

27th
Annual Report
2011-12

Sharda Motor Industries Limited

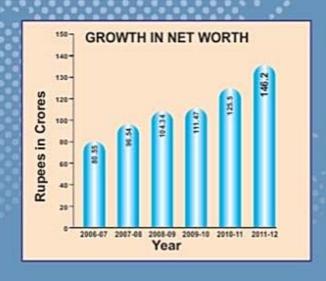
PERFORMANCE HIGHLIGHTS













BOARD OF DIRECTORS N. D. RELAN CHAIRMAN

AJAY RELAN Managing Director

SHARDA RELAN Director
ROHIT RELAN Director
R. P. CHOWDHRY Director
G. L. TANDON Director
O. P. KHAITAN Director
KISHAN N. PARIKH Director

UDAYAN BANERJEE Executive Director

PROF. ASHOK KUMAR BHATTACHARYA Director

PRESIDENT (LEGAL) & CFO PRADEEP RASTOGI

SR. VICE PRESIDENT (F&A) D. A. AGGARWAL

COMPANY SECRETARY NITIN VISHNOI

AUDITORS M/S. S. R. DINODIA & CO.

CHARTERED ACCOUNTANTS

NEW DELHI

BANKERS YES BANK LIMITED

ICICI BANK

STATE BANK OF INDIA PUNJAB NATIONAL BANK

CITI BANK HDFC BANK CANARA BANK

REGISTERED OFFICE D-188, OKHLA INDUSTRIAL AREA,

PHASE - I, NEW DELHI - 110 020

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Chairman's Message

Dear Shareholders

Warm Greeting to all of you

The fiscal year 2011-12 has been one of the most challenging years for the Company. The combined effect of European debt crisis and global economic slowdown along with the domestic challenges viz. availability high cost raw material have impacted auto Ancillary industries hence the performance of Your Company.

I am extremely happy to present before you a snapshot of the achievements made by your Company during last fiscal.

The Revenue from operation of the Company for the year under review has increased to Rs. 75,142.19/- Lacs as compared to Rs 70,020.54/- Lacs in the previous financial year, registering a growth of 7.31%. The Profit before interest, depreciation and tax (PBIDT) of the Company increased to Rs. 7,066.88/- Lacs during the year under review as compared to Rs. 6058.04/- Lacs in the previous financial year registering an increase of 16.65%. Net profit after tax (PAT) during the year under review increased to Rs. 2,761.09/- Lacs as compared to Rs. 2,096.78/- Lacs during the previous financial year registering an increase of 31.68.%.

This Performance has enabled the Board of Directors to recommend a dividend of Rs.10/- per share of Rs. 10/- each subject to the Shareholder's approval in the ensuing Annual General Meeting.

During the period under review pursuance to order dated 25th July' 2012 of Hon'ble High Court Delhi, wholly owned subsidiary Company i.e Sharda Sejong Auto Components (India) Limited, has



been Amalgamated with the your Company.

Your Company has always followed the highest standards of best Management practices to ensure Corporate Governance and considers it as more of an ethical requisite than a regulatory necessity.

The innovativeness and spirit of the SMIL employees, which has always been one of its greatest strengths, I am sure will meet the challenges ahead and enable the company to successfully fulfill its long term vision.

In conclusion, I would like to express my thank to you all for your valuable belief in SMIL and thank the management and employees for their diligent efforts which have enabled the Company to fulfill its designated role with the framework of development and modernization effectively. I would also like to extend my gratitude to all other stakeholders including bankers for their confidence and interest in the Company.

I would like to thanks to all Board Members for their consistent supports and direction which has greatly contributed to SMIL path to success.

I along with Board of Directors sincerely thank all our shareholders, customers, bankers and stakeholders for their continued support and faith reposed in your Company and look forward to a bright year ahead.



Message From MD



Ajay Relan

Dear Shareholders

In the Year 2011- 2012, we as a nation, have faced many economic issues. I would like to share with you couple of them which have impacted the nation as a whole and industry in particular.

To begin with, my concern is with GDP growth which has been only around 6.5%. This is the lowest GDP growth in the last ten years. Among the many sectors of Industries which have been affected, I believe that the Manufacturing Sector has been affected the most.

Inflation was a matter of concern through out the year together with high borrowing costs. Inflation has eased a little in the last few weeks. But, there are still concerns with crude oil price, it continues to trade around \$100 Per Barrel. The weakening Rupee, in the last few months, has further increased the cost of import of petroleum and petroleum products along with other imports of essential industrial materials.

I believe, now in certain ways, we have evolved a business model that is well geared to convert this difficult time in to opportunity. The structured manner of approaching markets, strength of customer relationships and ability to service customers as partners holds us in good stead. While we continue to look at home markets, we are also reaching out to global opportunities.

I firmly believe that sustainability has to be at the heart of our business model and will help us drive faster growth and reduce costs. We see this as a source of competitive advantage for the business now and in the years ahead.

I would like to thank each and every one of our employees whose commitments and efforts made 2011-12 yet another successful year for the Company. At the end, I would also like to thank you, all our shareholders, for your continued support in our journey of delivering consistent, competitive, profitable and responsible growth.



NOTICE

NOTICE is hereby given that the Twenty- Seventh Annual General Meeting of Sharda Motor Industries Limited will be held at Habitat World, India Habitat Centre, Lodhi Road, New Delhi on **Wednesday the 12th September, 2012 at 12:30 P.M.** to transact the following business:

ORDINARY BUSINESS

- 1. To receive, consider and adopt the Balance Sheet as at 31st March, 2012 and the Profit & Loss Account for the year ended on that date and Report of the Directors and Auditors thereon.
- 2. To declare a dividend for the financial year 2011-12
- 3. To appoint a Director in place of Shri N. D. Relan who retires by rotation and being eligible offers himself for re-appointment.
- 4. To appoint a Director in place of Professor Ashok Kumar Bhattacharya who retires by rotation and being eligible offers himself for re-appointment.
- 5. To appoint a Director in place of Shri Rohit Relan who retires by rotation and being eligible offers himself for re-appointment.
- 6. To appoint M/s S. R. Dinodia & Co., Chartered Accountants, the retiring auditors of the Company, as Auditors of the Company, to hold office commencing from the conclusion of this meeting until the conclusion of the next Annual General Meeting and to authorize the Board of Director, to fix their remuneration for the period.

