

May 17, 2023

**BSE Limited** 

Floor 25, Phiroze Jeejeebhoy Towers, Dalal Street, Mumbai-400001 Security Code- 539978

Dear Sir / Madam,

National Stock Exchange of India Limited "Exchange Plaza", Bandra-Kurla Complex, Bandra (East), Mumbai-400051 NSE Symbol- QUESS

#### **Sub: Investors Presentation**

Pursuant to Regulation 30 of SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, we are enclosing herewith Investor's presentation on the financial performance of Quess Corp Limited ("Company") for the fourth quarter and financial year ended March 31, 2023.

The above said presentation is also made available on the Company's website <a href="https://www.quesscorp.com/investor-other-information/">https://www.quesscorp.com/investor-other-information/</a>.

Kindly take the same on record.

Thanking You,

Yours sincerely, For Quess Corp Limited

**Kundan K Lal Company Secretary & Compliance Officer** 

Encl. a/a









# **Investor Presentation**

Q4'FY23 & FY23

### Safe Harbor



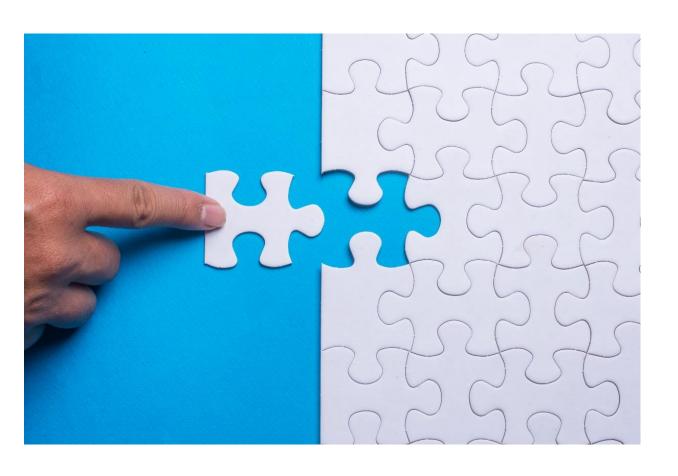
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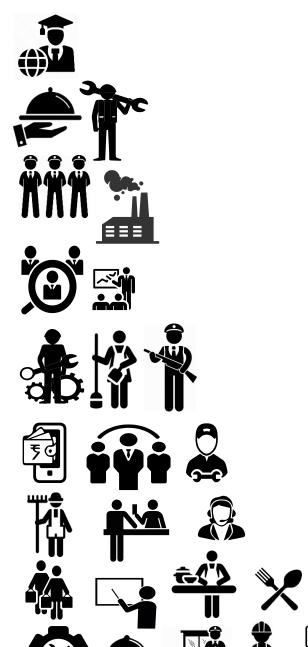
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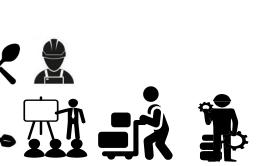
- Highlights
- **Company Overview**
- **Key Corporate and Financial Updates**
- **Platform-wise Updates**
- **Annexures**





Topline growth of 25% YoY, with Annual OCF / EBITDA of 71%

Leading domestic private sector employer with ~511,000 FTE



### **FY23 Business Highlights**



### **Business Updates:**

- ➤ Headcount net-addition of 74k (17% YoY growth) in FY23; Second consecutive year of 70k+ HC addition
- > Steady **25% revenue growth** despite challenging market conditions
- > EBITDA at ₹ 586 cr. down 6% YoY; EBITDA ex-PLB at ₹ 681 cr. up 7% YoY
- > Highest ever EBITDA by GTS at ₹ 353 cr. in FY23 vs previous high of ₹ 317 cr. in FY22
- > Annual OCF / EBITDA ratio at 71% for FY23; led by reduction of 5 days in DSO

### **Corporate Updates:**

- > Great Place to Work Declared 'Great Place to Work' for 4th year in a row
- Reduction in Gross debt by ₹ 57 cr.; corresponding net cash increase by ₹ 66 cr.
- Paid interim dividend of ₹8/share in FY23

## FY23 – Highlights



		FY23	YoY Change		FY23	YoY Change
	Headcount	511k	<b>17</b> %	Ø PAT	₹ 223 cr.	<b>↓</b> 11%
áil	Revenue	₹ 17,158 cr.	<b>1</b> 25%	<b>□</b> OCF	₹ 294 cr. 71% of Op-EBITDA	<b>J</b> 31%
(S)	EBITDA	₹ 586 cr.	<b>4</b> 6%	Net Debt / (cash)	₹ (82) cr.	<b>↓</b> ₹ 66 cr.
(5)	EBITDA Ex-PLB	₹ 681 cr.	7%	RoE	8.4%	<b>♣</b> 160 bps
(%)	% EBITDA	3.41%	<b>↓</b> 114 bps	Book value per share	₹ 184	<b>12</b> %
[%]	% EBITDA Ex-PLB	4.10%	<b>♣</b> 66 bps	EPS (dil.)	₹ 15.0	<b>4</b> 7%

## Q4FY23 – Highlights



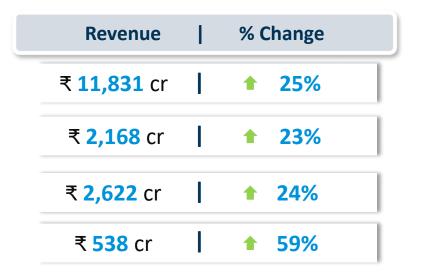
		Q4 FY23	YoY Change		Q4 FY23	YoY Change
	Headcount	511k	<b>17</b> %	Ø PAT	₹ 30 cr.	<b>4</b> 61%
áll.	Revenue	₹ 4,440 cr.	<b>17</b> %	<b>≡</b> OCF	₹ 114 cr. 117% of Op-EBITDA	$\leftrightarrow$
<u>(5)</u>	<i>EBITDA</i>	₹ 152 cr.	<b>J</b> 18%	Net Debt / (cash)	₹ (82) cr.	<b>₹</b> 66 cr.
(5)	EBITDA Ex-PLB	₹ 172 cr.	11%	RoE	4.5%	♣ 772 bps
	% EBITDA	3.42%	<b>↓</b> 146 bps	Book value per share	₹ 184	12%
(%)	% EBITDA Ex-PLB	4.0%	<b>120</b> bps	EPS (dil.)	₹ 2.22	<b>5</b> 5%

