

July 26, 2021

The BSE Limited
Phiroze Jeejeebhoy Towers
Dalal Street, Mumbai 400 001

Scrip Code: 513452

Dear Sir,

Subject: Submission of Notice calling 32nd Annual General Meeting and Annual Report for 2020-21

Pursuant to Regulations 34 of the SEBI (Listing Obligations and Disclosure Requirements), Regulations, 2015, we hereby submit the Annual Report of the Company for the financial year 2020-21 along with Notice convening the 32nd Annual General Meeting which is to be held on Wednesday, August 18, 2021, at the Registered Office of the Company at No.5, Ranganathan Gardens, 15th Main Road Extension, Anna Nagar, Chennai 600 040, through video conferencing or other audio visual modes.

The Notice and Annual Report for the year 2020-21 have been sent by email to those members whose email addresses are registered with the Company/Company's Registrar and Share Transfer Agent/ Depository Participant and the same has also been uploaded on the Company's website at www.elangoindustries.com.

This is for your information and record.

Yours faithfully

For Elango Industries Limited



Roshini Selvakumar
Company Secretary



ELANGO INDUSTRIES LIMITED

CIN: L27104TN1989PLC017042

32nd ANNUAL REPORT

2020-21

Regd. Office: No. 5, Ranganathan Gardens, 15th Main Road Extension, Anna Nagar, Chennai 600 040

www.elangoindustries.com; email – compliancebse@kaveripower.com Tel: 044 42172116

ELANGO INDUSTRIES LIMITED

CIN: L27104TN1989PLC017042

ISIN: INE594D01018

Registered Office

No. 5, Ranganathan Gardens,
15th Main Road Extension,
Anna Nagar, Chennai 600 040

Board of Directors

Mr. S. Elangovan – Managing Director
Mr. S. A. Premkumar – Executive Director
Dr. M. Ramasamy – Independent Director
Ms. Preethi Natarajan – Independent Director

Company Secretary

Ms. Roshini Selvakumar (appointed with effect from March 19, 2021)

Chief Financial Officer

Mr. A. Arun Adaikappan (appointed with effect from May 04, 2021)

Bankers

State Bank of India

Statutory Auditors

P Pattabiramen & Co
Chartered Accountants (FRN: 002609S)

Registrar and Share Transfer Agent

Cameo Corporate Services Limited
Subramanian Building, No. 1, Club House Road,
Anna Salai, Chennai 600 002
Ph: 044 28460390/ 044 28460129

Annual General Meeting

August 18, 2021 at 11.00 am

Book Closure

August 12, 2021 to August 18, 2021 (both days inclusive)

ELANGO INDUSTRIES LIMITED**CIN: L27104TN1989PLC017042****No. 5, Ranganathan Garden, 15th Main Road – Extn. Anna Nagar, Chennai – 600 040****Telephone No: 044- 4217 2116: Fax 044- 4217 2118****Website: elangoindustries.com. E-Mail: compliancebse@kaveripower.com**

NOTICE

NOTICE is hereby given that the 32nd Annual General Meeting of the members of **ELANGO INDUSTRIES LIMITED** will be held on Wednesday, August 18, 2021 at 11 a.m., at the Registered Office of the Company at No.5, Ranganathan Garden, (15th Main Road Extension) Anna Nagar, Chennai – 600 040, to transact the following business:

ORDINARY BUSINESS:**1. ADOPTION OF FINANCIAL STATEMENTS**

To receive, consider and adopt the Audited Balance Sheet of the Company as at March 31, 2021 and the Statement of Profit and Loss for the year ended March 31, 2021 together with the Auditors' Report and Boards' Report thereon.

2. APPOINTMENT OF DIRECTOR

To appoint a Director in the place of Mr. S. A. Premkumar – (DIN 00342952) who retires by rotation being eligible offers himself for re-appointment.

3. TO CONSIDER AND APPROVE INCREASE IN AUTHORISED SHARE CAPITAL OF THE COMPANY AND ALTERATION IN THE CAPITAL CLAUSE OF THE MEMORANDUM OF ASSOCIATION.

To consider and, if thought fit, to pass with or without modifications, the following resolution as an ordinary resolution:

RESOLVED THAT pursuant to provisions of Section 61 and other applicable provisions, if any, of the Companies Act, 2013 read with Companies (Share Capital and Debenture) Rules, 2014, subject to all other applicable provisions of the Companies Act, 2013, if any (including any statutory modification or re enactment thereof for the time being in force) and provisions of the Memorandum of Association and Articles of Association, the authorised share capital of the Company be and is hereby increased from Rs. 4,00,00,00 (Rupees Four Crores only) divided into 40,00,000 (Forty Lakh only)

equity shares of Rs. 10 (Rupees ten only) each to Rs. 5,00,00,000 (Rupees five Crores only) divided into 50,00,000 (Fifty Lakhs only) equity shares of Rs. 10 (Rupees Ten) each.

RESOLVED FURTHER THAT pursuant to provisions of Section 13 read with Section 61 of the Companies Act, 2013 and other applicable provisions if any of the Companies Act, 2013 and the rules made there under, as may be applicable, the Clause V of the Memorandum of Association of the Company is hereby altered by substitution of the following new clause:

V. The Authorised Share Capital of the Company is Rs. 5,00,00,000 (Rupees five Crores only) divided into 50,00,000 (Fifty Lakhs only) equity shares of Rs. 10 (Rupees Ten) each.

RESOLVED FURTHER THAT the Board of Directors and the Company Secretary of the Company be and are hereby authorised to take all steps as may be necessary, proper and expedient to give effect to this resolution.

SPECIAL BUSINESS:

4. TO CONSIDER AND APPROVE THE RELATED PARTY TRANSACTION

To consider and if thought fit, to pass with or without modifications, the following resolution as ordinary resolution:

RESOLVED THAT pursuant to the provisions of Section 188 and other applicable provisions, if any of the Companies Act, 2013 and the Rules made there under (including any statutory modification or re-enactment thereof for the time being in force) and subject to such other approvals, consents, permissions and sanctions of any authority as may be necessary, consent of the Company be and is hereby accorded to the Board of Directors to execute an O & M (Operations & Maintenance) Contract with M/s Kaveri Gas Power Private Ltd– “KGPL”, Chennai (a Group Company) on the following terms and conditions:

- a) Nature of the Contract: Undertaking of Operations & Maintenance activities for the power plant, marketing and selling of power generated by power plant run by M/s Kaveri Gas Power Private Limited “KGPL”.
- b) Price Structure: The Company shall abide by the price structure entered into in the

agreement. It briefly states that, KGPL shall pay monthly fees of not more than Rs 10,00,000/-(Rupees Ten Lakhs only) based on the bills raised for provision of operation and maintenance services.

- c) Term of Contract: The contract period is for a period of five years and shall be renewable upon mutual consent of both parties.

RESOLVED FURTHER THAT the Board of Directors of the Company be and is hereby authorised to do all such acts, deeds, matters and things as may be necessary to give effect to the above Resolution.

5. TO CONSIDER AND APPROVE THE RELATED PARTY TRANSACTION

To consider and if thought fit, to pass with or without modifications, the following resolution as ordinary resolution:

RESOLVED THAT pursuant to the provisions of Section 188 and other applicable provisions, if any of the Companies Act, 2013 and the Rules made there under (including any statutory modification or re-enactment thereof for the time being in force) and subject to such other approvals, consents, permissions and sanctions of any authority as may be necessary, consent of the Company be and is hereby accorded to the Board of Directors to execute a lease agreement for leasing of spare part to conduct the operations and maintenance activity for the power plants.

RESOLVED FURTHER THAT such spare part shall be purchased by the company and leased to the client company - Kaveri Gas Power Private Limited (KGPL) a related party and lease rent shall be charged on monthly basis as mentioned in the lease agreement and subject to renewal upon mutual consent of the parties for a further period.

RESOLVED FURTHER THAT the Board of Directors of the Company be and is hereby authorised to do all such acts, deeds, matters and things as may be necessary to give effect to the above Resolution.

Place: Chennai
Date: 20.07.2021

**By the order of the Board
For Elango Industries Limited**

(Roshini Selvakumar)
Company Secretary

ELANGO INDUSTRIES LIMITED

CIN: L27104TN1989PLC017042

No. 5, Ranganathan Gardens, 15th Main Road Extn,

Anna Nagar, Chennai 600 040

Tel: 044 42172116

Website: www.elangoindustries.com**IMPORTANT NOTES:**

- Explanatory statement pursuant to Section 102 (1) of the Companies Act, 2013 in respect of the items of the Special Business as set out above is annexed hereto.
 - General instructions for accessing and participating in the 32nd Annual General Meeting through Video Conferencing and Other Audio Visual Means Facility and voting through electronic means including e-voting.
1. As you are aware, in view of the situation arising due to COVID-19 global pandemic, the general meetings of the companies shall be conducted as per the guidelines issued by the Ministry of Corporate Affairs (MCA) vide Circular No. 14/2020 dated April 8, 2020, Circular No.17/2020 dated April 13, 2020 and Circular No. 20/2020 dated May 05, 2020. The forthcoming AGM/EGM will thus be held through through video conferencing (VC) or other audio visual means (OAVM). Hence, Members can attend and participate in the ensuing AGM/EGM through VC/OAVM.
 2. Pursuant to the provisions of Section 108 of the Companies Act, 2013 read with Rule 20 of the Companies (Management and Administration) Rules, 2014 (as amended) and Regulation 44 of SEBI (Listing Obligations & Disclosure Requirements) Regulations 2015 (as amended), and MCA Circulars dated April 08, 2020, April 13, 2020 and May 05, 2020 the Company is providing facility of remote e-voting to its Members in respect of the business to be transacted at the AGM/EGM. For this purpose, the Company has entered into an agreement with Central Depository Services (India) Limited (CDSL) for facilitating voting through electronic means, as the authorized e-Voting's agency. The facility of casting votes by a member using remote e-voting as well as the e-voting system on the date of the EGM/AGM will be provided by CDSL.
 3. The Members can join the EGM/AGM in the VC/OAVM mode 15 minutes before

and after the scheduled time of the commencement of the Meeting by following the procedure mentioned in the Notice. The facility of participation at the EGM/AGM through VC/OAVM will be made available to atleast 1000 members on first come first served basis. This will not include large Shareholders (Shareholders holding 2% or more shareholding), Promoters, Institutional Investors, Directors, Key Managerial Personnel, the Chairpersons of the Audit Committee, Nomination and Remuneration Committee and Stakeholders Relationship Committee, Auditors etc. who are allowed to attend the EGM/AGM without restriction on account of first come first served basis.

4. The attendance of the Members attending the AGM/EGM through VC/OAVM will be counted for the purpose of ascertaining the quorum under Section 103 of the Companies Act, 2013.
5. Pursuant to MCA Circular No. 14/2020 dated April 08, 2020, , the facility to appoint proxy to attend and cast vote for the members is not available for this AGM/EGM. However, in pursuance of Section 112 and Section 113 of the Companies Act, 2013, representatives of the members such as the President of India or the Governor of a State or body corporate can attend the AGM/EGM through VC/OAVM and cast their votes through e-voting.
6. In line with the Ministry of Corporate Affairs (MCA) Circular No. 17/2020 dated April 13, 2020, the Notice calling the AGM/EGM has been uploaded on the website of the Company at elangoindustries.com. The Notice can also be accessed from the websites of the Stock Exchanges i.e. BSE Limited at www.bseindia.com.
7. The AGM/EGM Notice is also disseminated on the website of CDSL (agency for providing the Remote e-Voting facility and e-voting system during the AGM/EGM) i.e. www.evotingindia.com.
8. The AGM/EGM has been convened through VC/OAVM in compliance with applicable provisions of the Companies Act, 2013 read with MCA Circular No. 14/2020 dated April 8, 2020 and MCA Circular No. 17/2020 dated April 13, 2020 and MCA Circular No. 20/2020 dated May 05, 2020.
9. In continuation of this Ministry's **General Circular No. 20/2020**, dated 05th May,

2020 and after due examination, it has been decided to allow companies whose AGMs were due to be held in the year 2020, or become due in the year 2021, to conduct their AGMs on or before 31.12.2021, in accordance with the requirements provided in paragraphs 3 and 4 of the General Circular No. 20/2020 as per MCA circular no. 02/2021 dated January,13,2021.

THE INTRUCTIONS OF SHAREHOLDERS FOR E-VOTING AND JOININGVIRTUAL MEETINGSARE AS UNDER:

- (i) The voting period begins on August 12, 2021 at 10.00 am and ends on August 17, 2021 at 5.00 pm. During this period shareholders' of the Company, holding shares either in physical form or in dematerialized form, as on the cut-off date (record date) of August 11, 2021 may cast their vote electronically. The e-voting module shall be disabled by CDSL for voting thereafter.
- (ii) Shareholders who have already voted prior to the meeting date would not be entitled to vote at the meeting venue.
- (iii) Pursuant to SEBI Circular No. **SEBI/HO/CFD/CMD/CIR/P/2020/242 dated 09.12.2020**, under Regulation 44 of Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015, listed entities are required to provide remote e-voting facility to its shareholders, in respect of all shareholders' resolutions. However, it has been observed that the participation by the public non-institutional shareholders/retail shareholders is at a negligible level. Currently, there are multiple e-voting service providers (ESPs) providing e-voting facility to listed entities in India. This necessitates registration on various ESPs and maintenance of multiple user IDs and passwords by the shareholders.

In order to increase the efficiency of the voting process, pursuant to a public consultation, it has been decided to enable e-voting to **all the demat account holders, by way of a single login credential, through their demat accounts/ websites of Depositories/ Depository Participants**. Demat account holders would be able to cast their vote without having to register again with the ESPs, thereby, not only facilitating seamless authentication but also enhancing ease and convenience of participating in e-voting process.

- (iv) In terms of SEBI circular **no. SEBI/HO/CFD/CMD/CIR/P/2020/242** dated December 9, 2020 on e-Voting facility provided by Listed Companies, Individual shareholders holding

securities in demat mode are allowed to vote through their demat account maintained with Depositories and Depository Participants. Shareholders are advised to update their mobile number and email Id in their demat accounts in order to access e-Voting facility.

Pursuant to above said SEBI Circular, Login method for e-Voting and joining virtual meetings **for Individual shareholders holding securities in Demat mode CDSL/NSDL** is given below:

Type of shareholders	Login Method
Individual Shareholders holding securities in Demat mode with CDSL	<ol style="list-style-type: none"> 1) Users who have opted for CDSL Easi / Easiest facility, can login through their existing user id and password. Option will be made available to reach e-Voting page without any further authentication. The URL for users to login to Easi / Easiest are https://web.cdslindia.com/myeasi/home/login or visit www.cdslindia.com and click on Login icon and select New System Myeasi. 2) After successful login the Easy / Easiest user will be able to see the e-Voting option for eligible companies where the e voting is in progress as per the information provided by company. On clicking the evoting option, the user will be able to see e-Voting page of the e-Voting service provider for casting your vote during the remote e-Voting period or joining virtual meeting & voting during the meeting. Additionally, there is also links provided to access the system of all e-Voting Service Providers i.e. CDSL/NSDL/KARVY/LINKINTIME, so that the user can visit the e-Voting service providers' website directly. 1) If the user is not registered for Easi/Easiest, option to register is available at https://web.cdslindia.com/myeasi/Registration/EasiRegistration 2) Alternatively, the user can directly access e-Voting page by providing Demat Account Number and PAN No. from a e-Voting link available on www.cdslindia.com home page or

	<p>click on https://evoting.cdslindia.com/Evoting/EvotingLoginThe system will authenticate the user by sending OTP on registered Mobile & Email as recorded in the Demat Account. After successful authentication, user will be able to see the e-Voting option where the e voting is in progress and also able to directly access the system of all e-Voting Service Providers.</p>
<p>Individual Shareholders holding securities in demat mode with NSDL</p>	<ol style="list-style-type: none"> 1) If you are already registered for NSDL IDeAS facility, please visit the e-Services website of NSDL. Open web browser by typing the following URL: https://eservices.nsdl.com either on a Personal Computer or on a mobile. Once the home page of e-Services is launched, click on the “Beneficial Owner” icon under “Login” which is available under ‘IDeAS’ section. A new screen will open. You will have to enter your User ID and Password. After successful authentication, you will be able to see e-Voting services. Click on “Access to e-Voting” under e-Voting services and you will be able to see e-Voting page. Click on company name or e-Voting service provider name and you will be re-directed to e-Voting service provider website for casting your vote during the remote e-Voting period or joining virtual meeting & voting during the meeting. 2) If the user is not registered for IDeAS e-Services, option to register is available at https://eservices.nsdl.com. Select “Register Online for IDeAS “Portal or click at https://eservices.nsdl.com/SecureWeb/IdeasDirectReg.jsp 3) Visit the e-Voting website of NSDL. Open web browser by typing the following URL: https://www.evoting.nsdl.com/ either on a Personal Computer or on a mobile. Once the home page of e-Voting system is launched, click on the icon “Login” which is available under ‘Shareholder/Member’ section. A new screen will open. You will have to enter your User ID (i.e. your sixteen digit demat account number hold with NSDL), Password/OTP and a Verification Code as shown on the

	<p>screen. After successful authentication, you will be redirected to NSDL Depository site wherein you can see e-Voting page. Click on company name or e-Voting service provider name and you will be redirected to e-Voting service provider website for casting your vote during the remote e-Voting period or joining virtual meeting & voting during the meeting</p>
<p>Individual Shareholders (holding securities in demat mode) login through their Depository Participants</p>	<p>You can also login using the login credentials of your demat account through your Depository Participant registered with NSDL/CDSL for e-Voting facility. After Successful login, you will be able to see e-Voting option. Once you click on e-Voting option, you will be redirected to NSDL/CDSL Depository site after successful authentication, wherein you can see e-Voting feature. Click on company name or e-Voting service provider name and you will be redirected to e-Voting service provider website for casting your vote during the remote e-Voting period or joining virtual meeting & voting during the meeting.</p>

Important note: Members who are unable to retrieve User ID/ Password are advised to use Forget User ID and Forget Password option available at abovementioned website.