SPECIAL BUSINESS

7 TO CONSIDER AND, IF DEEMED FIT, TO PASS THE FOLLOWING RESOLUTION, WITH OR WITHOUT MODIFICATION, AS A SPECIAL RESOLUTION.

"RESOLVED THAT pursuant to provisions of Section 314 read with Director's Relatives (Office or Place of Profit) Rules, 2011(including any statutory modification(s) or re-enactment thereof, for the time being force) and all other applicable provisions, if any of the Companies Act, 1956, consent of the company be and is hereby accorded to the appointment of Shri Aashim Relan, son of Shri Ajay Relan, Managing Director and a relative of Shri N. D. Relan, Chairman and Smt. Sharda Relan, Director of the Company, to hold and continue to hold an Office or Place of Profit as "Chief Operating Officer (COO) (or any other designation and roles which the Board / Committee of the Board may decide from time to time) with effect from 28th June 2012, on such remuneration and terms and conditions as set out in the explanatory statement attached to this Notice."

8. TO CONSIDER AND, IF DEEMED FIT, TO PASS THE FOLLOWING RESOLUTION, WITH OR WITHOUT MODIFICATION, AS A SPECIAL RESOLUTION

"RESOLED THAT pursuant to section 113 of the Companies Act, 1956 read with the companies (issue of share certificate) Rule 1960, and any other applicable provisions/rules/schedule, if any, of the Company Act 1956, including any statutory amendment or reenactments, in accordance with article of association of the company, and other applicable law time being in force, if any, consent of the company be and is hereby accorded that the minimum physical lot of share certificate of the company shall be hundred and Board of Directors of the company be and are hereby authorised to modify the minimum physical lot of share certificate.

"FURTHER RESOLED THAT the Board of Directors be and is hereby authorised to accept or refuse the re-mate request bellow the minimum physical lot of share certificate (i.e. 100 (hundred share certificate).

"FURTHER RESOLED THAT the Board of Directors be and is hereby authorised to recover the administrative chargers from members to process the Re-mate or D-mate, share certificate of the company"

"FURTHER RESOLVED THAT no further permission or consent or/reference to the member shall be required for creating, modifying to internal rule and regulation to process the re-mate or de-mate request and other request in connection with physical lot of share certificate.

By Order of the Board

For SHARDA MOTOR INDUSTRIES LTD.

Place: New Delhi
Dated: 27th July, 2012

NITIN VISHNOI
Company Secretary



NOTES:

- A MEMBER ENTITLED TO ATTEND AND VOTE IS ENTITLED TO APPOINT ONE OR MORE PROXIES TO ATTEND AND VOTE INSTEAD OF HIMSELF AND A PROXY NEED NOT BE A MEMBER OF THE COMPANY. Proxies in order to be effective, should be duly stamped, completed and signed and deposited at the Registered Office of the Company not less than 48 hours before the Meeting.
- 2. Explanatory statement pursuant to Section 173(2) of the Companies Act, 1956 is annexed hereto and forms part of the notice.
- The Register of the Members and Share Transfer Books of the Company will remain closed from 5th September, 2012 to 12th September, 2012 (both days inclusive).
- 4. Shareholders desirous of obtaining any information/clarification concerning the accounts or intending to raise any query are required to forward the same to the company so as to enable the Management to keep the information ready.
- 5. Dividend if approved by members at Annual General Meeting will be paid to those members, whose names appear on the Register of Members on 12th September, 2012.
- 6. Pursuant to Section 205A (5) read with Section 205C of the Companies Act, 1956 (as amended) any money transferred to the unpaid dividend account of a Company remaining unpaid or unclaimed for a period of seven years from the date of such transfer shall be transferred to Investor Education and Protection Fund and thereafter no claims shall lie against the fund or the Company. So, you are advised to claim the same from the Company immediately. The due dates of transfer of the following dividends to the Fund are as under:

Financial Year Ended	Date of Declaration of Dividend	Proposed Due date for transfer to IEP Fund
31.03.2005	01.08.2005	30.08.2012
31.03.2006	25.10.2005*	23.11.2012
31.03.2006	25.08.2006	23.09.2013
31.03.2007	27.01.2007*	25.02.2014
31.03.2007	25.07.2007	23.08.2014
31.03.2008	28.01.2008*	26.02.2015
31.03.2008	04.08.2008	02.09.2015
31.03.2009	28.01.2009*	26.02.2016
31.03.2009	27.06.2009*	26.07.2016
31.03.2009	24.08.2009	22.09.2016
31.03.2010	28.01.2010*	26.02.2017
31.03.2010	18.08.2010	16.07.2017
31.03.2011	22.01.2011*	20.02.2018
31.03.2011	8.08.2011	6.08.2018
31.03.2012	24.01.2012*	22.02.2019

^{*} Interim Dividend

7. Members are requested to intimate change, if any, in their postal addresses immediately to:

Alankit Assignments Ltd.

(Registrar & Transfer Agent)

Alankit House, 2E/21,

Jhandewalan Extension,

New Delhi 110055.

- 8. Annual Listing fee for the year 2012-13 has been paid to Delhi Stock Exchange wherein shares are listed.
- 9. Members/proxies should bring the attendance slips duly filled in and signed for attending the meeting.



10. INFORMATION REQUIRED TO BE FURNISHED UNDER THE LISTING AGREEMENT.

As required under Clause 49 of the Listing Agreement, the particulars of Directors who are proposed to be reappointed are furnished below:

Name of Director	Shri N. D. Relan	Shri Rohit Relan	Professor Ashok Kumar Bhattacharya
Date of Birth & Age	31.05.1929	02.07.1955	14.02.1946
Nationality	Indian	Indian	British (PIO)
Appointed on	29.08.1986	25.05.1991	28.10.2009
Qualifications	B.Com	FCA,OPM,USA	Masters in Physical Chemistry from IIT, Kharagpur and Phd from Churchil College, University of Cambridge
Expertise in specific	Accounts, Finance, Business	Accounts, Finance, Business	Research & Development
functional areas	Management & Capital Market	Management& Capital Market	
Directorships held in other	M/s Bharat Seats Limited	M/s Bharat Seats Limited	None
Public companies (excluding	M/s Relan Industrial Finance Ltd.	M/s Relan Industrial Finance Ltd.	
foreign and private	M/s PEBCO Motors Limited	M/s Sharda Sejong Auto	
companies)	M/s Sharda Sejong Auto Components (I) Ltd.	Components (I) Ltd.	
Membership / Chairmanship of Committees across public Companies	Audit Committee Bharat Seats Ltd. Pebco Motors Limited Sharda Sejong Auto Components (I) Ltd. Remuneration Committee Bharat Seats Ltd. Pebco Motors Limited Shareholders Grievance Committee Bharat Seats Ltd	None	None
Shareholding of Non-	488,020	478,818	Nil
Executive Directors in Sharda Motor Industries Ltd			
Sharda Motor Industries Ltd			

11. The Securities and Exchange Board of India (SEBI) vide circular ref. no. MRD/DoP/Cir-05/ 2009 dated May 20, 2009 has clarified that for securities market transactions and off-market / private transactions involving transfer of shares in physical form of listed companies, it shall be mandatory for the transferee(s) to furnish copy of PAN card to the Company / RTAs for registration of such transfer of shares.

