

Ref No.: PSL/2019-20/CS/SE/18

Bandra (E), Mumbai -400 051

Date: 23rd May, 2019

To,

Listing Department Corporate Relationship Department

National Stock Exchange of India Limited
Exchange Plaza, 5th Floor
Plot No. C/1, G Block
Bandra Kurla Complex

BSE Limited
P.J. Towers,
Dalal Street
Mumbai- 400 001

Symbol: DIAMONDYD Security Code: 540724

Security ID : DIAMONDYD

Sub.: Corporate Presentation of the Company for the quarter and year ended March 31, 2019

Dear Sir/Madam,

Pursuant to Regulation 30 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, please find attached herewith Corporate Presentation of the Company for the quarter and year ended March 31, 2019.

The aforesaid presentation is also available on the Company's website www.yellowdiamond.in

Thanking you,

Yours faithfully,

For Prataap Snack Limited

Om Prakash Pandey

Company Secretary & Compliance Officer

Encl.: As above

Prataap Snacks Limited

(Formerly known as Prataap Snacks Pvt. Ltd.)

Office: Khasra No. 378/2, 378/1/4, Nemawar Road, Near Makrand House, Gram: Palda, Dist.: Indore (M.P.) India Phone: ++91-731-2437600, 2437602-10 E-mail: info@yellowdiamond.in



Disclaimer



Certain statements in this document may be forward-looking statements. Such forward-looking statements are subject to certain risks and uncertainties, like regulatory changes, local political or economic developments, and many other factors that could cause our actual results to differ materially from those contemplated by the relevant forward-looking statements. Prataap Snacks Limited (PSL) will not be in any way responsible for any action taken based on such statements and undertakes no obligation to publicly update these forward looking statements to reflect subsequent events or circumstances.

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Company Overview

Company Snapshot



21.3%

5 year revenue CAGR 100+

SKU's

14

Manufacturing facilities

#1

Market Leader in Rings

27+

States

240+

Super Stockists

4,100+

Distributors

11 MN

Packets sold per day

Diverse Product Portfolio

Focus On Product Innovation

Pan India Distribution Network

Core Management With Deep Domain Expertise

Strategically Located Manufacturing Facilities

Diverse Product Portfolio



POTATO CHIPS



- Potato based snack
- SKUs: 7 flavors
- Target group: All

CHULBULE*



- Rice grit & Corn grit based snack
- **SKUs**: 8 flavours
- Target group: Youth & Children

RINGS, KURVES & PUFF*



- Corn grit based snack
- Market leader in Rings
- SKUs: 8 flavours
- Target group: Children

NAMKEEN*



- Gram based#
- SKUs: 22 varieties
- Target group: All

PELLET SNACKS



- Wheat based
- **SKUs:** 4 flavours
- Target group: Children

NACHOS



- Made from corn tortillas
- Launched in Q4FY18
- SKUs: 4 flavours
- Target group: All

YUM CAKE & COOKIE CAKE



 Cake centre filled with cream and Cake with

chocolate

- SKUs: 4
 - Target group: Children and Youth

NAMKEEN & FRYUMS



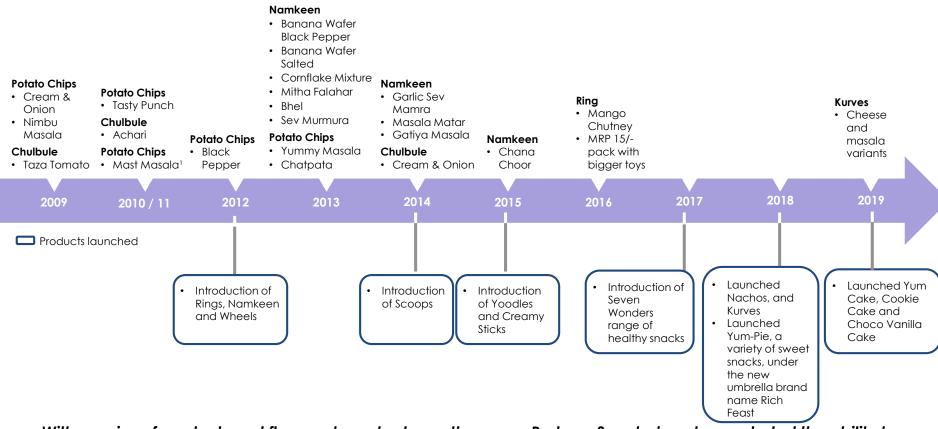
- Namkeen and Fryums catering to local tastes
- SKUs: 55 varieties
- Target group:
 All