Helpdesk for Individual Shareholders holding securities in demat mode for any technical issues related to login through Depository i.e. CDSL and NSDL

Login type	Helpdesk details
Individual Shareholders holding securities in Demat mode with CDSL	Members facing any technical issue in login can contact CDSL helpdesk by sending a request at helpdesk.evoting@cdslindia.com or contact at 022-23058738 and 22-23058542-43.
Individual Shareholders holding securities in Demat mode with NSDL	Members facing any technical issue in login can contact NSDL helpdesk by sending a request at evoting@nsdl.co.in or call at toll free no.: 1800 1020 990 and 1800 22 44 30

(v) Login method for e-Voting and joining virtual meetings for **Physical shareholders and shareholders other than individual holding in Demat form.**

- 1) The shareholders should log on to the e-voting website www.evotingindia.com.
- 2) Click on “Shareholders” module.
- 3) Now enter your User ID
 - a. For CDSL: 16 digits beneficiary ID,
 - b. For NSDL: 8 Character DP ID followed by 8 Digits Client ID,
 - c. Shareholders holding shares in Physical Form should enter Folio Number registered with the Company.
- 4) Next enter the Image Verification as displayed and Click on Login.
- 5) If you are holding shares in demat form and had logged on to www.evotingindia.com and voted on an earlier e-voting of any company, then your existing password is to be used.
- 6) If you are a first-time user follow the steps given below:

	For Physical shareholders and other than individual shareholders holding shares in Demat.
PAN	Enter your 10digit alpha-numeric *PAN issued by Income Tax Department (Applicable for both demat shareholders as well as physical shareholders) <ul style="list-style-type: none"> • Shareholders who have not updated their PAN with the Company/Depository Participant are requested to use the sequence number sent by Company/RTA or contact Company/RTA.
Dividend Bank Details OR Date of Birth (DOB)	Enter the Dividend Bank Details or Date of Birth (in dd/mm/yyyy format) as recorded in your demat account or in the company records in order to login. <ul style="list-style-type: none"> • If both the details are not recorded with the depository or company, please enter the member id / folio number in the Dividend Bank details field.

- (vi) After entering these details appropriately, click on “SUBMIT” tab.
- (vii) Shareholders holding shares in physical form will then directly reach the Company selection screen. However, shareholders holding shares in demat form will now reach

‘Password Creation’ menu wherein they are required to mandatorily enter their login password in the new password field. Kindly note that this password is to be also used by the demat holders for voting for resolutions of any other company on which they are eligible to vote, provided that company opts for e-voting through CDSL platform. It is strongly recommended not to share your password with any other person and take utmost care to keep your password confidential.

- (viii) For shareholders holding shares in physical form, the details can be used only for e-voting on the resolutions contained in this Notice.
- (ix) Click on the EVSN for the relevant <Company Name> on which you choose to vote.
- (x) On the voting page, you will see “RESOLUTION DESCRIPTION” and against the same the option “YES/NO” for voting. Select the option YES or NO as desired. The option YES implies that you assent to the Resolution and option NO implies that you dissent to the Resolution.
- (xi) Click on the “RESOLUTIONS FILE LINK” if you wish to view the entire Resolution details.
- (xii) After selecting the resolution, you have decided to vote on, click on “SUBMIT”. A confirmation box will be displayed. If you wish to confirm your vote, click on “OK”, else to change your vote, click on “CANCEL” and accordingly modify your vote.
- (xiii) Once you “CONFIRM” your vote on the resolution, you will not be allowed to modify your vote.
- (xiv) You can also take a print of the votes cast by clicking on “Click here to print” option on the Voting page.
- (xv) If a demat account holder has forgotten the login password then Enter the User ID and the image verification code and click on Forgot Password & enter the details as prompted by the system.
- (xvi) **Additional Facility for Non – Individual Shareholders and Custodians –For Remote Voting only.**
 - Non-Individual shareholders (i.e. other than Individuals, HUF, NRI etc.) and Custodians are required to log on to www.evotingindia.com and register themselves in the “Corporates” module.
 - A scanned copy of the Registration Form bearing the stamp and sign of the entity should be emailed to helpdesk.evoting@cdslindia.com.
 - After receiving the login details a Compliance User should be created using the admin login and password. The Compliance User would be able to link the account(s) for

which they wish to vote on.

- The list of accounts linked in the login should be mailed to helpdesk.evoting@cdslindia.com and on approval of the accounts they would be able to cast their vote.
- A scanned copy of the Board Resolution and Power of Attorney (POA) which they have issued in favour of the Custodian, if any, should be uploaded in PDF format in the system for the scrutinizer to verify the same.
- Alternatively Non Individual shareholders are required to send the relevant Board Resolution/ Authority letter etc. together with attested specimen signature of the duly authorized signatory who are authorized to vote, to the Scrutinizer and to the Company at the email address viz; compliancebse@kaveripower.com, if they have voted from individual tab & not uploaded same in the CDSL e-voting system for the scrutinizer to verify the same.

INSTRUCTIONS FOR SHAREHOLDERS ATTENDING THE AGM/EGM THROUGH VC/OAVM & E-VOTING DURING MEETING ARE AS UNDER:

1. The procedure for attending meeting & e-Voting on the day of the AGM/EGM is same as the instructions mentioned above for e-voting.
2. The link for VC/OAVM to attend meeting will be available where the EVSN of Company will be displayed after successful login as per the instructions mentioned above for e-voting.
3. Shareholders who have voted through Remote e-Voting will be eligible to attend the meeting. However, they will not be eligible to vote at the AGM/EGM.
4. Shareholders are encouraged to join the Meeting through Laptops / IPads for better experience.
5. Further shareholders will be required to allow Camera and use Internet with a good speed to avoid any disturbance during the meeting.
6. Please note that Participants Connecting from Mobile Devices or Tablets or through Laptop connecting via Mobile Hotspot may experience Audio/Video loss due to Fluctuation in their respective network. It is therefore recommended to use Stable Wi-Fi or LAN Connection to mitigate any kind of aforesaid glitches.
7. Shareholders who would like to express their views/ask questions during the meeting may register themselves as a speaker by sending their request in advance at least **3 days prior to meeting** mentioning their name, demat account number/folio number, email id, mobile number at (company email id). The shareholders who do not wish to

speak during the AGM but have queries may send their queries in advance **3 days prior to meeting** mentioning their name, demat account number/folio number, email id, mobile number at compliancebse@kaveripower.com. These queries will be replied to by the company suitably by email.

8. Those shareholders who have registered themselves as a speaker will only be allowed to express their views/ask questions during the meeting.
9. Only those shareholders, who are present in the AGM/EGM through VC/OAVM facility and have not casted their vote on the Resolutions through remote e-Voting and are otherwise not barred from doing so, shall be eligible to vote through e-Voting system available during the EGM/AGM.
10. If any Votes are cast by the shareholders through the e-voting available during the EGM/AGM and if the same shareholders have not participated in the meeting through VC/OAVM facility, then the votes cast by such shareholders shall be considered invalid as the facility of e-voting during the meeting is available only to the shareholders attending the meeting.

PROCESS FOR THOSE SHAREHOLDERS WHOSE EMAIL/MOBILE NO. ARE NOT REGISTERED WITH THE COMPANY/DEPOSITORIES.

1. For Physical shareholders- please provide necessary details like Folio No., Name of shareholder, scanned copy of the share certificate (front and back), PAN (self attested scanned copy of PAN card), AADHAR (self attested scanned copy of Aadhar Card) by email to **Company/RTA email id**.
2. For Demat shareholders - please update your email id & mobile no. with your respective Depository Participant (DP)
3. For Individual Demat shareholders – Please update your email id & mobile no. with your respective Depository Participant (DP) which is mandatory while e-Voting & joining virtual meetings through Depository. If you have any queries or issues regarding attending AGM & e-Voting from the CDSL e-Voting System, you can write an email to helpdesk.evoting@cdslindia.com or contact at 022-23058738 and 022-23058542/43.

All grievances connected with the facility for voting by electronic means may be addressed to Mr. Rakesh Dalvi, Sr. Manager, (CDSL,) Central Depository Services (India) Limited, A Wing, 25th Floor, MarathonFuturex, Mafatlal Mill Compounds, N M Joshi Marg, Lower

Parel (East), Mumbai - 400013 or send an email to helpdesk.evoting@cdslindia.com or call on 022-23058542/43.

EXPLANATORY STATEMENT PURSUANT TO SECTION 102 OF THE COMPANIES ACT, 2013:

ITEM NO 3:

In order to facilitate fund raising in the future via rights/ preferential issue of equity shares of the company, it is necessary to increase the authorised share capital of the company and to perform subsequent amendments to the Memorandum of Association of the Company. The increase in authorised share capital would necessitate amendment to the Clause V of the Memorandum of Association of the Company and require approval of members by passing an ordinary resolution.

Your Board of Directors therefore recommends the ordinary resolution for approval of the members as set out in Item No 3 of the accompanying Notice.

None of the Directors, Key Managerial Personnel of the Company and their relatives are concerned or financially interested or otherwise, to the extent of their directorship or their shareholding by them.

ITEM NO 4:

The members of the company may please note that the company has to obtain the approval of the members of the company for entering into related party transactions with related parties pursuant to the provisions of the Companies Act, 2013. It is hereby informed that the previous approval sought in the 27th Annual General Meeting for a period of 5 years is expiring and the company decides to renew the same agreement with modified terms for a further period of 5 years. It may also be noted that to execute an O & M (Operations & Maintenance) Contract with M/s Kaveri Gas Power Private Ltd- "KGPL", Chennai (a Group Company) is a 'related party' within the meaning of Section 2 (76) of the Companies Act, 2013, and thus the transaction requires the approval of members by a Special Resolution under Section 188 of the Companies Act, 2013.

The particulars of the transaction pursuant to Para 3 of the Explanations to Rule 15 of Companies (Meeting of Board and its Powers) Rules, 2014 are as under:

(a)	Name of the related party	Kaveri Gas Power Private Ltd-“KGPL”,
(b)	Name of the Director or Key Managerial personnel who is related	Mr. S. Elangovan and Mr. S. A Premkumar are common directors/promoters in Elango Industries Limited and Kaveri Gas Power Private Limited
(c)	Nature of relationship	As stated above
(d)	Nature, Material terms, monetary value and particulars of the agreement	<p>Undertaking of Operations & Maintenance activities for the Power Plant run by M/s Kaveri Gas Power Private Ltd-“KGPL”</p> <p>a) <u>Price Structure:</u> “KGPL” shall pay a monthly fees of not more than Rs 10,00,000/- (Rupees Ten Lakhs only) based on the bills raised for the operation and maintenance services provided by the Company.</p> <p>b) <u>Term of Contract:</u> The contract period is for a period of five years and shall be renewable upon mutual consent of both parties.</p>
(e)	Any other important information for the members to take a decision on the proposed resolution	The Board of Directors of the company approved to undertake a few activities Viz. EPC Contracts and O&M Contracts which will generate revenues for the company. Accordingly the Board of Directors recommends the passing of the above resolution since it is in the best interests of the company.

ITEM NO 5:

The members of the company may please note that the company has to obtain the approval of the members of the company for entering into related party transactions with related parties pursuant to the provisions of the Companies Act, 2013. It is hereby informed that Elango Industries Limited has accorded the approval of the Board of Directors in its meeting held on July 20, 2021 that, if any spare part is purchased by the Company in due course to conduct the operations and maintenance services to its client company, M/s Kaveri Gas Power Private Ltd”–“KGPL”, it may do so by leasing such spare part to the client company. Further, the company shall enter into an agreement with the client company for leasing of such spare part and collect a monthly fee as the lease rent.

M/s Kaveri Gas Power Private Ltd ”–“KGPL”, Chennai (a Group Company) is a ‘related party’ within the meaning of Section 2 (76) of the Companies Act, 2013, and thus the transaction requires the approval of members by a Special Resolution under Section 188 of the Companies Act, 2013.

The particulars of the transaction pursuant to Para 3 of the Explanations to Rule 15 of Companies (Meeting of Board and its Powers) Rules, 2014 are as under:

(a)	Name of the related party	Kaveri Gas Power Private Ltd–“KGPL”,
(b)	Name of the Director or Key Managerial personnel who is related	Mr. S. Elangovan and Mr. S. A Premkumar are common directors/promoters in Elango Industries Limited and Kaveri Gas Power Private Limited
(c)	Nature of relationship	As stated above

(d)	Nature, Material terms, monetary value and particulars of the agreement	<p>Lease of spare part to conduct the Operations and Maintenance activity. Such spare part to be fitted in the premises on KGPL to conduct the O& M activity.</p> <p>a) <u>Price Structure</u>: “KGPL” shall pay a monthly fees as per the lease agreement as lease rent.</p> <p>b) <u>Term of Contract</u>: The contract period shall be as per the agreement entered by both parties.</p>
(e)	Any other important information for the members to take a decision on the proposed resolution	<p>The Board of Directors of the company approved to undertake a few activities Viz. EPC Contracts and O&M Contracts which will generate revenues for the company. Accordingly the Board of Directors recommend the passing of the above resolution since it is in the best interests of the company.</p>

Annexure to the Notice

Details of Directors seeking appointment/re-appointment at the Annual General Meeting (Pursuant to Regulation 36(3) of the SEBI (Listing Obligation and Disclosure Requirements), Regulations 2015):

Particulars	Mr. S. A. Premkumar
DIN	00342952
Date of First Appointment and Qualification	21/12/1995 Graduate in Commerce
Date of Birth	25/11/1970
Expertise in	Mr. Premkumar is a successful first generation

specific functional areas	entrepreneur. He has more than 17 years' experience in the Power Generation Industry. He is an integral part of the all the group ventures and been instrumental in bringing the company to this level in the power industry. During his past 17 years of experience he had excelled not only procurement, marketing and sales matter but also entire operation of the works and administration
Directorships held in other Public/private Companies (excluding foreign Companies and Section 8 companies)	Mr. S.A Premkumar apart from being a Director also member of Audit Committee, Nomination and Remuneration Committee and Stakeholders Relationship Committee of your Company
Committee / Executive position held in other companies	Nil
Number of shares held in the Company	1,09,700
Relationship with other Directors	He is related to Managing Director, Mr. S. Elangovan

The Board of Directors of the recommends the resolution of the accompanying Notice for your approval.

**By the order of the Board
For Elango Industries Limited**

**Place: Chennai
Date: 20.07.2021**

**(Roshini Selvakumar)
Company Secretary**

ELANGO INDUSTRIES LIMITED
CIN: L27104TN1989PLC017042
No. 5, Ranganathan Gardens, 15th Main Road Extn,
Anna Nagar, Chennai 600 040
Tel: 044 42172116
Website: www.elangoindustries.com

REPORT OF THE BOARD OF DIRECTORS

Dear Members,

The Board presents the Thirty-second Annual Report together with the Audited Financial Statement and the Auditor's Report for the Financial Year ended March 31, 2021.

FINANCIAL HIGHLIGHTS

The financial highlights are set out below:

	Rs. Lakhs	
	2020-21	2019-20
Net Sales/ Income	25.00	15.00
Other Income	11.25	0.43
Total Income	36.25	15.43
Profit/Loss Before Depreciation and Tax	5.45	3.79
Depreciation	0.02	-
Profit/Loss before Tax	5.47	3.79
Less : Provision for Tax	1.20	0.00
Profit/Loss after Tax	4.27	3.79
Add : Profit/ Loss brought forward	32.52	28.73
Changes during the year	4.13	-
Profit/Loss Carried to Balance Sheet	40.91	32.52

DIRECTORS' RESPONSIBILITY STATEMENT

Pursuant to the requirements under Section 134(5) of the Companies Act, 2013 with respect to Directors' Responsibility Statement, your Directors confirm that they have:

- a) followed in the preparation of the Annual Accounts, the applicable Accounting Standards and given proper explanation relating to material departures ; if any
- b) selected such Accounting Policies and applied them consistently and made judgments and estimates that are reasonable and prudent so as to give a true and fair view of the state of affairs of the Company at the end of the financial year and of the profit and Loss Account of the Company for that period;
- c) taken proper and sufficient care for maintenance of adequate accounting records for the year ended March 31, 2021 in accordance with the provisions of the Companies

Act, 2013 for safeguarding the assets of the Company and for the prevention and detection of Fraud and other irregularities;

- d) prepared the Annual Accounts on an ongoing basis;
- e) laid down internal financial controls to be followed by the company and that such internal financial controls are adequate and were operating effectively; and
- f) Devised proper systems to ensure compliance with the provisions of all applicable laws and that such system were adequate and operating effectively.

PERFORMANCE/ BUSINESS OVERVIEW

The annexed Management Discussion and Analysis forms part of this report and covers, amongst other matters, the performance of the Company during the financial year 2020-21, prospects for the current year 2021-22 as well as the future outlook.

MANAGEMENT DISCUSSION AND ANALYSIS

Pursuant to Schedule V of SEBI (Listing Obligations and Disclosure Requirement) Regulations, 2015 – Management Discussions and Analysis is given separately in Annexure- 1 and forms part of this report.