Further, SEBI vide circular Ref.no. MRD/DoP/SE/ RTA / Cir-03/2010 dated January 07, 2010, has clarified that for deletion of name of the deceased shareholder(s), transmission of shares to the legal heir(s) and for transposition of shares, it shall be mandatory to furnish a copy of PAN card to the Company /RTAs.

12 The Ministry of Corporate Affairs (MCA) has taken a "Green Initiative in the Corporate Governance" by allowing paperless compliances by the Companies and has issued Circular No. 17/2011 dated 21.04.2011 and Circular No. 18/2011 dated 29.04.2011 stating that the Companies can now despatch their documents to the shareholders through electronic mode. As a result, the Companies are now permitted to send various notices/ documents to the shareholders on their registered e-mail address and will be deemed for serving notices/documents including those covered under Section 219 of the Companies Act, 1956(the Act) read with Section 53 of the Act.

In view of the above circular, we propose to send in future all documents including the Annual Report, which inter alia, includes notice convening Annual General Meeting, Auditors' Report, Directors' Report and Financial Statements, in electronic form to the email address registered by you and made available to us by the Depositories.

The members of the Company holding shares in physical form are requested to send their mail ids to the Company's Registrar & Transfer Agent (e-mail address mentioned in the Annual report under Corporate Governance), for future correspondences by the Company through this mode. Further, in case members holding shares in electronic form wish to change their e-mail address, are requested to inform the respective Depository Participants accordingly.

The Company is sure that the members would welcome the "Green Initiative" taken by the MCA and the company's desire to participate in the same going forward, as it will ensure prompt receipt of communication and avoid loss in postal transit.

By Order of the Board

For SHARDA MOTOR INDUSTRIES LTD.

Place: New Delhi
Dated: 27th July, 2012

NITIN VISHNOI
Company Secretary



ANNEXURE TO NOTICE

Explanatory statement pursuant to Section 173(2) of the Companies Act, 1956

ITEM NO. 7

Approval of the members is being sought under section 314 and other applicable provisions, if any, of the Companies Act, 1956 for the appointment of Shri Aashim Relan, who is the son of Shri Ajay Relan, Managing Director and a relative of Shri N. D. Relan, Chairman and Smt. Sharda Relan, Director of the Company, to hold and continue to hold office in the Company, with effect from 28th June 2012.

The terms of appointment of Shri Aashim Relan are as follows:

Salary: Basic Rs 180,000/- per month.

Other Entitlements

1.	Medical for Self & Family	• •	Actual for self and family including Premium of medical claim Policy (ies)	
2.	Leave Travel Concession	• •	For self and family as per Company Rules.	
3.	Earned / Privilege Leave	• •	As per Company Rules. Leaves accumulated but not availed of during his tenure encashable as per Company Rules.	
4.	Provident Fund		Company's Contribution towards Provident Fund, Pension Fund & Superannuation Fund as per the Company Rules.	
5.	Gratuity	:	Gratuity as per the Payment of Gratuity Act, 1972 including any amendment or re- enactment thereof.	

He will also be entitled for such other perquisites and allowances in accordance with the rules of the Company or as may be agreed upon by the Board of Directors and Shri. Aashim Relan from time to time, including reorganize/ restructure the remuneration package in accordance with provisions of Section 314 and Director's Relatives (Office or Place of Profit) Rules, 2011, subject to maximum permissible limit prescribe under the said Rules.

Shri Aashim Relan is young and dynamic personality; he did his graduation in economics major from "Emory University, Atlanta (U.S.A)". He was one of the top rankers in academics.

Taking into consideration his qualifications, it is proposed to appoint Shri Aashim Relan in the Company to be primarily responsible for business development in domestic and international market and finance planning.

Your Board of Director's believes that Shri Aashim Relan is fit for successfully handling this responsibility.

The proposed appointment of Shri Aashim Relan has been approved by the Board and recommended his appointment for your approval.

As mentioned above Shri Aashim Relan, son of Shri Ajay Relan, Managing Director and a relative of Shri N. D. Relan, Chairman and Smt. Sharda Relan, Director of the Company. His appointment and payment of remuneration is therefore covered under section 314 of the Act, requiring consent of shareholders by Special Resolution. Hence the Special Resolution contained in the accompanying Notice which your Directors recommend for your approval.

None of the Directors of the Company is concerned or interested in this resolution except Shri N. D Relan chairman, Shri Ajay Relan, Managing Director and Smt. Sharda Relan, Director of the Company.

ITEM NO - 8

In order to follow the better corporate governance practices, in line with Green Initiative taken by The Ministry of Corporate Affairs by encouraging paperless compliances, your Board of Directors proposes to fix a minimum lot size of physical share certificate of 100 nos., subject to your approval.

This will be also avoid/reduce the unnecessary paper work and expenses of printing, posting cost and other incidental cost.

The Board of Directors recommends passing of resolution as set out at item No. 08 of the notice.

None of the Director of the Company is interested in above said resolution.

 $\label{eq:Board} \mbox{ By Order of the Board } \mbox{ For $\textbf{SHARDA MOTOR INDUSTRIES LTD.} }$

Place: New Delhi
Dated: 27th July, 2012

NITIN VISHNOI
Company Secretary



DIRECTORS' REPORT

To the Members,

The Directors have pleasure in presenting the Twenty-Seventh Annual Report together with the Audited Accounts for the year ended 31st March' 2012.