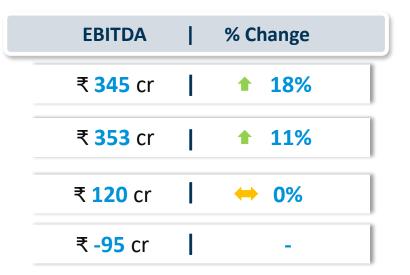
## FY23 – Financial Highlights



	Revenue	EBITDA	EBITDA %	PAT	OCF
Consolidated	₹ 17,158cr 1 25%	₹ 586cr <b>↓</b> 6%	3.41 % <b>J</b> 114 bps	₹ 223cr 🖊 11%	₹ 294cr <b>- 3</b> 1%
Excluding PLB	₹ 16,620cr 👚 24%	₹ 681cr 👚 7%	4.10 % <b>-</b> 66 bps	₹ 334cr 👚 28%	₹ 351cr

WFM	
GTS	
OAM	
PLB	

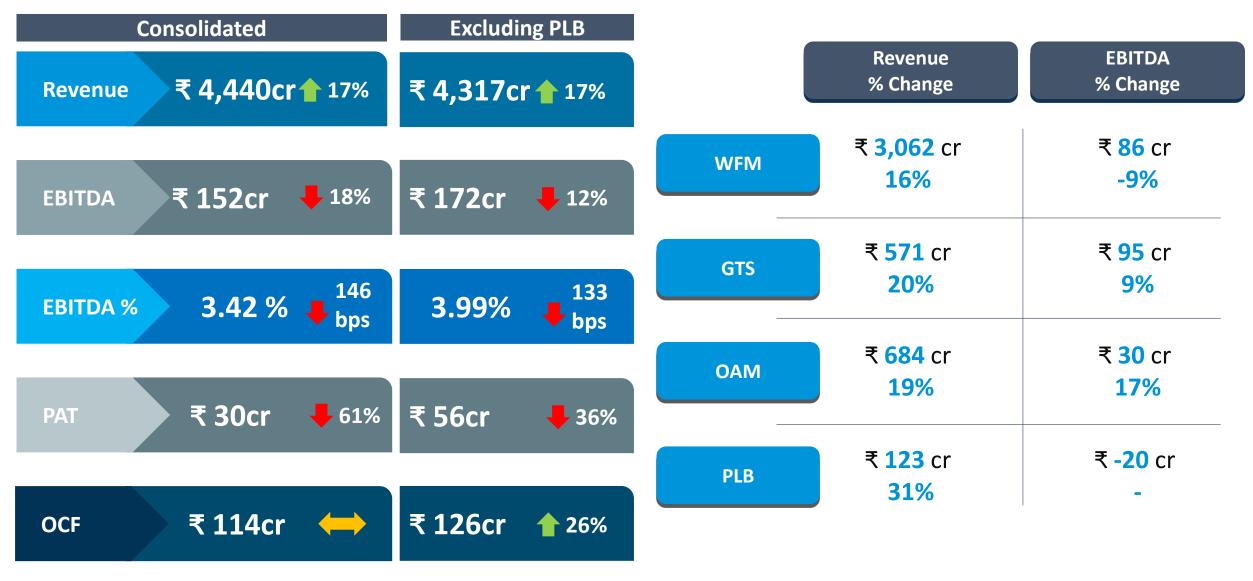




The decline in EBITDA is largely due to growth investments in PLB

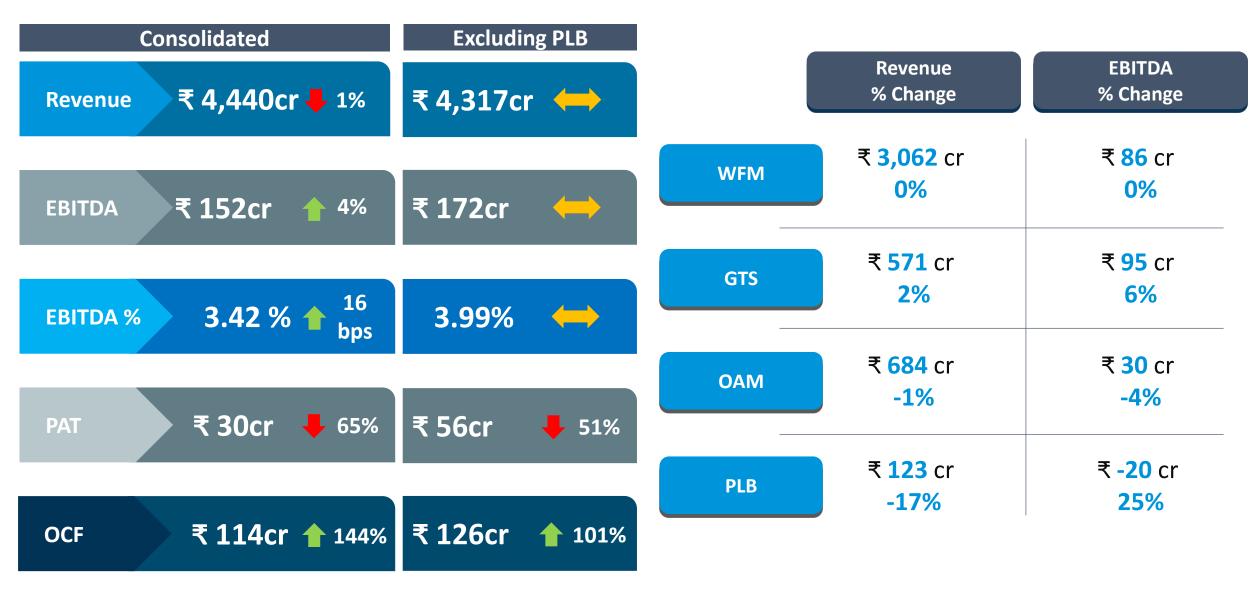
### Q4'FY23 – Financial Highlights – YoY





