

November 5, 2018

The BSE Limited, Listing Department, Phiroze Jeejeebhoy Towers, Dalal Street, Mumbai – 400 001

Scrip Code: 540173

National Stock Exchange of India Limited, Listing Department "Exchange Plaza" Bandra Kurla Complex, Bandra (E), Mumbai – 400 051

Symbol: PNBHOUSING

Dear Sirs,

**Sub: Investor Presentation** 

Pursuant to Regulation 30 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, Please find attached herewith the Investor Presentation of the Company for the quarter and half year ended September 30, 2018.

A copy of the same is placed on the website of the Company www.pnbhousing.com

You are requested to take note of the above and arrange to bring this to the notice of all concerned.

Thanking You.

For PNB Housing Finance Limited

Sanjay Jain

Company Secretary & Head Compliance

Membership No.: F2642





### Safe Harbor



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**About PNB Housing Finance** 



## Leading Housing Finance Company...





Disbursement: INR 18,172 Crore\* (US\$ 2,505 mn)



Asset Under Management: INR 73,482 Crore (US\$ 10,130 mn)



Loan Assets: INR 66,792 Crore (US\$ 9,208 mn)



GNPA: 0.42% on AUM / 0.45% on Loan Assets



Average Cost of Borrowing: 7.81%\*



Average no. of employees: 1,395



ISO 9001:2015 certified COPS and CPC

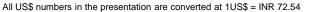
**ISO 9001:2015 Customer Service Operations** 

ISO 9001:2008 certified Contact Centre



**Book Value Per Share: INR 413.2 per Share** 

Fastest growing HFC amongst the Top 5 HFCs in India



Ghar Ki Baat

1 Crore= 10 million

Data as on 30-Sep-18

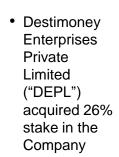
\*Data for H1FY9

COPS: Central Operations, CPC: Central Processing Center



## ...incorporated in 1988





 Company incorporated  Launched business process re-engineering project- "Kshitij"

2010

1 QIH (Quality Investment Holdings) is an affiliate of Carlyle Asia Partners IV, L.P.

• AUM: ~INR 3,000 crore

 Introduced new brand image

 Robust and scalable target operating model ("TOM") implementation commenced

2011

 DEPL raises stake from 26% to 49%

2012

crossed INR 25,000 crore • DEPL is

2015

IPO - Raised

**INR 3.000** Crore AUM

2016

acquired by QIH, of the Carlyle Group (1)

 AUM crossed **INR 10,000** crore

**AUM** crossed **INR 50,000** crore

2017

 Certified as a "Great Place to Work" by building a 'High Trust, High Performance Culture'\*

· Deposits: Over INR 10.000 Crore

 Incorporated a subsidiary "PHFL Home Loans &

Services Ltd"

MTN set-up for \$1bn to raise offshore funds

2018

· Certified as a "Great Place to Work" by building a 'High Trust, High Performance Culture'\*

\*Source: Great Place to Work Institute (GPTW)



HFC Sector well placed...



## India's Mortgage Market



Under penetrated mortgage market, rising urbanization coupled with increase in housing demand is leading to mortgage market expansion

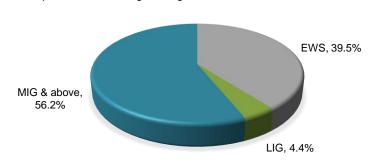
#### Indian mortgage market is significantly under-penetrated

Mortgage to GDP Ratio (%) 65% 63% 51% 41% 34% 31% 18% 13%-15% 10% India(Mar'23 E) United States Korea Germany Malaysia Thailand Honk Kong

Source: ICRA Indian Mortgage Finance Market Update for FY2018

#### Significant urban housing shortage

Split of Urban Housing Shortage in FY2012 - 18.8 million units



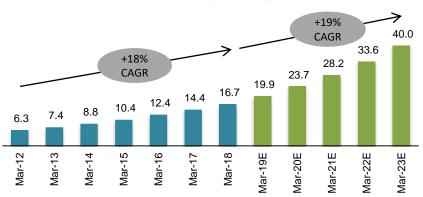
#### Increasing urban population



Source: NHB, RBI, CRISIL Research

#### Ramp-up expected in Indian mortgage market

Loan Assets (INR Trillion)

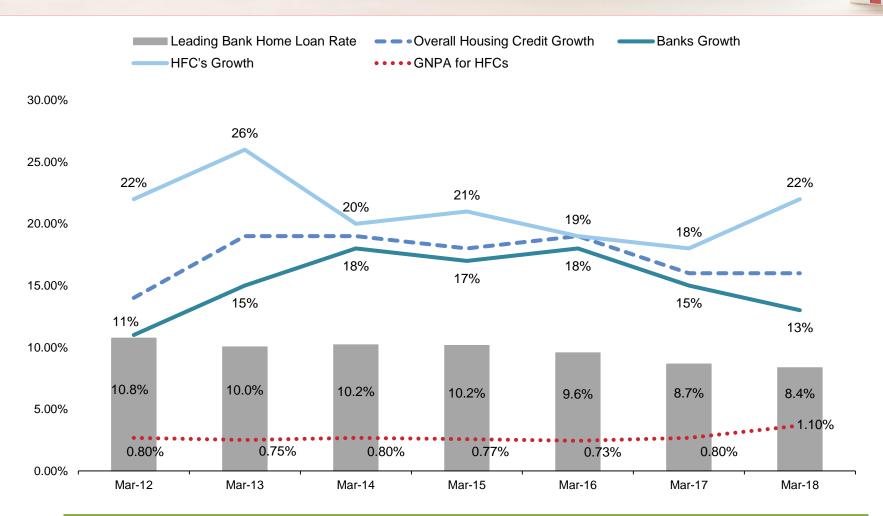


Source: ICRA Indian Mortgage Finance Market Update for FY2018





# Mortgage Sector Growth - Limited Interest Rate Sensitivity



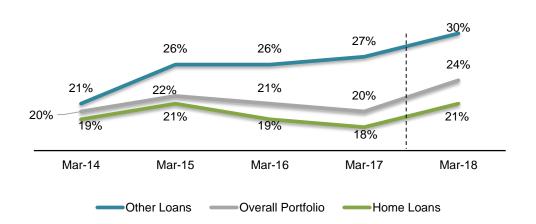
Lower Credit Growth despite easing interest rate cycle and abundant liquidity



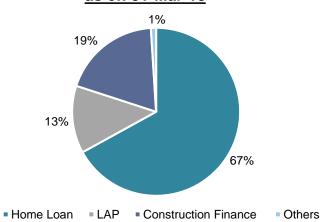
## Sustainable Growth of HFCs



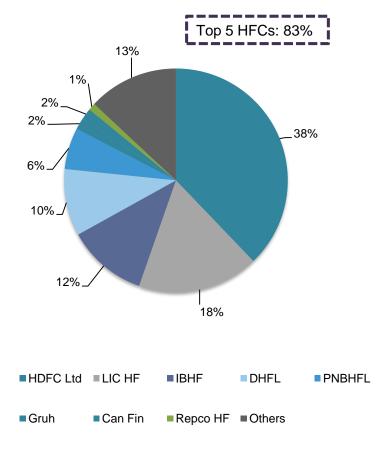
#### **Portfolio Growth of HFCs**



#### Portfolio Composition of all HFCs as on 31-Mar-18



# Total Loan of all HFCs: INR 9.5 Lakh Crore as on 31-Mar-18



Source: ICRA Indian Mortgage Finance Market Update for FY2018 % Change is YoY









## **Growth Drivers**





Urbanization



Improved Affordability



Favourable Demographics

#### Home Buyers

- Incentives from PMAY subsidy and tax deductions
- RERA: transparency and delivery visibility to buyers
- 90% of government run pension fund EPFO can be withdrawn for house purchase

#### Developers

- 100% tax exemption on affordable housing construction for developers
- Faster building permissions
- RERA: increase in developers accountability

#### **Financers**

- Infrastructure status for affordable housing, enabling easier institutional credit
- RBI, SEBI and IRDA have coordinated policies to ease access to funding
- Reduction in risk weights and provisioning norms
- More effective recovery law