BUSINESS RESPONSIBILITY REPORT

Business Responsibility Report is not applicable to our Company as it doesn't form part of top 1000 companies based on market capitalisation.

STATEMENT PURSUANT TO LISTING AGREEMENTS

The Company's securities are listed with BSE Limited. The company confirms that it has paid the Annual Listing Fees for the year 2021-22 in time and there were no arrears

CORPORATE GOVERNANCE

As per Regulation 15 (2) (a) of SEBI (Listing Obligations and Disclosure Requirement) Regulations, 2015 compliance of corporate governance is exempted for those listed entities whose paid up share capital does not exceed Rupees ten

crores and net worth does not exceed Rupees twenty five crores as on the last day of the previous financial year.

Corporate Governance pursuant to Regulation 27 of SEBI (Listing Obligations and Disclosure Requirement) Regulations, 2015 is not applicable to our Company as the paid up capital Rs. 3,81,61,000/- (Rupees Three Crores Eighty One Lakhs Sixty One Thousand Only) and the Net worth is Rs. 4,64,95,297/- (Rupees Four Crores Sixty Four Lakhs Ninety Five Thousand Two Hundred Ninety Seven Only) as on the last day of the previous financial year i.e. March 31, 2020.

DIVIDEND

In the unforeseen and uncertain times of COVID 19, it is difficult to predict when business conditions will normalize. Considering financial performance and ensuring liquidity for operations for the financial year 2021-22, the Directors have decided not to recommend any dividend to the shareholders for the financial year 2020-21.

BOARD MEETINGS

During the Financial Year, six meetings of the Board of Directors were held on June 29, 2020, July 29, 2020, August 12, 2020, November 10, 2020, January 28, 2021 and March 19, 2021. The intervening gap between the meetings was within the period as prescribed under the Companies Act, 2013. All the directors attended all the meetings.

DIRECTORS AND KEY MANAGERIAL PERSONNEL

As on date of this report, the Company has 4 directors of which 2 directors are independent directors.

Mr. S. A. Premkumar (DIN: 00342952), retires by rotation at the ensuing Annual General Meeting and being eligible, offers himself for reappointment. The Directors recommend re-appointment of Mr. S. A. Premkumar as the Director on the Board.

Mr. Prasant Kumar Sahoo who had been appointed as Company Secretary and Compliance officer of the Company with effect from February 20, 2020 has resigned from the Company with effect from May 15, 2020. Further, the Company has appointed Ms. Ritu Sharma as Company Secretary and Compliance Officer of the Company with

effect from August 12, 2020, who resigned on March 18, 2021. Thereafter, Ms. Roshini Selvakumar has been appointed as the Company Secretary and Compliance officer of the Company as per Regulation 6(1) of SEBI (Listing Obligations and Disclosure Requirement) Regulations, 2015.

The Chief Financial Officer Mr. M. Nagarajan tendered his resignation, which was accepted by the Board in its meeting held on May 04, 2021, with effect from May 10, 2021. The Board of Directors have appointed Mr. A. Arun Adaikappan to fill the vacancy with effect from May 11, 2021.

The following are the Key Managerial Personnel (KMP's) of the Company:

- Mr. S. Elangovan, Managing Director
- Mr. S. A. Premkumar, Executive Director
- Mr. A. Arun Adaikappan, Chief Financial Officer
- Ms. Roshini Selvakumar, Company Secretary

Certificate of Non-Disqualification of Directors as on March 31, 2021 as required by the Listing Regulations has been enclosed as Annexure- 5.

INDEPENDENT DIRECTORS

In accordance with Section 149(7) of the Companies Act, 2013 each Independent Director has confirmed to the Company that he / she meets the criteria of independence as laid down in Section 149(6) of the Companies Act, 2013 and Regulation 25 of the Listing Regulations.

CORPORATE SOCIAL RESPONSIBILITY (CSR)

The provisions of Section 135 of the Companies Act 2013 pertaining to Corporate Social Responsibility are not applicable to the Company.

EVENTS SUBSEQUENT TO THE DATE OF FINANCIAL STATEMENTS

The Company has an existing Agreement with Kaveri Gas Power Private Limited (KGPL) for the purpose of providing service of Operations and Maintenance and other services (purchase of spare parts, marketing and selling of power) connected thereto as entered in the agreement. The earlier approval sought from the shareholders in the 27th Annual General Meeting of the Company is expiring and Board has decided to renew the

agreement for a further period of five years and thereby seeking shareholders approval at the ensuing Annual General Meeting at revised covenants. KGPL happens to be a related party and the consideration has been agreed at a value not more than Rupees Ten Lakhs (Rs.10,00,000) per month. Though the agreement has taken place at arm's length, it however requires ratification from the shareholders at their meeting to be held on August 18, 2021 at the 32nd Annual General Meeting.

Further, the existing CFO, Mr. Nagarajan resigned from his position with effect from May 10, 2021 and Mr. A. Arun Adaikappan has been appointed to fill up the vacancy by the Board of Directors in its meeting held on May 04, 2021. The same was duly communicated to the stock exchange.

Further, the Board has approved to increase the authorized share capital of the Company from Rs. 4,00,00,00 (Rupees Four Crores only) divided into 40,00,000 (Forty Lakh only) equity shares of Rs. 10 (Rupees ten only) each to Rs. 5,00,00,000 (Rupees Five Crores only) divided into 50,00,000 (Fifty Lakhs only) equity shares of Rs. 10 (Rupees Ten) each, on its meeting held on July 20, 2021, subject to the approval of shareholders in the ensuing Annual General Meeting.

SECRETARIAL AUDIT

Pursuant to provisions of Section 204 of the Companies Act, 2013 read with Companies (Appointment and Remuneration of Managerial Personnel) Rules 2014, the Company has appointed M/s. Amresh & Associates, Practicing Company Secretary as Secretarial Auditor to conduct the Secretarial Audit of the Company for the financial year ended March 31, 2021.

The Secretarial Audit Report is attached with this report as Annexure- 4. The Secretarial Audit Report does not contain any qualification, reservation, adverse remark.

STATUTORY AUDITORS

M/s. P. Pattabiramen & Co, Chartered Accountants, [Firm Registration No.002609S], Chennai was appointed as the Statutory Auditor of the Company at the 31st Annual General Meeting of the Company for a period of five years and they shall hold office till the conclusion of the 36th Annual General Meeting. The auditors have confirmed their

independence and eligibility under Section 141 of the Companies Act, 2013. The Report given by M/s. P. Pattabiramen & Co on the financial statements of the company for the financial year 2020-21 does not contain any qualification, reservation or adverse mark. The Audit Report given by M/s. P. Pattabiramen & Co on the financial results for the quarter and year ended March 31, 2021 was approved by the Board of Directors in their meeting held on May 04, 2021.

INTERNAL AUDITOR

The Company has appointed M/s. Rajesh Kumar Shah & Co., Chartered Accountants having Firm Registration No. 008092S as the Internal Auditor of the Company for the financial year 2020-21.

The Internal Auditors carry out audit as per the audit plan defined by the Audit Committee and regularly updates the committee on their internal audit findings at the Committee's meetings. The Internal Auditors were satisfied with the management response on the observation and recommendations made by them during the course of their audit and have expressed satisfaction with the internal systems, controls and process followed by the Company.

COST AUDITOR

In terms of Section 148 of the Companies Act, 2013 read with Companies (Cost records and Audits) Rules, 2014, as amended from time to time the business activities of the company do not fall under the scope of mandatory cost audit.

AUDIT COMMITTEE

The Audit Committee consists of three Directors, Viz. Mr. S. A. Premkumar, Dr. M. Ramasamy and Ms. Preethi Natarajan. During the year, five meetings of the Audit Committee were held on June 29, 2020, July 29, 2020, August 12, 2020, November 10, 2020, January 28, 2021 and March 19, 2021. All the above three Directors attended the above five meetings. All the recommendations made by the Audit Committee were accepted by the Board of Directors.

NOMINATION AND REMUNERATION COMMITTEE

The Nomination and Remuneration Committee has been empowered and authorized to exercise powers as entrusted under the provisions of Section 178 of the Companies Act, 2013. The Nomination and Remuneration Committee comprises of two directors namely, Mr. S. A. Premkumar and Dr. M. Ramasamy.

The Committee met five times during the year on June 26, 2020, July 29, 2020, August 12, 2020, November 10, 2020 and March 19, 2021. The above two Directors attended all the meetings of the Nomination and Remuneration Committee.

STAKEHOLDERS RELATIONSHIP COMMITTEE

The committee is constituted in line with the provisions Section 178 of the Companies Act, 2013 to consider and resolve the grievances of security holders; and consider and approve issue of share certificates, transfer and transmission of securities, etc. Mr. S. A. Premkumar and Mr. S. Elangovan form part of the Stakeholder Relationship Committee. Two meetings were held on November 10, 2021 and March 19, 2021. Both the directors were present in both the meetings.

DIRECTORS/ KMP REMUNERATION

The Managing Director and Executive Director do not draw any salary from the company.

It is hereby affirmed that the remuneration of Directors and Key Managerial Personnel are as per the Remuneration Policy of the Company.

The Company does not pay remuneration by way of salary, perquisites and allowances (fixed component) to Managing Director and Executive Director.

Independent Non-Executive Directors are appointed for their professional expertise in their individual capacity.

RELATED PARTY TRANSACTIONS

The Board of Directors approved purchase of fixed assets from Cauvery Power Trading Chennai Private Limited, a group company and a related party, for Rs. 7, 29, 606 in their meeting held on March 19, 2021 on the recommendation of the Audit Committee. This

transaction entered at arm's length and also the value does not exceed the threshold limits set under the Companies Act, 2013, and hence shareholders approval/ratification is not necessary. However, AOC 2 has been annexed pursuant to Section 134(3) and Section 188 of Companies Act, 2013 along with this Report as Annexure 3.

All the transactions with the related parties were entered into by the Company during the period under review were in the ordinary course of business and at arm's length basis. Prior omnibus approval is obtained for related party transactions which are of repetitive nature and entered in the ordinary course of business and at arm's length. All related party transactions are placed before the Audit Committee for review and approval.

The Company is neither a holding company nor a subsidiary Company and hence the disclosure under Regulation 34(3) and 53(f) of the SEBI (Listing Obligations and Disclosure Requirements) Regulations 2015, are not furnished.

GENERAL SHAREHOLDER INFORMATION

In view of the outbreak of the COVID-19 pandemic, social distancing norm to be followed and the continuing restriction on movement of persons at several places in the country and pursuant Circular No. SEBI/HO/CFD/CMD1/CIR/P/2020/79 dated May 12, 2020, Circular No. SEBI/HO/CFD/CMD2/CIR/P/2021/11 dated January 15, 2021 issued by issued by the Securities and Exchange Board of India ("SEBI Circular") and MCA Circular dated January 13, 2021 Companies can conduct their Annual General Meeting through Video Conferencing(VC) or through any other audio-visual means(OAVM) for the year 2021 as well. Thereby, the 32nd AGM of the Company is being conducted through VC/OAVM Facility, which does not require physical presence of members at a common venue.

The deemed venue for the 32nd AGM shall be the Registered Office of the Company. Pursuant to the MCA Circulars and SEBI Circular, in view of the prevailing situation, owing to the difficulties involved in dispatching of physical copies of the Notice of the 32nd AGM and the Annual Report for the year 2020-21 including therein the Audited Financial Statements for year 2020-21, are being sent only by email to the Members.

In line with the MCA Circulars and SEBI Circular, the Annual report of the company will be available on the website of the Company at www.elangoindustries.com and on

the website of BSE Limited at www.bseindia.com

The Company is providing remote E-voting facility to all members to enable them to cast their votes electronically on all resolutions set forth in the Notice. This is pursuant to section 108 of the Companies Act, 2013 and Rule 20 of the Companies (Management and Administration) Rules, 2014. The instructions for remote E-voting are provided in the Notice. Members are requested to read the general instructions for accessing and participating in the 32nd AGM through VC/OAVM Facility and voting through electronic means including remote e-Voting as set out in the Notice of 32nd AGM. The Company has appointed M/s. Amresh & Associates, Practicing Company Secretary as the Scrutinizer for conducting the remote e-voting and the voting process at the AGM in a fair and transparent manner.

INTERNAL FINANCIAL CONTROL SYSTEMS AND THEIR ADEQUACY

Compliance of the Internal Financial Controls is given in the Management Discussion and Analysis report.

BOARD EVALUATION

The Companies Act and Listing Regulations relating to Corporate Governance contain provisions on evaluation of the performance of the Board and its Committees as a whole and Directors including Independent Directors, Non-Independent Directors and Chairperson individually. In pursuant thereof, annual evaluation of performance of the Board, working of its Committees, contribution and impact of individual directors has been carried out through a questionnaire for peer evaluation on various parameters.

PARTICULARS OF EMPLOYEES

The statement containing particulars in terms of Section 197(12) of the Companies Act, 2013 read with rule 5 of the Companies (Appointment and Remuneration of Managerial Personnel) Rules, 2014 forms part of this report and is appended herewith as Annexure- 2 to the Boards' report.

INFORMATION ABOUT SUBSIDIARY/ HOLDING/ JV/ ASSOCIATE COMPANY

The company has no subsidiaries, however has an associate company.

OTHER DISCLOSURES**NATURE OF BUSINESS OF THE COMPANY**

There has been no change in the nature of the business of the company during the year in review.

DEPOSITS

During the year, the Company did not accept any deposits from the public.

EXTRACT OF ANNUAL RETURN

The Extract of Annual Return for the Financial Year ended March 31, 2021 in Form MGT-9 is annexed as Annexure- 6.

LOANS, GUARANTEES OR INVESTMENTS

During the year 2020-21, the Company has not given any loan or made any investment or provided any guarantee in terms of Section 185 of the Companies Act, 2013.

WHISTLE BLOWER POLICY/ VIGIL MECHANISM

The Company has a whistle blower policy to report genuine concerns or grievances. Your company hereby affirms that no complaint was received during the year.

SECRETARIAL STANDARDS

During the year, the Company complied with the applicable Secretarial Standards.

CONSERVATION OF ENERGY, TECHNOLOGY ABSORPTION AND FOREIGN EXCHANGE OUTGO

Since the company has no manufacturing activities, at present details are not furnished.

ENVIRONMENT & SAFTEY

The Company is very conscious of the need to protect environment. The company is taking all possible steps for safe guarding the environment.

RISK MANAGEMENT

As already stated since the company has no activities there are no assets which are active. Hence the company has not framed any risk management policy.

CODE OF CONDUCT

The Board of Directors has adopted a Code of Ethics and Business Conduct for the Directors and Senior Personnel. The Code is a comprehensive one applicable to all Directors, Executive and Non-Executive, and members of Senior Management .The Code has been circulated to all the members of the Board and senior personnel and they have affirmed compliance of the same.

DISCLOSURE UNDER THE SEXUAL HARASSEMENT OF WOMEN AT WORKPLACE (PREVENTION, PROHIBITION & REDRESSAL) ACT, 2013

The Company has in place an Anti Sexual Harassment Policy in line with the requirements of The Sexual Harassment of Women at Workplace (Prevention, Prohibition & Redressal) Act, 2013. An Internal Complaints Committee (ICC) has been set up to redress complaints received regarding sexual harassment and all employees (permanent, contract, temporary, trainees) are covered under this policy. The Company has not received any complaint of sexual harassment during the year 2020-21 under review.

CAUTIONARY STATEMENT

Statements in this Annual Report, particularly those relating to Management Discussion and Analysis describing the Company's objectives, projections, estimates and expectations, may constitute 'forward-looking statements' within the meaning of applicable laws and regulations. Although the expectations are based on reasonable assumptions, the actual results might differ.

ACKNOWLEDGEMENT

The Board takes this opportunity to thank all employees for their commitment, dedication and co-operation.

For and on behalf of the Board of Directors

Place: Chennai

S. Elangovan

S. A. Premkumar

Date: 20.07.2021

Managing Director

Executive Director

ANNEXURE 01- MANAGEMENT DISCUSSION AND ANALYSIS REPORT

COMPANY OVERVIEW

Elango Industries Limited initially established a steel plant to produce steel ingots in Karaikal and Pondicherry in 1994. After about 10 years in the steel industry, it was sold and the promoters commissioned a 7 Mw Gas based power plant in 2005 in Mayiladuthurai. Later, seeing good prospects and opportunities in power generation business, another 63Mw captive power plant using coal was set up in 2012. Since then, the Company has majorly been a power generation and distribution company.

Elango Industries Limited has been lately providing operation and maintenance services to power plants, which constitutes its major revenue. Further, the company has also started to market and sell the power produced by the power plants of its clients, to increase its revenue. During the tough times of COVID-19 pandemic, both the financial years 2019-20 and 2020-21 took a big hit, however, the business is slowly recovering and the Company's financial position is better than the previous financial year. It is very evidently visible in the financials disclosed by the Company.

OPPORTUNITIES AND THREATS

The Company is steadily trying to increase its operations and its planning on investing in assets like spare parts which are required in due course in conducting the services of operations and maintenance of power plants of the clients. The company is trying to create more opportunities for itself in order to increase its sales and revenue. The Board of Directors have been working relentlessly to add value to the company also so that, it reflects on the share price as quoted on the BSE, where the Company's shares are listed.

The COVID-19 pandemic is still causing a lot of damages. There has been lockdown, restriction in movements in the state often to curb the spread; which has been slowing down the business. Furthermore, since there has not been an end to the pandemic, it is very difficult to conclude that the situation would get better sooner or later. Living by the order of the day, the Directors are trying to do the best possible for the company in given the current situation, to improve the performance, both in terms of finances and operations.

