilities & raw materials consumption and alternate routes to drive efficiencies



### **Efficiency**

Continuous efforts in all plants have delivered lowest consumption coefficients in the Industry for BAL products



### Integration

Backward and forward integration of products to improve value chain and better utilization of all the resources



### Sustainability

Through Continuous efforts For sustainable usage of natural resources, the Company has initiated various models in reducing, reusing and recycling of various natural resources





**Hotel Division** 

## Balaji Sarovar Premiere – Best in class Business Hotel in Solapur





## Balaji Sarovar Premiere – At a Glance



- Commenced Operations in October 2013 Hotel Balaji Sarovar Premier is the only 5 star hotel in Solapur
- Invested Rs. 110 crore in the Hotel Project via mix of Debt and Equity
- Tied up with Sarovar Group for the Management of the Hotel on Management Fee + Revenue Share model
- Solapur is an important Tourist hub owing to its close proximity to Pandharphur, Tuljapur, Siddeshwar Temple, Ganagapur, Bijapur and Akkalkot
- Solapur attracts millions of Tourists and pilgrims every year





Hotel project has resulted in substantial cash flow savings

## Balaji Sarovar Premiere – Operating Matrix (FY20)





**129 Rooms** 



Constitutes 2.20% of Total Revenue



Rs. 3,452 ARR



**58% Occupancy Rate** 

Balaji Sarovar Premiere



Negligible Routine Capex incurred



RS. 1,994 RevPAR



Renowned Five Star Hotel In the City of Solapur

ARR : Average Room Revenue RevPAR: Revenue per Available Room

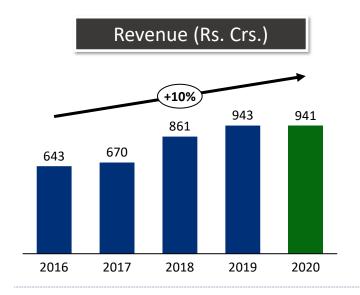


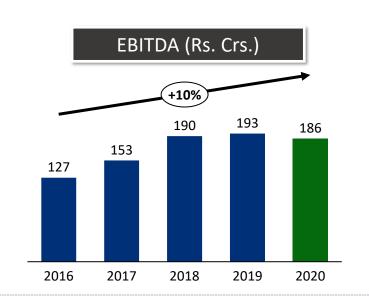


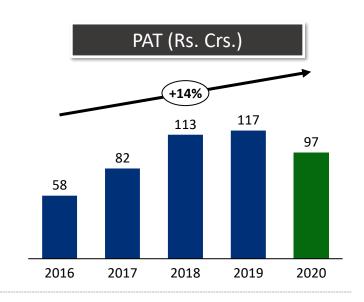


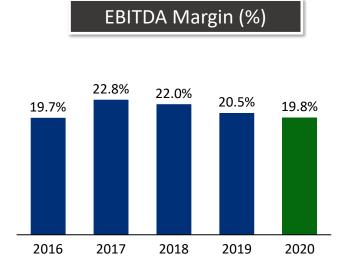
## **Consolidated Performance Highlights**

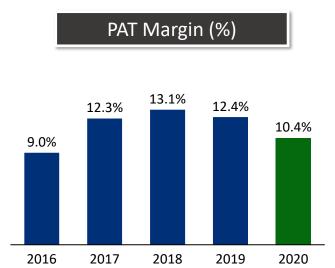


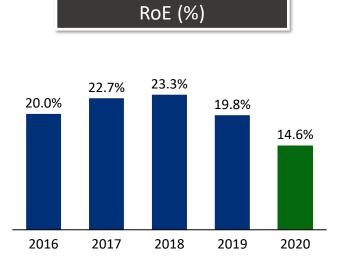












## Strong Core RoCE Profile



Particulars (Rs. Crs.)	FY19	FY20
Standalone Debt	94.83	102.36
Standalone Networth	575.00	667.64
Total Capital Employed	669.83	770.00
Less: Investment in Hotel Balaji Sarovar & CFL Lamps	133.32	133.32
Add: Loss in Hotel Balaji Sarovar & CFL Lamps	48.72	46.64
Less: Investments/Loan in Balaji Speciality	98.66	112.35
Less: Investments in Greenfield project (Unit 4)	19.12	69.14
Core Chemical Business Capital Employed (A)	467.27	501.83
EBIT on Standalone Basis	179.07	165.85
Add: EBIT Loss Specific to Hotel Balaji Sarovar & CFL Lamps	1.58	1.93
Core Chemical Business EBIT (B)	180.65	167.77
ROCE for Core Chemical Business (B/A)	38.65%	33.43%
ROCE on Standalone Basis	26.73%	21.54%

- Investments made to the tune of Rs. 112.35 crore in subsidiary company of Balaji Amines not considered, as the volume offtake was limited in FY20, since our clients has prior contracts with other suppliers. The subsidiary plant will steadily realize its full potential in FY21, as we have started signing contracts with Indian agrochemical companies for their requirements in this financial year
- Investments of Rs. 69.14 crore made in Greenfield project (Unit 4) till date not considered as the commercialization of the same is expected in FY22
- Core Chemical Business RoCE is significantly higher, depicting the inherent strength of the business and capabilities developed in product manufacturing
- Capex in Subsidiary and Greenfield project (Unit 4) to start substantially contributing to Revenues and profitability from FY21 and FY22 onwards respectively

