

SML/SEC/EXCH 4<sup>th</sup> October, 2016

Dy. General Manager-	The Secretary
Corporate Relationship Department	National Stock Exchange of India Ltd.
BSE Limited	Exchange Plaza, 5th Floor
P J Towers, Dalal Street, Fort	Plot No. C/1, G Block
Mumbai 400 001	Bandra – Kurla Complex
	Bandra (East), Mumbai 400 051
Scrip Code: 505192	Scrip Code: SMLISUZU

Dear Sir,

#### Presentation made to Analysts / Institutional Investors

This is further to our letter dated 1<sup>st</sup> October, 2016 wherein we had given you an advance intimation of the upcoming Analyst/ Institutional Investor meet on 4<sup>th</sup> October, 2016 in terms of the applicable provisions of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015.

Please note that today i.e. 4<sup>th</sup> October, 2016 (Tuesday), the Company participated in the Auto & Auto Components Day at Motilal Oswal Tower, Mumbai with several funds/investors and the presentation which was made at the said conference is attached herewith and is also placed on the Company's website <a href="https://www.smlisuzu.com">www.smlisuzu.com</a>.

Kindly take the same on record and acknowledge the receipt.

Yours faithfully

For SML ISUZU LIMITED

(PARVESH MADAN)

Company Secretary & Compliance Officer

pmadan@smlisuzu.com

ACS-31266

**SML ISUZU LIMITED** 

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### **SML ISUZU LIMITED**

#### **Company Presentation**

#### **Auto & Auto Components Day at Motilal Oswal Tower**

4<sup>th</sup> October, 2016 (Mumbai)



Trucks & Buses www.smlisuzu.com

### Safe Harbor



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Trucks & Buses

### **Board of Directors**



S.K.Tuteja, IAS (Retd.) Chairman & Independent Director	F (	After serving on the key assignments in various Government Departments at Punjab and Center, Mr. Tuteja retired as Secretary, Food & Public Distribution, Government of India in 2005. Mr. Tuteja has over 44 years of rich experience in diverse fields which include district administration, education, industry, trade, commerce, finance and company matters.
A.K.Thakur Independent Director	ι	A qualified Chartered Accountant. Mr. Thakur retired as an Executive Director from UTI. He has over 47 years of experience in areas such as accounts, finance, investment and corporate affairs.
P.K.Nanda Independent Director	# t s (	A qualified Chartered Accountant, Mr. Nanda held several key managerial positions in multi national companies both in abroad and India and was appointed as the Chairman and Managing Director of Metal Box India in 1970. He was also the founder president of the Confederation of Indian Industry (CII) and has also served as a member of Govt. appointed committees, RBI working groups and of Confederation of British Industry, etc.  Mr. Nanda has over 53 years of rich experience in the areas such as finance, corporate affairs, international trade and commerce, business strategy, etc.

### **Board of Directors**



Sudhir Nayar Independent Director	A B.Tech from IIT Delhi and MBA from FMS, Delhi University. Mr. Nayar has over 30 years of experience in Sales & Marketing functions. He has worked with many reputed giants such as Hindustan Lever Limited (HUL) and Tata Oil Mills Company (TOMCO).
Dr. (Mrs) Vasantha S. Bharucha Independent Director	<ul> <li>An economist of repute and holds Doctorate in Economics from University of Mumbai. Dr. Bharucha served as Economic Adviser in the Ministry of Commerce &amp; Industry, Government of India during policy liberalization. She was an Independent Director on the Central Board of State Bank of India (SBI) for three years during 2008-2011 and was also a Director on the Board of Delhi Circle of SBI.</li> </ul>
	Dr. Bharucha has rich experience in industry, trade and finance in the engineering and consumer goods sectors and has published a number of reports and strategy papers on Economic subjects.
M. Nakajima	<ul> <li>A graduate from Waseda University, Japan. Mr. Nakajima joined Sumitomo Corporation in 1985 and currently holds the post of General Manager, Automotive Division 1 of Sumitomo Corporation. Mr. Nakajima has over 28 years of experience in the areas of Corporate Planning &amp; Marketing.</li> </ul>