Diverse product portfolio at strategic price points and pack sizes

*Chulbule – Random extruded corn based snack, *Rings, Kurves & Puff – Shaped extruded corn based snacks, *Namkeen – Traditional Indian snacks # Key component is Gram, however, based on the variants, multiple pulses and other condiments might be used

Focus On Product Innovation



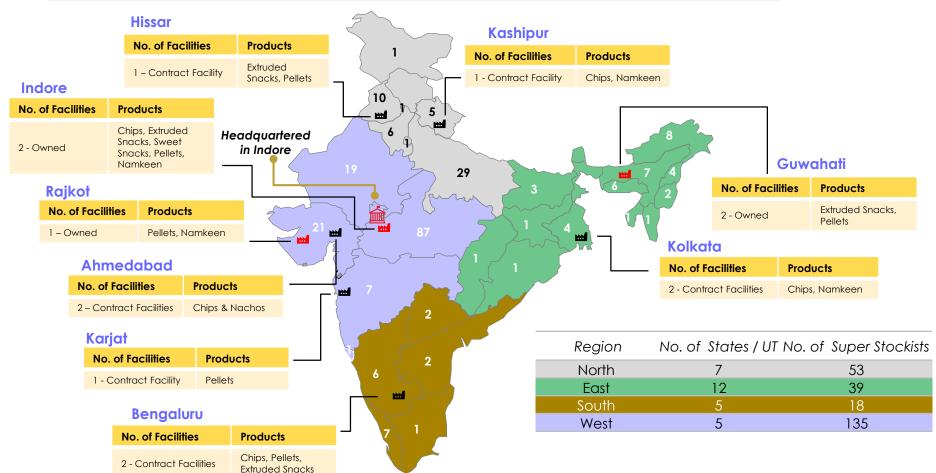


With a series of products and flavours launched over the years, Prataap Snacks has demonstrated the ability to introduce new products, deliver product innovation and redevelop product categories

Pan India Presence



Strategically located Manufacturing facilities to cater the regional demand



*Includes one Union Territory, Map not to scale

Guided By An Accomplished Board Of Directors



Arvind Mehta

Chairman & Executive Director

Over 29 years of experience in real estate business along with over 15 years in the snack foods industry and in the financing business

Amit Kumat

Managing Director & CEO

Over 22 years in the snacks foods industry

Egglior with Brakash Spacks and

Earlier with Prakash Snacks and Hello Agro Food Products

Apoorva Kumat

Executive Director (Operations)

Over 22 years in the snacks foods industry

Earlier with Prakash Snacks and Hello Agro Food Products

G.V. Ravishankar

Nominee Director (Sequoia)

Over 12 years in management consultancy & PE investments

Previously worked with McKinsey & Company

Vineet Kumar Kapila

Independent Director

COO (RPC North of United Spirits) & earlier MD (Spencer's Retail)

Dr. Om Prakash Manchanda

Independent Director

CEO & Exe. Director (Dr. Lal Pathlabs) & earlier with Hindustan Lever, Ranbaxy Laboratories Limited

Haresh Chawla

Independent Director

Partner (India Value Fund) & earlier CEO (TV18)

Chetan Kumar Mathur

Independent Director

30 years of experience in F&B industry, worked with PepsiCo India for 23 years

Mr. V.T. Bharadwaj

Non-Executive Director

Over 15 years in management consultancy & PE investments Previously worked with Sequoia Capital and McKinsey & Company

Anisha Motwani

Independent Director

Partner (Storm the Norm Ventures) Earlier with General Motors India & Max Life Insurance Company