## Standalone Statement of Profit & Loss



Particulars (in Rs. Crore)	Q3FY21	Q3FY20	Y-o-Y	FY20	FY19	Y-o-Y
Total Revenue	366.85	224.05	63.74%	929.32	955.05	-2.69%
Raw Material	189.48	119.63		511.18	522.20	
Employee expense	18.60	14.00		49.62	48.28	
Other expenses	60.00	44.61		178.50	185.95	
EBITDA	98.77	45.81	115.61%	190.02	198.62	-4.33%
EBITDA Margin	26.92%	20.45%		20.45%	20.80%	
Depreciation	5.64	5.69		24.18	19.55	
EBIT	93.13	40.12	132.13%	165.84	179.07	-7.39%
EBIT Margin	25.39%	17.91%		17.85%	18.75%	
Finance Cost	1.61	2.90		12.13	13.03	
Profit before Tax	91.52	37.22	145.89%	153.71	166.04	-7.43%
PBT Margin	24.95%	16.61%		16.54%	17.39%	
Tax	21.36	10.49		39.96	47.97	
Profit after Tax	70.16	26.73	162.48%	113.75	118.08	-3.67%
PAT Margin (%)	19.12%	11.93%		12.24%	12.36%	
EPS (in Rs.)	21.66	8.25		35.11	36.44	

## Standalone Balance Sheet Statement



ASSETS (Rs. Crs.)	Mar-20	Mar-19
(1) NON-CURRENT ASSETS		
(a) Property, plant & equipment	363.40	318.35
(b) Capital work-in-progress	44.63	63.24
(c) Intangible Asset	-	-
(d) Financial assets	-	-
(i) Investments	66.00	66.00
(ii) Loans	46.35	32.66
(iii) Other Financial Assets	162.11	119.39
(e) Deferred Tax Asset	-	-
(f) Other Non - current assets	27.33	1.61
Sub Total (A)	709.82	601.25
(2) CURRENT ASSETS		
(a) Inventories	93.82	142.61
(b) Financial Assets	-	-
(i) Investments	47.50	-
(ii) Trade receivables	190.85	167.22
(iii) Cash and cash equivalents	2.83	14.45
(iv) Bank Balances other than (iil) above	4.43	5.92
(v) Other Financial Assets	-	-
(c) Current tax assets (net)	40.05	53.27
(d) Other current assets	14.94	12.54
Sub Total (B)	394.42	396.01
Total Assets (A+B)	1,104.24	997.26

EQUITY AND LIABILITIES (Rs. Crs.)	Mar-20	Mar-19
EQUITY		
(a) Equity Share capital	6.48	6.48
(b) Other equity	661.16	568.52
Sub Total (C)	667.64	575.00
LIABILITIES		
(1) Non-Current Liabilities	-	-
(a) Financial Liabilities	-	-
(i) Borrowings	-	-
(ii) Trade Payables	3.16	3.04
(iii) Other Financial Liabilities excl. provisions	160.79	116.90
(b) Provisions	-	-
(c) Deferred Tax Liabilities (Net)	49.99	45.75
(d) Other Non-Current Liabilities	-	-
Sub Total (D)	213.94	165.69
(2) Current Liabilities	-	-
(a) Financial liabilities	-	-
(i) Borrowings	102.36	94.83
(ii) Trade Payables	56.19	83.41
(iii) Other Financial Liabilities excl. provisions	-	-
(b) Other current liabilities	3.47	0.36
(c) Provisions	20.64	21.97
(d) Current Tax Liabilities (Net)	40.00	56.00
Sub Total (E)	222.66	256.57
Total Equity & Liabilities (C+D+E)	1,104.24	997.26

## **Consolidated Profit & Loss Account**



Particulars (in Rs. Crore)	FY20	FY19	YoY
Total Revenue	940.79	947.28	-0.69%
Raw Material	513.83	515.35	
Employee Cost	50.99	48.28	
Other Expenses	190.21	186.01	
EBITDA	185.76	197.64	-6.01%
EBITDA Margin	19.75%	20.86%	
Depreciation	31.62	19.55	
EBIT	154.14	178.09	-13.45%
EBIT Margin	16.38%	18.80%	
Finance Cost	23.04	13.03	
Profit before Tax	131.10	165.06	-20.57%
PBT Margin	13.94%	17.42%	
Тах	33.63	47.97	
PAT	97.47	117.09	-16.76%
PAT Margin %	10.36%	12.36%	
EPS (in Rs.)	32.34	36.27	