T. Kikkawa	A graduate from Keio University, Japan. Mr. Kikkawa joined Sumitomo Corporation in April, 1983 and his current position in Sumitomo Corporation is General Manager, Automotive Manufacturing Business Department 1. He has around 33 years of experience in automotive business.
M. Narikiyo	A graduate in Commercial Science from Kobe University, Japan. Mr. Narikiyo joined Sumitomo Corporation, Japan in April 1984 and has several years of experience in Sales & Marketing. He is currently Chairman & Managing Director of Sumitomo Corporation India Pvt. Limited.
Pankaj Bajaj	A qualified Chartered Accountant and Company Secretary. Mr. Bajaj started his career in 1995 with Deloitte Haskins & Sells and joined Sumitomo Corporation India Private Limited in 1997 as company secretary. He is currently Director and Company Secretary of Sumitomo Corporation India Pvt. Limited.
K. Goda	A graduate from Kyoto Sangyo University, Japan. Mr. Goda joined Isuzu Motors in 1990 and has over 25 years of experience in International Business Development and International Sales. He is currently associated with Isuzu Motors as a General Manager, International Sales.

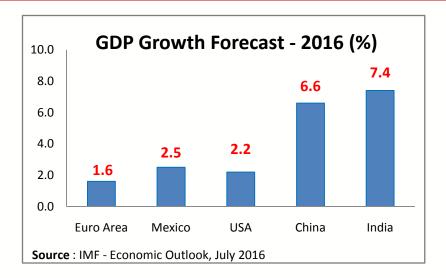
## **Board of Directors**

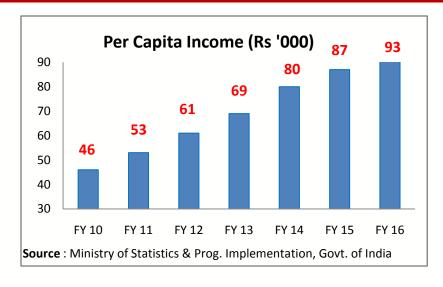


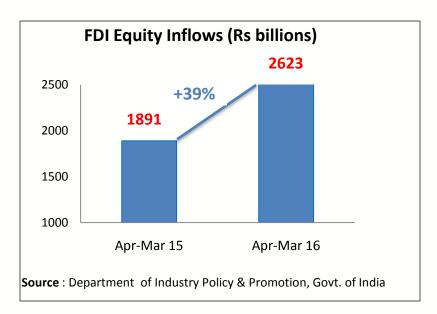
Eiichi Seto (Managing Director & CEO)	• A graduate in Law from Waseda University, Tokyo (Japan). Mr. Seto joined Sumitomo Corporation in 1982 and has several years of experience in the motor vehicles department. In 1993, he was appointed as General Manager, Automotive Department in Sumitomo Corporation de Mexico and in 2004, he was appointed as Vice President and General Manager, Detroit Office, Sumitomo Corporation of America. In 2007, he was appointed as Director and General Manager, Melbourne Office, Sumitomo Australia Private Limited. Further in 2009, he was also appointed as General Manager, Automotive Manufacturing Business Department, Sumitomo Corporation.
Gopal Bansal (Whole-time Director & CFO)	<ul> <li>A qualified Chartered Accountant &amp; Company Secretary. He started his career in 1980 with Punjab Tractors Limited - PTL (Swaraj Group) as Management Trainee and got associated with SML Isuzu on secondment from PTL, the promoter of the Company. In 2004, he rose to the position of Vice President - Finance and Company Secretary in the Company and in 2010 as Executive Director - Finance and Company Secretary. Mr. Bansal has over 30 years of experience in areas such as corporate affairs, finance &amp; accounts, risk management, secretarial &amp; taxation, investor relations, etc.</li> </ul>
Kei Katayama (Director – R&D)	<ul> <li>A graduate in Science &amp; Engineering from Waseda University, Tokyo (Japan). He joined Isuzu Motors Limited in 1979 and his last position in the Isuzu Motors was Chief Engineer - Global CV Product Planning &amp; Engineering Department. He has rich experience in the areas of Product Planning &amp; Engineering.</li> </ul>