INTERNAL CONTROL SYSTEMS AND THEIR ADEQUACY

The Company has a proper and adequate internal control system to ensure that all the assets of the Company are safeguarded and protected against any loss and that all the transactions are properly authorized and recorded. Information provided to management is reliable and timely. Company ensures adherence to all statutes.

The Internal Financial Control systems are adequate considering the present state of business. The company has established Internal Financial Control framework including internal control over financial reporting operating controls and fraud framework. The framework is revised regularly by the management and tested by the internal audit team. Based on the periodical testing, the frame work is strengthened from time to time to ensure adequacy and effectiveness of Internal Financial Controls. The Report of the Statutory Auditors containing the Internal Financial Controls is given in the Statutory Auditors Report for the year ended March 31, 2021

DISCUSSION ON FINANCIAL PERFORMANCE WITH RESPECT TO OPERATIONAL PERFORMANCE

Comparing the performance of the current financial year, i.e., 2020-21 with the previous financial year, i.e., 2019-20; there has certainly been an improvement in the financials of the company in the current. There has been an increase in the net sales, which has gone upto 25 lakhs as against 15 lakhs in the previous financial year. Also, the profit has increased.

BOARD EVALUATION

The Board of Directors has carried out an annual evaluation of its own performance, board committees, and individual Directors pursuant to the provisions of the Act and SEBI Listing Regulations. The performance of the Board was evaluated by the Board after seeking inputs from all the Directors on the basis of criteria such as the board composition and structure, effectiveness of board processes, information and functioning, etc. The performance of the committees was evaluated by the Board after seeking inputs from the committee members on the basis of criteria such as the composition of committees, effectiveness of committee meetings, etc. The above criteria are broadly based on the Guidance Note on Board Evaluation issued by the Securities and Exchange Board of India on January 5, 2017. In a separate meeting of

Independent Directors, performance of Non-Independent Directors, the Board as a whole and the Chairman of the Company was evaluated, taking into account the views of Executive Directors and Non-Executive Directors.

KEY FINANCIAL RATIOS

PARTICULARS	2020-21	2019-20
DEBTORS TURNOVER RATIO	0.59	0.19
CURRENT RATIO	15.05	32.54
NET PROFIT MARGIN (%)	17.06%	25.25%
RETURN ON NET WORTH	0.90%	0.81%
OPERATING PROFIT MARGIN (%)	0.34	0.78

CAPITAL EXPENDITURE

HUMAN RESOURCES

The Company strives to maintain a cordial relationship and healthy atmosphere with its employees at all times. Continuous commitment to upgrading skills is an integral part of the human resource development policy of the Company. The Company is an equal opportunity employer and promotes diversity in its workforce. Equal opportunities are given to optimize their potential and improve their standard of living. The Company lays great emphasis on retention of its human talents.

Employees' welfare is a paramount consideration of the Company. Due to COVID-19 pandemic following actions have been taken:

- As per State/Central Government guidelines the Company encouraged the 'work from home' and several initiatives were rolled out to make factory teams and managers effective while working from different locations. Initiatives related to COVID-19 awareness and the new remote way of working with a focus on health and wellness of the employees.
- Established detailed protocol for evacuation and sanitization of our factory premises and corporate office in the event as per guidelines issued by the State/Central Government.
- Increased levels of sanitization of our factory, corporate office, branch offices and

transport vehicles and implemented various social distancing measures.

- Ensure availability of thermal scanners, masks, hygiene products and medicines in all our work places.
- Created detailed plans for enabling return-to- work in a phased manner, emphasised social distancing and hygiene.

CAUTIONARY STATEMENT

The Management Discussion and Analysis Report contains forwarding looking statements based upon the data available with the Company, assumptions with regard to global economic conditions, the Government policies etc. The Company cannot guarantee the accuracy of assumptions and perceived performance of the Company in future. Therefore, it is cautioned that the actual results may materially differ from those expressed or implied in the report.

For and on behalf of the Board of Directors

Place: Chennai

S. Elangovan

S. A. Premkumar

Date: 20.07.2021

Managing Director

Executive Director

ANNEXURE 02**INFORMATION REQUIRED PURSUANT TO SECTION 197 OF THE COMPANIES ACT, 2013 READ WITH RULE 5 OF THE COMPANIES (APPOINTMENT AND REMUNERATION OF MANAGERIAL PERSONNEL) RULES, 2014**

- Ratio of the remuneration of each Director to the median remuneration of the Employee of the Company for the financial year 2020-21 - Remuneration is not paid to the Directors and there are only six employees in total including the KMP, out of which, 2 employees joined in March 2021.
- The percentage increase in remuneration of each Director, Chief Financial Officer, Chief Executive Officer and Company Secretary or manager during the financial year 2020-21 – No salary is paid to any Director and Chief Financial Officer. There is no increase in the remuneration of Company Secretary. The other two employees commenced employment with the company from March 2020.
- The percentage increase in the median remuneration of Employees in the financial year 2020-21- There are no employees other than Company Secretary who draws salary throughout the year.
- The company has 6 permanent employees on the rolls of the company as on March 31, 2021
- Average percentile increase made in the salaries of employees other than the managerial personnel in the financial year- There is no increase in salary for persons other managerial personnel.
- It is hereby affirmed that the remuneration paid during the year is as per the Remuneration Policy of the Company.

For and on behalf of the Board of Directors

Place: Chennai

S. Elangovan

S. A. Premkumar

Date: 20.07.2021

Managing Director

Executive Director

ANNEXURE 03

PARTICULARS OF CONTRACTS OR ARRANGEMENTS WITH RELATED PARTY REFERRED TO IN SECTION 188(1) OF THE COMPANIES ACT, 2013

FORM AOC 2- Pursuant to clause (h) of sub-section (3) of section 134 of the Act and Rule 8(2) of the Companies (accounts) Rules, 2014

Form for disclosure of particulars of contracts/arrangements entered into by the company with related parties referred to in sub-section (1) of Section 188 of the Companies Act, 2013 including certain arms-length transactions under third proviso thereto :

1. Details of contracts or arrangements or transactions not at arm's length basis :

- (a) Name (s) of the related party and nature of relationship
 (b) Nature of contracts/arrangements/ transactions
 (c) Duration of the contracts or arrangements or transactions including the value, if any
 (d) Salient terms of the contracts or arrangements or transactions including the value, if any
 (e) Justification for entering into such contracts or arrangements or transactions
 (f) Date (s) of approval by the Board
 (g) Amount paid as advances, if any
 (h) Date on which the special resolution was passed in general meeting as required under first proviso to Section 188

Nil

(a) Name(s) of the related party and nature of relationship	Cauvery Power Trading Chennai Private Limited (CPTCPL)- Group Company
(b) Nature of contracts/arrangements/ Transactions, Salient terms of the contracts or arrangements or transactions including the value, if any and duration of contract	<p>Purchase of fixed assets worth Rs. 7,29,606 from Cauvery Power Trading Chennai Private Limited in the ordinary course of business.</p> <p>Consideration has been adjusted against the outstanding payment owed by CPTCPL.</p> <p>The purchase is well within the threshold limit of 10% of the net worth of the Company.</p>
(c) Amount paid advance, if any	No advance has been paid.
(d) Date(s) of approval by the Board, if any:	March 19, 2021

FORM AOC 2

Form for disclosure of particulars of contracts/arrangements entered into by the company with related parties referred to in sub-section (1) of Section 188 of the Companies Act, 2013 including certain arms-length transactions under third proviso thereto :

1. Details of contracts or arrangements or transactions not at arm's length basis :

- (i) Name (s) of the related party and nature of relationship
 (j) Nature of contracts/arrangements/ transactions
 (k) Duration of the contracts or arrangements or transactions including the value, if any
 (l) Salient terms of the contracts or arrangements or transactions including the value, if any
 (m) Justification for entering into such contracts or arrangements or transactions
 (n) Date (s) of approval by the Board
 (o) Amount paid as advances, if any
 (p) Date on which the special resolution was passed in general meeting as required under first proviso to Section 188

Nil

(a) Name(s) of the related party and nature of relationship	Kaveri Gas Power Private Limited (KGPL)- Group Company
(b) Nature of contracts/ arrangements/ Transactions, Salient terms of the contracts or arrangements or transactions including the value, if any and duration of contract	Undertaking of Operations and Maintenance activities for the power plant run by M/s. Kaveri Gas Power Private Limited (KGPL). Price Structure: KGPL shall pay a monthly fees of not more than Rs. 10,00,000 (Rupees Ten Lakhs) based on the bills raised for the activities/ services rendered. Term of Contract: The Contract period is for a period of five years and shall be renewable upon mutual consent of both parties.
(c) Amount paid advance, if any	No advance has been paid.
(d) Date(s) of approval by the Board, if any:	July 20, 2021

For and on behalf of the Board of Directors

Place: Chennai

S. Elangovan

S. A. Premkumar

Date: 20.07.2021

Managing Director

Executive Director

ANNEXURE 04**Form No. MR-3 - SECRETARIAL AUDIT REPORT****FINANCIAL YEAR ENDED 31ST MARCH, 2021**

[Pursuant to section 204(1) of the Companies Act, 2013 and Rule No. 9 of the Companies(Appointment and Remuneration Personnel) Rules, 2014]

To,

The Members of Elango Industries Limited
No.5,Ranganathan Gardens,
15th Main Road Extension,
Anna Nagar, Chennai-600040

I have conducted the secretarial audit of the compliance of the applicable statutory provisions and adherence to good corporate practices by **Elango Industries Limited (CIN: L27104TN1989PLC017042)**. The Company has an authorised share capital of Rs. 4,00,00,000/- and paid-up share capital of Rs. 3,81,61,000/-. The Company is listed with the BSE Limited with scrip code-513452, and ISIN No: INE594D01018. Secretarial audit was conducted in a manner that provided me a reasonable basis for evaluating the corporate conducts/ statutory compliances and expressing my opinion thereon.

Based on our verification of Elango Industries Limited's books, papers, minute books, forms and returns filed and other records maintained by the Company and also the information provided by the Company, its officers, agents and authorized representatives during the conduct of secretarial audit, I hereby report that in my opinion, the company has, during the audit period covering its financial year ended on 31st March, 2021 complied with the statutory provisions listed hereunder and also the Company has proper Board processes and compliance mechanism in place to the extent, in the manner and subject to the reporting made hereinafter:

I have examined the books, papers, minute books, forms and returns filed and other records maintained by the Company for the financial year ended on 31st March, 2021 according to the provisions of:

- i) The Companies Act, 2013 (the Act) and the rules made thereunder;
- ii) The Securities Contracts (Regulations) Act, 1956 ("SCRA") and the rules made there under;
- iii) The Depositories Act, 1996 and the Regulations and Bye- Laws framed there under;

- iv) Foreign Exchange Management Act, 1999 and the rules and regulations made there under to the extent of Foreign Direct Investment
- v) The following Regulations and Guidelines prescribed under the Securities and Exchange Board of India Act, 1992 (“SEBI Act”):-
 - a) The Securities and Exchange Board of India (Registrars to an Issue and Share Transfer Agents) Regulations, 1993 regarding the Companies Act and dealing with client
 - b) The Securities and Exchange Board of India (Issue and Listing of Debt Securities) Regulations, 2008- **Not Applicable to the Company during the Audit Period**
 - c) The Securities and Exchange Board of India (Issue of Capital and Disclosure Requirements) Regulations 2009. - **Not Applicable to the Company during the Audit Period**
 - d) The Securities and Exchange Board of India (Employees stock option Scheme and Employees Stock Purchase Scheme Guidelines, 1999; - **Not Applicable to the Company during the Audit Period**
 - e) The Securities and Exchange Board of India (Delisting of Equity shares) Regulations, 2009; and - **Not Applicable to the Company during the Audit Period**
 - f) The Securities and Exchange Board of India (buyback of Securities) Regulations, 1998; - **Not Applicable to the Company during the Audit Period**
 - g) SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015
- (vi) Other Applicable Laws like:
 - a) The Factories Act 1948
 - b) The Industrial Dispute Act, 1947
 - c) The Payment of wages Act,1936
 - d) The Minimum Wages Act,1948
 - e) The Employees State Insurance Act ,1948
 - f) The Employees’ Provident Fund and Miscellaneous Provision Act, 1952
 - g) The payment of bonus Act,1965
 - h) The Payment of Gratuity Act, 1972
 - i) The Contract Labour Abolition Act 1970
 - j) The Maternity Benefit Act 1961
 - k) The Child Labour (Prohibition and Regulation) Act 1986
 - l) The Industrial Employment (Standing Orders) Act 1946
 - m) The Employees’ Compensation Act 1923(earlier known as Workman’s Compensation Act 1923)
 - n) The Apprentice Act,1961
 - o) The Equal Remuneration Act, 1976
 - p) The Employment Exchange (Compulsory Notification of Vacancies Act)1956

- q) The Electricity Act, 2003
- r) National Tariff Policy
- s) Essential Commodities Act, 1955
- t) Explosives Act, 1884
- u) Indian Boilers Act, 1923
- v) Mines Act, 1952 (wherever applicable)
- w) Mines and Mineral (Regulation and Development) Act, 1957 (wherever applicable)

As the company has not had any business activities, the laws mentioned above are not applicable to the company.

I have also examined compliance with the applicable clauses of the following:

- (i) Secretarial Standards issued by The Institute of Company Secretaries of India (ICSI)
- (ii) The Listing agreements entered by the company with BSE Limited

The other laws as may be applicable specifically to the Company which are mentioned in clause (vi) **Under any other laws**, based on the reports of the Company, I hereby report that the Company has substantially complied with the provisions of those Acts that are applicable. Based on the information, explanations and management representation, the Company has substantially complied with the Tax laws applicable to the Company.

During the period under review, the Company has complied with the provisions of the Act, Rules, Regulations, Guidelines etc. mentioned above except to the extent mentioned below:

The Company Secretary had resigned from the Company and the Company subsequently appointed a qualified Company Secretary and Compliance Officer with effect from 20th February, 2020 as per the Provisions of Companies Act, 2013 and SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015. However, the BSE had levied fines under Standard Operating Procedure of SEBI as there was gap of 50 days of Non-compliance with Regulation 6(1) of SEBI (LODR) Regulations, 2015 (Appointment of qualified Company Secretary as Compliance Officer)

The Company has cleared such fine amount and replied against such notice vide its letter dated 5th August, 2020 stating that the Company has appointed a qualified Company Secretary as Compliance officer with a request for waiver of fine imposed under Regulation 6(1) Non-compliance with requirements to appoint a qualified company secretary as the compliance officer

Further, the Company received Regret letter from the exchange dated 19th April, 2021 informing that Company's request for waiver of fines levied under SOP does not fall under any of the carve-outs pursuant to SEBI circular SEBI/HO/CFD/CMD/CIR/P/2018/77 dated May 3, 2018 while the Company was advised to exercise caution while filling any document with the Exchange and strictly comply with the various circulars of SEBI and the Exchange notices on timely basis.

I further report that:

- ☐ Subject to my observations the Board of Directors of the Company in general is duly constituted with proper balance of Executive Directors, Non-Executive Directors and Independent Directors. The changes in composition of the Board of Directors that took place during the period under review were carried out in compliance with the provisions of the Act.
- ☐ Adequate notice is given to all directors to schedule the Board Meetings, agenda and detailed notes on agenda were sent at least seven days in advance, and a system exists for seeking and obtaining further information and clarification on the agenda items before the meeting and for meaningful participation at the meeting.
- ☐ All decisions of the Board and Committees thereof were carried out with requisite majority.

I further report that there are adequate systems and processes in the company commensurate with the size and operations of the company to monitor and ensure compliance with applicable laws, rules, regulations and guidelines.

I further report that during the audit period the instances of violations and non-compliances mentioned above may result in attracting penal provisions which are severe in nature and for the company there is a contingency that it may have to pay penalties.

Place: New Delhi

Date: 25th May, 2021

for Amresh & Associates

(Company Secretaries)

Amresh Kumar (Proprietor)

M. No.:32262/CP.: 22067

UDIN: A032262C000379741

This report is to be read with our letter of even date which is annexed as **Annexure A** which forms an integral part of this report

Annexure A

The Members of Elango Industries Limited

No. 5, Ranganathan Gardens,

15th Main Road Extension,

Anna Nagar, Chennai-600040

Our report of even date is to be read along with this letter.

1. Maintenance of secretarial record is the responsibility of the management of the company. Our responsibility is to express an opinion on these secretarial records based on our audit.
2. I have followed the audit practices and processes as were appropriate to obtain reasonable assurance about the correctness of the contents of Secretarial records. The verification was done on test basis to ensure the correct facts as reflected in secretarial records. I believe that the processes and practices, I followed provide a reasonable basis for our opinion.
3. I have not verified the correctness and appropriateness of financial records and Book of Accounts of the company.
4. Wherever required, I have obtained the Management representation about the compliance of laws, rules and regulations and happening of events etc.
5. The compliance of the provisions of Corporate and other applicable laws, rules, regulations, standards are the responsibility of management. Our examination was limited to the verification of procedures on test basis.
6. The Secretarial Audit report is neither an assurance to the future viability of the company nor of the efficacy or effectiveness with which the management has conducted the affairs of the company.