1. FINANCIAL RESULTS:

	Year Ended 31.03.2012	(Rs. In Lacs) Year Ended 31.03.2011
Revenue from operations	75,142.19	70,020.54
Other Income	581.50	386.79
Total Revenue	75,723.69	70,407.33
Profit before Financial Charges, Depreciation	7,066.88	6058.04
Less: Financial Costs	933.10	816.73
Profit before Depreciation & Taxes	6133.78	5241.31
A. Depreciation	3,126.00	2,418.21
B. Taxation		
 Current Tax 	450.00	231.00
 Deferred Tax Charged/ (Released) 	(199.54)	495.42
 Adjustments for earlier years 	(3.79)	(0.10)
Net Profit after Tax	2761.09	2,096.78
Add: Profit brought forward from Previous year	1,478.88	1,575.50
Profit available for appropriation	4,239.97	3,672.28
APPROPRIATIONS		
Proposed Dividend	297.32	297.32
Tax on Proposed Dividend	48.23	49.38
Interim Dividend	297.32	297.32
Tax on Interim Dividend	49.38	
Transferred to General Reserves	2,000.00	1,500.00
Balance carried forward to Balance Sheet	1,548.87	1,478.88

2. OPERATIONS

During the year under review, the gross revenue from operations and other income for the year was Rs. 75,723.69 lacs as against Rs. 70,407.33 lacs showing a increase of 6.72% over the previous year's gross revenue. The profit before finance charges, depreciation and taxation is Rs. 7,066.88 lacs for the financial year under review as against Rs. 6,058.04 lacs for the previous year showing the increase of 16.65 %. The profit after tax increase by 31.68 % to Rs. 2,761.09 lacs as compared to Rs. 2,096.78 lacs, last year.

3. DIVIDEND

In January, 2012, your Company had paid an interim dividend of Rs.5.00 per share. Your Directors has further recommended a final Dividend of Rs.5.00 per Equity Share @ 50% on the paid-up Equity Share Capital of the Company for the year ended 31st March' 2012.

The Final Dividend, if approved at the forthcoming Annual General Meeting, shall be paid out of the profits of the Company to those shareholders whose names appear on 12th September, 2012. Thus, the total dividend for the year 2011-12 would be Rs.10.00 per equity share.

The Cash outflow on account of dividend including interim dividends on equity share capital will be Rs.691.10 Lakhs including dividend tax of Rs.96.46 Lakhs.

4. CRISIL RATING

CRISIL has, after due consideration, reaffirmed the "CRISIL A1" (pronounced "CRISIL A one) rating for the captioned Debt Programme. Instruments with this rating are considered to have very strong degree of safety regarding timely payment of financial obligations. Such instruments carry lowest credit risk.



5. SUBSIDIARY

Your Company has one wholly owned subsidiary viz M/s Sharda Sejong Auto Components (India) Ltd. The Audited Accounts of the subsidiary for the year ended 31st March, 2012 are attached in accordance with Section 212 of the Companies Act, 1956.

Consolidated accounts of its subsidiary and associate for the year under review have also been drawn in accordance with the requirement of Accounting Standard 21 and 23 of ICAI annexed herewith for your review.

However, the scheme of amalgamation of the Company With Sharda Sejong Auto Component (India) Limited (SSACIL) has already been approved by Board of Directors at their meeting held on 24th October' 2011 and subsequently by the members of the Company through the court convened meeting held on 18th February' 2012 and further the Hon'ble High Court of Delhi has also approved the said Scheme of Amalgamation on 25th July, 2012 with such term and conditions as laid down in the Scheme of Amalgamation.

6. DIRECTORS

In accordance with the provisions of the Companies Act, 1956 and the Articles of Association of the Company, Shri N. D. Relan, Professor Ashok Kumar Bhattacharya and Shri Rohit Relan Directors of the Company retire by rotation and being eligible offer themselves for re-appointment at the ensuing Annual General Meeting. In terms of clause 49 of the Listing Agreement with the Stock Exchange, the details of the Directors to be re-appointed are being provided in the Notice of the Annual General Meeting.

7. PARTICULARS OF EMPLOYEES

Information in accordance with the provisions of Section 217(2A) of the Companies Act, 1956 read with the Companies (Particulars of Employees) Rules 1975 regarding employees is given in **Annexure-A** forming part of the Directors' Report.

8. CONSERVATION OF ENERGY

Your Company is not covered by the Schedule of Industries which are required to furnish information in Form 'A' under Section 217(1)(e) of the Companies Act,1956 read with Rule 2 of the Companies (Disclosure of Particulars in the Report of Board of Directors) Rules,1988.

9. TECHNOLOGY ABSORPTION

The detailed information in this regard is mentioned in **Form-'B'** of the Companies (Disclosure of Particulars in the Report of Board of Directors) Rules, 1988 annexed hereto (**Annexure-B**).

10. CORPORATE GOVERNANCE

We strive to attain high standards of corporate governance while interacting with all our stakeholders. The Company has complied with the corporate governance code as stipulated under the Listing Agreement with Stock Exchange.

A separate report of the Directors on Corporate Governance is enclosed (Annexure-C) which forms part of this Annual Report.

A certificate from CEO and CFO of the Company has been received by the Board certifying the compliances as stipulated in Clause 49 (V) of the Listing Agreement and is annexed as a part of this Annual Report.

The requisite certificate from Auditors of the Company confirming compliance with the conditions of Corporate Governance as stipulated under Clause 49 of the Listing Agreement is annexed to the Report on Corporate Governance.

11. MANAGEMENT DISCUSSION AND ANALYSIS REPORT

Management discussion and analysis report as required under the Listing Agreement with the Stock Exchange as a part of Directors' Report is annexed as **Annexure-'D**'.

12. FOREIGN EXCHANGE EARNINGS AND OUTGO

A statement containing necessary information in respect of foreign exchange earnings and outgo is annexed hereto as Annexure-B and forms an integral part of this Report.

13. DIRECTORS' RESPONSIBILITY STATEMENT

Pursuant to Section 217(2AA) of the Companies Act, 1956, with respect to Directors' Responsibility Statement, it is hereby confirmed that:

- (I) In the preparation of the annual accounts for the under report, the applicable accounting standards have been followed;
- (II) Appropriate accounting policies have been selected and applied consistently and judgments and estimates made are reasonable and prudent so as to give a true and fair view of the state of affairs of the Company as at 31st March, 2012 and of the profit of the Company for the year ended on that date;
- (III) Proper and sufficient care has been taken for the maintenance of adequate accounting records in accordance with the provisions of the Companies Act, 1956 for safeguarding the assets of the Company and for preventing and detecting fraud and other irregularities; and
- (IV) The annual accounts have been prepared on a "going concern" basis.