## **PMAY-CLSS**



#### **Changes / Inclusion in the scheme effective 1-Jan-17**

- Existing scheme renamed as PMAY-CLSS for EWS/LIG
- Maximum tenure changed from 15 to 20 years
- Scheme extended to Middle Income Group (MIG) available upto March 2019

Category	EWS	LIG	MIG I	MIG II
Household Income (INR Lakhs per annum)	3	6	12	18
Loan Amount eligible for subsidy (INR Lakhs)	6	6	9	12
Interest Subsidy	6.5%	6.5%	4%	3%
Loan Tenure	20	20	20	20
Carpet Area (Sq. Mtr.)	30*	60*	160	200
NPV Discount Rate (%)	9%	9%	9%	9%
Maximum Interest Subsidy Amount (INR)	267,280	267,280	235,068	230,156

Effective Interest Rate of ~2.63% post PMAY and Tax Benefit

<sup>\*</sup> Applicable on Construction, Improvement, Extension Source: ICRA, Report



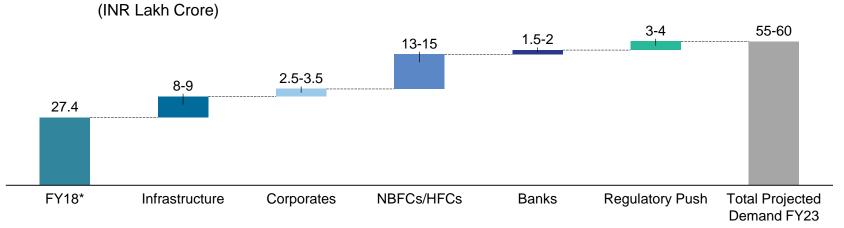


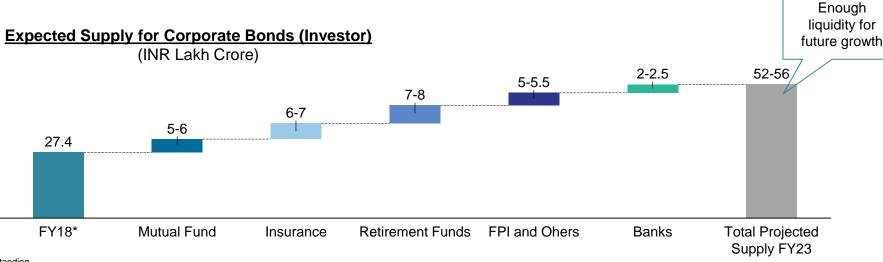


## Projected Bond Market Liquidity











# PNB Housing Well Placed on Liquidity



Particulars (INR Crore)	Q3 FY19E	Q4 FY19E	H2 FY19E
Opening Cash and Liquid Investments	4,413	3,687	4,413
Business Inflow	5,550	5,550	11,100
Less: Borrowing Repayments	(8,730)	(2,055)	(10,785)
Surplus/(Deficit)	1,233	7,182	4,728
Borrowings incl. Deposit	13,137	7,916	21,054
Net Inflow	14,371	15,098	25,782
Less: Business Requirement*	(10,684)	(11,414)	(22,097)
Closing Cash and Investments	3,687	3,685	3,685

<sup>\*</sup>includes disbursement/opex/capex/statutory requirements

#### In addition to the above the Company has a healthy borrowing pipeline

Pipeline of Proposals/ Loan arrangements	Amount (INR Crore)
ECBs	3,000
Securitisation - Direct Assignment deals	6,000
Long Term Bank Borrowings	10,000
NCD	2,000
Total	21,000

No direct / indirect exposure to IL&FS

## **PNB Housing Recent Transactions**

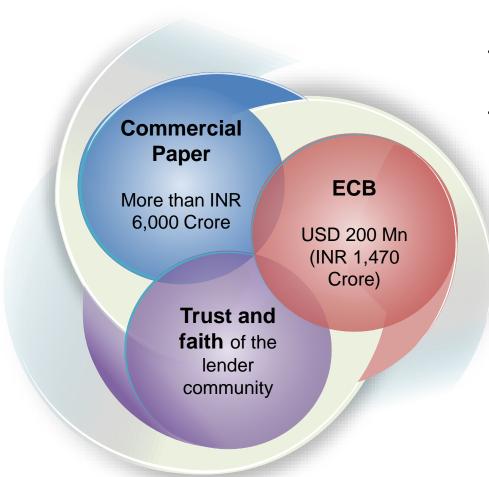


#### **Commercial Paper**

- Raised more than INR 6,000 Crore at competitive rates
- Placed with Mutual Funds and Banks
- Continue to maintain CPs at around 12-13%

#### **Trust & Faith**

 Borrowings in the present environment exhibits the trust and faith of the lender community in PNB Housing Finance Limited



#### **ECB**

- Raised ECB of USD 200 Mn (INR 1,470 Crore) under Automatic Route
- Enhances ALM position

Company has Cash and Liquid Investments of over INR 4,000 Crore as on 30-Sep-18

## **Deposit Mobilisation**





2<sup>nd</sup> Largest Deposit taking HFC with Strong Retail Confidence

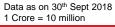
## Asset Liability Maturity profile



(INR Crore)



Particulars	upto 1 month	1-3 months	>3-6 months	>6-12 months	1-3 years	3-5 years	>5 years
Cumulative (Outflow)/Inflow	287	(244)	1,222	(904)	(8,748)	(8,489)	0



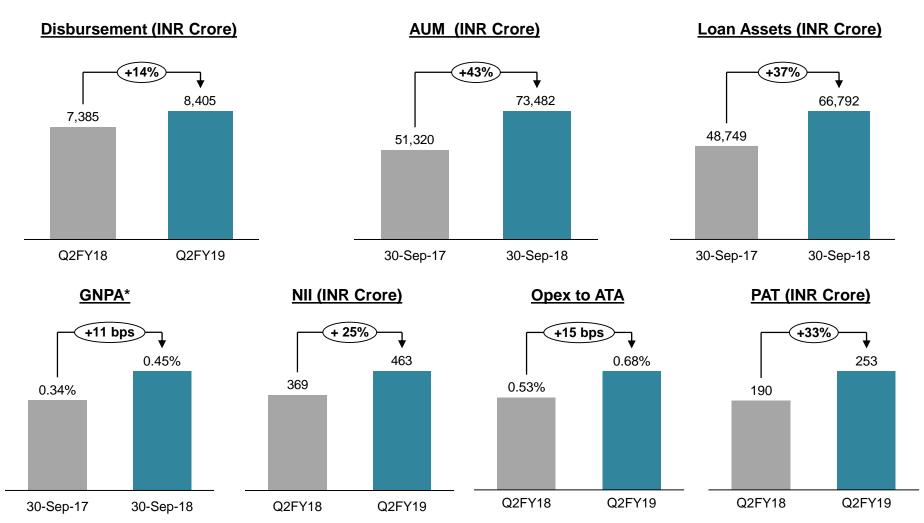


**Financial Performance of the Company** 



## Highlights – Q2FY19 vs Q2FY18





Ratios are calculated on Monthly Average

P&L numbers are as per Ind AS; For the calculation of ratios P&L numbers are considered as per Ind AS Opex to ATA incl. ESOP cost; Excl. ESOP cost Opex to ATA for Q2FY19 will be 0.62%