Place: New Delhi

Date: 25th May, 2021

For Amresh& Associates

(Company Secretaries)

Amresh Kumar

M. No.:32262/CP.: 22067

UDIN: A032262C000379741

ANNEXURE 05

CERTIFICATE OF NON-DISQUALIFICATION OF DIRECTORS
*(pursuant to Regulation 34(3) and Schedule V Para C clause (10)(i) of the SEBI
 (Listing Obligations and Disclosure Requirements) Regulations, 2015)*

The Members of Elango Industries Limited
 No. 5, Ranganathan Gardens,
 15th Main Road Extension,
 Anna Nagar, Chennai-600040

I have examined the relevant registers, records, forms, returns and disclosures received from the Directors of **Elango Industries Limited (CIN: L27104TN1989PLC017042)** having registered office at No. 5, Ranganathan Gaerden, 15th Main Road Extension, Anna Nagar, Chennai,-600040(hereinafter referred to as 'the Company'), produced before me by the Company for the purpose of issuing this Certificate, in accordance with Regulation 34(3) read with Schedule V Para-C Sub clause 10(i) of the Securities Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations,2015.

In my opinion and to the best of my information and according to the verifications (including Directors Identification Number (DIN) status at the portal www.mca.gov.in) as considered necessary and explanations furnished to me by the Company & its officers, I hereby certify that none of the Directors on the Board of the Company as stated below for the Financial Year ending on 31st March, 2021 have been debarred or disqualified from being appointed or continuing as Directors of companies by the Securities and Exchange Board of India, Ministry of Corporate Affairs, or any such other Statutory Authority.

Sr. No.	Name of Directors	DIN	Date of appointment in Company
1	S. ELANGOVAN	01725838	22/09/2009
2	S.A PREMKUMAR	00342952	21/12/1995
3	RAMASAMY	06920191	14/07/2014
4	PREETHI SHANKAR	07117043	29/09/2015

Ensuring the eligibility of for the appointment / continuity of every Director on the Board is the responsibility of the management of the Company. My responsibility is to express an opinion on these based on my verification. This certificate is neither an assurance as to the future viability of the Company nor of the efficiency or effectiveness with which the management has conducted the affairs of the Company.

Place: New Delhi

Date: 25th May, 2021

for Amresh & Associates

(Company Secretaries)

Amresh Kumar (Proprietor)

M. No.:32262/CP.: 22067

UDIN: A032262C000379741

ANNEXURE 06

MGT 09- EXTRACT OF ANNUAL RETURNS

Financial Year ended on March 31, 2021

[Pursuant to Section 92(3) of the Companies Act, 2013 and Rule 12 of the Companies (Management and Administration) Rules, 2014]

I. Registration & Other Details:

1	CIN	L27104TN1989PLC017042
2	Registration Date	13-03-1989
3	Name of the company	Elango Industries Ltd
4	Category or Sub-Category of the company	Company having share capital
5	Address of the Registered Office & Contact Details	No.5, Ranganathan Garden, 15th Main Road Extn. Anna Nagar, Chennai – 600 040
6	Whether Listed company	Yes (Listed in BSE)
7	Name, Address and contact details of Registrar & Transfer Agent	Cameo Corporate Services Limited, No.1, Club House Road, Chennai 600 002

II. Principal Business Activities of the company:

The company has been carrying on “Operation & Maintenance”–(O & M) activities and other service activities for Cauvery Solar Power Private Limited- CSPPL and Kaveri Gas Power Private Limited-KGPL

III. Particulars of Holding, Subsidiary and Associate Companies:

Name & Address of the company	CIN	Holding/ Subsidiary/ Associate Company	% of shares held	Applicable Section
NIL				

IV. Shareholding Pattern (Equity Share capital Break-up as percentage of total Equity):**i. Category wise shareholding:**

Category Code	Category of Shareholder	No. of shares at the beginning of the year				No. of shares at the end of the year			
		Dematerialized Form	Physical Form	Total	% of total Shares	Dematerialized Form	Physical Form	Total	% of total Shares
(A)	Promoters								
1	Indian								
(a)	Individuals/ Hindu Undivided Family	9,54,150	1,17,225	10,71,375	28.07	9,54,150	1,17,225	10,71,375	28.07
(b)	Central Government/ State Government(s)	0	0	0	0.00	0	0	0	0.00
(c)	Bodies Corporate	2,70,100	1,900	2,72,000	7.13	2,70,100	1,900	27,2,000	7.13
(d)	Financial Institutions/ Banks	0	0	0	0.00	0	0	0	0.00
(e)	Any Others (Specify)	0	0	0	0.00	0	0	0	0.00
	Sub Total(A)(1)	12,17,750	1,19,125	13,43,375	35.20	12,17,750	1,19,125	13,43,375	35.20
2	Foreign								
a	Individuals (Non-Residents Individuals/ Foreign Individual)	0	0	0	0.00	0	0	0	0.00
b	Bodies Corporate	0	0	0	0.00	0	0	0	0.00

c	Institutions	0	0	0	0.00	0	0	0	0.00
d	Any Others (Specify)	0	0	0	0.00	0	0	0	0.00
	Sub Total(A)(2)	0	0	0	0.00	0	0	0	0.00
	Total Shareholding of Promoter and Promoter Group (A)= (A)(1)+(A)(2)	12,24,250	1,19,125	1,34,33,375	35.20	12,24,250	1,19,125	13,43,375	35.20
(B)	Public shareholding								
1	Institutions								
(a)	Mutual Funds/ UTI	0	0	0	0.00	0	0	0	0.00
(b)	Financial Institutions / Banks	0	0		0.00	0	0	0	0.00
(c)	Central Government/ State Government(s)	0	0	0	0.00	0	0	0	0.00
(d)	Venture Capital Funds	0	0	0	0.00	0	0	0	0.00
(e)	Insurance Companies	0	0	0	0.00	0	0	0	0.00
(f)	Foreign Institutional/In vestors	0	0	0	0.00	0	0	0	0.00

(g)	Foreign Venture/Capital Investors	0	0	0	0.00	0	0	0	0.00
(h)	Any Other (specify)	0	0	0	0.00	0	0	0	0.00
	Sub-Total (B)(1)	0	0	0	0.00	0	0	0	0.00
B 2	Non-institutions								
(a)	Bodies Corporate	3,84,424	0	3,84,424	1.00	45,824	0	45,824	1.20
(b)	Individuals								
I	Individuals -i. Individual shareholders holding nominal share capital up to Rs 2 lakh	4,55,445	16,05,050	20,60,495	53.99	5,51,094	16,16,850	21,67,944	56.81
II	ii. Individual shareholders holding nominal share capital in excess of Rs. 2 lakh.	1,14,350	2,07,300	3,21,650	8.43	0	1,94,800	1,94,800	5.10
(c)	Any Other (Clearing members)	0	0	0	0	101	0	101	0
(c-i)	Hindu Undivided Families	48,840	0	48,840	1.28	60,740	0	60,740	1.59
(c-ii)	Non Resident Indians	3,316	0	3,316	0.09	3,316	0	3,316	0.09
	Sub-Total (B)(2)	6,60,375	18,12,350	24,72,725	64.80	6,61,075	18,11,650	24,72,725	64.80

	Total Public Shareholding (B)=(B)(1)+ (B)(2)	6,60,375	18,12,350	24,72,725	64.80	6,61,075	18,11,650	24,72,725	64.80
	TOTAL (A)+(B)	18,84,625	19,31,475	38,16,100	100.00	18,85,325	19,30,775	38,16,100	100.00
	(C) Shares held by Custodians and against which Depository Receipts have been issued								
1	Promoter and Promoter Group	0	0	0	0.00	0	0	0	0.00
2	Public	0	0	0	0.00	0	0	0	0.00
	Sub-Total (C)	0	0	0	0.00	0	0.00	0	0.00
	GRAND TOTAL (A)+(B)+(C)	18,73,725	19,42,375	38,16,100	100.00	18,85,325	19,30,775	38,16,100	100.00

ii) Shareholding of Promoters

S. No	Shareholders' name	Shareholding at the beginning of the year			Shareholding at the end of the year			% change in shareholding during the year
		No of shares	% of total Shares of the company	% Shares Pledged or otherwise encumbered to total shares	No of shares	% of total Shares of the company	% Shares Pledged or otherwise encumbered to total shares	
1	S. Elangovan	954150	25.00	0	954150	25.00	0	0.00
2	Cauvery Power Trading Chennai Private Ltd	272000	7.21	0	272000	7.21	0	0.00
3	Premkumar	109700	2.87	0	109700	2.87	0	0.00
4	Abirami Premkumar	7525	0.20	0	7525	0.20	0	0.00
	Total	1343375	35.20	0	1343375	35.20	0	0

iii) Change in promoters' shareholding (please specify if no change)

There is no change in the promoter's shareholding

S. No	Name of the Shareholder	Shareholding at the beginning of the year		Cumulative shareholding during the year	
		No. of shares	% of total shares of the company	No. of shares	% of total shares of the company
1.	S. Elangovan				
	At the beginning of the year	954150	25.00		
	At the end of the year			954150	25.00
2.	Cauvery Power Trading Chennai Private Limited				
	At the beginning of the year	272000	7.21		
	At the end of the year			272000	7.21
3.	S. A. Premkumar				
	At the beginning of the year	109700	2.87		

	At the end of the year			109700	2.87
4.	Abirami Premkumar				
	At the beginning of the year	7525	0.20		
	At the end of the year			7525	0.20

iv) Shareholding Pattern of top ten Shareholders (other than Directors, promoters and holders of GDR and ADRs)

S. No	Name of the Shareholder	Shareholding at the beginning of the year		Cumulative shareholding during the year	
		No. of shares	% of total shares of the company	No. of shares	% of total shares of the company
1.	Venkatachalam B				
	At the beginning of the year	97700	2.56		
	At the end of the year			97700	2.56
2.	Raja Rajeshwari Mohan				
	At the beginning of the year	65800	1.72		
	At the end of the year			65800	1.72
3.	Ravie N. S.				
	At the beginning of the year	31300	0.82		
	At the end of the year			31300	0.82
4.	Aditi Pratik Gandhi				
	At the beginning of the year	10000	0.26		
	At the end of the year			20000	0.52
5.	Bhartiben Rajendra Gandhi				
	At the beginning of the year	20000	0.52		
	At the end of the year			20000	0.52
6.	Gandhi Rajendra Dhirajlal				
	At the beginning of the year				

	At the end of the year			20000	0.52
7.	Jayant Share Broking Private Limied				
	At the beginning of the year	20000	0.52		
	At the end of the year			20000	0.52
8.	Madhuben Dhirajlal Gandhi				
	At the beginning of the year	10000	0.26		
	At the end of the year			20000	0.52
9.	Pratik Rajendra Gandhi				
	At the beginning of the year	20000	0.52		
	At the end of the year			20000	0.52
10.	Mukul Kumar Madan Gopal Daga				
	At the beginning of the year	18740	0.49		
	At the end of the year			18740	0.49

v) Shareholding of Directors and Key Managerial Personnel

S. No	Name of the KMP	Shareholding at the beginning of the year		Cumulative shareholding during the year	
		No. of shares	% of total shares of the company	No. of shares	% of total shares of the company
1.	S. Elangovan (Managing Director)				
	At the beginning of the year	954150	25.00		
	At the end of the year			954150	25.00
2.	S. A. Premkumar (Executive Director)				
	At the beginning of the year	109700	2.87		
	At the end of the year			109700	2.87
3.	Preethi Natrajan (Independent Director)				

	At the beginning of the year	0	0		
	At the end of the year			0	0
4.	Dr. M. Ramasamy (Independent Director)				
	At the beginning of the year	0	0		
	At the end of the year			0	0
5.	M. Nagarajan (Chief Financial Officer)				
	At the beginning of the year	0	0		
	At the end of the year			0	0
6.	Roshini Selvakumar (Company Secretary)				
	At the beginning of the year	0	0		
	At the end of the year			0	0

V) INDEBTEDNESS

INDEBTEDNESS OF THE COMPANY INCLUDING INTEREST OUTSTANDING / ACCRUED BUT NOT DUE FOR PAYMENT				
	Secured Loans excluding fixed deposits	Unsecured Loans	Deposits	Total Indebtedness
Indebtedness at the beginning of the financial year				
	0	0	0	0
i. Principal Amount	0	0	0	0
ii. Interest due but not paid	0	0	0	0
iii. Interest accrued but not due	0	0	0	0
Total	0	0	0	0
Change in indebtedness during the financial year:				
Addition	0	0	0	0
Reduction	0	0	0	0

Indebtedness at the end of the financial year				
i. Principal Amount	0	0	0	0
ii. Interest due but not paid	0	0	0	0
iii. Interest accrued but not due	0	0	0	0
Total	0	0	0	0

VI) REMUNERATION OF DIRECTORS AND KEY MANAGERIAL PERSONNEL

A. REMUNERATION TO MANAGING DIRECTOR, WHOLE TIME DIRECTOR

S. No	Particulars of Remuneration	Name of MD/WTD		Total
		S. Elangovan	S. A. Premkumar	
1	Gross Salary			
	a) Salary as per the provisions contained in Section 17(1) of the Income Tax Act 1961	0	0	0
	b) Value of perquisites as per the provisions contained in Section 17(2) of the Income Tax Act 1961	0	0	0
	c) Profits in lieu of salary as per the provisions contained in Section 17(3) of the Income Tax Act 1961	0	0	0
2	Stock Option	0	0	0
3	Sweat Equity	0	0	0
4	Commission -as a % of profits	0	0	0
	Commission - others -specify	0	0	0
5	Others -specify	0	0	0

B. REMUNERATION TO OTHER DIRECTORS

S. No	Particulars of Remuneration	Name of MD/WTD		Total
	Independent Directors	Preethi Natrajan	M. Ramasamy	
	Fee for attending Board Meeting and committee meeting	0	0	0
	Commission	0	0	0
	Others - specify	0	0	0
	Total	0	0	0

C. REMUNERATION TO KEY MANAGERIAL PERSONNEL OTHER THAN MD/WTD

S. No	Particulars of Remuneration	Name of KMP					Total
		Chief Financial Officer		Company Secretary			
		R. Santhakumar	M. Nagarajan	Prasant Kumar Sahoo	Ritu Sharma	Roshini Selvakumar	
		Till 10.11.2020	From 10.11.2020	Till 15.05.2020	From 12.08.2020 to 18.03.2021	From 19.03.2021	
1	Gross Salary						
	a) Salary as per the provisions contained in Section 17(1) of the Income Tax Act 1961	0	0	37,500	2,30,000	29,167	0
	b) Value of perquisites as per the provisions contained in Section 17(2) of the Income Tax Act 1961	0	0	0	0	0	0
	c) Profits in lieu of salary as per the provisions	0	0	0	0	0	0

	contained in Section 17(3) of the Income Tax Act 1961						
2	Stock Option	0	0	0	0	0	0
3	Sweat Equity	0	0	0	0	0	0
4	Commission -as a % of profits	0	0	0	0	0	0
	Commission - others -specify	0	0	0	0	0	0
5	Others -specify	0	0	0	0	0	0
	Total	0	0	0	0	0	0

VII) PENALTIES/ PUNISHMENTS/COMPOUNDING OF OFFENCES

Nil

Independent Auditors' Report

To the Members of **Elango Industries Limited**

Report on the Standalone Financial Statements

Opinion

We have audited the accompanying standalone IND AS Financial Statements of **Elango Industries Limited**, which comprise the Balance Sheet as at 31 March 2021, the Statement of Profit and Loss, (including the statement of other Comprehensive Income), the Cash Flow Statement, the statement of changes in Equity for the year then ended and notes to the financial statements, including a summary of significant accounting policies and other explanatory information (hereinafter referred to as 'Standalone Financial Statements').

In our opinion and to the best of our information and according to the explanations given to us, the aforesaid standalone financial statements give the information required by the Act in the manner so required and give a true and fair view in conformity with the accounting principles generally accepted in India, of the state of affairs of the Company as at 31 March 2021, its profits including other comprehensive Income, its cash flows and the statement of changes in equity for the year ended on that date.

Basis for Opinion

We conducted our audit in accordance with the Standards on Auditing (SAs) specified under section 143(10) of the Companies Act, 2013. Our responsibilities under those Standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are independent of the Company in accordance with the Code of Ethics issued by the Institute of Chartered Accountants of India together with the ethical requirements that are relevant to our audit of the financial statements under the provisions of the Companies Act, 2013 and the Rules there under, and we have fulfilled our other ethical responsibilities in accordance with these requirements and the Code of Ethics. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Key Audit Matters

Key audit matters are those matters that, in our Professional judgment, were of most significance in our audit of the standalone financial statements of the current period. These matters were addressed in the context of our audit of the standalone financial statement as a whole, and in forming our opinion thereon and we do not provide a separate opinion on these matters.

We have determined the matters described below to be the key audit matters to be communicated in our report.

S. No.	Key Audit Matters	Auditor's Response
1	<p>The revenue recognition accounting standard involves certain key judgments relating to identification of distinct Performance obligations, determination of transaction price of the identified performance obligations, the appropriateness of the basis used to measure revenue recognized over a period.</p>	<p>Read analyzed and identified the distinct performance obligations in the Operation and Maintenance contracts. Compared these performance obligations with that identified and recorded by the company.</p> <p>Considered the terms of the contracts to determine the transaction price including any variable consideration to verify the transaction price used to compute revenue and to test the basis of estimation of the variable consideration.</p> <p>Performed analytical procedures for reasonableness of revenues disclosed by type and service offerings.</p> <p>We reviewed the collation of information and the logic of the revenue recognition from the Operation and Management services used to prepare the disclosure relating to the periods over which the Performance obligations will be satisfied.</p>

Emphasis of Matter

Note No. 4 of the Standalone Financial Statements consists of a balance with Statutory Authorities Rs.11,001,636/- As per explanations received, this is Electricity Subsidy receivable pending for a long period. In the absence of adequate information with regard to their present status, we are unable to ascertain the recoverability of this balance.

Our opinion is not modified in respect of this matter.