14. FIXED DEPOSITS

The Company has not accepted any fixed deposits from the Public during the year under review and has nil fixed deposits outstanding.

15. STOCK EXCHANGE INFORMATION

The Equity Shares of the Company continue to remain listed on the Delhi Stock Exchange Limited and the annual listing fees for the financial year 2012-13, has been paid.

16. INDUSTRIAL RELATIONS

During the period under review, the Company maintained healthy, cordial and harmonious industrial relations at all levels.

Your Directors wish to place on record their appreciation of the co-operation, valuable contributions, enthusiasm and unstinting efforts made by the employees of the Company at all levels in the organization and they have ensured the accomplishment of excellent results and achievement by the Company.

17. AUDITORS

M/s S. R. Dinodia & Co. Chartered Accountants, Statutory Auditors of the Company, hold office until the conclusion of the forthcoming Annual General Meeting and being eligible offer themselves for re-appointment. The Company has received letter from them to the effect that their re-appointment if made, would be within the prescribed limits under Section 224(1B) of the Companies Act, 1956.

The Audit Committee and the Board of Directors recommend the re-appointment of M/s. S. R. Dinodia & Co. Chartered Accountants as the Statutory Auditors of the Company.

18. AUDITORS' REPORT

The observations of Auditors in their report read with the relevant notes to accounts are self-explanatory and therefore do not require further explanation.

19. STATUTORY DISCLOSURES

None of the Directors of your Company is disqualified as per the provisions of Section 274(1)(g) of the Companies Act, 1956. Your Directors have made necessary disclosures, as required under various provisions of the Act and Clause 49 of the Listing Agreement.

20. ACKNOWLEDGEMENTS

The Directors acknowledge their deep appreciation to employees at all levels for their total dedication, hard work, commitment and collective team work, which has enabled the Company to remain at the forefront of the industry despite increased competition and challenges.

Your Directors take this opportunity to express their grateful appreciation for the excellent assistance and co-operation received from its customers i.e. Hyundai Motor India Ltd., Mahinda & Mahindra Ltd., M/s. Samsung Electronics India Ltd., M/s. Tata Motors Ltd., Carrier Airconditioning & Refrigeration Ltd. and M/s. Bharat Seats Ltd.

Your Directors also extend their appreciation to Yes Bank Limited, ICICI Bank Limited, State Bank of India, Punjab National Bank, Citi Bank, HDFC Bank, ABN Amro Bank and various Departments of Central and State Governments.

Your Directors also would like to thank all the shareholders for their continued support & Co-operation.

By Order of the Board

For SHARDA MOTOR INDUSTRIES LTD.

Place: New Delhi
Dated: 27th July, 2012

N. D. Relan
Chairman



ANNEXURES TO DIRECTORS' REPORT

ANNEXURE-A

Statement of particulars under Section 217(2A) of the Companies Act, 1956 and the Companies (Particulars of Employees) Rules, 1975 and forming part of the Report of the Directors for the Year Ended 31st March' 2012.

A. Employed throughout the year ended 31st March' 2012 in receipt of Remuneration not less than Rs. 6,0 00,000/-

Name	Designation & Nature of Duties	Remuneration Received (Rs. In Lacs)	Qualification & Experience (in No. of Years)	Date of Commencement of Employment	Age	Particulars of last Employment
Shri N. D. Relan	Chairman / Overall Supervision	131.17	B.Com 59 Yrs.	01.07.2003	83 Yrs.	Chairman Bharat Seats Ltd.
Shri Ajay Relan	Managing Director / Supervision of business affairs of the Company	125.43	B.Com (Hons), OPM Program, From Harvard Business School, USA 28 Yrs.	01.09.1986	51 Yrs.	First Employment
Dr. Sivanandi Rajadurai	Head R&D Centre / Overall Supervision of research, design and Development activities	127.34	Ph.D (1979) in Physical Chemistry 33 Yrs.	01.12.2009	61 Yrs.	VP ACS Industries

В.	Employed for part of the year ended 31st Ma	arch' 2012 in	receipt of	Remuneration	not less	than Rs.	500,000/-	pe
	month.							

NONE

Notes:-

- Remuneration includes Basic Salary, Allowances, Commission, Company's contribution to provident fund and monetary value of perquisites and excludes earned leave and gratuity unless paid/payable.
- 2. The nature of employment in all cases is contractual.
- 3. Shri N. D. Relan and Shri Ajay Relan are relative of Smt. Sharda Relan and Shri Rohit Relan, the Non-Executive Directors of the Company.
- 4. Sh. N. D. Relan, Chairman, is holding 21.20% Equity Shares of the Company in pursuance of Section 217(2A) of the Companies Act, 1956 and Rules made thereunder.
- 5. Sh. Ajay Relan, Managing Director, is holding 28.50% Equity Shares of the Company in pursuance of Section 217(2A) of the Companies Act, 1956 and Rules made thereunder.
- 6. Dr. Sivanandi Rajadurai is holding NIL Equity Share In Company as on 31.03.2012.



ANNEXURE-B

Disclosure of the Particulars with respect to Technology Absorption as required under Companies (Disclosure of the Particulars in the Report of Board of Directors) Rules, 1988 and forming part of the Report of the Board of Directors for the period ended 31st of March, 2012.

PART - I: DISCLOSURE OF PARTICULARS WITH RESPECT TO TECHNOLOGY ABSORPTION

FORM - B

A) RESEARCH & DEVELOPMENT (R&D)

1. Specific areas in which R&D carried out by the Company:

The Company's Research & Development Centre at Chennai, which has been recognized by the Department of Scientific and Industrial Research (DSIR), Government of India and enjoy the approval u/s 35(2AB) of Income Tax, Act, is well equipped with the latest testing equipments. A team of highly qualified engineers are fully committed towards attaining targets set by the Management.

The Company's Research & Development Centre continued and expanded its research work in improving the design, process and methods for manufacturing the automotive components and developing new improved method.

2. Benefits derived as a result of the above R&D:

- New Business, opened avenue for global auto OEMS.
- · Overall cost reduction, efficiency, improved utilization / productivity of existing manufacturing facilities.
- Compliance of regulatory norms / requirements.
- Enhancement in quality and services to the customers.
- Development of new product design / process.
- Reduction in manufacturing & delivery time. Reduction in rejection / waste.

3. Future plan of action:

Steps are continuously being initiated to strengthen the existing research projects in hands and to undertake new research & development assignments with an objective of efficient utilization of raw material, cost optimization of existing products and production of better quality products including new product development and meeting the challange of ever stringent emission coregulation.