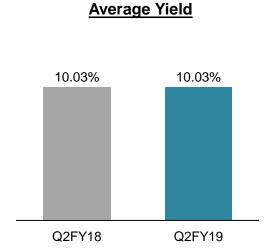
\*GNPA as a % of Loan Assets

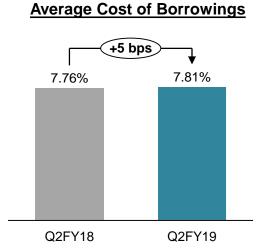


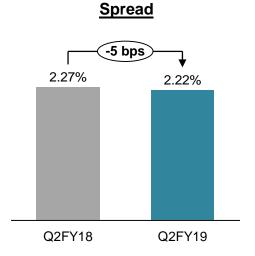
<sup>1</sup> Crore = 10 million

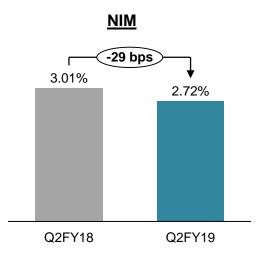
## Highlights – Q2FY19 vs Q2FY18

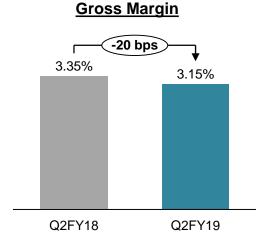


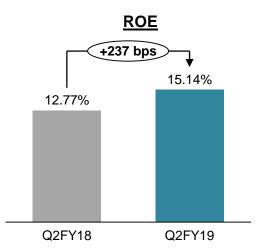












Ratios are calculated on Monthly Average 1 Crore = 10 million

Gross Margin is net of acquisition cost

For the calculation of ratios P&L numbers are considered as per Ind AS







## **PAT Reconciliation**



Particulars	H1 FY18 (INR Crore)	Q2 FY18 (INR Crore)
Net Profit as per IGAAP	392.74	207.99
Add / (Less) : Adjustments as per Ind AS on account of:		
Reclassification of net Actuarial Valuation of Employee Benefits obligation to Other comprehensive income (OCI)	0.67	0.34
Fair valuation of employee stock options (ESOP)	(7.31)	(3.82)
Fair valuation of Investment	(5.27)	0.99
Effective Interest Rate (EIR) on financial assets and liabilities recognized at amortised cost / interest on credit impaired loans	(0.22)	(3.80)
Excess Interest Spread gain / net Servicing fees on assignment transactions	(20.49)	(9.99)
Expected Credit Loss (ECL) provision	(48.52)	(27.15)
Reversal of Deferred tax liability (DTL) on 36(1)(viii)	23.70	12.52
Deferred Tax impact on above adjustments	24.82	12.97
Net Profit Before Other Comprehensive Income as per Ind AS	360.12	190.05
Other Comprehensive Income after Tax	(22.16)	(21.94)
Total Comprehensive Income as per Ind AS	337.96	168.11

## **Expected Credit Loss (ECL) Provisions**



Classification of the Assets based on the ECL computation under Ind AS:

Classification of the 733cts based on the EOE computation ander that 70.			
Particulars (INR Crore)	30-Sep-18	30-Sep-17	
Gross Stage 3 (GNPA)	298.97	166.53	
% portfolio in Stage 3 (GNPA%)	0.45%	0.34%	
ECL Provision Stage 3*	65.66	35.04	
Net Stage 3	233.31	131.49	
Coverage Ratio % Stage 3	21.96%	21.04%	
Gross Stage 1 & 2	66,493.09	48,582.62	
% portfolio in stage 1 & 2	99.55%	99.66%	
ECL Provision Stage 1 & 2#	319.34	168.96	
Net Stage 1 & 2	66,173.75	48,413.66	
ECL Provision % Stage 1 & 2	0.48%	0.35%	
Total Assets	66,792.06	48,749.15	
% portfolio	100.00%	100.00%	
ECL Provision	385	204	
Net Stage	66,407.06	48,545.15	
ECL Provision %	0.58%	0.42%	

In addition to the ECL provision, the Company has maintained INR 145.5 crore as a steady state provisions for unforeseeable macro-economic factors as permissible under Ind AS.

<sup>\*</sup>For ECL computation, interest overdue upto reporting date is considered.

<sup>#</sup> For ECL computation, interest overdue and interest receivable is considered.

<sup>1</sup> Crore = 10 million







## Expanding Footprints...

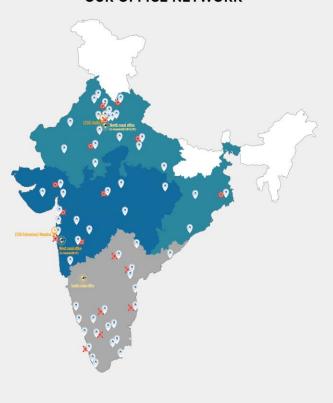


Branches - Point of Sales & Services

**Processing Hubs** – Fountain head for Decision Making

Zonal Hubs - Guides, Supervises & Monitors the HUB

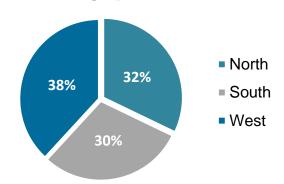
# **OUR OFFICE NETWORK**



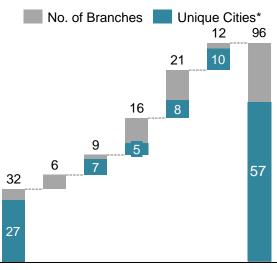
Geography	<b>M</b> Hub	<b>Branches</b>
North	7	32
South	8	34
West	7	30

**New Branches^ contributes** ~30% of Retail Disbursement

#### **AUM- Geographical Distribution**

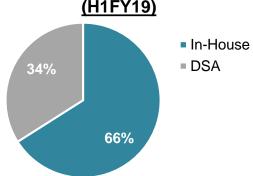


#### No. of Branches



FY15 FY16 FY17 FY18 H1FY19 Total

#### **Disbursement Origination** (H1FY19)



<sup>\*</sup>Unique cities are part of Branches



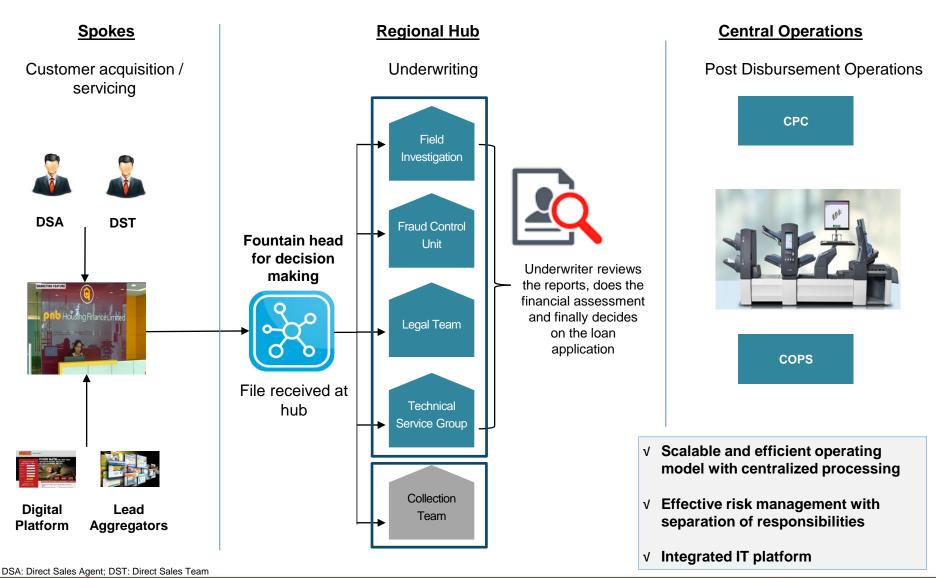
Map not to scale. All data, information and maps are provided "as is" without warranty or any representation of accuracy, timeliness or completeness.