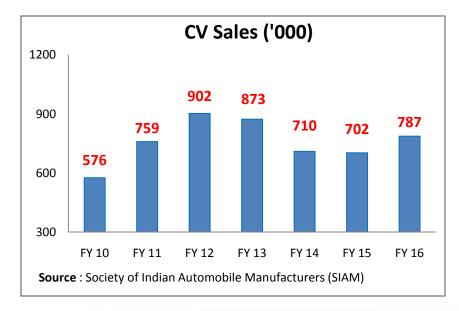
#### **India - An Overview**











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# **Changing Trends**



Old







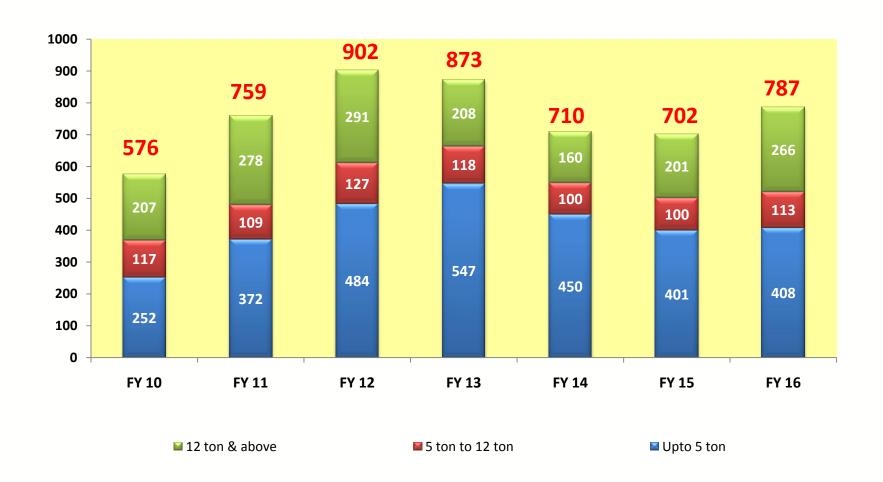




### **Total Commercial Vehicle Industry**







As per ICRA, domestic CV volumes are expected to grow @ 11-12% in FY 16-17



### Commercial Vehicle Industry (Apr-Aug'16)

	(Figures in Nos)		
	2015-16	2016-17	% change
M&HCVs (above 7.5 ton)			
Passenger Carriers	23,532	24,785	5.3%
Goods Carriers	98,902	104,657	5.8%
Total M&HCVs - (A)	122,434	129,442	5.7%
LCVs (upto 7.5 ton)			
Passenger Carriers	24,227	26,355	8.8%
Goods Carriers	147,962	162,540	9.9%
Total LCVs - (B)	172,189	188,895	9.7%
Total (A+B)	294,623	318,337	8.0%

SMLI registered growth of 26.2% during Apr-Aug'16 against industry growth of 8.0%

#### **SMLI Sales**

Passenger Carriers	3,809	4,467	17.3%
Goods Carriers	2,011	2,876	43.0%
Total	5,820	7,343	26.2%

SMLI sales volume for Apr-Sep'16 reached 8320 (6852); growth of 21.4%

### **Major Milestones**



1983	Swaraj Vehicles l	_td. (SVL	) incorporated

Joint Venture and Technical Assistance Agreement between Punjab Tractors Ltd., Mazda Motor Corporation & Sumitomo Corporation concluded.