PSL has high standards of Corporate Governance and sound internal control policies

Core Management With Deep Domain Expertise



Corporate functions



Arvind MehtaChairman & Executive Director

Over 29 years of experience in real estate business along with over 15 years in the snack foods industry and in the financing business



Amit KumatManaging Director & CEO

Over 22 years in Snack foods industry Earlier with Prakash Snacks and Hello Agro Food Products



Apoorva Kumat
Executive Director (Operations)

industry.
Earlier with Prakash Snacks and
Hello Agro Food Products

Over 22 years in Snack foods



Subhashis Basu

Around 26 years in the FMCG sector Earlier with Parle, Pepsico India and Mother Dairy



Sumit Sharma

16 years in Finance & Accounts Earlier with Crompton Greaves, L&T-Case

Prataap Snacks' Evolution



Prakash Snacks incorporated. Commenced trading in Cheese Balls

Installed Chulbule plant at Prakash Snacks in Indore Sequoia's initial investment of Rs. 620 mn Prataap Snacks

Prataap Snacks took over the business of Prakash Snacks Doubled the capacity of Potato Chips plant at Indore from 6,000MT per annum to 12,000MT per annum

Introduction of Yoodles and Creamy Sticks Guwahati new plant commissioned

ISO Certification for Indore chips manufacturing plant

Conversion of company from Private to Public

Faering Capital took 2.9% stake

Acquired 80% stake in Avadh Snacks, a leading snacks player In Gujarat

Entered into new 3P Contract Manufacturing in Kashipur and Karjat



Set up a plant to manufacture Potato Chips in Indore



Prataap Snacks incorporated and set up a Potato Chips plant in Indore



Commissioned Rings and Namkeen plant in Indore

Introduction of Rings, Namkeen and Wheels



Commissioned Guwahati plant for Rings, Chulbule and Pellets

Introduction of Scoops



Increased the capacity of Chulbule and Rings plant at Indore



Successful IPO – oversubscribed 47x; listed on NSE & BSE on Oct 5, 2017

Launch of Kurves, Nachos in Salty Snacks and Yum-Pie in Sweet Snacks

Entered into 3P Contract Manufacturing at Ahmedabad, Kolkata -2 and Bengaluru-2

Note: Fiscal year ended March

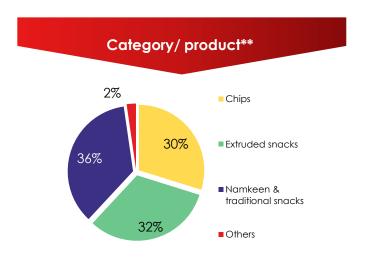


Industry Overview

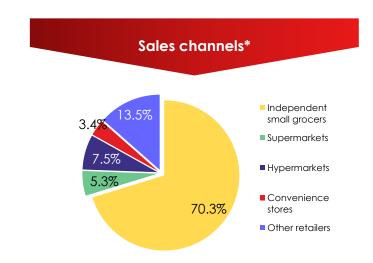
Trends In The Indian Organised Snacks Market



Organized snack market valued at Rs.220 Bn represents only ~40% of Rs.550 Bn total snack market



 Each of these product segments enjoys high demand and contributes to almost a third of the market



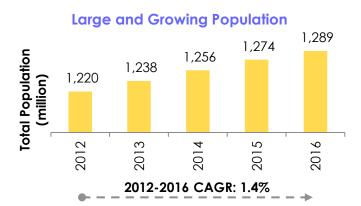
- Large presence of unorganised small grocery stores and corner shops
- Corner shops usually stock the smallest SKU size product
- Domination of small grocery stores and corner shops expected to continue for the next 5-10 years

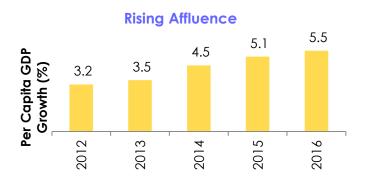
^{*} Source: Edelweiss PIR Report May 2019