<sup>^</sup>Branches made operational in current FY and two FY prior i.e. FY17 onwards

# ...driven by Scalable Hub & Spoke Model





## ...and Robust Risk Buying Processes



#### **Underwriting to Collections**



#### **Specialization**

- Professionally qualified with vast mortgage experience
- Stable and vintage cadre of hub heads and other senior personnel
- Specialized roles, distinguished responsibilities but collective decision making
- Predictable service standards



#### **Customer profiling**

- Selective approach to customer profiling and their business model
- Evidence based income assessment and established banking relationship
- Seasoned mass affluent customers with multiple assets and credit tested
- Mandatory touch base with self employed customer at their work premises



# Other mitigating measures

- Mark to Market policies with tailor made offering
- Multiple checks and balances with makerchecker approach
- Workflow based assessment on single IT platform
- Use of technology in verification of customer data points and geo tagging of properties



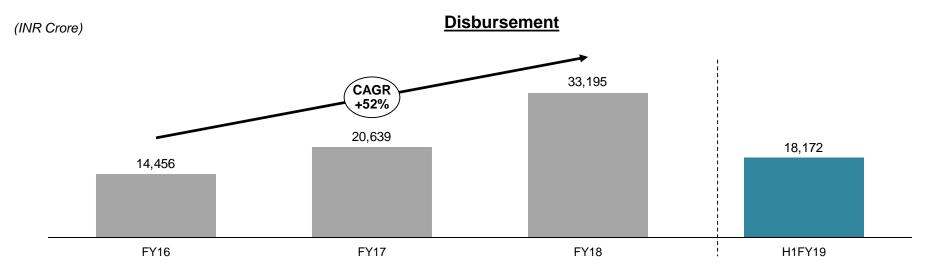
#### 3C Approach

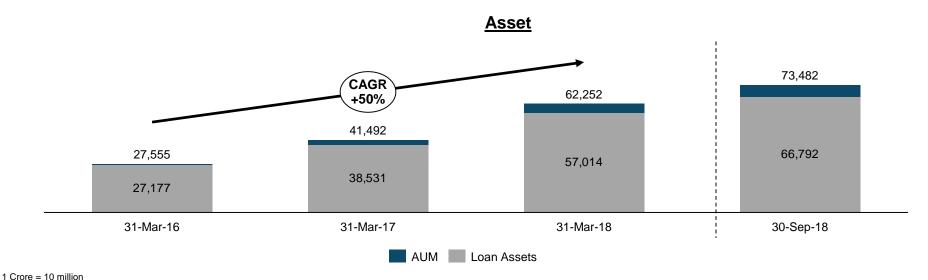
- 3C approach: Counsel, Collect and Cure
- Periodical portfolio scrub for early warning signals
- Efficiencies through centralised banking
- In house contact centre with payment gateway integration
- Special cadre of professionals for resolution through legal tools
- Collections on-the-go through mobility for effective supervision
- Adherence to regulatory framework
- An independent audit function for all departments and processes, directly reporting to Audit Committee of Board
  - Multi pronged control mechanism coupled with regular portfolio review
    - Enterprise Risk Management framework



# ...leading to Strong Business growth



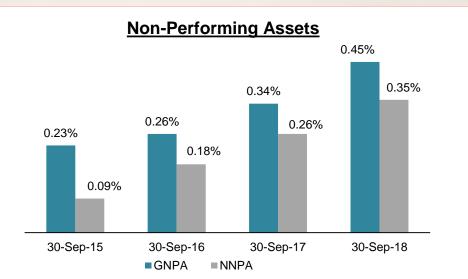




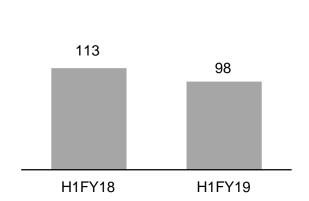


## ...with Lower NPAs and Adequate Credit Cost

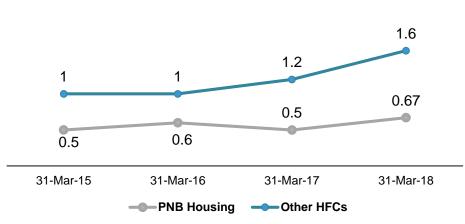




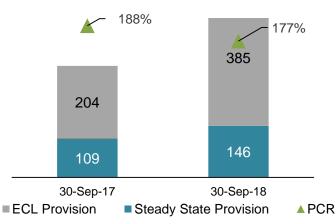




#### 2-years lagged NPA\*



#### **Total Provisions**



\*Source: CRISIL

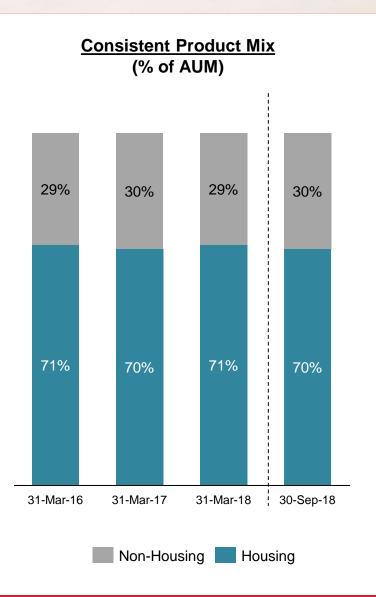


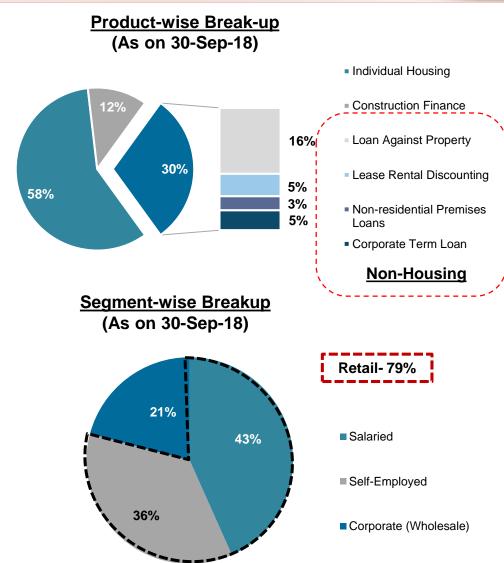




## Asset Under Management







## Well Balanced Growth Across Products

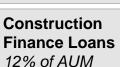


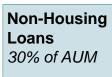


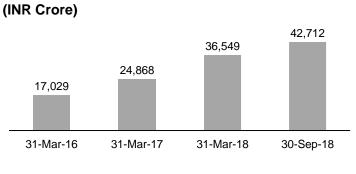
**Non-Housing Loans** 

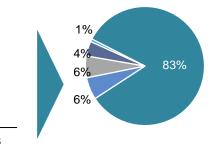
### **Housing Loans** 58% of AUM

# Individual



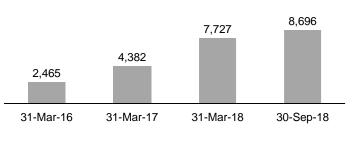






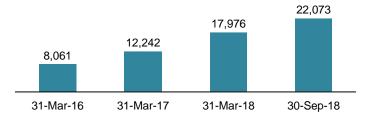


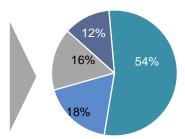
- Residential Plot
- Residential Plot cum Constn
- Self Construction
- Home Improvement/Extn





Residential



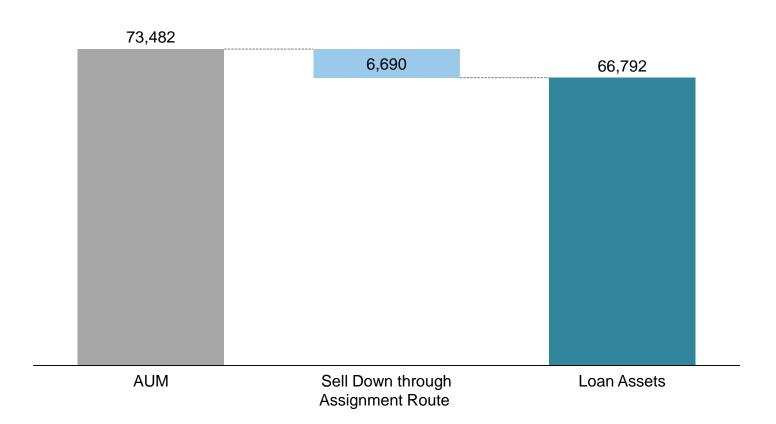


- Loan Against Property
- Lease Rental Discounting
- Corporate Term Loan
- Non-Residential Premises Loan

## Loan Asset Walk



# Asset Bridge (INR Crore)



## Key Loan Profile



#### **Individual Housing** Loans

**Loan Against Property** 

**Construction Finance** 

INR 31 Lakh (US\$ 42.5 k)

INR 48 Lakh (US\$ 66.4 k) INR 67.6 Crores (US\$ 9.3 mn)

Weighted Average Loan to Value (at Origination)