4. Expenditure on R&D:

		(Rs. in Lacs)
		2011-12
a)	Capital	787.84
b)	Recurring	351.17
	Total	1,139.01
c)	Total R&D expenditure as a percentage of total sales, net of Excise Duty.	1.52

B) TECHNOLOGY ABSORPTION, ADAPTATION AND INNOVATION

Efforts made in brief:

- · All efforts are being made to implement the in-house design, development and validation for products / processes.
- Laying great emphasis on the absorption of the design and manufacturing technology of automotive components.
- The Company has a team of highly qualified and experienced automobile engineers who are fully committed towards achieving the corporate objective of growth and excellence.
- Continuous efforts are being made in the areas of Quality improvement, waste reduction, process capability in major equipment and cost optimization to specially improve the Market acceptance of Company's products.
- Imparting training programs by foreign technicians in various manufacturing techniques.
- · Participating in conferences, seminars and exhibitions.
- Learning technology by working with international technology partners for expansion and modernization programs.



Analyzing feedback from users to improve products and services.

Benefit derived as a result of the above efforts:

- · Adoption of most modern technology supplied by the technical collaborators.
- Improvement in existing products' quality and performance, and adoption of several innovations in product design as well as process enabling the Company to maintain its leadership in a highly competitive market.
- · Reduction in maintenance & operating cost to end user.
- Up-gradation of process technology in many areas.
- · Import substitution.
- · Reduced dependence on technical collaborators.

Particulars of Technology Imported during the last five years:

Innovation/ Technology	Year of Import	Status
Exhaust System	Recurring since 1998-99	Commissioned

PART - II: DISCLOSURE OF PARTICULARS WITH RESPECT TO FOREIGN EXCHANGE EARNING AND OUTGO

FORM-C

1. Activities relating to exports, initiatives taken to increase exports, development of new export markets for production and services.

The Company during the year under review has made exports of exhaust muffler, silencer, exhaust pipe and parts of motor vehicle for Rs. 344.93 lacs.

The Company is also taking initiatives to explore export market for other products being manufactured by the Company.

2. Total Foreign Exchange used and earned

The information is reported under suitable heading in the 'Notes to Accounts' forming part of the Annual Report of the Company for the year 2011-12.



ANNEXURE-C

REPORT ON CORPORATE GOVERNANCE

Sharda Motor Industries Limited (SMIL) is committed to do business in an efficient, responsible, honest and ethical manner. This commitment starts with the Board of Directors, which executes its corporate governance responsibilities by focusing on the Company's strategic and operational excellence in the best interests of all our stakeholders, in particular shareholders, employees and our customers in a balanced fashion with long term benefits to all.

Your Directors present the Company's annual report on Corporate Governance for the year ended 31st March, 2012 as per the format prescribed by the SEBI and revised clause 49 of the Listing Agreement, as under:

1. COMPANY'S PHILOSOPHY ON CORPORATE GOVERNANCE

SMIL philosophy on Corporate Governance is embedded in the rich legacy of ethical governance practices most of which were in place even before they were mandated. The Company has documented internal governance policies and put in place a formalized system of Corporate Governance which sets outs the structure, processes and practices of governance within the Company.

The Company emphasises the need for full transparency and accountability in all its transactions, in order to protect the interests of its stakeholders. The Board considers itself as a Trustee of its Shareholders and acknowledges its responsibilities towards them for creation and safeguarding their wealth.

SMIL is respected for its professional management and good business practices in the Indian Corporate World. Integrity, emphasis on product quality and transparency in its dealings with all stakeholders are its core values.

2. BOARD OF DIRECTORS

Composition of the Board

The Board of Directors consists of professionals drawn from diverse fields. As on 31st March 2012 the Board of Directors of the Company consists of ten Directors headed by its Executive Chairman Shri N. D. Relan, have nine other Directors, out of which two Directors are Whole-time Director i.e. Managing Director and Executive Director and seven are Non-Executive Directors out of which five are Independent Directors. The composition of the Board is in conformity of Clause 49 of the Listing Agreement, which stipulates that at least half of the Board should comprise of Independent Directors if the Chairman is an Executive Director. All Non-Executive Independent Directors are persons of eminence and bring a wide range of expertise and experience to the Board.

The Independent Directors do not have any material pecuniary relationship or transactions with the Company, its promoters or its management.

The Board met four times during the financial year 2011-12, on 6th May' 2011, 8th August' 2011, 24th October' 2011 and 24th January' 2012. The maximum gap between any two meetings was less than four months.

The composition of the Board of Directors and their attendance at the Board meetings held during the year ended 31st March, 2012 and at the last Annual General Meeting also the number of other directorships and membership/chairmanships of committees are tabulated hereunder



S. No	Name of the Director &	Category of Directorship	No of Board	Attendance at Last AGM	Directorship of other		s positions mpanies##
	Designation		Meetings attended during 2011-12	held on 8th August, 2011	Companies#	Chairman	Member
1.	Shri N. D. Relan (Chairman)	Promoter / Executive	4	YES	4	1	3
2.	Shri Ajay Relan (Managing Director)	Promoter / Executive	4	YES	3	-	1
3.	Smt. Sharda Relan (Director)	Promoter / Non-Executive	4	YES	1	-	-
4.	Shri Rohit Relan (Director)	Promoter / Non-executive	4	YES	3	-	-
5.	Shri R. P. Chowdhry (Director)	Independent/ Non-Executive	4	YES	1	1	-
6.	Shri G. L. Tandon (Director)	Independent/ Non-Executive	4	YES	4	-	1
7.	Shri O. P. Khaitan (Director)	Independent/ Non-Executive	4	YES	7	5	10
8.	Shri Kishan N Parikh (Director)	Independent/ Non-Executive	1	YES	3	-	2
9.	Shri Udayan Banerjee (Executive Director)	Non-Independent / Executive	4	YES	1	-	1
10.	Prof. Ashok Kumar Bhattacharya	Independent/ Non-Executive	1	N0	-	-	-

- # Includes Directorships of other Public Limited Companies only.
- ## Only covers Membership / Chairmanship of Audit Committee and Shareholder / Investor Grievance Committee.
- * The figures in parenthesis denote the number of Chairmanship(s) of Board Committee in other Companies.