## Q4'FY23 – Financial Highlights – QoQ









## From HR Services to a digitally-enabled Services Platform



**HR Services XIKYA Phases** 2007 - 2013

Quess 2014 - 2020 61,000 384,000

**Platforms** QUESS **2020 - present** 511,000

**Services** 

# HC





**Business Services** 



## Our operations are spread across synergistic platforms





Workforce **Management** 

**General Staffing** 

**Professional Staffing** 

**Overseas Staffing** 

**Global Technology Solutions** 

**CLM Voice** 

Non voice BPO

**HRO** 

Insurtech

**Operating Asset** Management

**Facilities** 

Security

**Industrials** 

**Telecom** 

**Product Led Business** 

White Collar Jobs

**Blue Collar Jobs** 

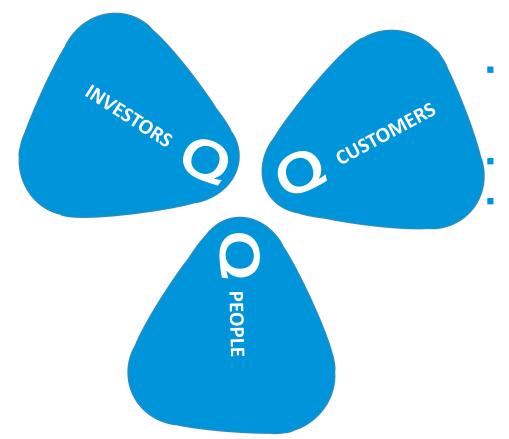
**Break-fix Services** 

We are a leading service provider in India for most of the services provided

## Our focus is on Winning Together with our Customers, People and Investors



- Achieve and sustain 20% RoE
- **Deliver 20% CAGR on OCF**
- Aspirational EBITDA of 6%

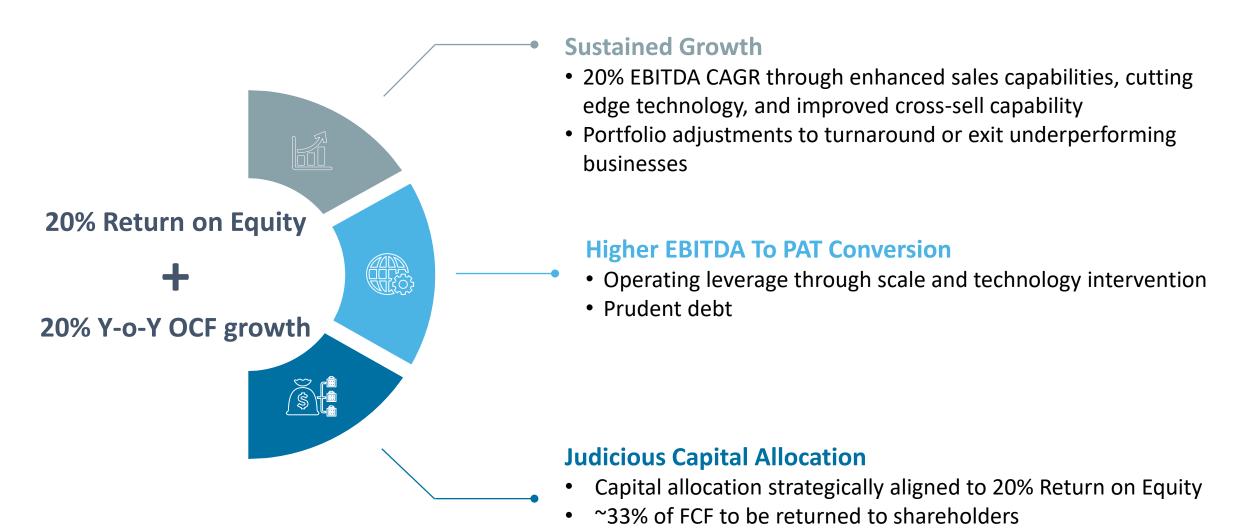


- **Build Scale single operating platforms** for all organic business, brings in agility and speed in the way we work
- Measure digital revenues separately
- **Annual CSAT** across all business

- Become India's Top 50 Great Place To Work
- Women to constitute 50% of core workforce
- Benefits coverage for Associates to cover >70% of Associates

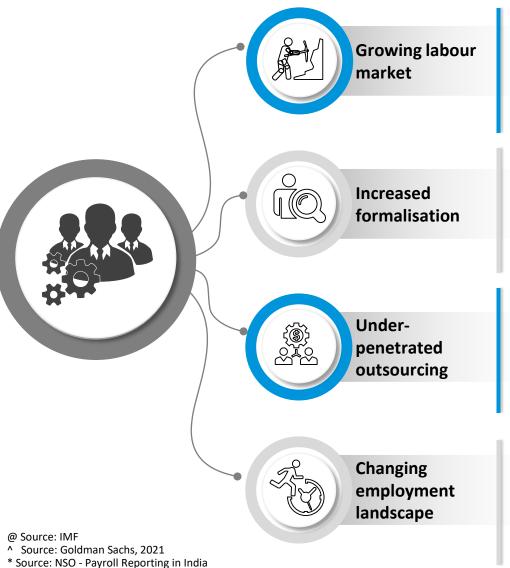
## Winning with Investors: The path to 20%





## We enjoy massive macroeconomic tailwind





- India to remain fastest growing major economy in 2023@
- ~ 563<sup>\$</sup> million labour force
- One of the world's largest labour force, experiencing a tectonic shift in composition and focus
- Formalisation<sup>^</sup> to increase from 20.8% currently to 30.3% by 2025
- ~63\* million new PF subscribers and ~79 million new ESIC subscribers in India since September 2017
- GST registered firms increased from 7.5mn in 2017 to ~14.1mn currently
- Indian companies increasingly exploring outsourcing to drive productivity and flexibility
- 0.7% penetration of flexi staffing in India as compared to ~3% in most developed markets\*\*
- Proposed new labour codes to accelerate formalization, compliance and outsourcing
- Huge potential to improve labour productivity through increased usage of technology, as minimum wages rise
- Gig workforce expected to expand to 23.5# million workers by 2029-30; a 3.5x increase over 10 years

Source: ESIC & EPFO \*\* Source: World Employment Confederation

# Source: NITI Aavog \$ Economic Survey 2021-22

### ESG Progress – Q4 FY23

#### 1. The People Company

**Diverse workforce:** 28 % of our core employees are

women

**Promoting inclusivity:** Over 6,000 PWD employees Nurturing work environment: Great place to work® re-certified and accredited for inclusive practices. Health and wellness: Arogya World 2022 Health Workplace Award for Employee Health & Well-being.