69.8%

48.8%

> 1.5x of specific security

Salaried vs Self-

69%:31%

>1.5x on receivables

19%:81%

127

Weighted Average

18.8 Years

12.6 Years

198

Weighted Average

Number of Loan

Average Ticket Size

Debt Service

Number of Unique

Coverage

Developers

3.9 years

**Primary Security** 

Mortgage of Property Financed

Mortgage of Property Financed

Collection Escrow Mechanism

Focus on Mass Housing

**Robust Credit Underwriting Process** 

Conservative Lending Processes

\*Residual Contracted tenure Data as on 30-Sep-18



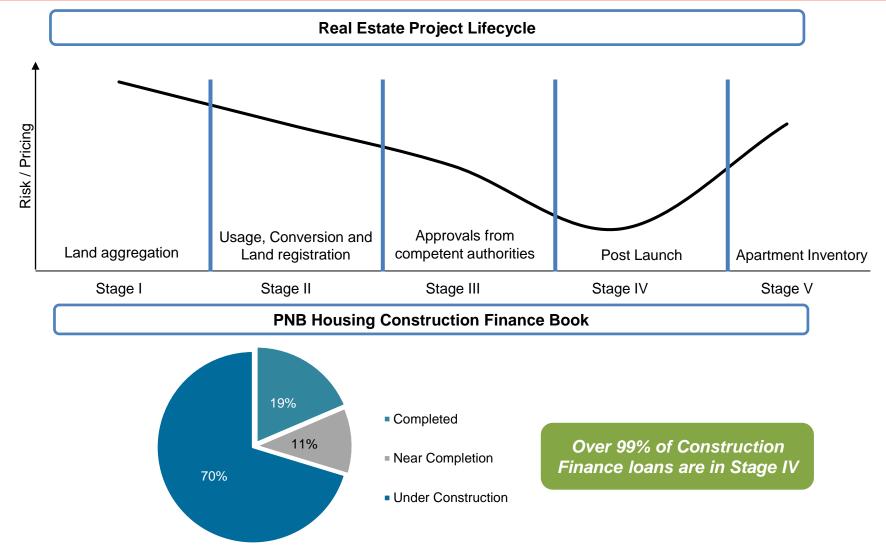


Wholesale Book – 21% of AUM



### Distinct Stages of Real Estate Project





### Risk Buying and Review Mechanism





#### **Risk Buying**

- Over 85% loans approved by Credit Committee of the Board
- External valuation and legal title checks to supplement inhouse expertise
- Centralised inhouse team with specialisation across Acquisition, Technical, Legal, Credit, Operations
- ROC and CERSAI charge created for all the loans at sanction
- Effective risk management with segregation of responsibilities
- Stress test at the start of a relationship with clear guidelines
- Construction linked disbursement



#### **Credit Covenants**

- Over 90% developers are rated by external rating agencies
- Developer own contribution of ~20% in over 85% CF loans
- Security Coverage Ratio of over 1.5x
- Cash Receivable Coverage (net off project expense) of 1.5x
- Collections through escrow mechanism

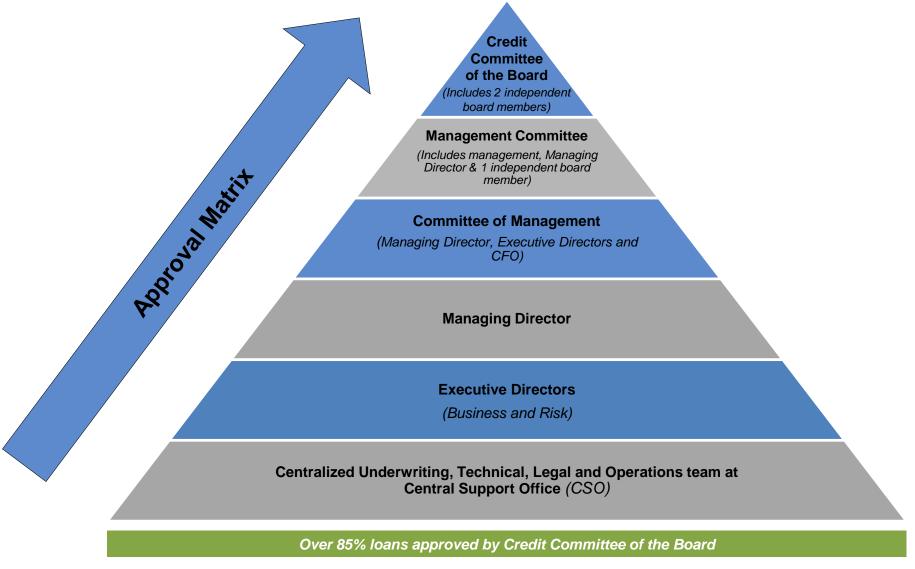


#### **Monitoring**

- Monitoring fund utilization, sales velocity, collection efficiency and escrow discipline
- Continuous Monitoring
  - At the time of every subsequent disbursement
  - RAG analysis on a regular basis; presented to the Board
- Regular monitoring helps in early warning signals to take timely corrective measures

### Robust Loan Approval Process



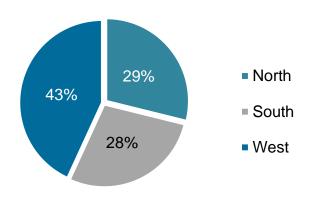


## Wholesale Book Summary

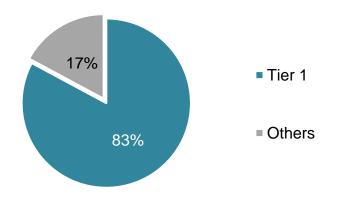


Product Segment	% of Wholesale Book	% of AUM	ATS INR Cr (USD Mn)	No. of Unique Developers	No. of Loan Accounts	Weight Avg. Tenure*
Construction Finance	57%	12%	67.6 (9.3)		198	3.9
Lease Rental Discounting	20%	4%	165.3 (22.8)	173	22	13.8
Corporate Term Loan	23%	5%	80.8 (11.1)		75	4.6

#### **Geographical Distribution**



#### **City Concentration**



Funded over 150,000 sq mtr of saleable area

## Corporate Term Loans and Lease Rental Discounting





### **Corporate Term Loans**

- Constitutes 5% of AUM
- Spread across 58 reputed developers
- Tier I cities contributes over 70%
- Residential: Commercial 59:41
- Earmarked/Identified cashflows



### **Lease Rental Discounting**

- Constitutes 4% of AUM
- Spread across 16 reputed Developers
- Presence in 8 large cities
- 100% of LRD is backed by leased out commercial office building with multiple tenants
- Class "A" property and tenants