## **Consolidated Balance Sheet Statement**

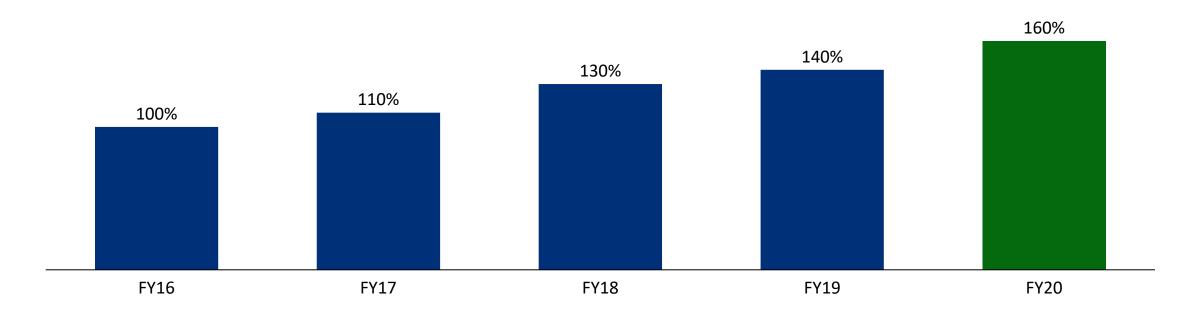


ASSETS (Rs. Crore)	Mar-20	Mar-19
(1) NON-CURRENT ASSETS		
(a) Property, plant & equipment	573.00	319.75
(b) Capital work-in-progress	44.63	269.46
(c) Intangible Asset	-	-
(d) Financial assets		
(i) Investments	-	-
(ii) Loans	-	-
(iii) Other Financial Assets	4.90	4.01
(e) Deferred Tax Asset	-	-
(f) Other Non - current assets	28.33	3.26
Sub Total (A)	650.86	596.48
(2) CURRENT ASSETS		
(a) Inventories	110.44	163.15
(b) Financial Assets		
(i) Investments	47.50	-
(ii) Trade receivables	207.44	167.22
(iii) Cash and cash equivalents	4.31	14.48
(iv) Bank Balances other than (ili) above	4.50	5.92
(v) Other Financial Assets	-	-
(c) Current tax assets (net)	40.06	53.31
(d) Other current assets	47.99	45.33
Sub Total (B)	462.24	449.41
Total Assets (A+B)	1,113.10	1,045.89

EQUITY AND LIABILITIES (Rs. Crore)	Mar-20	Mar-19	
EQUITY			
(a) Equity Share capital	6.48	6.48	
(b) Other equity	651.66	567.98	
(c) Non-Controlling Interest	10.23	17.56	
Sub Total (C)	668.37	592.02	
LIABILITIES			
(1) Non-Current Liabilities			
(a) Financial Liabilities			
(i) Borrowings	119.91	83.33	
(ii) Trade Payables	11.75	13.18	
(iii) Other Financial Liabilities excl. provisions	5.00	3.19	
(b) Provisions	-	-	
(c) Deferred Tax Liabilities (Net)	43.73	45.75	
(d) Other Non-Current Liabilities	-	-	
Sub Total (D)	180.39	145.45	
(2) Current Liabilities			
(a) Financial liabilities			
(i) Borrowings	121.48	107.40	
(ii) Trade Payables	59.36	85.05	
(iii) Other Financial Liabilities excl. provisions	18.92	37.16	
(b) Other current liabilities	3.52	0.39	
(c) Provisions	21.06	22.42	
(d) Current Tax Liabilities (Net)	40.00	56.00	
Sub Total (E)	264.34	308.42	
Total Equity & Liabilities (C+D+E)	1,113.10	1,045.89	

## **Consistent Dividend Payout**





Particulars (Rs. per share)	FY16	FY17	FY18	FY19	FY20
Consolidated Book Value	88.89	111.87	149.71	182.71	206.28
Consolidated EPS	17.78	25.42	34.93	36.27	32.34
Dividend	2.00	2.20	2.60	2.80	3.20





Moving towards Growth Prospects

## Balaji Amines Ltd - Progressing steadily



#### **Capex Phase**

Capex for Phase 1 of Greenfield Capex to be completed till 2021 which will result in 50% increase in revenue base by 2022-23

#### **Brownfield Expansion**

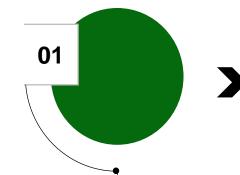
Moving to higher margin niche products will result in stable to positive up move in Margin profile

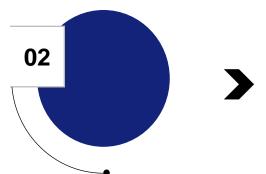
#### **Subsidiary Expansion**

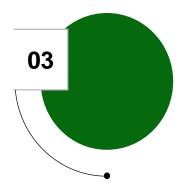
Manufacturing of new products such as Ethylene Diamine, Piperazine and Diethylenetriamine in Balaji Speciality Chemicals to provide strong boost to product profile

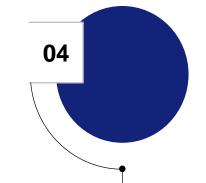
#### Greenfield

Expansion and commercialization of 90-acre project in MIDC Chincholi to focus on manufacturing new products to address the increasing demand for value added amine derivatives









Brownfield Expansion & Greenfield Capex + Subsidiary Expansion =

Balaji Amines Ltd moving towards Growth Prospects

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