Other Information

The Company's management and Board of Directors are responsible for the other information. The other information comprises the information included in the Company's annual report but does not include the financial statements and our auditor's report thereon.

Our opinion on the standalone financial statements does not cover the other information and we do not express any form of assurance conclusion thereon.

In connection with our audit of the standalone financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the standalone financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If, based on the work we have performed, we conclude that there is a material misstatement of this other information; we are required to report that fact. We have nothing to report in this regard.

Responsibility of Management and those charged with governance for the Standalone Financial Statements

The Company's Board of Directors is responsible for the matters stated in Section 134(5) of the Companies Act, 2013 ('the Act') with respect to the preparation and presentation of these standalone financial statements that give a true and fair view of the financial position, financial performance including Other Comprehensive Income, cash flows and the statement of changes in equity of the Company in accordance with the accounting principles generally accepted in India, including the Indian Accounting Standards (Ind AS) specified under Section 133 of the Act, read with Rule 7 of the Companies (Indian Accounting Standards) Rules, 2015 as amended and the relevant provisions of the Companies Act, 2013. This responsibility also includes maintenance of adequate accounting records in accordance with the provisions of the Act for safeguarding the assets of the Company and for preventing and detecting frauds and other irregularities; selection and application of appropriate accounting policies; making

judgments and estimates that are reasonable and prudent; and design, implementation and maintenance of adequate internal financial controls, that were operating effectively for ensuring the accuracy and completeness of the accounting records, relevant to the preparation and presentation of the financial statements that give a true and fair view and are free from material misstatement, whether due to fraud or error. In preparing the financial statements, the Board of Directors are responsible for assessing the Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the Board of Directors either intends to liquidate the Company or to cease operations, or has no realistic alternative but to do so. That Board of Directors is also responsible for overseeing the company's financial reporting process.

Auditors' Responsibility for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with SAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with SAs, we exercise professional judgment and maintain skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the standalone financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal controls relevant to the audit in order to design audit procedures that are appropriate in the circumstances. Under section 143(3)(i) of Act, we are also responsible for expressing our opinion on whether the Company has adequate internal financial controls system in place and the operating effectiveness of such controls. Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management and Board of

Directors.

- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Company's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the standalone financial statement or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Company to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the standalone financial statement, including the disclosures, and whether the standalone financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

Materiality is the magnitude of misstatements in the standalone financial statements that, individually or in aggregate, makes it probable that the economic decisions of a reasonably knowledgeable user of the financial statements may be influenced. We consider quantitative materiality and qualitative factors in

(i) Planning the scope of our audit work and in evaluating the results of our work; and (ii) to evaluate the effect of any identified misstatements in the financial statements.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

We also provide those charged with governance with a statement that we have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, related safeguards.

From the matters communicated with those charged with governance, we determine those matters that were of most significance in the audit of the standalone financial statements of the current period and are therefore the key audit matters. We describe these matters in our auditor's report unless law or regulation precludes public disclosure about the matter or when, in extremely rare circumstances, we determine that a matter should not be communicated in our report because the adverse consequences of doing so would reasonably be expected to

outweigh the public interest benefits of such communication.

Report on Other Legal and Regulatory Requirements

1. As required by the Companies (Auditor's Report) Order, 2016 ('the Order') issued by the Central Government of India in terms of sub section (11) of Section 143 of the Act, we give in the 'Annexure A', a statement on the matters specified in paragraphs 3 and 4 of the order, to the extent applicable.
2. As required by Section 143 (3) of the Act, we report that :
 - a. We have sought and obtained all the information and explanations which to the best of our knowledge and belief were necessary for the purposes of our audit;
 - b. In our opinion proper books of account as required by law have been kept by the Company so far as it appears from our examination of those books;
 - c. The Balance Sheet, the Statement of Profit and Loss including Other Comprehensive Income, the Cash Flow Statement and statement of changes in Equity dealt with by this Report are in agreement with the books of account;
 - d. In our opinion, the aforesaid standalone financial statements comply with the Accounting Standards specified under Section 133 of the Act.
 - e. On the basis of the written representations received from the directors as on 31 March 2021 taken on record by the Board of Directors, none of the directors is disqualified as on 31 March 2021 from being appointed as a director in terms of Section 164 (2) of the Act;
 - f. With respect to the adequacy of the internal financial controls over financial reporting of the Company and the operating effectiveness of such controls, refer to our separate report in 'Annexure B'; and
 - g. with respect to the other matters to be included in the Auditors' Report in accordance with Rule 11 of the Companies (Audit and Auditors) Rules, 2014, in our opinion and to the best of our information and according to the explanations given to us :
 - i. The Company does not have any pending litigations which would impact its financial position;

- ii. The Company did not have any long-term contracts including derivative contracts for which there were any material foreseeable losses; and
- iii. There were no amounts which were required to be transferred to the investor Education and Protection Fund during the year, by the Company.

For P PATTABIRAMEN & CO.,
Chartered Accountants
Firm Registration No.: 002609S

P VIJAY ANAND
Partner
Membership No: 211954
Place : Chennai
Date : May 04, 2021
UDIN: 21211954AAAADN7738

ANNEXURE - A TO THE INDEPENDENT AUDITOR'S REPORT

(Referred to in paragraph 1 under 'Report on Other Legal and Regulatory Requirements' of our report of even date)

- (i) (a) According to the information and explanations given to us, the Company is adequately maintaining proper records showing full particulars, including quantitative details and location of fixed assets.
- (b) According to the information and explanations given to us, all the fixed assets have been physically verified by the management at reasonable intervals. No material discrepancies were noticed on such verification.
- (c) According to information and explanations given to us, the company has no immovable properties and verification of original Title deeds does not arise.
- (ii) According to the information and explanations given to us, there were no inventories hence this clause (ii) is not applicable to the Company.
- (iii) According to the information and explanations given to us, the Company has granted unsecured loans to Companies, Firms, Limited Liability partnerships or other parties covered in the register maintained under section 189 of the Companies Act, 2013 in respect of which: a. The terms and conditions are, in our opinion, prima facie, not prejudicial to the interest of the Company b and c. The repayment schedule is not prescribed and therefore no overdue amounts as at the year end.
- (iv) In our opinion and according to the information and explanations given to us, in respect of loans, investments, guarantees and security given by the Company, the provisions of section 185 and 186 of the Companies Act, 2013 have been complied with.
- (v) According to the information and explanations given to us, the Company has not accepted any deposits and accordingly this clause (v) is not applicable to the Company.
- (vi) Maintenance of cost records has not been specified by the Central Government under sub-section (1) of Section 148 of the companies Act, 2013.
- (vii) (a) According to the informations and explanations given to us, the Company is

generally regular in depositing undisputed statutory dues including Provident Fund, Employees State Insurance, Income Tax, Sales Tax, Goods and Service Tax, Duty of Custom, Duty of Excise, Value Added Tax, Cess and any other statutory dues, wherever applicable, with the appropriate authorities during the year and no undisputed amounts payable were outstanding as at March 31 2021 for a period of more than six months from the day on which they became payable.

(b) According to the informations and explanations given to us, there are no disputed dues in respect of Income Tax, Sales Tax, Goods and Service Tax, Duty of Custom, Duty of Excise, Value Added Tax, Cess and any other statutory dues applicable.

(viii) According to the information and explanations given to us, the company has not obtained any loans (including debt instruments) during the year either from Financial Institutions or Banks or Government and hence this clause (viii) is not applicable to the Company.

(ix) According to the information and explanations given to us, the Company has not raised moneys by way of initial public offer or further public offer including debt instruments and has not availed any term loan. Hence this clause (ix) is not applicable to the Company.

(x) According to the information and explanations given to us, no fraud by the Company and no material fraud on the Company by its officers or employees has been noticed or reported during the period under review.

(xi) According to the information and explanations given to us, the Company has not paid/provided managerial remuneration to Managing Director and other directors during the year. Hence this clause (xi) is not applicable to the Company.

(xii) In our opinion and according to the information and explanation given to us, the Company is not a Nidhi Company. Accordingly, this clause (xii) of the Order is not applicable to the Company.

- (xiii) In our opinion and according to the information and explanation given to us, transactions entered into with the related parties are in compliance with Section 177 and 188 of the Companies Act, 2013 where applicable. The details of all transactions have been disclosed in the Financial Statements as required by the applicable accounting standards.
- (xiv) According to the information and explanations given to us, the Company has not made any preferential allotment or private placement of shares or fully or partly convertible debentures during the year under review.
- (xv) According to the information and explanations given to us, the Company has not entered into any non-cash transactions with directors or persons connected with them.
- (xvi) The Company is not required to be registered under Section 45-IA of the Reserve Bank of India Act, 1934.

For P. Pattabiramen & Co., Chartered
Accountants, Firm Regn.No.002609S

Vijay Anand P
Partner
Membership No. 211954
UDIN: 21211954AAAADN7738

Place: Chennai.

Dated: 04th May 2021

ANNEXURE B -TO THE INDEPENDENT AUDITOR'S REPORT

Report on the Internal Financial Controls under Clause (i) of Sub-section 3 of Section 143 of the Companies Act, 2013 (“the Act”)

We have audited the internal financial controls over financial reporting of Elango Industries Limited (“the Company”) as of 31 March 2021 in conjunction with our audit of the standalone financial statements of the Company for the year ended on that date.

Management’s Responsibility for Internal Financial Controls

The Company’s management is responsible for establishing and maintaining internal financial controls based on the internal control over financial reporting criteria established by the Company considering the essential components of internal control stated in the Guidance Note on Audit of Internal Financial Controls over Financial Reporting issued by the Institute of Chartered Accountants of India („ICAI”). These responsibilities include the design, implementation and maintenance of adequate internal financial controls that were operating effectively for ensuring the orderly and efficient conduct of its business, including adherence to company’s policies, the safeguarding of its assets, the prevention and detection of frauds and errors, the accuracy and completeness of the accounting records, and the timely preparation of reliable financial information, as required under the Companies Act, 2013.

Auditors’ Responsibility

Our responsibility is to express an opinion on the Company's internal financial controls over financial reporting based on our audit. We conducted our audit in accordance with the Guidance Note on Audit of Internal Financial Controls over Financial Reporting (the “Guidance Note”) and the Standards on Auditing, issued by ICAI and deemed to be prescribed under section 143(10) of the Companies Act, 2013, to the extent applicable to an audit of internal financial controls, both applicable to an audit of Internal Financial Controls and, both issued by the Institute of Chartered Accountants of India. Those Standards and the Guidance Note require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether adequate internal financial controls over financial reporting was established and maintained and if such controls operated effectively in all material respects.

Our audit involves performing procedures to obtain audit evidence about the adequacy of the internal financial controls system over financial reporting and their operating effectiveness. Our audit of internal financial controls over financial reporting included obtaining an understanding

of internal financial controls over financial reporting, assessing the risk that a material weakness exists, and testing and evaluating the design and operating effectiveness of internal control based on the assessed risk. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion on the Company's internal financial controls system over financial reporting.

Meaning of Internal Financial Controls over Financial Reporting

A company's internal financial control over financial reporting is a process designed to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles.

A company's internal financial control over financial reporting includes those policies and procedures that

- a. Pertain to the maintenance of records that, in reasonable detail, accurately and fairly reflect the transactions and dispositions of the assets of the company;
- b. Provide reasonable assurance that transactions are recorded as necessary to permit preparation of financial statements in accordance with generally accepted accounting principles, and that receipts and expenditures of the company are being made only in accordance with authorizations of management and directors of the company; and
- c. Provide reasonable assurance regarding prevention or timely detection of unauthorized acquisition, use, or disposition of the company's assets that could have a material effect on the financial statements.

Inherent Limitations of Internal Financial Controls over Financial Reporting

Because of the inherent limitations of internal financial controls over financial reporting, including the possibility of collusion or improper management override of controls, material misstatements due to error or fraud may occur and not be detected. Also, projections of any evaluation of the

internal financial controls over financial reporting to future periods are subject to the risk that the internal financial control over financial reporting may become inadequate because of changes in conditions, or that the degree of compliance with the policies or procedures may deteriorate.

Opinion

In our opinion, to the best of our information and according to the explanations given to us, the Company has, in all material respects, an adequate internal financial controls system over financial reporting and such internal financial controls over financial reporting were operating effectively as at 31 March 2021, based on the internal financial control over financial reporting criteria established by the Company considering the essential components of internal control stated in the Guidance Note on Audit of Internal Financial Controls Over Financial Reporting issued by the Institute of Chartered Accountants of India.

For P. Pattabiramen & Co.,
Chartered Accountants Firm
Regn. No.002609S

P. Vijay Anand

Partner /M. No.211954

UDIN: 21211954AAAADN7738

Place: Chennai - 600040

Date: May 04th, 2021

ELANGO INDUSTRIES LIMITED

No.5, Ranganathan Gardens, 15th Main Road - Extn. Anna Nagar, Chennai 600040

CIN: L27104TN1989PLC017042

Standalone Balance sheet as at 31 March 2021*(Amount in Rs.)*

Particulars	Note	As at 31 March 2021	As at 31 March 2020
ASSETS			
Non-current Assets			
Financial Assets			
-Investments	2	2,50,000	2,50,000
Non-Current Tax Assets (Net)	3	8,09,458	3,50,000
Property Plant and Equipments	4	6,06,450	-
Other Non-Current Assets	5	3,25,09,889	3,25,15,436
		3,41,75,797	3,31,15,436
Current assets			
Financial Assets			
-Trade receivable	6	8,31,500	76,32,000
-Cash and cash equivalents	7	5,15,732	13,568
Other Current Assets	8	1,27,85,369	61,58,438
		1,41,32,601	1,38,04,006
Total Assets		4,83,08,398	4,69,19,442
EQUITY AND LIABILITIES			
Equity			
Equity Share capital	9	3,82,16,000	3,82,16,000
Other Equity	10	91,18,567	82,79,297
		4,73,34,567	4,64,95,297
LIABILITIES			
Non -Current liabilities			
Deferred Tax Liability	11	35,410	-
		35,410	-
Current liabilities			
Financial Liabilities			
- Trade payables			
- MSME	12	-	-
- Others	12	5,05,494	2,40,045
Other current liabilities	13	2,88,480	1,84,100
Provisions	14	1,44,446	-
Current Tax Liability (net)	15	-	-
		9,38,420	4,24,145
Total Equity and Liabilities		4,83,08,397	4,69,19,442

Significant accounting policies

1

Notes to the accounts

2-13

The accompanying notes forms an integral part of these standalone financial statements.

As per our report of even date attached.

for and on behalf of the Board of Directors of
ELANGO INDUSTRIES LIMITED**For P PATTABIRAMEN & CO.,**

ICAI Firm Registration No. 002609S

P Vijay Anand

Partner

Membership No.: 211954

S.Elangovan

Chairman & Managing Director

DIN:01725838

S.A. Premkumar

Director

DIN:00342952

M Nagarajan

Chief Financial Officer

Roshini Selvakumar

Company Secretary

ELANGO INDUSTRIES LIMITED

No.5, Ranganathan Gardens, 15th Main Road - Extn. Anna Nagar, Chennai 600040

CIN: L27104TN1989PLC017042

Statement of Profit and Loss for the year ended 31 March 2021*(Amount in Rs.)*

Particulars	Note No.	For the year ended 31 March 2021	For the year ended 31 March 2020
Revenue			
Revenue From Operations	16	2,500,000	1,500,000
Other Income	17	1,124,558	43,350
Total Revenue		3,624,558	1,543,350
Expenses			
Employee benefits expense	18	328,334	295,600
Depreciation and Amortisation	4	1,860	-
Other expenses	19	2,747,195	868,985
Total Expenses		3,077,389	1,164,585
Profit/(loss) before exceptional items and tax		547,169	378,765
Exceptional Items		-	-
Profit/(loss) before tax		547,169	378,765
Tax expense:			
(1) Current tax		85,358	-
(2) Deferred tax		35,410	-
Profit/(loss) after Tax		426,400	378,765
Other Comprehensive Income			
Total Other Comprehensive Income			
Total Comprehensive Income for the year		426,400	378,765
Earnings per equity share(Par Value Rs.10/ share)			
(1) Basic and Diluted	19	0.11	0.10

Significant accounting policies

1

Notes to the accounts

2-13

The accompanying notes forms an integral part of these standalone financial statements.