### 2. Responsible Citizen

Community education: 75 schools covered under

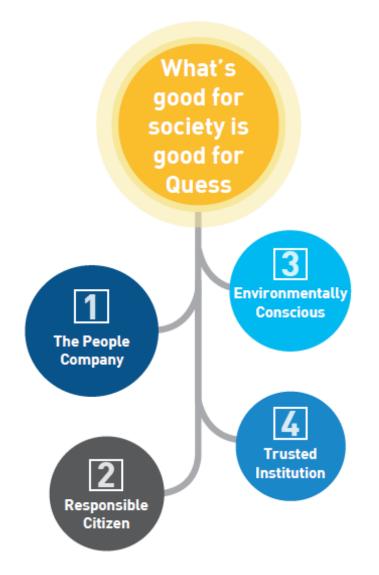
**School Enhancement Programs** 

Community health: 12,000+ beneficiaries from the

health and wellness programs

School upgradation: 75 schools and 17,000+ students

benefitted





#### 3. Environmentally Conscious

#### **Environmentally positive:**

~1.5 million devices repaired /refurbished by QDigi **Responsible waste management:** 

7,000+ Kgs of e-waste responsibility disposed and over 7,000 Kgs of paper waste recycled **Climate Science Commitment:** 

Committed to SBTi near-term emission reduction target by FY25

### 4. Trusted Institution

#### Robust code of conduct:

Nil Whistleblower/ Data Privacy/ Cyber-security/ Human Rights complaints filed during the year **Quality and Information security:** 

Quess Corp is ISO 37001: 2016, ISO 27001: 2013,

and ISO 9001: 2015 certified

**Data Privacy and Cyber Security:** 

Cyber Security Council with C-suite level oversight Safety Incident Management through WorQ for associates



















Key Corporate and Financial Updates

## Update on Q4 operating environment



### Hiring environment continues to be challenging

- According to foundit Insight Tracker, job posting activity remained flattish in Q4'23, as several sectors slowed down their hiring processes
- Key sectors such as IT and BFSI saw decline of 3-5% in job posting activity, while FMCG and Travel saw increased activity (+10%)
- Allsec payroll data shows very mild increase (i.e. 1%) in same-customer payslips processed in Mar'23 vis-à-vis Mar'22

### BFSI, FMCG, Non-voice BPO and Telecom were key drivers

- General staffing added over 2k HC in BFSI and FMCG segment
- Growth in collection business resulted in double-digit growth in Non-Voice BPO
- Telecom active infra business experienced tailwind on account of 5G rollout

### Impact of market slowdown was abated by focus on IDC optimization

- Professional staffing and IFM registered lacklustre growth due to slowdown in IT sector
- IDC as % of revenue dropped from 5.7% in Q3 to 5.4% in Q4



### **FY23 Financial Updates**



#### **Revenue:**

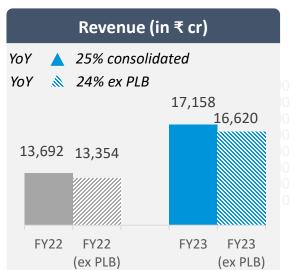
**Up 25% YoY** driven by WFM (up 25%), OAM (up 24%) and GTS (up 23%)

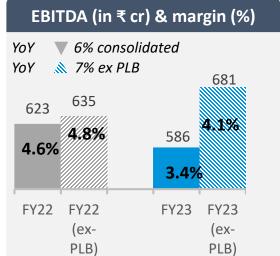
#### **Profitability:**

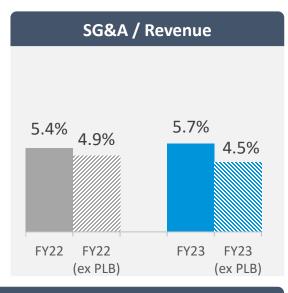
- EBITDA from operations down 6% YoY to ₹ 586 cr, due to investments in PLB business
- SG&A / Revenue increased YoY from 5.4% to 5.7% due to higher headcount, and increased spend on salary and travel

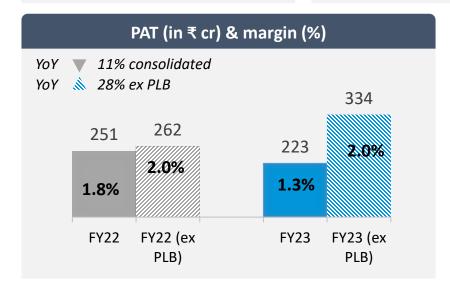
#### **Cash Generation:**

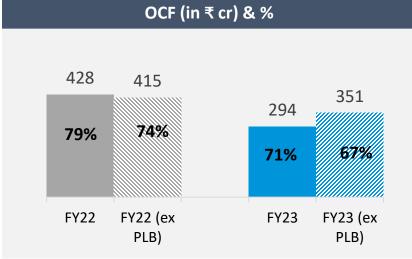
- FY23 OCF/Operating EBITDA conversion at 71%. DSO decreased by 5 days YoY to 57 days
- Net cash position strengthened at ₹82 crore in FY23 against net cash position of ₹16 crore in FY22











## Q4'FY23 Financial Updates (Consolidated)



#### **Revenue:**

- **Up 17% YoY** driven by WFM (up 16%), OAM (up 19%) and GTS (up 20%)
- **Down 1% QoQ**, due to flat growth across platforms

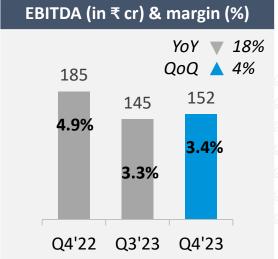
#### **Profitability:**

- EBITDA from operations down 18% YoY to ₹ 152 crore, due to investments in **Product Led Business**
- SG&A / Revenue increased YoY from 5.3% to 5.4% due to higher headcount, and increased spend on salary and travel

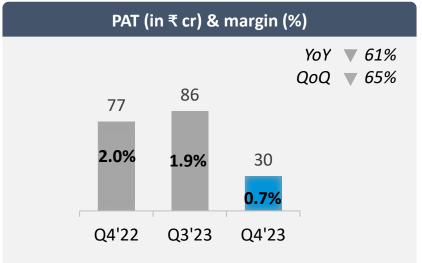
#### **Cash Generation:**

- Q4'23 OCF/Operating EBITDA conversion at 117%
- DSO decreased by 4 days QoQ to 55 days
- Net cash position at ₹82 crore in Q4'23 against net debt position of ₹ 68 crore in Q3'23