SVL renamed Swaraj Mazda Limited (SML)

1985 Project setup with a capacity of 5,000 LCVs at capital outlay of Rs. 200 Million. Equity of Rs. 105 Million was subscribed by

-- Punjab Tractors Ltd 29.0%

-- Mazda Motor Corpn. Japan 15.6%

-- Sumitomo Corpn. Japan 10.4%

-- Public 45.0%

Trial production and test marketing of Swaraj Mazda Truck

WT-48, WT-49 and WT-50 LCVs commenced

1986 Beginning of Commercial operations

1987 Launch of Indigenously developed 26 seater bus

# **Major Milestones**



1994	Became financially sick – due sharp Rupee devaluation
1997	Financial health restored -3 years earlier than Rehabilitation Scheme.
2000	Maiden Dividend @ 10%
2005	Sumitomo Corporation, Japan raised its equity holding in the Company to 41%.
2006	Technical Assistance Agreement with Isuzu Motors signed.
2008	Ultra Luxury Buses both on SML & Isuzu Platforms launched.
2009	Sumitomo raised its stake in the Company to 53.52% by buying entire equity holding of Punjab Tractors Ltd. in the Company.

### **Major Milestones**



2010	Rights Issue of 3,984,946 equity share of Rs. 10 each at a premium of
	Rs. 190 per share in the ratio of 11:50 raised Rs. 79.7 crores.

- 2011 Swaraj Mazda renamed as SML ISUZU LIMITED.
- Isuzu Motors raises its stake to 15%; Dividend raised to 80% on post-rights equity.
  - S7 Bus 5100 WB (50+1 seater) on SML platform launched.
  - FR1318 bus (40+1 Seater) on Isuzu platform introduced.
  - Highest-ever Production and Highest-ever Profit achieved.
- S7 Bus 3940 WB (37+1 seater) & S7 Bus AC version launched
  - Fuel Efficient & High Torque series launched (for all vehicles)
  - Sartaj 5252 XM (5200 GVW) Truck Launched
- 2015 Sartaj 59XM (5900 GVW) Truck Launched
  - Sales volume crossed 2 Lacs mark

### **Equity & Dividend Record**



Year	Nature of Issue	No. of Shares (Lacs)	Price Per Share	Current Price (30th Sep' 16)
1985	Initial Public Offer (IPO)	105	Rs.10/-	Rs. 1,260/- approx.
2010	Rights Issue	40	Rs. 200/-	Rs. 1,260/- approx.

### **Dividend Track Record**

2001	Dividend – 15%	2009	Dividend – 15%
2002	Dividend – 25%	2010	Dividend – 40%
2003	Dividend – 45%	2011	Dividend – 80%
2004	Dividend – 70%	2012	Dividend – 80%
2005	Dividend – 75%	2013	Dividend – 80%
2006	Dividend – 55%	2014	Dividend – 30%
2007	Dividend – 55%	2015	Dividend – 60%
2008	Dividend – 55%	2016	Dividend – 80%



E	ISUZ		
	Category	No. of Shares held	% age of Shareholding
	Sumitomo Corporation (Promoter)	6362306	43.96
	Isuzu Motors Limited	2170747	15.00

### The Journey



- The Company was set up as Swaraj Mazda Limited (now SML ISUZU LTD). At that time, it represented the coming together of three powerful Corporate brands: Swaraj symbolising the best of Indian technology and engineering, Mazda symbolising R&D and innovation edge on a global scale and Sumitomo representing age-old international trading experience and linkages.
- R&D orientation has been Company's core strength building up wide range of trucks, buses & special application vehicles, absorption of technologies, product upgradation to meet regulatory requirements and market needs.
- Starting from 2-wheel bases, SML ISUZU model range now spans 5-wheel bases. Carrying capacities spread from 2.5 ton to 8.0 ton in the cargo carriers (GVW 5.2 to 12.0) ton) and 13 to 52 seaters in the passenger segment.
- Portfolio of specialty vehicles Ambulances, Water Tankers, Tippers, Delivery Van, Dumper Placers, Fire Tenders, 4-Wheel Drive Truck, Troops Carrier etc.
- Company's products finds its buyers in countries such as Bangladesh, Nepal, Nigeria, Ghana, Zambia, West Indies, Sri Lanka etc.
- Now, alliance with Isuzu .....