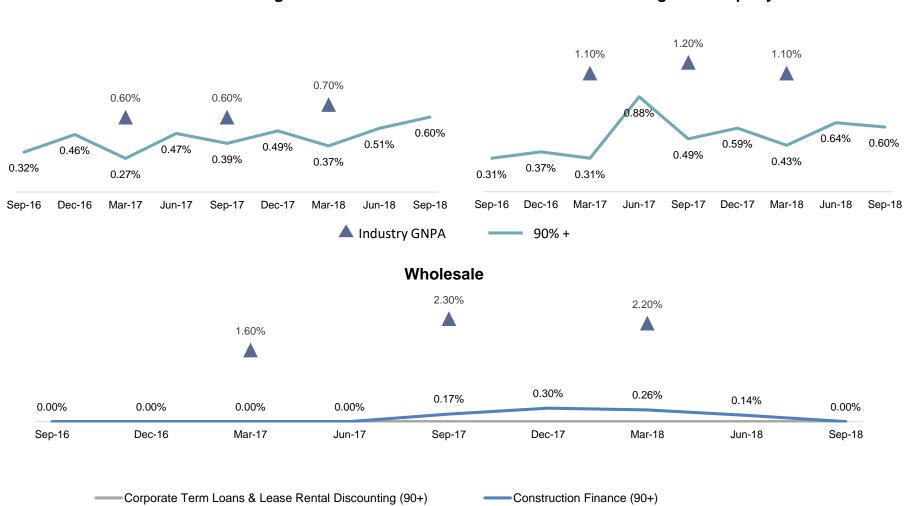


# **Robust Asset Quality**





#### Loan Against Property



▲ Industry GNPA

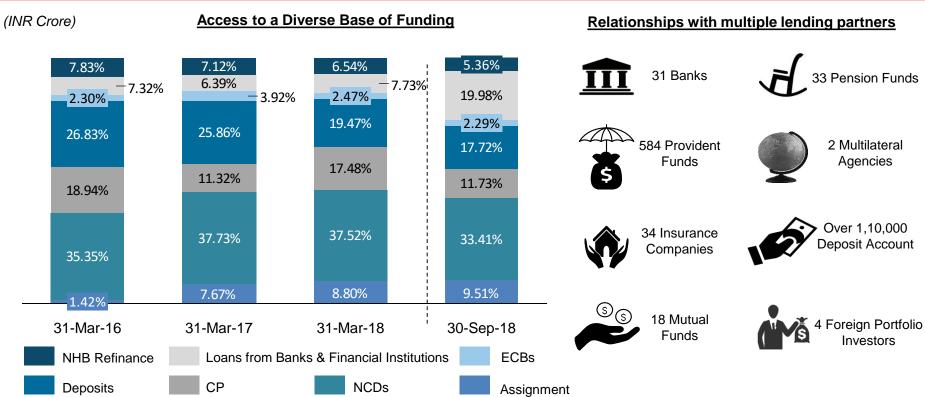


**Operational and Financial Performance** 



### Well Diversified Resource Profile





As on (INR Crore)	Borrowings	Assignment	Total Resource
31-Mar-16	26,159	378	26,537
31-Mar-17	35,657	2,961	38,618
31-Mar-18	54,268	5,238	59,506
30-Sep-18	63,627	6,689	70,316

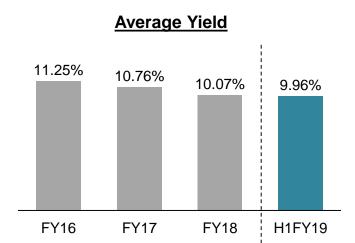
#### **Credit Rating**

- Fixed Deposit has been rated "FAAA" by CRISIL and "AAA" by CARE. The rating of "FAAA" and "AAA" indicates "High Safety" with regards to the repayment of interest and principal.
- Commercial Paper is rated at "A1(+)" by CARE & CRISIL and Non-Convertible Debenture (NCD) are rated at "AAA" by CARE, "AAA"(RWN) by India Ratings, "AA+" by CRISIL and "AA+" by ICRA.
- Bank Loans Long Term Rating is rated at "AAA" by CARE and "AA+" by CRISIL.

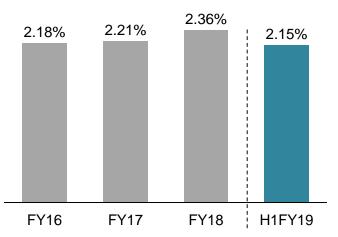
1 Crore = 10 million

## Margin Analysis

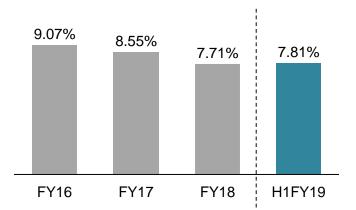




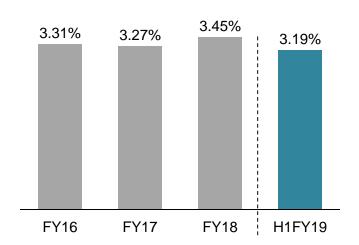




### **Average Cost of Borrowings**



#### **Gross Margin**



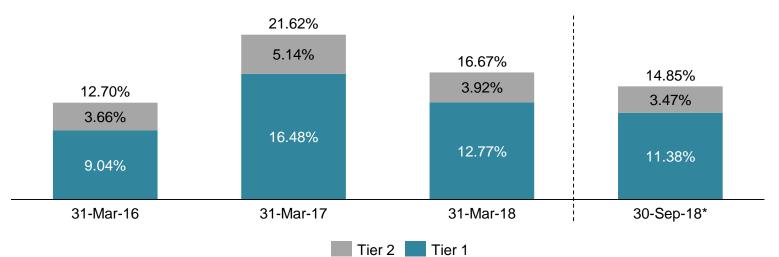
Ratios are calculated on Monthly Average Gross Margin is net of acquisition cost

For the calculation of ratios P&L numbers for H1 FY19 are as per Ind AS

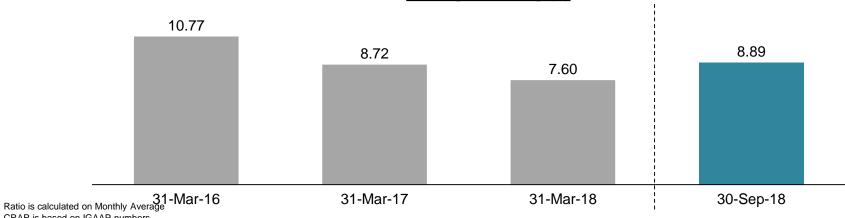
## **CRAR** and Gearing







### **Average Gearing (x)**



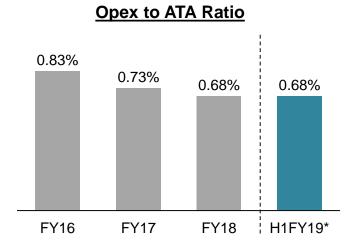
CRAR is based on IGAAP numbers Average Gearing is based on IndAS networth

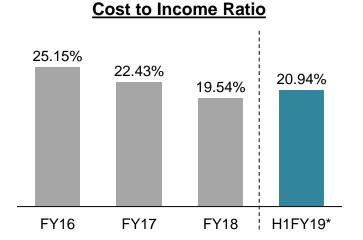
Pnb Housing

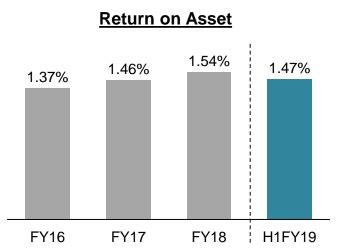
\* As per IGAAP

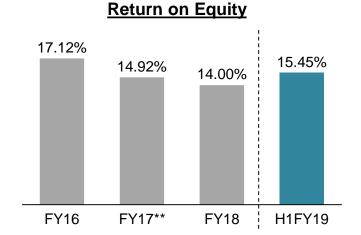
## Operating Leverage playing out with Better Return Profile











Ratios are calculated on Monthly Average

Opex to ATA is calculated as Operating Expenditure(Employee Cost + Other Expenses + Depreciation - Acquisition Cost - CSR cost)/Average Total Assets as per Balance sheet;

\* Includes ESOP cost; excluding Esop cost the Opex to ATA will be 0.63% and Cost to Income ratio will be 19.52%

For the calculation of ratios P&L numbers for H1 FY19 are as per Ind AS

Return on Equity is based on IndAS numbers

<sup>\*\*</sup>Capital of INR 3,000 Crore raised through IPO of 3,87,19,309 fresh equity shares



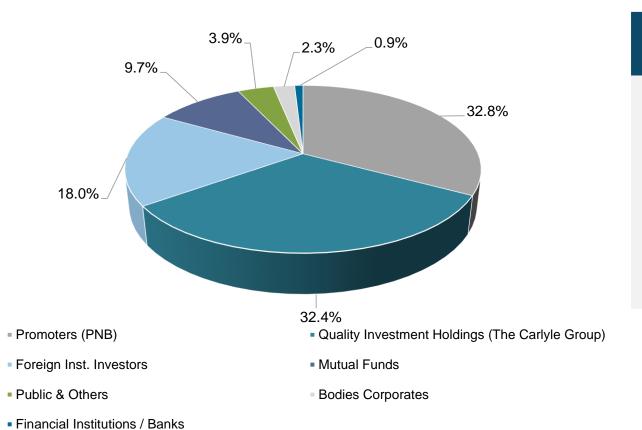




## Shareholding



#### Shareholding as on 30-Sep-18



### **Top Shareholders**

General Atlantic Singapore Fund, Birla Sunlife MF, Motilal Oswal MF, Reliance MF, SBI MF, Malabar Investments, Fidelity, Invesco, Vanguard, Wasatch