### Q4'FY23 Financial Updates (Ex-PLB)



#### **Revenue:**

- **Up 17% YoY** driven by WFM (up 16%), OAM (up 19%) and GTS (up 20%)
- **Flat QoQ**, due to tepid growth across platforms

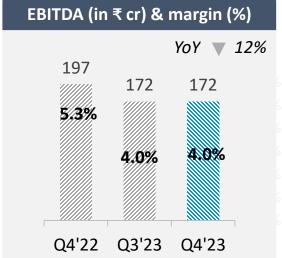
#### **Profitability:**

- EBITDA from operations down 12% **YoY** to ₹ 172 crore due to slowdown in IT staffing, international staffing and growth investments
- SG&A / Revenue decreased YoY from 4.4% to 4.2% due to cost initiative measures implemented at end of Q3 this year

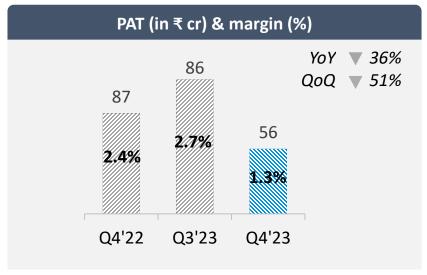
#### **Cash Generation:**

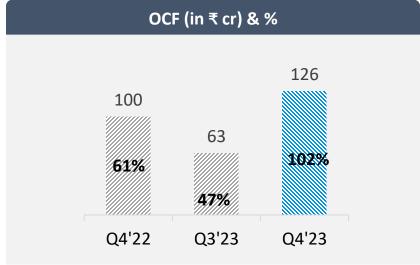
Q4'23 OCF/Operating EBITDA conversion at 102% due to collection initiatives









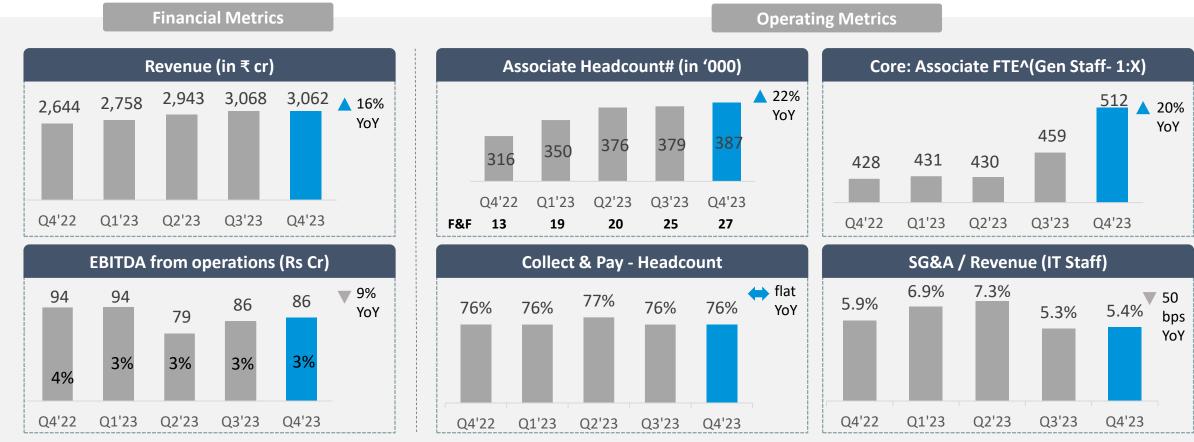




Platform-wise Updates

## Workforce Management – Performance Snapshot





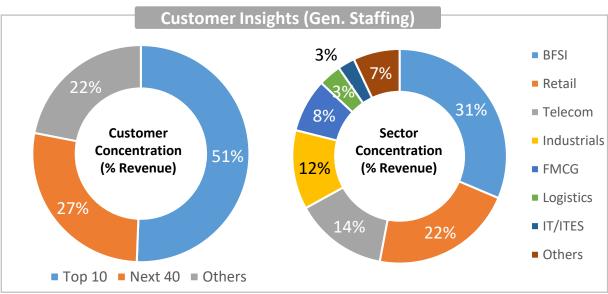
#### **Key developments:**

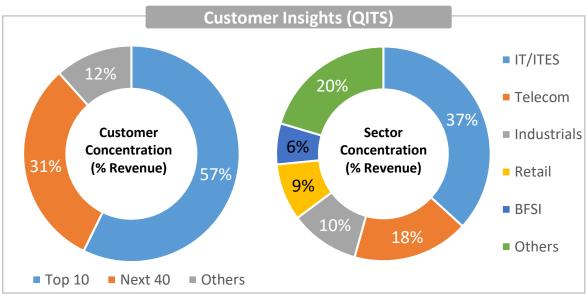
- General Staffing Revenue up 28% YoY in FY23. Added 60 new logos in Q4 and 239 new logos during the year. Manufacturing and Retail were key drivers
- IT Staffing Revenue and HC stayed flat QoQ in line with Industry trends. SG&A as % of revenue reduced by 50 bps YoY
- Made an investment of ₹11 cr in North American professional staffing business
- Associate FTE ratio highest at 1:512 for the quarter