#### **Alliance with Isuzu**



- has enabled SML to conceive and set up manufacturing systems and facilities matching global standards within a tight framework of capital outlays.
- has enabled SML to launch medium & large size Isuzu buses.
- has enabled SML to upgrade its existing R&D.
- further boosts SML's corporate image & brand strengthening and places it on a cutting-edge platform in product range & technology.
- helps SML to upgrade its products faster & at lower costs to meet current / future regulatory requirements of emission and safety.





Long term prospects of commercial vehicle industry are secular. Economic growth in the medium to long term would be driven by infrastructure investments in areas such as – roads, bridges, power generation, information technology, civil aviation, seaports, health, education etc. This trend would generate increased demand for commercial vehicles in coming years.

#### **Demand Factor Conditions**

- As per IMF Forecast July 2016, India's GDP growth in 2016 is estimated at 7.4% against world average estimate of 3.1%.
- As per GIA study on Commercial Vehicles (CV), Asia-Pacific is expected to emerge as the fastest growing hub for CV production led by shifting of automobile production bases to low cost Asian countries.
- As per CRISIL, long term prospects of the Commercial Vehicle industry are positive. Apart from macro-economic factors, implementation of emission & anti-overloading norms, scrapping regulations for older vehicles and changing landscape of the logistics industry towards an organized one would continue to support demand for CVs.



- As per ICRA, with overall recovery, new orders from SRTUs (under the JnNURM programme) and Govt.'s recent proposal of opening up the passenger transport sector to private players & higher allocation towards urban development projects and other initiatives such as Smart Cities etc., the bus segment is likely to register overall growth of 10-11% in FY 2016-17.
- As per ICRA, M&HCV truck segment is likely to register a growth of 13-15% in FY 2016-17 driven by continuing trend towards replacement of ageing fleet, pre-buying before BS-IV implemented across India and expectations of pick-up in demand from infrastructure & industrial sectors. Further, LCV truck segment is also expected to grow 12-13% on account of replacement led demand, pre-buying before BS IV implementation across India, pick up in consumption driven sectors and gradual improvement in viability on back of lower diesel prices.

Improving conditions of road infrastructure – development of state highways & expressways, focus on power generation, housing, health & education coupled with increasing disposable incomes and changing commuting habits, are expected to maintain the growth momentum in the Indian CV market.

#### **An Overview**



- Wide Range of Products
  - -- Both in Cargo (5 12 ton) and Passenger Categories (13 52 seats)
- Installed Capacity
  - -- 18000 Vehicles
  - -- 4000 Bus Bodies
- Manpower Strength
  - -- Regular 1000 approx.
  - -- Contract 1000 approx.





### <u>Cargo</u> GVW(Kgs)

#### **LCVs**

_	Sartaj 5252 XM	-	5200
_	Sartaj 59 XM	-	5900
_	Sartaj HG 72 XM	-	7200
_	Prestige XM	-	6440



_	Supreme XM	-	8000
_	Super XM	-	8720
_	Samrat XM	-	10250
_	Super 12.0 XM	-	11990
_	Super 12.9 XM	-	12900





#### **Product Portfolio**



#### **Buses**

#### **SML Platform**

- -- Standard buses 18 to 52 seater (AC/Non-AC)
- -- Executive Coach 13 seater Delux AC



#### **Isuzu Platform**

- -- LT 134 Ultra Luxury 45 seater (AC)
- -- FR1318 Luxury 40 seater (AC)