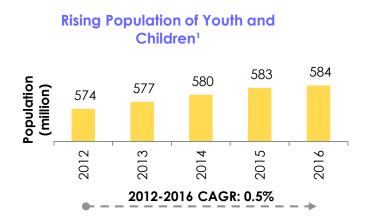
^{**} Source: Frost & Sullivan report 2017

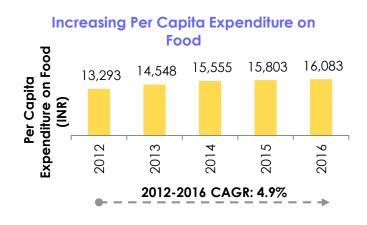
Backed By Strong Demographic Tailwinds in India











Source: EIU, Business Monitor International; data as per calendar year ended December Note: 1 Includes population aged 5-29 years



Acquisition of Avadh Snacks- Unlocking Synergies

Synergies from Avadh Snacks



- Avadh Snacks delivered robust growth in topline and profitability for Q4 and the period ended FY19
- Gujarat is the biggest salty snacks market in the country and an important market for Prataap Snacks to increase its market presence
 - Distribution synergies and brand salience of Avadh Snacks will help Prataap expand its presence within
 Gujarat
- Avadh Snacks has helped strengthened the overall portfolio of Prataap Snacks
 - Product portfolio of Prataap Snacks and Avadh Snacks complement each other with a mix of regional and national flavors & variants across categories
- Avadh Snacks is set to penetrate deeper into its home market and neighbouring districts
- PSL is taking Avadh's pellet products outside Gujarat using its strategically located manufacturing facilities and leveraging on its distribution team

Avadh Product Portfolio – Namkeen





Key Products: Bhavnagri Gathiya, Sada Mamra, Papdi Gathiya, Chavanu, Lasaniya Mamra

Price Point: Rs. 5, 10, 30, 50

SKUs: 34 varieties

Target group: All

Avadh Product Portfolio – Fryums





Key Products: Tomato Cup, Salted reffil, Masala cup, Chiji Noodles, Salli, White crunchy papd

Price Point: Rs. 5, 10,

SKUs: 21 varieties

Target group: Children



Q4 & FY19 Results Performance

Operational Overview



- In Q4FY19, PSL's organic revenues (including revenues from Sweet Snacks in wholly owned subsidiary Pure'N'Sure Foods) were marginally higher on a yoy basis.
 - To enable this like for like comparison, Rs. 7.9 crore of Government grants relating to earlier years which were part of other Operating income in Q4FY18 have been excluded.
- The company has focused efforts to ensure a successful and seamless integration of Avadh and the portfolio of Avadh Snacks has continued its growth momentum during the quarter
- Sweet Snacks portfolio is being well accepted in the market resulting in good momentum
- The Company has implemented initiatives to enhance efficiencies and optimise costs to partly mitigate impact of rising raw material / packaging material prices

Financial Overview



In Q4 FY19, PSL reported:

- Revenue of Rs. 3,065.3 million, delivered double digit growth of 11.8% yoy
- Operating EBITDA grew by 8.4% yoy to Rs. 223 million, translating to a margin of 7.3%
- PAT for the quarter stood at Rs. 137.1 million
- EPS (Diluted) was at Rs. 5.84 per share in Q4FY19
 - PAT and EPS were impacted by enhanced depreciation on intangible assets created due to acquisition of Avadh Snacks
- Cash Profits for the quarter were higher at Rs. 247.3 million as compared to Rs. 180.9 million in Q4FY18
- The Board recommended a Final Dividend of Rs. 1 per share (FV Rs.5) for FY19 subject to approval of the shareholders in the ensuing Annual General Meeting

MD & CEO's Message





Commenting on Q4 & FY19 performance, Mr. Amit Kumat - Managing Director & CEO, Prataap Snacks Limited said:

"Over last 15 years, Yellow Diamond has evolved into a national brand in the Indian Snack Foods industry with a diversified product portfolio of over 100 SKU's across multiple categories with a truly pan-India presence. Even as we made progress in major markets, one key geography where we always endeavored to build a dominant presence was Gujarat, the largest snacks food market in India. To fulfill that ambition, we acquired Avadh Snacks in Q3, the fourth largest salted snacks player in Gujarat. The acquisition gives us access to Avadh's well entrenched distribution network in Gujarat, which is being leveraged for Yellow Diamond products too. In addition, Avadh gives us a complementary product portfolio of 'Pellet Snacks' which we are looking to sell in markets outside Gujarat. This was the maiden acquisition in our history and in we have focused our efforts to ensure a successful and seamless postmerger integration. We are happy to report that the effort is yielding good results.

Even as the Avadh portfolio has progressed well, the organic Yellow Diamond portfolio faced certain challenges. While most of our product segments have done well, Rings performance was below expectations and has pulled down the overall growth. We are working on strategies and are confident of reverting to a similar kind of growth trajectory delivered in the past.

We are excited with the encouraging response for our sweet snacks portfolio. The Cookie Cake product is being well accepted in the market and we are witnessing good traction. Considering this we are expanding production capacity for sweet snacks by adding more lines in the existing plant. In addition we plan to launch variants like Cup Cake and Tiffin Cake in the coming months, which will further elevate the growth of this segment in FY20."

Abridged P&L Statement



Particulars	Q4FY19	Q4FY18	Y-o-Y Change (%)	FY19	FY18	Y-o-Y Change (%)
Income from Operations	3,065.3	2,740.6	11.8%	11,706.1	10,184.0	14.9%
Raw Material Cost	2,176.8	1,821.5	19.5%	8,204.2	6,862.0	19.6%
Gross Profit	888.5	919.1	-3.3%	3,501.9	3,321.9	5.4%
Gross Margins	29.0%	33.5%*	-450 Bps	29.9%	32.6%*	-270 Bps
EBITDA	223.0	205.8	8.4%	832.2	869.3	-4.3%
EBITDA Margins	7.3%	7.5%	-20 Bps	7.1%	8.5%	-140 Bps
Depreciation	110.3	80.1	37.7%	376.4	304.2	23.7%
Interest	5.2	4.2	23.8%	8.6	29.0	-70.3%
Profit After Tax	137.1	100.8	36.0%	446.4	441.8	1.0%
EPS (Diluted) in Rs.	5.84	4.30	35.8%	19.03	19.92	-4.5%

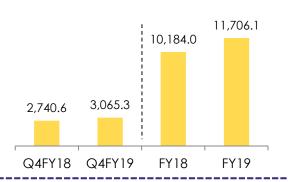
CONSLIDATED FINANCIALS, IN RS. MILLION EXCEPT AS STATED

^{*} Gross Margin for Q4FY18 and FY18 includes Rs. 78.7 million being one-time Government Grants for earlier years received in Q4FY18

Financials – Q4 & FY19 Performance



Sales / Income from Operations



33.5%* 32.6%* 29.9%

FY18

FY19

Q4FY19

Q4FY18

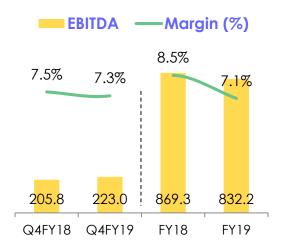
- Income from operations in Q4FY19 grew by 11.8% yoy to Rs. 3,065.3 mn on account of consolidation; In FY19
 Income from operations were higher by 14.9% yoy at Rs. 11,706.1 mn
- Gross margins were at 29.9% in Q4FY19 due to impact from increase in key raw material prices
 - This was partially mitigated through cost optimization initiatives and improving product mix

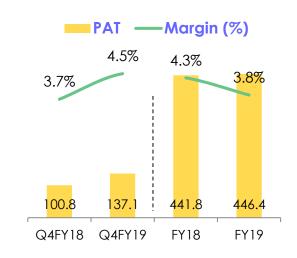
CONSOLIDATED FINANCIALS, IN RS. MILLION

^{*} Gross Margin for Q4FY18 and FY18 includes Rs. 78.7 million being one-time Government Grants for earlier years received in Q4FY18