Outstanding Shares - 16,74,64,666 shares







### **Profit & Loss Statement**



Particulars (INR Crore)	Q2 FY19	Q2 FY18	YoY	Q1 FY19	QoQ	H1 FY19	H1 FY18	YoY
Revenue from Operations								
Interest Income	1,612.1	1,197.2	34.7%	1,523.8	5.8%	(3,135.9)	2,287.0	37.1%
Fees and commission Income	116.4	70.5		115.5		232.0	142.1	
Net gain on fair value changes	18.0	6.7		8.8		26.8	5.4	
Income on derecognised (assigned) loans	61.7	-		-		61.7	-	
Total Revenue from Operations	1,808.3	1,274.4	41.9%	1,648.1	9.7%	3,456.4	2,434.5	42.0%
Other Income	-	0.1		0.2		0.2	0.2	
Total Income	1,808.3	1,274.4		1,648.3		3,456.6	2,434.7	
Expenses								
Finance Cost	1,228.9	834.8		1,099.8		2,328.6	1,585.3	
Impairment on financial instruments & Write-offs (Expected Credit Loss)	64.7	75.6		44.0		108.7	143.7	
Employee Benefit Expenses	80.9	29.7		50.6		131.5	61.8	
Depreciation and Amortisation	7.9	5.3		6.7		14.6	10.3	
Fees and commission expense	15.6	18.4		18.1		33.7	42.0	
Other Expenses	37.8	34.8		53.9		91.7	70.2	
Total Expenses	1,435.8	998.5	43.8%	1,273.1	12.8%	2,708.8	1,913.3	41.6%
Profit Before Tax	372.5	276.0		375.3		747.7	521.4	
Tax Expense								
-Current Tax	114.7	108.5		137.6		252.3	207.5	
-Deferred Tax	4.8	(22.6)		(18.1)		(13.3)	(46.2)	
Total Tax Expense	119.5	85.9	39.1%	119.5	0.0%	239.0	161.3	48.2%
Net Profit after Tax	253.0	190.1	33.1%	255.8	-1.1%	508.8	360.1	41.3%
Other Comprehensive Income	1.4	(21.9)		0.2		1.6	(22.2)	
Total Comprehensive Income	254.3	168.1		256.0		510.4	338.0	
EPS (Basic)	15.1	11.4		15.3		30.4	21.6	

As per IND AS 1 Crore = 10 million

### **Balance Sheet**



	Particulars (INR Crore)	30-Sep-18
	LIABILITIES	
1	Financial Liabilities	
(a)	Payables	
	(I) Trade Payables	
	<ul><li>(i) total outstanding dues of micro enterprises and small enterprises</li></ul>	-
	<ul><li>(ii) total outstanding dues of creditors other than micro enterprises and small enterprises</li></ul>	125.9
	(II) Other Payables	
	<ul><li>(i) total outstanding dues of micro enterprises and small enterprises</li></ul>	-
	<ul><li>(ii) total outstanding dues of creditors other than micro enterprises and small enterprises</li></ul>	-
(b)	Debt Securities	22,043.5
(c)	Borrowings (Other than Debt Securities)	27,672.9
(d)	Deposits	11,998.5
(e)	Subordinated Liabilities	1,399.0
(f)	Other financial liabilities	1,890.4
	Sub Total - Financial Liabilities	65,130.2
2	Non-Financial Liabilities	
(a)	Provisions	20.5
(b)	Other non-financial liabilities	1,559.4
	Sub Total - Non-Financial Liabilities	1,579.9
3	EQUITY	
(a)	Equity Share capital	167.5
(b)	Other Equity	6,752.2
	Sub Total – Equity	6,919.6
	TOTAL – EQUITY & LIABILITIES	73,629.8

	Particulars (INR Crore)	30-Sep-18
	ASSETS	
1	Financial Assets	
(a)	Cash and cash equivalents	4,071.2
(b)	Bank Balance other than (a) above	0.0
(c)	Derivative financial instruments	130.1
(d)	Receivables	
	(i) Trade Receivables	31.5
	(ii) Other Receivables	-
(e)	Loans	66,949.2
(f)	Investments	1,566.5
(g)	Other Financial Assets	392.1
	Sub Total - Financial Assets	73,140.7
2	Non - Financial Assets	
(a)	Current tax assets (Net)	61.9
(b)	Deferred tax Assets (Net)	40.3
(c)	Investment Property	0.8
(d)	Property, Plant and Equipment	67.5
(e)	Capital work-in-progress	5.5
(f)	Other Intangible assets	19.3
(g)	Other non-financial assets	138.2
(h)	Assets held for sale	155.5
	Sub Total - Non - Financial Assets	489.1
	TOTAL - ASSETS	73,629.8

As per IND AS 1 Crore = 10 million





Saksham – Contributing to the Society



### Glimpses of Social Interventions





#### **Enhancing Human Potential**

Partnered with The Confederation of Real Estate Developers
 Association of India (CREDAI) to conduct Onsite & Offsite skill
 enhancement training programmes for construction workers





#### **Reaching Out, Reaching Far**

 Collaborated with various NGOs and real estate developers to establish 32 day care centres on various construction sites for children of construction workers to provide them with education, hygiene and nutrition





#### **Investing in Education**

- Partnered with VIDYA, a NGO working for the underprivileged children
- Adopted two schools with VIDYA to provide quality education to the underprivileged children





#### **Improving Access to Health Care**

- Supported two government hospitals with an aim to improve infrastructure
- Supported operational cost to run cancer patient helpline and outreach clinic for the patients
- Launched a reproductive health and hygiene programme for young adolescent girls in four villages in UP



### Winning Awards & Accolades





Conferred bronze award at the SKOCH Awards 2018. The award was felicitated for µConnect, a collaborative service platform for underwriting partners.



Winner at The Economic Times Innovation Tribe Awards 2018; winning trophy in BFSI category for its innovative digital solution iBox.



Bagged award at
Trescon BIG 50 BFSI
Leaders Awards. The
award recognises
leaders who identify
need of the hour and
leverage emerging
technologies to
provide holistic
solutions.



Jointly received the 'Best Standout IR' award in the 'Large Cap' category by the prestigious IR Society of India in association with Bloomberg and BNY Mellon."



The Penguin TV Commercial has bagged the Gold Award at FICCI's Best Animated Frames (BAF) Awards 2018.



Conferred as the 'Best Housing Finance Company of the Year' by ET Now Rise with India – BFSI Awards. This is a testament to our persistent efforts towards realizing the dreams of our fellow citizens of owning a home



Recognized as 'Symbol of Excellence in the BFSI Sector' at The Economic Times Best BFSI Brands 2018.



"Leading Housing Finance Company 2017" at National Awards for Best Housing Finance Companies organized by CMO Asia on 24th Nov, 2017 in Mumbai.



Won bronze award at Outdoor Advertising Awards 2017, in the financial services category for its innovative outdoor campaign executed during the IPO.



Bagged a silver award from ABCI (Association of business communication of India) for our Annual Report of FY17.



Mr. Nitant Desai (Chief Centralized Operation & Technology Officer) has been awarded amongst Top 100 CIOs of India



Honored for "IT Security" at CSO 100 Awards organized by CSO 100 Award & IDG Security. This is a testament of our dedication & commitment & stakeholders by giving them an unparalleled security.



Our IPO has been awarded "IPO of the Year" by Finance Monthly Magazine (M&A Award)- This award is a testimony of investor confidence in our Organization and recognition of 'Kshitij – Our transformation journey'.



Awarded 'Excellence in Customer Relation' at GIHED CREDAI Property Show 2017.This award testaments our belief in customer relations.