### **Product Portfolio**



#### **Special Application Vehicles**

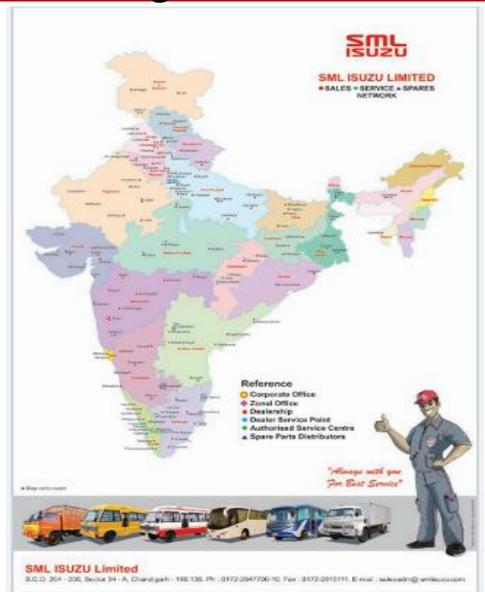
- -- Ambulance
- -- Water Tanker
- -- Tipper
- -- Delivery Van
- -- Dual Cabin
- -- 4-Wheel Drive Truck
- -- 4-Wheel Drive Ambulance
- -- Troops Carrier





### Marketing Network





#### ZONAL OFFICES = 12

- -- Ahmedabad
- -- Bangalore
- -- Bhopal
- -- Chennai
- -- Cochin
- -- Delhi
- -- Hubli
- -- Hyderabad
- -- Kolkata
- -- Lucknow
- -- Pune
- -- Mumbai

# SALES, DISTRIBUTION & SERVICE NETWORK

- -- 127 Dealers (including Export)
- -- 16 Authorized Service Centres
- -- 21 Spare Parts Distributors





									K	s. Crores
	2007	2008	2009	2010	2011	2012	2013	2014	2015	2016
Vehicles Sale										
- Passenger Carriers	5714	6388	4860	5440	6417	6612	6310	6285	7803	6814
- Cargo Trucks	5127	4884	3160	4693	6453	7034	5735	3475	3956	5886
- Total	10841	11272	8020	10133	12870	13646	12045	9760	11759	12700
Revenue (Net)	605.5	671.4	547.0	722.2	913.0	1042.2	1011.1	886.0	1,114.3	1,172.6
Operating Profit	35.4	53.7	28.0	57.9	70.7	86.0	79.3	36.4	74.3	93.0
Margin	5.8%	8.0%	5.1%	8.0%	7.7%	8.3%	7.8%	4.1%	6.7%	7.9%
Interest	9.3	11.7	18.1	18.9	10.4	10.6	18.6	5.9	5.8	5.2
Cash Profit	26.1	42.0	9.9	39.0	60.3	75.4	60.7	30.5	68.5	87.8
Margin	4.3%	6.3%	1.8%	5.4%	6.6%	7.2%	6.0%	3.4%	6.1%	7.5%
Depreciation	2.9	3.3	5.8	8.6	8.9	10.4	12.2	12.8	19.8	19.5
Profit Before Tax	23.2	38.7	4.1	30.4	51.4	65.0	48.5	17.7	48.7	68.3
Margin	3.8%	5.8%	0.7%	4.2%	5.6%	6.2%	4.8%	2.0%	4.4%	5.8%
Exceptional Item	-	-	-	-	-	4.9				
Profit After Tax	16.1	25.2	4.8	21.4	36.6	41.9	36.4	17.4	36.9	51.2
Dividend										
- Rate	55%	55%	15%	40%	80%	80%	80%	30%	60%	80%
- Outflow	6.8	6.8	1.8	6.8	13.5	13.5	13.5	5.1	10.5	13.9
- Payout Ratio	42%	27%	38%	32%	37%	32%	37%	29%	28%	27%
Retained Earnings	9.4	18.4	3.0	14.6	23.1	28.5	22.9	12.3	26.4	37.3
Equity Share Capital	10.5	10.5	10.5	14.5	14.5	14.5	14.5	14.5	14.5	14.5
Net Worth	75.7	93.6	96.6	189.7	212.8	241.2	264.1	276.4	302.8	340.1
EPS (Rs.)	15.3	24.0	4.4	19.4	25.3	28.9	25.2	12.0	25.5	35.4
(before exceptional item)										
Book Value (Rs.)	72.1	89.1	92.1	131.1	147.0	166.7	182.4	191.0	209.2	235.0