As per our report of even date attached

For P PATTABIRAMEN & CO.,

ICAI Firm Registration No. 002609S

Chartered Accountants,

for and on behalf of the Board of Directors of
ELANGO INDUSTRIES LIMITED**P Vijay Anand**

Partner

Membership No.: 211954

Chennai

Date: 04 May 2021

S.Elangovan

Chairman & Managing Director

DIN:01725838

S.A. Premkumar

Director

DIN:00342952

M Nagarajan

Chief Financial Officer

Chennai

Date: 04 May 2021

Roshini Selvakumar

Company Secretary

ELANGO INDUSTRIES LIMITED

No.5, Ranganathan Gardens, 15th Main Road - Extn. Anna Nagar, Chennai 600040

CIN: L27104TN1989PLC017042

Cash Flow Statement for the period ended 31 March 2021

Particulars	Note	For the year ended 31 Mar 2021	For the year ended 31 Mar 2020
Cash flows from operating activities			
Profit before tax after Depreciation		549,029	378,765
Operating cash flow before working capital changes		549,029	378,765
<i>Adjustment For:-</i>			
(Increase)/ Decrease in Current and Non current financial assets			
(Increase)/ Decrease in Other Current and Non-current assets		(6,667,972)	(368,058)
(Increase)/ Decrease in Trade Receivables		6,800,500	-
Increase/ (Decrease) in current and Non-current liabilities		428,917	(8,561)
Cash generated from operations		1,110,474	2,146
Income taxes (paid)/refund			-
Cash generated from operations [A]		1,110,474	2,146
Cash flows from investing activities			
Purchase of fixed assets (Including Capital Work in Progress)		(608,310)	-
Net cash generated used in investing activities [B]		(608,310)	-
Cash flows from financing activities			
Proceeds from issue of shares		-	-
Net cash generated from financing activities [C]		-	-
Increase in cash and cash equivalents [A+B+C]		502,164	2,146
Cash and cash equivalents at the beginning of the year		13,568	11,422
Cash and cash equivalents at the end of the year		515,732	13,568
Components of cash and cash equivalents	5		
Cash on hand		10	10
<i>Balances with banks</i>			
- in current accounts		515,722	13,558
Total cash and cash equivalents		515,732	13,568

Significant accounting policies

1

Notes to the accounts

2-26

As per our report of even date attached

For P PATTABIRAMEN & CO.,
ICAI Firm Registration No. 002609S
Chartered Accountants,

For and on behalf of the Board of Directors of
ELANGO INDUSTRIES LIMITED

P Vijay Anand

Partner

Membership No.: 211954

Chennai

Date: 04 May 2021

S.Elangovan

Chairman & Managing Director

DIN:01725838

S.A. Premkumar

Director

DIN:00342952

M Nagarajan

Chief Financial Officer

Chennai

Date: 04 May 2021

Roshini Selvakumar

Company Secretary

ELANGO INDUSTRIES LIMITED

No.5, Ranganathan Gardens, 15th Main Road - Extn.Anna Nagar, Chennai 600040

CIN: L27104TN1989PLC017042

Statement of Changes in Equity for the year ended 31st March 2021**A. Equity Share Capital***(Amount in Rs)*

Balance at the beginning of the Reporting period i.e 1st April 2019	Changes in Equity share capital during the year	Balance as at the end of the reporting period i.e 31st March 2020	Changes in Equity share capital during the year	Balance as at the end of the reporting period i.e 31st March 2021
i. 3816100 No. of shares at Face Value Rs.10 per share		3816100 No. of shares at Face Value Rs.10 per share		3816100 No. of shares at Face Value Rs.10 per share
ii. Forfeited 22000 shares at paid up amount Rs.2.5/- per share		Forfeited 22000 shares at paid up amount Rs.2.5/- per share		Forfeited 22000 shares at paid up amount Rs.2.5/- per share
38,216,000	-	38,216,000	-	38,216,000

B. Other Equity*(Amount in Rs)*

Particulars	General Reserve & Subsidy	Profit & Loss Account	Other Comprehensive Income	Total
Balance at the beginning of the Reporting period i.e 1st April 2019	5,025,281	2,872,749	-	7,898,030
Add/(Less):- Transfer from/(to) Profit and Loss Account	2,502	-	-	2,502
Add/(Less):- Profit/(loss) for the year	-	378,765	-	378,765
Add/(Less):- Other Comprehensive Income for the year	-	-	-	-
Balance as at the end of the reporting period i.e 31st March 2020	5,027,783	3,251,514	-	8,279,297
Balance at the beginning of the Reporting period i.e 1st April 2019	5,027,783	3,251,514	-	8,279,297
Add/(Less):- Changes during the year		412,870		412,870
Add/(Less):- Transfer from/(to) Profit and Loss Account	-	-	-	-
Add/(Less):- Profit/(loss) for the year	-	426,400	-	426,400
Add/(Less):- Other Comprehensive Income for the year	-	-	-	-
Balance as at the end of the reporting period i.e 31st March 2021	5,027,783	4,090,784	-	9,118,567

As per our report of even date attached
For P PATTABIRAMEN & CO.,
 ICAI Firm Registration No. 002609S
 Chartered Accountants,

for and on behalf of the Board of Directors of
ELANGO INDUSTRIES LIMITED

P Vijay Anand
 Partner
 Membership No.: 211954
 Chennai
 Date: 04 May 2021

S.Elangovan
 Chairman & Managing Director
 DIN:01725838

S.A. Premkumar
 Director
 DIN:00342952

M Nagarajan
 Chief Financial Officer
 Chennai
 Date: 04 May 2021

Roshini Selvakumar
 Company Secretary

ELANGO INDUSTRIES LIMITED

Notes to the accounts for the year ended 31st March 2021

(Amount in Rs)

2	Finance Asset - Investment	As at 31 March 2021	As at 31 March 2020
	Investment in Equity Instruments(cost) - Unquoted In Kaveri Gas Power Limited 25,000 (31st March 2020 - 25,000) Equity Shares @ Rs.10 each fully paid	250,000	250,000
		250,000	250,000
3	Non-Current Tax Assets	As at 31 March 2021	As at 31 March 2020
	<i>Unsecured, considered good</i> Advance Income Tax (Net of provision) Minimum Alternate Tax Credit	337,500 471,958	350,000
		809,458	350,000
5	Other Non-Current Assets	As at 31 March 2021	As at 31 March 2020
	<i>Secured, considered good</i> Security Deposit with Related parties	21,300,000	21,300,000
	<i>Unsecured, considered good</i> Balance with Statutory Authorities	11,001,636	11,001,636
	Rental Advance	200,000	200,000
	Deposit with NSDL	8,253	13,800
		32,509,889	32,515,436
6	Finance Asset - Trade receivable	As at 31 March 2021	As at 31 March 2020
	<i>Unsecured, considered good</i> Trade receivables <i>Trade Receivable represents due from related party in which the directors of the company are having significant influence</i>	831,500	7,632,000
		831,500	7,632,000
7	Finance Asset - Cash and cash Equivalents	As at 31 March 2021	As at 31 March 2020
	Balances with Banks (of the nature of cash and cash equivalents) - in current accounts	515,722	13,558
	Cash on hand	10	10
		515,732	13,568
8	Other Current Assets	As at 31 March 2021	As at 31 March 2020
	<i>Unsecured, considered good</i> Balance with Government Authorities	310,636	35,565
	Other current assets to related parties	12,474,733	6,122,873
	Others		
		12,785,369	6,158,438

ELANGO INDUSTRIES LIMITED
Notes to the accounts for the year ended 31st March 2021

9 Share capital

Particulars	Authorised			Issued, Subscribed
	Number of share	Face value	Total value (Rs in Lakhs)	Number of share
Previous Year 2019-20				
Equity Shares				
Opening balance as on 1 Apr 2019	4,000,000	10	40,000,000	3,816,100
Increase during the year			-	-
Closing balance as on 31 Mar 2020	4,000,000		40,000,000	3,816,100
Current Year 2020-21				
Equity Shares				
Opening balance as on 1 Apr 2020	4,000,000	10	40,000,000	3,816,100
Increase during the year	-		-	-
Closing balance as on 31 Mar 2021	4,000,000		40,000,000	3,816,100

9.1 The rights, preferences and restrictions attaching to each class of shares including restrictions on the distribution of dividends and the repayment of capital:

The Company has one class of equity shares having a par value of Rs 10 per share. Each shareholder is eligible for one vote per share held. The dividend, if any, proposed by the Board of Directors shall be subject to the approval of the Shareholders in the ensuing Annual General Meeting, except in case of interim dividend. In the event of liquidation, the equity shareholders are eligible to receive the remaining assets of the Company after distribution of all preferential amounts if any, in proportion to their shareholding.

9.2 Shares of the company held by holding company:

NIL

9.3 Details of shareholders holding more than 5% shares in the Company:

Class of shares / Name of shareholder	As at 31 March 2021	As at 31 March 2020
	% holding	% holding
Equity shares with voting rights		
S.Elangovan	25.00%	25.00%
Cauvery Power Trading Chennai Ltd	7.13%	7.13%

9.4 The Company has not allotted any fully paid up equity shares by way of bonus shares nor has bought back any class of equity shares during the period of five years immediately preceding the balance sheet date.

9.5 There are no shares for which calls remain unpaid.

Particulars	As at 31 March 2021	As at 31 March 2020
Forfeited Shares	22,000	22,000

The Amount originally paid up towards the forfeited shares is Rs.55,000 at Rs.2.5/- per share.

ELANGO INDUSTRIES LIMITED

Notes to the accounts for the year ended 31st March 2021

Equity

(Amount in Rs.)

10	Other Equity	As at 31 March 2021	As at 31 March 2020
	General Reserve & Subsidy		
	Opening Balance	50,27,783	50,25,281
	Add: Changes during the year		2,502
	Closing Balance	50,27,783	50,27,783
	Profit & Loss Account		
	Opening Balance	32,51,514	28,72,749
	Add: Changes during the year	4,12,870	
	Add/(Less): Profit/(Loss) during the year	4,26,400	3,78,765
	Closing Balance	40,90,784	32,51,514^{h/s/}
	Other Comprehensive Income		
	Opening Balance		
	Add/(Less): Other Comprehensive Income during the year		
	Closing Balance		
		91,18,567	82,79,297

Note: Changes during the year is INR 2,502 for the GST input of earlier years available considered in opening reserves.

Non - Current liabilities

11	Deferred Tax Liability	As at 31 March 2021	As at 31 March 2020
	Tax effect of items constituting deferred tax liability		
	Depreciation	35,410	-
	Net Deferred Tax Liability	35,410	-

Current liabilities

12	Financial Liabilities - Trade Payables	As at 31 March 2021	As at 31 March 2020
	- Dues to micro and small enterprises (refer note below)	-	-
	- Dues to other creditors	5,05,494	2,40,045
		5,05,494	2,40,045

ELANGO INDUSTRIES LIMITED**Notes to the accounts for the year ended 31st March 2021**

Note: According to the information available with the Company, there are no dues payable to Micro and Small Enterprises as defined under the "The Micro, Small and Medium Enterprises Development Act, 2006". The Ministry of Micro, Small and Medium Enterprises has issued an Office Memorandum dated 26 August 2008 which recommends that the Micro and Small Enterprises should mention in their correspondence with its customers the Entrepreneur's Memorandum Number as allocated after filling of the Memorandum. Further there are no dues payable to micro and small scale industries (previous year: Rs Nil).

13	Other current liabilities	As at 31 March 2021	As at 31 March 2020
	Employee due payable	90,834	30,000
	Statutory dues payable	58,896	2,900
	Other payables	1,38,750	1,51,200
		2,88,480	1,84,100

14	Provisions	As at 31 March 2021	As at 31 March 2020
	Provision for Income Tax	1,44,446	-
		1,44,446	-

15	Current Tax Liability (Net)	As at 31 March 2021	As at 31 March 2020
	Income Tax payable (Net of TDS, Advance tax paid)	-	-
		-	-

16 Revenue from Operations

	Particulars	For the year ended 31 March 2021	For the year ended 31 March 2020
(a)	O&M Charges	25,00,000	15,00,000
	Total	25,00,000	15,00,000

ELANGO INDUSTRIES LIMITED**Notes to the accounts for the year ended 31st March 2021****17 Other Income**

	Particulars	For the year ended 31 March 2021	For the year ended 31 March 2020
(a)	Interest on Income tax refund	7,000	43,350
(b)	Creditors written back	-	-
(c)	Other Income	11,17,558	-
	Total	1,24,558	43,350

18 Employee Benefit Expenses

	Particulars	For the year ended 31 March 2021	For the year ended 31 March 2020
(a)	Salaries, Wages & Bonus	3,28,334	2,95,600
(b)	Staff Welfare expenses	-	-
	Total	3,28,334	2,95,600

19 Other Expenses

	Particulars	For the year ended 31 March 2021	For the year ended 31 March 2020
(a)	Payment to auditors		
	Statutory audit	1,50,000	1,50,000
(b)	Professional Charges	3,49,661	2,52,550
(c)	Administrative Expenses	2,20,178	76,105
(d)	Legal & Secretarial Charges	5,11,273	71,330
(e)	Custodial Fee- NSDL & CDSL	77,130	19,000
(f)	Demat Expenses	-	-
(g)	Listing fee	3,50,000	3,00,000
(h)	Manpower, Security & Hire charges	-	-
(i)	Consumable & Spares	10,64,263	-
(j)	Repairs & maintenance-Others	9,600	-
(h)	Miscellaneous Expenses	15,090	-
	Total	27,47,195	8,68,985

NOTES TO THE STANDALONE FINANCIAL STATEMENTS FOR THE YEAR ENDED MARCH 31, 2021:

Corporate Information: Elango Industries limited (“the Company”) was incorporated on 13 March 1989 in India and registered under the Companies Act, 2013. The Company is listed in the Bombay Stock Exchange of India. The Company has been carrying on Operation & Maintenance - (O&M) activities and other service activities.

1. Significant accounting policies:

The significant accounting policies applied by the Company in the preparation of its financial statements are listed below. Such accounting policies have been applied consistently to all the periods presented in these Financial Statements, unless otherwise indicated.

Statement of Compliance:

In accordance with the notification issued by the Ministry of Corporate Affairs, the Company has adopted Indian Accounting Standards (referred to as “Ind AS”) notified under the Companies (Indian Accounting Standards) Rules, 2015 and Companies (Indian Accounting Standards) amendment Rules 2016, as amended from time to time. The Financial Statements of the Company have been prepared and presented in accordance with Ind AS.

The standalone financial statements are authorized for issue by Company’s Board of Directors on May 04th 2021.

The Financial Statements have been prepared on a historical cost or amortized cost basis, except for certain financial assets and liabilities which have been measured at fair value.

The functional and presentation currency of the Company is Indian Rupee which is the currency of the primary economic environment in which the Company operates.

Summary of Significant Accounting Policies:

a. Current versus non-current classification

The Company presents assets and liabilities in the balance sheet based on current/non-current classification. An asset is treated as current when it is:

- Expected to be realised or intended to be sold or consumed in normal operating cycle
- Held primarily for the purpose of trading

- Expected to be realised within twelve months after the reporting period, or
- Cash or cash equivalent unless restricted from being exchanged or used to settle a liability for atleast twelve months after the reporting period

All other assets are classified as non-current.

A liability is current when:

- It is expected to be settled in normal operating cycle
- It is held primarily for the purpose of trading
- It is due to be settled within twelve months after the reporting period, or
- There is no unconditional right to defer the settlement of the liability for at least twelve months afterthe reporting period

All other liabilities are classified as non-current.

Deferred tax assets and liabilities are classified as non-current assets and liabilities.

The operating cycle is the time between the acquisition of assets for processing and their realisation in cash and cash equivalents. The Company's normal operating cycle is as set out in Schedule III of The Companies Act, 2013. Based on the nature of services and the time between the cash outflow and their realization in cash and cash equivalents, the Company has ascertained its operating cycle as 12 months for the purpose of current/non-current classification of assets and liabilities.

b. Financial Instruments Equity Investments

The investment of Rs.2,50,000/- in the Equity shares of M/s. Kaveri Gas Power Ltd., under the same management whose shares are unquoted are valued at cost as per the equity method in accordance with the Ind As 28 Investment in Associates. The Management is of the opinion that there is no diminishing value on these investments.

Investments in Subsidiaries and Associates are carried at cost less accumulated impairment losses, if any. Where an indication of impairment exists, the carrying amount of the investment is assessed and written down immediately to its recoverable amount. On disposal of investments in Subsidiaries and Associates, the difference between net disposal proceeds and the carrying amounts are recognized in the Statement of Profit and Loss.

Upon first time adoption of Ind As, the Company has elected to measure its investments in Subsidiaries and Associates at the previous GAAP carrying amount as its deemed cost on the date of transition to Ind AS i.e., April 1st, 2016.

Carrying value for all its investments in Subsidiaries, Joint Ventures and Associates as at

the date of transition to Ind As, measured as per previous GAAP are treated as their deemed costs as at the date of transition.

c. Fair value measurement of financial instruments:

The Company measures financial instruments at fair value at each balance sheet date.

Fair value is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date. The fair value measurement is based on the presumption that the transaction to sell the asset or transfer the liability takes place either:

- In the principal market for the asset or liability, or
- In the absence of a principal market, in the most advantageous market for the asset or liability

The principal or the most advantageous market must be accessible by the Company.

The fair value of an asset or a liability is measured using the assumptions that market participants would use when pricing the asset or liability, assuming that market participants act in their economic best interest.

A fair value measurement of a non-financial asset takes into account a market participant's ability to generate economic benefits by using the asset in its highest and best use or by selling it to another market participant that would use the asset in its highest and best use.

The Company uses valuation techniques that are appropriate in the circumstances and for which sufficient data are available to measure fair value, maximizing the use of relevant observable inputs and minimizing the use of unobservable inputs.

d. Revenue recognition:

Revenue from services is recognized in the financial statement based on the full performance and completion of services rendered relating to the Operation & maintenance services provided to Associate Companies and when it is probable that economic benefits associated with the transaction will flow to the entity.

The company has applied the principles under the IND AS 115 to account the revenues from these performance obligations. Revenue from the operations and management services are recognized as the performance obligations are satisfied. During the current year the activity of rendering service relating to operation and maintenance continued with other

group company. The company recognized revenue from these operations up to the period of performance carried out only.

e. Taxes

Current income tax

Tax expense for the year comprises current and deferred tax. The tax currently payable is based on taxable profit for the year. Current income tax assets and liabilities are measured at the amount expected to be recovered from or paid to the taxation authorities. The Company's liability for current tax is calculated using the tax rates and tax laws that have been enacted or substantively enacted by the end of the reporting period.

Current income tax relating to items recognised outside profit or loss is recognised outside profit or loss (either in other comprehensive income or in equity). Management periodically evaluates positions taken in the tax returns with respect to situations in which applicable tax regulations are subject to interpretation and establishes provisions where appropriate.