COMMITTEE OF THE BOARD

(i) Audit Committee

The Audit Committee of the Company constituted as per the provisions of Clause 49 of the Listing Agreement with the Stock Exchanges, is operative as per following terms and conditions:

- Review of Management discussion and analysis of financial condition and results of operation; Statement of significant related party transactions;
- Review the Company's financial reporting process and the disclosure of its financial information to ensure that the financial statements are correct, sufficient and credible;
- Recommending the appointment, reappointment and removal of the Statutory Auditors, fixing of audit fees and approval for payment of fees for any other services rendered by the Auditors;
- Reviewing with the management, the quarterly/annual financial statements before submission to the Board for approval, with particular reference to:-
 - a) matters required to be included in the Director's Responsibility Statement which forms part of the Director's Report pursuant to Clause (2AA) of Section 217 of the Companies Act, 1956;
 - b) changes, if any, in accounting policies and practices and reasons for the same;
 - c) significant adjustment made in the Financial Statements arising out of audit findings;
 - d) compliance with listing and other legal requirements relating to financial statements;
 - e) disclosure of any related party transactions;
 - f) qualification in the draft audit report;

- Reviewing Management Discussion and Analysis report;
- · Reviewing performance of statutory auditors and adequacy of internal control system with the management;
- Reviewed the Company's financial risk and management policies.
- Review any other area which my be specified under the Listing Agreement, Companies Act, 1956, other Statutes,
 Rules and Regulations as amended from time to time.

In fulfilling the above role, the Audit Committee has powers to investigate any activity within its terms of reference, to seek information from employees and to obtain outside legal and professional advice.

During the year 2011-12 four Audit Committee meetings were held on 6th May, 2011, 8th August 2011, 24th October 2011 and 24th January, 2012.

The composition of the Audit Committee and their attendance at the Committee meetings held during the year ended 31st March, 2012 is as under:

S. No	Member Director & Designation	Category	No. of Meetings attended during 2011-12
1	Shri G L Tandon (Chairman)	Independent Non-Executive	4
2	Shri N. D. Relan	Executive Director	4
3	Shri R. P. Chowdhry(Member)	Independent Non-Executive	4

The Audit Committee at present comprises one Executive Director and two Independent Non-Executive Directors of the Company. All the three members of Committee have adequate financial & accounting knowledge and background.

The Minutes of the Committee meetings were regularly placed before the Board. Chairman of the Committee was present at the last Annual General Meeting held on 8th August, 2011.

The Chairman of the Company, Managing Director, CFO and Representative of Statutory Auditors are the permanent invitees to the Audit Committee meetings.

Sh. Nitin Vishnoi, Company Secretary, is the Secretary to the Committee and attended all its meeting held during the year under review.

(ii) REMUNERATION COMMITTEE:-

The terms of reference of the Remuneration Committee, inter-alia consists of reviewing the overall remuneration policy, service agreement and other employment conditions of the Managing Director and Executive Directors of the Company with a view to retaining and motivating the best managerial talents. In determining the remuneration package of Managing and/or Executive Director(s), it evaluates the performance of the Managing and/or Executive Director(s) and also the financial position of the Company and its profits or loss during the year.

During the financial year 2011-12 one Remuneration Committee Meeting was held on 6th May' 2011.

The composition of the Committee and their attendance at the Committee meeting held during the year ended 31st March, 2012, are as under:

S. No	Member Director & Designation	Category	No. of Meetings attended during the year
1.	Shri O. P. Khaitan (Chairman)	Independent Non-Executive	1
2.	Shri R. P. Chowdhry (Member)	Independent Non-Executive	1
3.	Shri Kishan N Parikh (Member)	Independent Non-Executive	1

The functioning and terms of reference of the Committee are as prescribed under the Listing Agreement with the Stock Exchange and under the Companies Act, 1956.

REMUNERATION POLICY

The Company while deciding the remuneration package of the Managing Director/Whole Time Director(s) takes into consideration the following items:

- · Employment scenario;
- · Remuneration package of the industry;
- Remuneration package of the managerial talent of other industries;



- The remuneration, tenure of appointment/re-appointment of the Executive Directors including their salary, commission and perquisites are paid in accordance with the terms and conditions approved by the Board of Directors (on the basis of recommendations of the Remuneration Committee) and the Shareholders of the Company in General Meeting and such other approvals as may be necessary under the Companies Act, 1956.
- The Non-Executive Directors are paid sitting fees and commission in certain cases in accordance with the provisions of Section 198 and 309 of the Companies Act, 1956.

REMUNERATION OF DIRECTORS

Remuneration of Executive Directors largely consists of fixed component like Salary, allowances, perquisites and commission being the variable component. The details of remuneration paid to Directors of the Company during 2011-12 are tabulated hereunder:

Executive Directors (Rs. In Lacs)

Name of Director	Salary	Commission	Perks	Total
Shri N. D. Relan	107.50	-	23.67	131.17
Shri Ajay Relan	102.00	-	23.43	125.43
Shri Udayan Banerjee	22.08	-	5.11	27.19
Total	231.58	-	52.21	283.79

Non-Executive Directors (Rs. In Lacs)

Name of Director	Sitting fee	Commission	Total
Mrs. Sharda Relan	0.80	15.00	15.80
Mr. Rohit Relan	0.80	15.00	15.80
Mr. R. P. Chowdhry	1.60	-	1.60
Mr. G. L. Tandon	0.90	-	0.90
Mr. O. P. Khaitan	1.20	-	1.20
Mr. Kishan Parekh	0.20	-	0.20
Dr. Asok Kumar Bhattacharya	0.20	-	0.20
то	TAL 5.70	30.00	35.70

Notes:

- 1. The service contract for Executive Directors of the Company is 5 years from the date of their appointment;
- 2. At present the Company does not have any Employee Stock Option Scheme;
- 3. Notice period is three calendar months or lesser notice in writing as may be agreed mutually.
- 4. There is no separate provision for payment of severance fee under the resolutions governing the appointment of Executive Directors:
- 5. The Commission paid to non-executive directors is approved by the Board of Directors and Shareholders of the Company within the limits stipulated under the Companies Act, 1956;
- 6. Non-Executive Directors did not have any pecuniary relationship or transactions vis-à-vis the Company except the payment of dividend on the Equity Shares held by them in the Company.
- 7) Details of the shares held by Non-Executive Directors as on 31.03.2012 are tabulated hereunder:

S. No.	Name of Non-Executive Director	No. of Shares held
01	Smt. Sharda Relan	742520
02	Shri Rohit Relan	523218
03	Shri R. P. Chowdhry	600
04	Shri G. L. Tandon	Nil
05	Shri O. P. Khaitan	Nil
06	Shri Kishan N Parikh	Nil
07	Shri Udayan Banerjee	Nil
08	Prof. Ashok Kumar Bhattacharya	Nil



(iii) SHAREHOLDERS GRIEVANCE COMMITTEE:-

During the year 2011-12 four Shareholders' Grievance Committee meetings were held on 6th May, 2011, 8th August, 2011, 24th October 2011 and 24th January, 2012.