#### FINANCIAL RESULTS - QUARTER ENDED JUN' 16

R	s.	Cr	O	res	3
					_

			RS. Crores
	rter Ended		Year ended
Unaudited	Audited	Unaudited	Audited
30.06.2016	31.03.2016	30.06.2015	31.03.2016
461.64	316.07	381.24	1157.16
1.57	2.00	1.92	7.14
463.21	318.07	383.16	1164.30
277.26	239.53	221.09	852.09
10.71	13.30	9.68	42.60
52.42	(22.34)	51.73	(46.78)
35.11	33.35	29.64	124.88
5.79	5.27	4.60	19.55
26.48	27.15	28.43	106.75
407.77	296.26	345.17	1099.09
55.44	21.81	37.99	65.21
0.98	2.30	2.01	8.28
56.42	24.11	40.00	73.49
0.59	2.51	0.92	5.17
55.83	21.60	39.08	68.32
14.71	4.93	10.02	17.16
41.12	16.67	29.06	51.16
28.42	11.51	20.08	35.35
	Unaudited 30.06.2016  461.64 1.57 463.21  277.26 10.71  52.42 35.11 5.79 26.48  407.77  55.44 0.98  56.42 0.59  55.83 14.71  41.12	30.06.2016       31.03.2016         461.64       316.07         1.57       2.00         463.21       318.07         277.26       239.53         10.71       13.30         52.42       (22.34)         35.11       33.35         5.79       5.27         26.48       27.15         407.77       296.26         55.44       21.81         0.98       2.30         56.42       24.11         0.59       2.51         55.83       21.60         14.71       4.93         41.12       16.67	Unaudited         Audited         Unaudited           30.06.2016         31.03.2016         30.06.2015           461.64         316.07         381.24           1.57         2.00         1.92           463.21         318.07         383.16           277.26         239.53         221.09           10.71         13.30         9.68           52.42         (22.34)         51.73           35.11         33.35         29.64           5.79         5.27         4.60           26.48         27.15         28.43           407.77         296.26         345.17           55.44         21.81         37.99           0.98         2.30         2.01           56.42         24.11         40.00           0.59         2.51         0.92           55.83         21.60         39.08           14.71         4.93         10.02           41.12         16.67         29.06

**Net Revenue** 

- up 21%



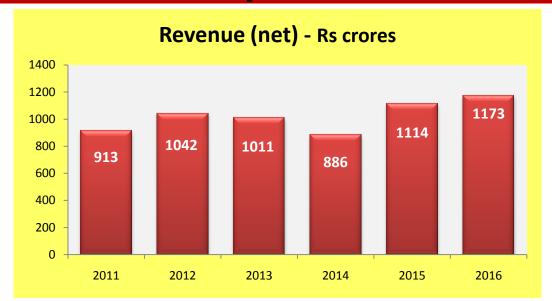
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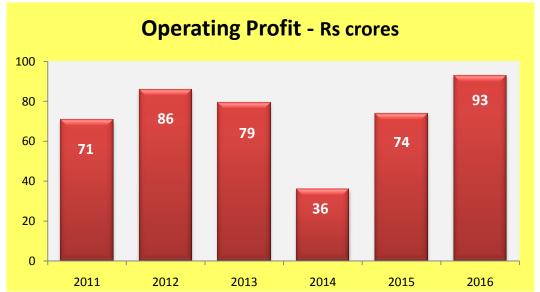
- up 42%