Deferred income tax

Deferred tax is provided on temporary differences between the tax bases of assets and liabilities and their carrying amounts for financial reporting purposes at the reporting date.

Deferred tax liabilities are generally recognised for all the taxable temporary differences.

Deferred income tax assets are recognised for all deductible temporary differences, carry forward of unused tax credits and unused tax losses, to the extent that it is probable that taxable profit will be available against which the deductible temporary differences, and the carry forward of unused tax credits and unused tax losses can be utilized.

The carrying amount of deferred income tax assets is reviewed at each balance sheet date and reduced to the extent that it is no longer probable that sufficient taxable profit will be available to allow all or part of the deferred income tax asset to be utilized.

Deferred tax relating to items recognised outside profit or loss is recognised outside profit or loss (either in other comprehensive income or in equity).

Deferred income tax has been recognized for all timing differences during the financial year, subject to consideration of prudence.

f. Property, plant and equipment (PPE)

On transition to Ind AS, the Company has elected to continue with the carrying value of all of its property, plant and equipment measured as per the previous GAAP and use that carrying value as the deemed cost of the property, plant and equipment.

Freehold land is carried at historical cost and is not depreciated. Capital work in progress and all other property, plant and equipment are stated at historical cost less accumulated depreciation and accumulated impairment losses, if any. Historical cost includes expenditure that is directly attributable to the acquisition of the items. Any trade discounts and rebates are deducted in arriving at the purchase price.

The present value of the expected cost for decommissioning of an asset after its use is included in the cost of the respective asset, if the recognition criteria for a provision are met.

An item of Property, plant and equipment and any significant part initially recognised is derecognized upon disposal or when no future economic benefits are expected from its use or disposal. Any gain or loss arising on derecognition of the asset (calculated as the difference between the net disposal proceeds and the carrying amount of the asset) is included in the statement of profit or loss when the asset is de recognised.

The Company identifies and determines cost of each component / part of the asset separately, if the component/ part have a cost which is significant to the total cost of the asset having useful life that is materially different from that of the remaining asset.

The residual values, useful lives and methods of depreciation of Property, plant and equipment are reviewed at each financial year end and adjusted prospectively, if appropriate.

g. Depreciation on Property Plant and Equipment:

The schedule II of The Companies Act, 2013 prescribes useful lives for Property Plant and Equipment. The schedule II allows companies to use higher/lower useful lives and residual values if such useful lives and residual value can be technically supported and justification for difference is disclosed in the financial statements.

Considering the applicability of schedule II, the management has re-estimated useful lives and residual value of all its Property Plant and Equipment. Management believes that depreciation rates currently used fairly reflects its estimate of useful lives and residual value

of fixed assets and in compliance of schedule II of the companies Act, 2013.

Depreciation in respect of Property Plant and Equipment acquired during the year has been provided pro-rata from the date such assets are acquired / put to use.

An item of property, plant and equipment and any significant part initially recognised is derecognised upon disposal or when no future economic benefits are expected from its use or disposal. Any gain or loss arising on derecognition of the asset (calculated as the difference between the net disposal proceeds and the carrying amount of the asset) is included in the statement of profit and loss when the asset is derecognised.

The Company depreciates the Property, Plant and Equipment over their estimated useful life using the Written Down Value method.

h. Provisions, contingent assets and liabilities:

Provisions:

Provisions are recognised when the Company has a present obligation (legal or constructive) as a result of a past event, it is probable that an outflow of resources embodying economic benefits will be required to settle the obligation and a reliable estimate can be made of the amount of the obligation. Provisions are measured at the best estimate of the expenditure required to settle the present obligation at the Balance Sheet date. The expense relating to a provision is presented in the statement of profit and loss net of any reimbursement.

If the effect of the time value of money is material, provisions are discounted using a current pre-tax rate that reflects, when appropriate, the risks specific to the liability. When discounting is used, the increase in the provision due to the passage of time is recognised as a finance cost.

Contingent liabilities:

A contingent liability is a possible obligation that arises from past events whose existence will be confirmed by the occurrence or non-occurrence of one or more uncertain future events beyond the control of the Company or a present obligation that is not recognised because it is not probable that an outflow of resources will be required to settle the obligation. A contingent liability also arises in extremely rare cases where there is a liability that cannot be recognised because it cannot be measured reliably. The Company does not recognise a contingent liability but discloses its existence in the financial statements.

Contingent assets:

Contingent assets are neither recognized nor disclosed in the Financial Statements. Provisions and contingent liability are reviewed at each balance sheet.

i. Retirement and other employee benefits

As there are less number of employees on the roll of the Company, the Company has not devised any recognized contribution plan.

j. Provisions, contingent assets and liabilities:

Provisions:

Provisions are recognised when the Company has a present obligation (legal or constructive) as a result of a past event, it is probable that an outflow of resources embodying economic benefits will be required to settle the obligation and a reliable estimate can be made of the amount of the obligation. Provisions are measured at the best estimate of the expenditure required to settle the present obligation at the Balance Sheet date. The expense relating to a provision is presented in the statement of profit and loss net of any reimbursement.

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k. Retirement and other employee benefits

As there are less number of employees on the roll of the Company, the Company has not devised any recognized contribution plan.

l. Impairment of Financial Assets:

In Accordance with Ind AS 109, the Company applies expected credit loss (ECL) model for measurement and recognition of Impairment loss on the following financial assets and credit risk exposure.

a. Financial Assets that are debt instruments are measured at amortized cost. Ex: Loans, debt securities, deposits and bank balances.

b. Trade Receivables – The application of simplified approach does not require the Company to track changes in Credit Risk, rather it recognizes impairment loss allowance based on life time ECL's at each reporting date right from its initial recognition. Trade receivables are tested for impairment on a specific basis after considering the sanctioned credit limits, security like letter of credit, security deposit collected, etc. and expectations about future cash flows.

m. Provisions, contingent assets and liabilities:

Provisions:

Provisions are recognised when the Company has a present obligation (legal or constructive) as a result of a past event, it is probable that an outflow of resources embodying economic benefits will be required to settle the obligation and a reliable estimate can be made of the amount of the obligation. Provisions are measured at the best estimate of the expenditure required to settle the present obligation at the Balance Sheet date. The expense relating to a provision is presented in the statement of profit and loss net of any reimbursement.

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c. Financial Assets that are debt instruments are measured at amortized cost. Ex: Loans, debt securities, deposits and bank balances.

d. Trade Receivables – The application of simplified approach does not require the Company to track changes in Credit Risk, rather it recognizes impairment loss allowance based on life time ECL's at each reporting date right from its initial recognition. Trade receivables are tested for impairment on a specific basis after considering the sanctioned credit limits, security like letter of credit, security deposit collected, etc. and expectations about future cash flows.

p. Impairment of Non Financial Assets:

The Company assesses, at each reporting date, whether there is an indication that an asset

may be impaired. If any indication exists, or when annual impairment testing for an asset is required, the Company estimates the asset's recoverable amount. Recoverable amount is the higher of an asset's or cash generating unit's Net Selling Price and the Value in use. Asset/cash generating unit whose carrying value exceeds their recoverable amount are written down to the recoverable amount by recognising the impairment. Indefinite life intangibles are subject to review for impairment annually or more frequently, if events or circumstances indicate that it is necessary. For the purpose of assessing impairment, the smallest identifiable group of assets that generates cash inflows from continuing use that are largely independent of the cash inflows from other assets or group of assets is considered as a cash generating unit.

Impairment losses, are recognised in the statement of profit and loss. The impairment loss recognized in prior year accounting period is reversed if there has been a change in the estimate of recoverable amount.

q. Earnings per share:

Basic earnings per share are calculated by dividing the net profit or loss for the period attributable to equity share holders by the weighted average number of equity shares outstanding during the period.

Diluted earnings per share is calculated and presented when there are potential equity shares.

When the weighted average number of equity shares changed in the current period as a result of bonus issue or share split or reverse share split, the calculation of basic and diluted earning per share is presented for all the periods presented.

r. Cash and Cash Equivalents:

Cash and cash equivalents in the balance sheet comprise cash at banks and on hand and short-term deposits which are subject to an insignificant risk of changes in value.

For the purpose of the statement of cash flows, cash and cash equivalents consist of cash and short-term deposits, as defined above.

s. Significant Accounting Judgments, Estimates and Assumptions:

The preparation of the financial statements in conformity with the accounting standards generally accepted in India requires Judgments, Estimates and assumptions to be made that

affect the reported amounts of assets and liabilities on the date of the financial statements, reported amount of revenue and expenses during the reporting period and the accompanying disclosures. Difference between the actual results and estimates are recognised in the period in which the results are known or materialize.

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH, 2021:

2. Disclosures on Financial instruments:

This section gives an overview of the significance of financial instruments for the Group and provides additional information on balance sheet items that contain financial instruments.

The details of significant accounting policies, including the criteria for recognition, the basis of measurement and the basis on which income and expenses are recognized in respect of each class of financial asset and financial liability are disclosed in the notes to the Financial Statements.

Financial assets and liabilities

The following tables present the carrying value and fair value of each category of financial assets and liabilities as at March 31, 2021 and March 31, 2020 as under:

As at March 31, 2021

PARTICULARS	AMORTISED COST	FAIR VALUE THROUGH OCI	TOTAL
FINANCIAL ASSETS			
Investments	2,50,000	0	2,50,000
Trade Receivables	8,31,500	0	8,31,500
Cash and Cash Equivalents	5,15,732	0	5,15,732
TOTAL FINANCIAL ASSETS	15,97,232	0	15,97,232
FINANCIAL LIABILITIES			
Trade Payables	5,05,494	0	5,05,494
TOTAL FINANCIAL LIABILITIES	5,05,494	0	5,05,494

As at March 31, 2020

PARTICULARS	AMORTISED COST	FAIR VALUE THROUGH OCI	TOTAL
FINANCIAL ASSETS			
Investments	2,50,000	0	2,50,000
Trade Receivables	76,32,000	0	76,32,000
Cash and Cash Equivalents	13,568	0	13,568
TOTAL FINANCIAL ASSETS	78,95,568	0	78,95,568
FINANCIAL LIABILITIES			
Trade Payables	240,045	0	240,045
TOTAL FINANCIAL LIABILITIES	240,045	0	240,045

The management has not disclosed the fair values for financial instruments because their carrying values approximate their fair value largely due to the short-term maturities of these instruments.

3. Financial Risk Management:

The Company's activities expose it to a variety of financial risks: market risk, credit risk and liquidity risk. The Company's focus is to foresee the unpredictability of financial markets and seek to minimize potential adverse effects on its financial performance. The Company's exposure to credit risk is influenced mainly by the individual characteristic of each customer and the concentration of risk from the top few customers.

Market Risk:

Market risk is the risk of any loss in future earnings, in realisable fair values or in future cash flows that may result from a change in the price of a financial instrument. The value of a financial instrument may change as a result of changes in interest rates, foreign currency exchange rates, equity price fluctuations, liquidity and other market changes.

Interest Rate Risk: Interest rate risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in market interest rates. The Company's exposure to the risk of changes in market interest rates relates primarily to

the Company's debt obligations with floating interest rates. The Company does not have any long term loan. No interest rate risk is perceived.

Foreign Currency Risk: Foreign currency risk is the risk that the fair value or future cash flows of an exposure will fluctuate because of changes in foreign exchange rates.

The Company does not have borrowings and overseas transactions. Therefore, no foreign currency risk is perceived.

Credit Risk:

Credit risk is the risk of financial loss to the Company if a customer or counter-party fails to meet its contractual obligations, and arises principally from the Company's receivables from customers. The maximum exposure to credit risk is equal to the carrying value of the financial assets.

Credit risk with respect to trade receivables is limited, since the Company's receivables and major portion of the Other current assets are due from related parties.

Liquidity Risk:

Liquidity risk refers to the risk that the Company cannot meet its financial obligations. The objective of liquidity risk management is to maintain sufficient liquidity and ensure that funds are available for use as per requirements.

The Company's principal source of liquidity is cash and cash equivalents and the cash flow that is generated from operations. Management monitors rolling forecasts of the Company's liquidity position and cash and cash equivalents on the basis of expected cash flows. Accordingly, no liquidity risk is perceived.

4. Earnings per Share:

The following table reflects data used in the basic and diluted EPS computations:

PARTICULARS	31-MAR-21	31-MAR-20
Face value of equity share (Rs.)	10	10
Profit/ (Loss) attributable to equity holders of the Company (Rs.)	4,26,400	3,78,765
Weighted average number of equity shares	38,16,100	38,16,100
Earnings Per Share - Basic and Diluted	0.11	0.10

5. Related Party Disclosures as per IND AS-24:

PARTICULARS	SUBSIDIARY COMPANY	OTHER COMPANY	KEY MANAGERIAL PERSON	YE 31.03.2020	YE 31.03.2021
Investment-Equity shares		Associate-Kaveri Gas Power Pvt ltd	S. Elangovan S.A. Prem Kumar	2,50,000/-	2,50,000/-
Sundry Debtors for O&M		Associate-Cauvery power Generation Chennai Pvt Ltd	S. Elangovan S.A. Prem Kumar	76,32,000/-	-
Sundry Debtors for O&M		Associate-Kaveri Gas Power Pvt ltd	S. Elangovan S.A. Prem Kumar	-	8,31,500/-
Security Deposit		Associate-Kaveri Gas Power Pvt ltd	S. Elangovan S.A. Prem Kumar	2,13,00,000/-	2,13,00,000/-
Intercompany Transactions		Associate-Kaveri Gas Power Pvt ltd	S. Elangovan S.A. Prem Kumar	75,07,849 /-	73,47,494/-
Intercompany Transactions		Associate-Cauvery power trading Chennai Ltd	S. Elangovan S.A. Prem Kumar	13,87,231 /-	51,27,239 /-
Intercompany Transactions		Associate-Cauvery Solar Power Pvt Ltd	S. Elangovan S.A. Prem Kumar	2,255/-	-
O&M income		Associate-Kaveri Gas Power Pvt ltd	S. Elangovan S.A. Prem Kumar	15,00,000/-	25,00,000/-

Note: Cauvery Power Generation Chennai Private Limited is under Corporate Insolvency Resolution Process.

6. Segment Reporting:

The Company is mainly engaged in the Operation and Maintenance services activity only during this year and there were no other business activities carried out. Hence, the Company has only one segment.

7. Disclosure under Micro, Small and Medium Enterprises Development Act, 2006:

There are no micro and small scale business enterprises, to whom the company owes dues, which are outstanding for more than 45 days as at 31st March, 2021. This information to be disclosed under Micro, Small and Medium Enterprises Development Act, 2006, has been determined to the extent such parties have been identified on the basis of the information available with the

company

8. Corporate Social Responsibility:

As the criteria for Complying with the Provisions of Corporate Social Responsibility under the company's act 2013 has not arisen, accordingly complying with CSR activities does not arise.

9. In the opinion of the Board of directors and to the best of their knowledge and belief, the value on realization of current assets, loans and advances In the ordinary course of business will not be less than the amount at which they are stated in balance sheet.
10. Payment of Managerial remuneration and other benefits inclusive of perquisites were not made to the Managing Director and other Directors against their option.

11. Going Concern Basis:

The financial statements of the company have been prepared on a going concern basis, which contemplates the realization of assets and discharge of liabilities in the normal course of business for the foreseeable future.

During the earlier year business operations from the activity of rendering service relating to operation and maintenance for power generating plants was not recognized as the plants were shutdown from August 2018. From the preceding financial year the activity of rendering service relating to operation and maintenance resumed with other group company.

Accordingly, the management of the company has profitable business operations during the Financial Year under report from the Activity of rendering service relating to Operation & Maintenance for Power Generating Plants and other services

12. As per the SEBI regulations on the listing obligations, the company shall ensure 100% of share holdings of promoters and promoter group is in dematerialized form. The Company has held 19,30,775 shares in the form of physical as on 31.03.2021. This includes promoter and promoter group shareholding.

13. The spread of COVID-19 virus across the globe and in India has contributed a significant decline and volatility in global and Indian financial markets and a shrink in the economic activities. The govt of India declared nationwide lock down effective from 25th March, 2020 and further extended the lock down till 31st May, 2020.

The Company's trading business remained shut from 25th March, 2020 due to lockdown and partially re-opened w.e.f. 12th May, 2020, which has impacted its trading/operations during April and May' 2020. There were no sales during April and very minimal in May 2020. The Company has restarted its trading/operations in considering the order book and available workforce, since 12th May, 2020 adhering to the Safety norms prescribed by Government of India.

As the Company fully depends on group company business and the business situation is very dynamic, the same is being monitored closely. The business has revived from Q 3 of 2020-21. The Company's capital and Banking facilities remain intact. There are no liquidity concerns as of now as the company is debt free. The Company has made detailed assessments of the recoverability and carrying values of its assets comprising receivables and other current assets as at the balance sheet date and on the basis of evaluation, has concluded that no material adjustments are required in the financial statements. Given the uncertainties associated with nature, condition and duration of COVID-19, the impact assessment on the Company's financial statements will be continuously made and provided for as required.

As per our report of even date attached
For P PATTABIRAMEN & CO.,
 ICAI Firm Registration No. 002609S
 Chartered Accountants,

for and on behalf of the Board of Directors of
ELANGO INDUSTRIES LIMITED

P Vijay Anand

Partner

Membership No.: 211954

Chennai

Date: 04 May 2021

S.Elangovan

*Chairman & Managing
 Director*

DIN:01725838

S.A. Premkumar

Director

DIN:00342952

M. Nagarajan

Chief Financial Officer

Chennai

Date: 04 May 2021

Roshini Selvakumar

Company Secretary