## Workforce Management – Revenue Distribution and **Customer Insights**



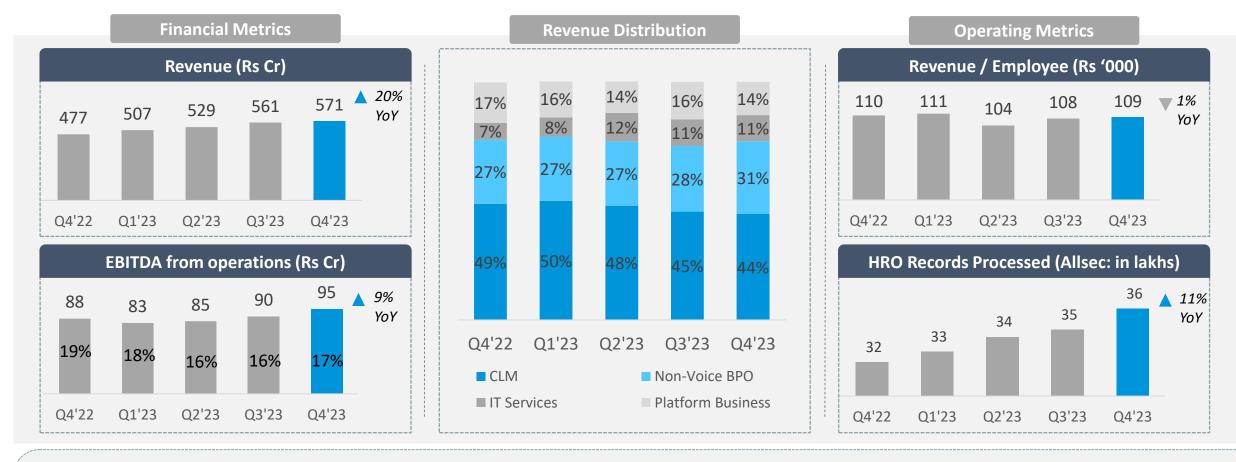






## **Global Technology Solutions – Performance Snapshot**



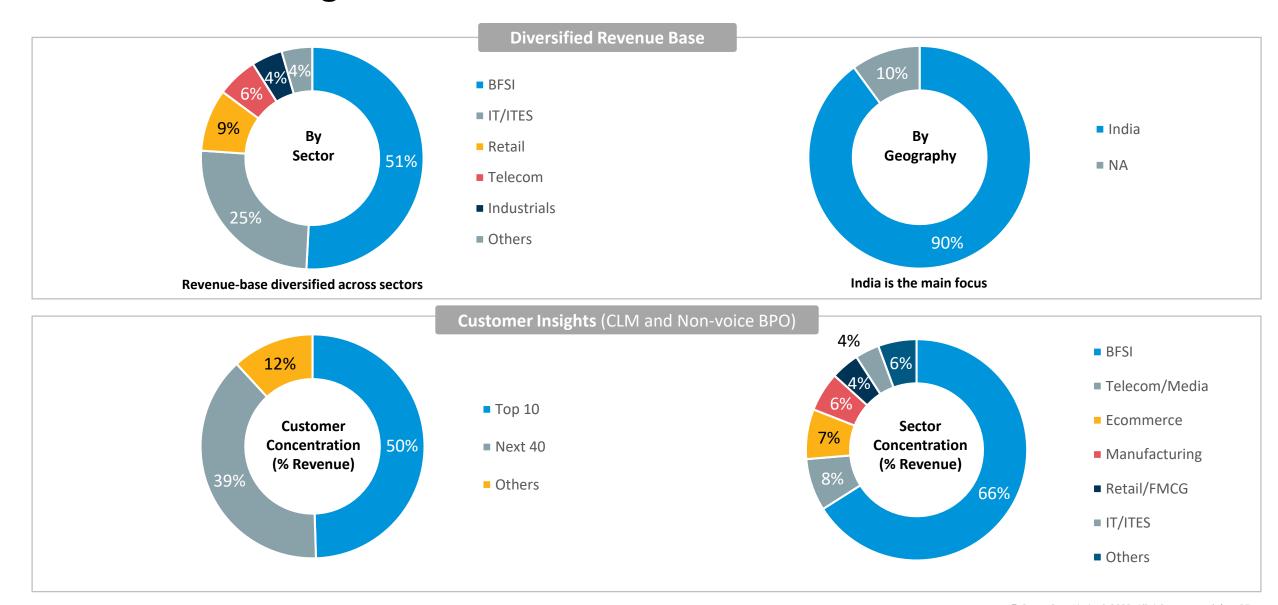


### **Key developments:**

- GTS: Highest-ever revenue of ₹2,168 cr, up 23% YOY and EBITDA of ₹353 cr, up 11% YoY
- CLM: Revenue up 26% YoY driven by an increase in seat capacity of 57% in our delivery centre at Manila
- Non Voice BPO: Achieved 28% YOY growth driven by 34% growth in collection business
- Platform based services (InsurTech in US and HRO in India): Pay slips processed per quarter up 11% YoY and crossed the 1.2 million/month mark

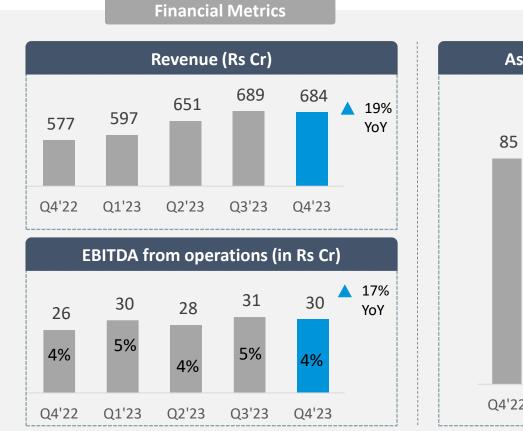
## Global Technology Solutions—Revenue Distribution and Customer Insights