### Financial Graphs



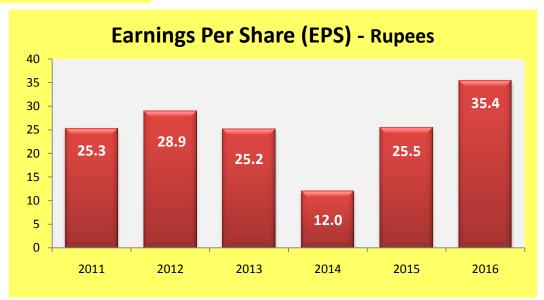




### Financial Graphs











										Rs. Crores
		As at 31st								
	MAR' 07	MAR' 08	MAR' 09	MAR' 10	MAR' 11	MAR' 12	MAR' 13	MAR' 14	MAR' 15	MAR' 16
SOURCES OF FUNDS										
SHAREHOLDER'S FUNDS										
SHARE CAPITAL	10.5	10.5	10.5	14.5	14.5	14.5	14.5	14.5	14.5	14.5
RESERVES & SURPLUS	65.2	83.1	86.0	175.2	198.3	226.7	249.6	261.9	288.4	325.7
TOTAL	75.7	93.6	96.5	189.7	212.8	241.2	264.1	276.4	302.9	340.2
BANK BORROWINGS (net)	109.8	142.6	220.3	84.6	67.0	40.0	132.1	-	-	30.0
DEFERRED TAX LIABILITY (net)	(0.50)	(1.60)	(2.80)	6.2	8.0	10.1	10.5	9.6	2.6	5.6
TOTAL	109.3	141.0	217.5	90.8	75.0	50.1	142.6	9.6	2.6	35.6
TOTAL FUNDS	185.0	234.6	314.0	280.5	287.8	291.3	406.7	286.0	305.5	375.8
APPLICATION OF FUNDS										
FIXED ASSETS (net)	45.6	99.7	127.9	125.1	135.3	143.4	149.3	151.9	164.4	211.4
TOTAL	45.6	99.7	127.9	125.1	135.3	143.4	149.3	151.9	164.4	211.4
CURRENT ASSETS, LOANS & ADVANCES										
INVENTORIES	87.3	123.5	149.3	160.0	210.2	226.4	230.6	243.3	285.9	338.5
TRADE RECEIVABLES	191.5	185.6	146.3	136.6	116.5	121.0	150.7	81.8	104.4	102.8
CASH AND BANK BALANCES	22.7	9.2	7.0	32.0	23.0	28.0	45.1	41.7	65.4	11.1
LOANS AND ADVANCES	26.6	24.9	30.3	33.8	37.0	35.5	42.5	30.9	27.7	35.5
OTHER CURRENT ASSETS	7.2	4.6	1.9	1.6	3.2	4.4	10.6	0.9	4.9	2.3
TOTAL (A)	335.3	347.8	334.8	364.0	389.9	415.3	479.6	398.7	488.4	490.3
CURRENT LIABILITIES AND PROVISIONS										
TRADE CREDITORS										
LOCAL	136.1	135.9	88.0	127.2	123.0	141.4	90.8	145.4	177.9	150.9
IMPORTED	3.6	17.4	7.8	9.7	14.5	2.9	10.6	0.9	0.3	0.3
OTHER CREDITORS	40.0	39.3	37.7	48.1	61.0	79.0	62.9	65.7	84.7	87.8
PROVISIONS	16.2	20.3	15.2	23.6	38.9	44.1	57.9	52.6	84.4	86.9
TOTAL(B)	195.9	212.9	148.7	208.6	237.4	267.4	222.2	264.6	347.3	325.9
NET CURRENT ASSETS (A-B)	139.4	134.9	186.1	155.4	152.5	147.9	257.4	134.1	141.1	164.4
TOTAL	185.0	234.6	314.0	280.5	287.8	291.3	406.7	286.0	305.5	375.8



# **Thanks**

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