Financials – Q4 & FY19 Performance



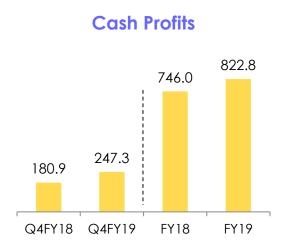


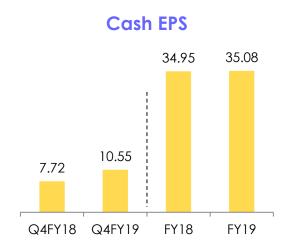


- EBITDA grew by 8.4% yoy to Rs. 223.0 mn, whereas the EBITDA for FY19 was at Rs. 832.2 mn
- PAT increased to Rs. 137.1 mn for Q4FY19 and to Rs. 446.4 mn for FY19
 - PAT growth for FY19 would have been even higher; impacted by enhanced depreciation on intangible assets created upon acquisition of Avadh Snacks

Financials – Q4 & FY19 Performance







- The Company follows a conservative accounting policy and is amortizing intangible assets of Avadh Snacks
 - A lateral benefit has been contained tax outflow

Avadh Acquisition Accounting



• The company completed the acquisition of Avadh Snacks Private Limited in Q3 and the accounting for the business combination has been done, as per details mentioned below:

Particulars	Amount in Cr.		
Purchase Consideration		ノ	Continuent Deferred
Cash	148.00		Contingent Deferred Consideration is the amount
Contingent Deferred Consideration	68.58		estimated by the Independent
Total Consideration	216.58		Professional Valuer for
Assets and Liabilities acquired			accounting purpose only
Net Tangible Assets	46.30	L	
Intangible Assets (Other than Goodwill)	195.40		
Goodwill	46.11		
Deferred Tax Liability	(71.23)		
Total Asset and Liabilities acquired	216.58		

- The Company has accounted for the business combination as at the acquisition date in accordance with para 45 of Ind AS 103 'Business Combinations'
- The company has recognised deferred tax liability on the difference between value of assets in Avadh books and the fair value as determined by Independent Professional Valuer
- As per IndAS38, the Intangible Assets (other then Goodwill) are being amortised over a period of 20 years and a proportionate amount has been charged to the statement of profit and loss for FY19 under the head depreciation and amortisation expenses.

About Prataap Snacks Ltd.



Prataap Snacks Ltd. (PSL) is a leading Indian Snack Foods Company. It offers multiple variants of products across categories of Potato Chips, Extruded Snacks, Namkeen (traditional Indian snacks) under the popular and vibrant Yellow Diamond brand. It has recently launched a range of sweet snacks under the distinctive Rich Feast brand. PSL is focused on offering deep value to consumers through a variety of pack sizes at attractive price points. Its products are present across 27 states in India and it is one of the fastest growing companies in the organized snacks industry.

Headquartered in Indore, India; PSL operates 14 manufacturing facilities of which 5 facilities (Indore 1, Indore2, Assam-1, Assam-2 and Gujarat) are owned and 9 facilities (located in Ahmedabad, Kolkata Bangalore, Kashipur, Karjat and Hissar) are on contract manufacturing basis. Its distribution network includes more than 240 super stockists and more than 4,100 distributors allowing it extensive reach across the country. PSL has a wide presence across the country that is equally spread in metro cities and urban clusters as well as in rural areas and Tier 2 and 3 cities and towns. Its products are available at independent grocers and small retail stores in the lanes and bylanes of its key markets and it is now building up its presence in supermarkets, hypermarkets and modern trade outlets.

Led by an able and experienced leadership and guided by an accomplished Board of Directors, PSL is a socially responsible corporate citizen with a strong focus on Corporate Governance and Internal controls. Following a successful IPO in September 2017, PSL is now listed on the Bombay Stock Exchange (BSE:540724) and National Stock Exchange (NSE:DIAMONDYD) in India.

Sumit Sharma

Prataap Snacks Ltd

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Thank You