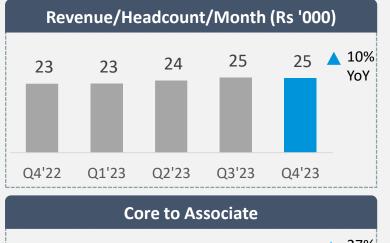


## **Operating Asset Management – Performance Snapshot**

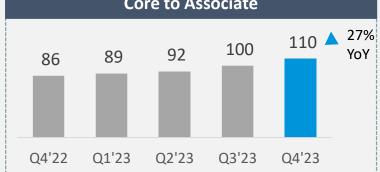








**Operating Metrics** 

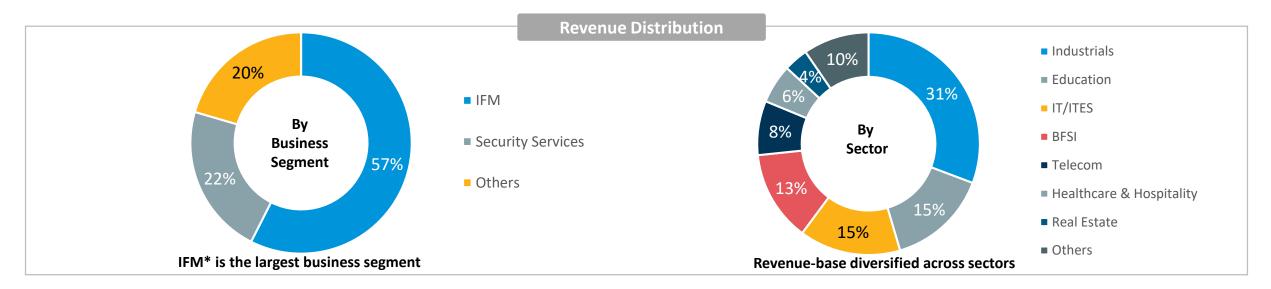


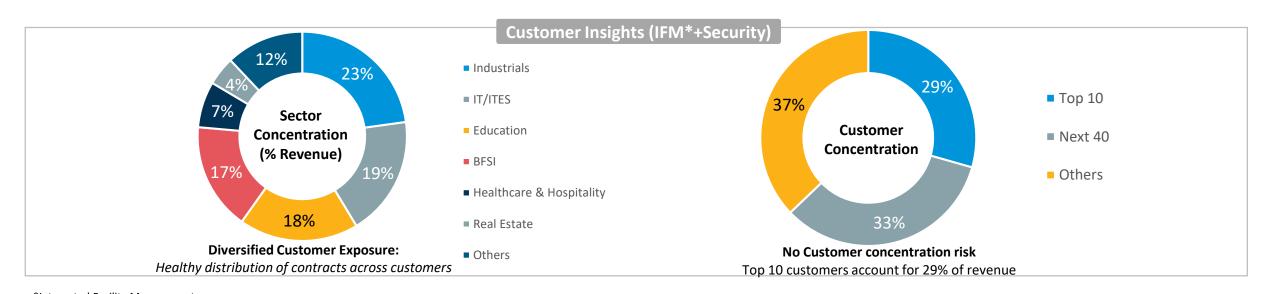
#### **Key developments:**

- IFM: Revenue up 23% YoY, due to a 71% YoY growth in our food business
- Terrier Security: Revenue up 22% YoY driven by a head count growth of 12%
- Telecom Active Infra Services: Revenue up 47%YoY on the back of ongoing 5G roll-out

## Operating Asset Management – Revenue Distribution and **Customer Insights**

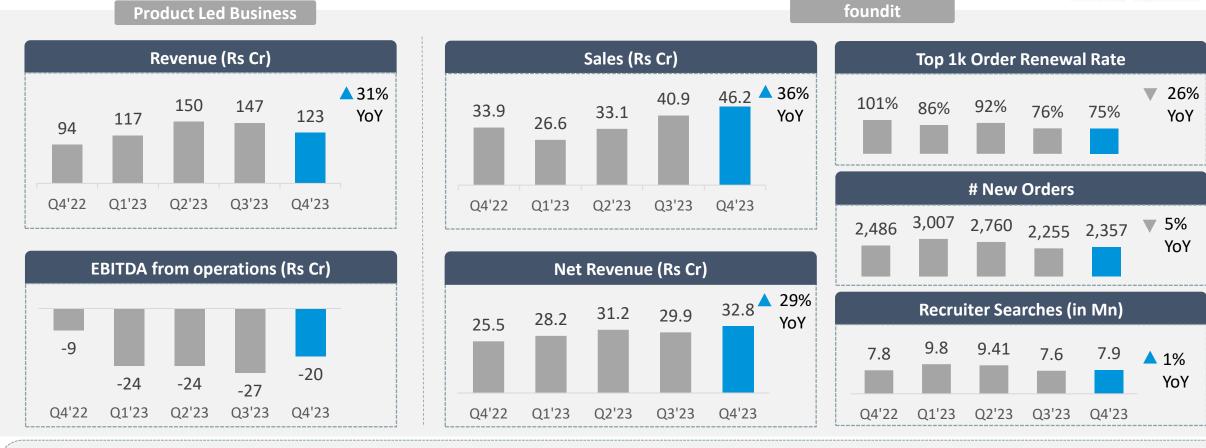






## Product Led Business – Performance snapshot





### **Key developments:**

Revenue decline of 16% QoQ due to seasonal reduction in Qdigi revenue (down 20% QoQ)

#### foundit developments:

- New registration flow, search page and communication module for enhanced end user experience
- Positive traction on new features such as resume builder and Skillyst; Customer engagement metrics continues to stay strong at 90% +





### **Income Statement**



Particulars ( in ₹ cr)	Q4 FY23	Q4 FY22	Q3 FY23	YoY	QoQ
Revenue from operations	4,440	3,792	4,466	17%	-1%
Less:					
Employee benefit expense	(3,797)	(3,228)	(3,809)	18%	0%
Cost of material	(113)	(84)	(140)	35%	-19%
Other expenses	(378)	(295)	(371)	28%	2%
Total expenses	(4,288)	(3,607)	(4,320)	19%	-1%
EBITDA	152	185	145	-18%	4%
Other income	4	5	7	-22%	-46%
Interest	(31)	(15)	(29)	112%	6%
Depreciation & amortisation	(76)	(64)	(70)	19%	10%
Operating EBT	48	111	54	-56%	-10%
NCI Put Option Liability	(0)	(5)	(0)	-97%	106%
Share of Profit from Associates (net of tax)	0	(1)	0	-111%	-35%
Profit before tax and Exceptional items	48	105	54	-54%	-10%
Exceptional items	-	1	(54)	100%	100%
Profit before tax	48	104	107	-53%	-55%
Tax	(18)	(27)	(22)	-32%	-15%
Profit after tax	30	77	86	-61%	-65%
EBITDA margin	3.42%	4.87%	3.26%	-145 bps	16 bps
PAT margin	0.68%	2.02%	1.92%	-135 bps	-124 bps
Basic EPS	2.24	4.98	5.94	-55%	-62%
Diluted EPS	2.22	4.94	5.91	-55%	-62%

FY'23	FY'22	YoY		
17,158	13,692	25%		
(14,660)	(11,687)	25%		
(479)	(279)	72%		
(1,434)	(1,103)	30%		
(16,573)	(13,068)	27%		
586	623	-6%		
26	20	33%		
(107)	(79)	35%		
(275)	(212)	30%		
231	352	-34%		
-	(0)	-100%		
0	(2)	-105%		
231	350	-34%		
(54)	(7)	641%		
284	358	-20%		
(61)	(107)	-42%		
223	251	-11%		
3.41%		-114 bps		
1.30%	1.83%	-43 bps		
15.15	16.32			
15.04	16.18	-7%		