### ...with Extensive Industry Experience





Sanjaya Gupta **Managing Director** 

Age: 55 Years

No. of Years with PNBHF: 8 Years

Age: 52 Years

No. of Years with

PNBHF: 6 Years

Prior Engagements:

Religare Finvest Ltd

GE Money Indiabulls

**Financial Services** 

Age: 54 Years

**Ansal Group** 

No. of Years with

PNBHF: 23 Years

Prior Engagements:

Prior Engagements: AIG, ABN Amro Bank N.V. and HDFC Limited



PNBHF: 6 Years

**ED - Business Development** 

Prior Engagements: IndusInd Bank ABN AMRO Bank NV ICICI Bank Limited

Age: 46 Years

Prior Engagements:

Xander Finance, Au Small Finance Bank,

ICICI Prudential Life

Insurance, Deutsche

Bank



**Ajay Gupta ED - Risk Management** 





Shaji Varghese

Kapish Jain **Chief Financial Officer** 



Sanjay Jain **Company Secretary & Head Compliance** 

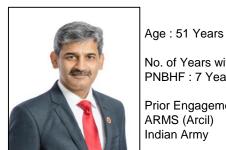


Age: 56 Years

No. of Years with PNBHF: 7 Years

Prior Engagements: **HDFC Standard Life** Insurance, Union National Bank, ICICI Bank

**Nitant Desai Chief Centralised Operation & Technology Officer** 



No. of Years with PNBHF: 7 Years

Prior Engagements: ARMS (Arcil) Indian Army

**Anshul Bhargava Chief People Officer** 

### ...under the Aegis of a Highly Experienced Board





Sunil Mehta
Chairman – Non Executive

Age: 59 Years Current Position:

MD & CEO of PNB



Sh. Lingam Venkata Prabhakar Non Executive Director

Age:

55 Years

**Current Position:** 

Executive Director PNB



Sunil Kaul
Non Executive Director

Age:

58 Years

**Current Position:** 

MD, Carlyle Head, SE Asia, FIG, Carlyle



Shital Kumar Jain Independent Director

•-----

Age:

79 Years

<u>Current Position:</u> Ex Banker & Credit Head India, Citigroup



Gourav Vallabh Independent Director

Age:

41 Years

**Current Position:** 

Professor of Finance, XLRI



R Chandrasekaran Independent Director

\_\_\_\_\_

Age:
61 Years
Current Position:
Founder and Executive

Cognizant

Vice Chairman,



Nilesh S. Vikamsey Independent Director

Age:
54 Years
Current Position:
Sr. Partner, Khimji
Kunverji and Co
Past President-ICAI



Ashwani Kumar Gupta Independent Director

Age: 64 Years

**Current Position:** 

Financial Consultant



Shubhalakshmi Panse Independent Director

Age: 64 Years

Current Position:

Ex-Banker, CMD, Allahabad Bank



Sanjaya Gupta Managing Director

-----

Age: 55 Years

Current Position: MD, PNB Housing

Finance

### Corporate Governance



#### **Board of Directors**

It has 10 members, 3 are non-executive directors, 6 are independent directors and Managing Director

#### **Audit Committee (ACB)**

It has 3 members, all are independent directors

#### **Nomination and Remuneration Committee (NRC)**

It has 4 members, 2 are independent directors and 2 are non-executive director

#### **Corporate Social Responsibility Committee (CSR)**

It has 4 members, 2 are independent director, 1 is non-executive director and Managing Director

#### **Credit Committee of the Board (CCB)**

It has 3 members, 2 are independent directors and Managing Director

#### Stakeholders Relationship Committee (SRC)

It has 4 members, 3 are independent directors and Managing Director

#### **Risk Management Committee (RMC)**

It has 5 members, 2 are independent directors, 2 are non-executive directors and Managing Director

### **Key Takeaways**





Source: : ICRA Indian Mortgage Finance Market Update for FY2018

Consistent product mix

15,900 channel partners

across India

- 2. For H1 FY18-19
- As on 30-Jun-18
- As on 30-Sep-18

borrowing at 7.81%<sup>(2)</sup>





Annexure

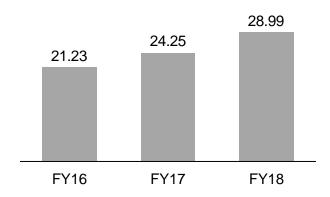


## **Employee Efficiency**

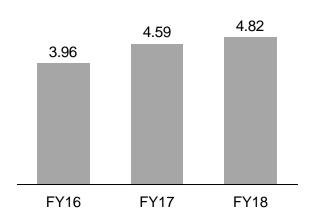


(INR Crore)

#### **Disbursement / Employee**

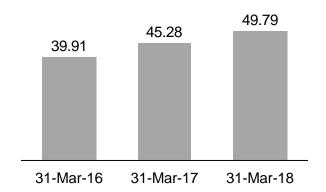


**Total Revenue / Employee** 

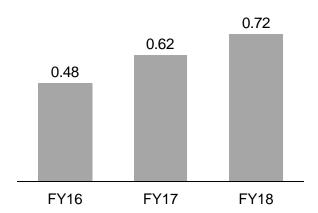


Calculated on average number of employee for the Year 1 Crore = 10 million

#### **Loans Outstanding / Employee**



### **Profitability / Employee**



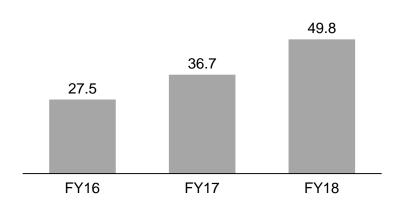


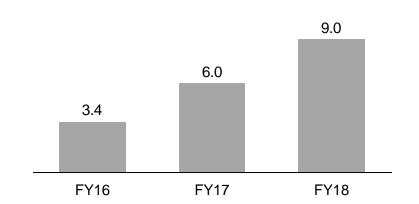
### Return to Shareholders



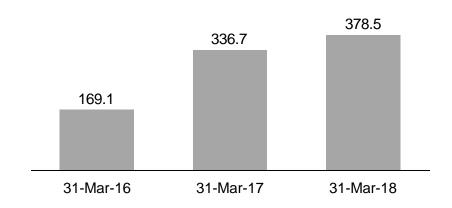
#### **Earnings Per Share (INR)**

### nare (INR) Dividend Per Share (INR)





#### **Book Value Per Share (INR)**



# Glossary



ATA	Average Total Assets	GNPA	Gross Non-Performing Asset
ATS	Average Ticket Size	HFCs	Housing Finance Companies
AUM	Asset Under Management	LAP	Loan against Property
BVPS	Book Value per Share	LRD	Lease Rental Discounting
C/I	Cost to Income	NCDs	Non-Convertible Debentures
CRAR	Capital to Risk Asset Ratio	NII	Net Interest Income
СР	Commercial Paper	NIM	Net Interest Margin
CTL	Corporate Term Loan	NNPA	Net Non-Performing Asset
DPS	Dividend per Share	NPA	Non-Performing Asset
DSA	Direct Selling Agents	NRPLs	Non-Residential Premises Loans
ECB	External Commercial Borrowing	PAT	Profit After Tax
ECL	Expected Credit Loss	PCR	Provision Coverage Ratio
EIR	Effective Interest Rate	ROA	Return on Asset
EPS	Earning Per Share	ROE	Return on Equity

## Formulas



Ratios	Formulas Used
Average Borrowings (%)	Interest Expense / Average Borrowings
Average Gearing Ratio (x)	Average Borrowings / Average Net worth
Average Yield (%)	Interest Income on Loans / Average Loan Assets
Cost to Income (%)	Operating Expenditure(Employee Cost + Other Expenses + Depreciation - Acquisition Cost - CSR cost) / (Net Revenue-Acquisition Cost)
Gross Margin (%)	Total Net Income excluding acquisition cost/Average Total Assets as per Balance sheet
NII (INR)	Interest Income - Interest Expenses
NIM (%)	NII / Average Earning Assets
Opex to ATA (%)	Operating Expenditure(Employee Cost + Other Expenses + Depreciation - Acquisition Cost - CSR cost)/Average Total Assets as per Balance sheet
PCR (%)	ECL Provision and Steady state Provision as a % of GNPA
ROA (%)	Profit After Tax / Average Total Assets
ROE (%)	Profit After Tax / Average Net worth
Spread (%)	Average Yield - Average Cost of Borrowings



# **Thank You**

#### Company:

#### **PNB Housing Finance Limited**

CIN: L65922DL1988PLC033856

Ms. Deepika Gupta Padhi (Head-Investor Relations)

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