### **Balance Sheet**



Particulars ( in ₹ cr)	31-Mar-23	31-Mar-22	Var %
Non-current assets			
Fixed assets	646	498	30%
Intangibles	1,168	1,174	0%
Investments	3	10	-74%
Other non-current assets	792	568	39%
Current assets			
Trade receivables	1,485	1,270	17%
Unbilled revenue	1,203	1,062	13%
Cash and cash equivalents	613	604	2%
Loans & other current assets	208	184	13%
Total assets	6,119	5,371	14%
Equity			
Share capital	148	148	0%
Other equity	2,421	2,290	6%
Non controlling interest	162	131	24%
Debt			
Long term debt	9	24	-60%
Short term debt	522	564	-8%
Other liabilities			
Trade & other payables	125	115	8%
Other Financial Liabilities	1,785	1,321	35%
Other provisions & tax liabilities	947	778	22%
Total equities and liabilities	6,119	5,371	14%

## Segment Reporting



Doublevlove ( in E ov)		Quarter Ended						
Particulars ( in ₹ cr)	Mar-23	Dec-22	Sep-22	Jun-22	Mar-22	Dec-21		
Workforce Management								
Revenue	3,062	3,068	2,943	2,758	2,644	2,545		
Reported EBITDA	86	86	79	94	94	81		
Reported EBITDA %	2.81%	2.80%	2.69%	3.41%	3.56%	3.18%		
Global Technology Services								
Revenue	571	561	529	507	477	468		
Reported EBITDA	95	90	85	83	88	87		
Reported EBITDA %	16.64%	16.10%	15.98%	16.37%	18.45%	18.59%		
Operating Asset Management								
Revenue	684	689	651	597	577	578		
Reported EBITDA	30	31	28	30	26	37		
Reported EBITDA %	4.39%	4.50%	4.27%	5.03%	4.43%	6.37%		
Product Led Business								
Revenue	123	147	150	117	94	95		
Reported EBITDA	(20)	(27)	(24)	(24)	(9)	3		
Reported EBITDA %	-16%	-18%	-16%	-21%	-10%	3%		

## India's largest business services platform, driving productivity for customers



### **Front End Processes**

### **Support Processes**



Marketing Services\*



In-store & Field Sales\*



**Omni channel CLM & Backoffice Services** 



Staffing & **Payroll** 



**Compliance Tech & Services** 



**Facilities** Maintenance



Collections\*



**Installation & After Sales Services\*** 



**Industrial Operations &** Maintenance



Manned & **Electronics Security** 



**F&A & HR Operations** 



Infrastructure & **Digital IT Services** 

## We lead with technology and innovation





### **Digital Hire-to-Retire**

### Sourcing



**Digital sourcing** via auto-hiring engines, with digital pre-screening and assessment via Qjobs and foundit

#### Recruiting



End-to-end ATS ReQruit platform from mandate creation, to candidate tagging and offer generation

#### **Onboarding**



Paperless on-boarding of candidates within 14 minutes via POP (Paperless On-boarding Platform)

#### **Payrolling**

Flow-through payroll processing and payslip generation on proprietary cloud-based **QPay** and **SmartPay** platforms

### **Technology-led Frontline Productivity**

Digital workflow management WorQ WorkTech platform to remotely assign & monitor tasks, driving frontline productivity

**Digitally** delivered skilling

WorQ digital skilling modules to **efficiently** train & continuously update employees

**Processes** and tooling

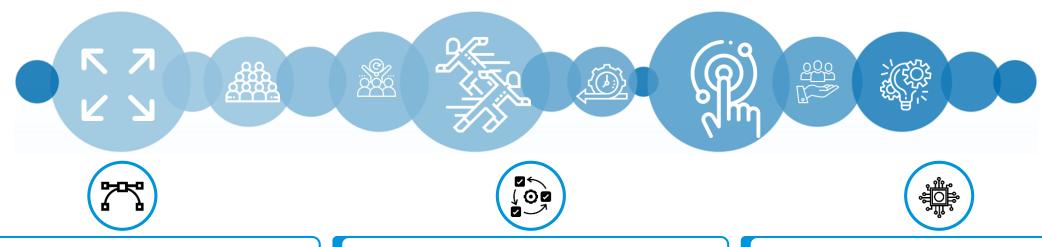
Superior tooling and SOPs to drive productivity and improve dignity of labour

**Ensuring** flexibility and higher productivity

*Taskmo*, an on-demand task fulfilment platform to manage seasonal demand through a distributed network of gigworkers that ensures higher flexibility to customers at lower costs

### Our customer proposition is unrivalled





### Scale

- ~511,000\* associates and employees deployed over 600+ cities
- International operations in **South East** Asia, North America & the Middle East
- 3,000+ clients, 63 offices in 34 Indian cities

### **Agility**

- An entrepreneurial 15 year old startup
- Widest repertoire of services, including up-skilling platform
- We deliver tailor made solutions per customer needs, consistently
- Unrivalled capabilities to Source, **Screen and Select talent (75mn+** database, tech-led hiring via foundit and QJobs)

### **Technology**

- Significant frontline productivity capabilities (e.g., WorQ, Qjobs, Taskmo)
  - Digitised hire-to-retire platform
  - Leading front-line productivity tools







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### **About Quess Corp**

Quess Corp Limited (Quess) is India's leading business services provider, leveraging our extensive domain knowledge and future-ready digital platforms to drive client productivity through outsourced solutions.

We provide a host of technology enabled staffing and managed outsourcing services across processes such as sales & marketing, customer care, after sales service, back office operations, manufacturing operations, facilities and security management, HR & F&A operations, IT & mobility services, etc.

Our passion for delivering exceptional services, augmented by proprietary digital platforms, has strongly established our credentials as India's largest employer in the private sector and the biggest integrated business services provider in the country. We are proud to achieve this success as a 15- year old start-up.

A core value driving our business is constantly making the workforce more productive. Our business strategy is aligned to this, including training and skill development for better employability, helping job seekers easily find employment opportunities, digitising workflows, and providing social security benefits to a wider employable population.

Established in 2007 and headquartered in Bengaluru, Quess today has unmatched geographic presence and scale with more than 644 locations across India, South East Asia & North America, backed by technology-intensity and domain specialization to create unmatched service experiences.

Learn more about us at

www.quesscorp.com



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