The Shareholders' Grievance Committee comprises of the following persons:

S. No	Member Director & Designation	Category	No. of Meeting attended during the year
1	Shri R. P. Chowdhry (Chairman)	Independent Non-Executive	4
2	Shri N. D. Relan (Member)	Executive Director	4
3	Shri O. P. Khaitan (Member)	Independent Non-Executive	4

The terms of reference of Shareholders Grievance Committee inter-alia deals with various matters relating to:-

- · Issue of Duplicate Share Certificates;
- Non-receipt of Annual Report, declared dividend, Share Certificates and pertaining to transfer / transmission of Shares etc.;
- · Monitors expeditious redressal of investors grievances;
- The Committee also considers the request of the Shareholders for splitting/ consolidation/ renewal of certificate as may be referred by the Share Transfer Committee.

Shri Nitin Vishnoi, Company Secretary, acts as Secretary to the Committee and is the Compliance officer, and attended its meeting held during the year under review.

During the financial year 2011-12, no complaint has been received from the shareholders by the Company nor there any complaint pending at the end of the year.

The Company has acted upon all valid requests for issue of duplicate Share Certificates, share transfer / transmission received during the year under report and no such issue of duplicate Share Certificates, transfer / transmission is pending as on 31st March, 2012.

4. GENERAL BODY MEETINGS:-

Particulars of Annual General Meetings held during the last three years:

AGM NO.	Year	Venue	Date	Time	No. of Special Resolutions
26th	2010-11	India Habitat Centre, New Delhi	8.08.2011	12:30 pm	One
25th	2009-10	India Habitat Centre, New Delhi	18.08.2010	12:30 pm	None
24th	2008-09	India Habitat Centre, New Delhi	24.08.2009	12:30 PM	None

All special resolutions moved at last three Annual General Meetings were passed by show of hands by requisite majority of Members attending the meeting and none of these resolutions were required to be passed by postal ballot.

No Extraordinary General Meeting was held during the period under reference. However, a Court Convened Meeting was held on February 18th, 2012 to seek Members' approval for the Scheme of Amalgamation of Sharda Sejong Auto Components (India) Limited with the Company.

5. DISCLOSURES:-

- I. The Board has received disclosures from Key managerial personnel relating to material, financial and commercial transactions where they and/or their relatives have personal interest. The particulars of transactions between the Company and its related parties as per the Accounting Standards 18 "Related Party Disclosures" issued by the Institute of Chartered Accountants of India (ICAI) are set out in relevant Notes to Accounts in the Annual Report. However, these transactions are not likely to have any conflict with the Company.
- II. As per the Articles of Association of the Company and relevant provisions of the Companies Act, 1956, Shri N. D. Relan, Shri Ajay Relan and Shri Rohit Relan would retire by rotation and being eligible, offer themselves for re-appointment at the ensuing Annual General Meeting of the Company.

All the above re-appointments are subject to the approval of members of the Company in the ensuing Annual General Meeting. A brief resume of the above Directors recommended for re-appointments at the AGM are furnished in the Notice of the Annual General Meeting of the Company.

The information relating to the Directors being re-appointed at the ensuing Annual General Meeting, are furnished in the Notice of the Annual General Meeting of the Company.



- III. During the last three years, no penalties or strictures have been imposed on the Company by the Stock Exchanges or SEBI or any other statutory authorities on matters related to capital markets.
- IV. In the preparation of the financial statements, the Company has followed the Accounting Standards issued by ICAI. The significant accounting policies which are consistently applied have been set out in Notes to the Financial Statements.
- V. The Board of Directors has adopted the Code of Conduct for Board Members and Senior Management Personnel of the Company. The said Code has been communicated to Director and the Members of the Senior Management.

They have affirmed their compliance with the code of conduct for the year ended 31st March, 2012. A declaration signed by the Chief Executive Officer (CEO) to this effect is enclosed at the end of this report.

6. MEANS OF COMMUNICATION

- The un-audited quarterly / half yearly financial results are announced within 45 days of the end of the quarter as stipulated under Clause 41 of the Listing Agreement. The aforesaid financial results are reviewed by the Audit Committee and taken on record by the Board of Directors and are communicated to the concerned Stock Exchange by way of hard copy, soft copy and also newspaper cutting of the published results;
- The audited annual results are announced within Sixty Days from the end of the last quarter as stipulated under Clause 41
 of the Listing Agreement. The said audited annual results are also reviewed by the Audit Committee and taken on record
 by the Board of Directors, are communicated to the concerned Stock Exchange by way of hard copy, soft copy and also
 newspaper cutting of the published results.
- Such Results are published within 48 hours in two Newspapers, one in English newspaper and the other is in Hindi newspaper.
- The Company also informs by way of intimation to the Stock Exchange all price sensitive matters or such other matters
 which in its opinion are material and of relevance to the shareholders and subsequently issues a Press Release on the said
 matters.
- The Company has not made any presentation to Institutional investors/Analysts during the year under review.
- Detailed section on Management Discussion and analysis is given by means of separate annexure and is attached to the Directors' Report.

7. GENERAL SHAREHOLDERS' INFORMATIONS

A. Annual General Meeting to be held:

Day	:	Wednesday
Date	:	12th September, 2012
Time	:	12.30 p.m.
Venue	:	Habitat World, India Habitat Centre, Lodhi Road, New Delhi

B. Financial Calendar 01 April' 2012 to 31st March, 2013

First Quarterly Results		On or before 14th day of August, 2012*
Second Quarterly Results	:	On or before 14th day of November, 2012
Third Quarterly Results	:	On or before 14th day of February, 2012
Audited yearly Results		
for the Year ended 31st March, 2011	:	On or before 30th day of May, 2013

C. Date of Book Closure: 5th day September' 2012 to 12th September' 2012 (Both days inclusive)

D. Dividend Payment:

An interim dividend of Rs. 5.00 per Equity Share i.e. 50% on the paid up equity capital of the Company for the financial year 2011-12, was paid on January, 2012. The Board has also recommended the final dividend @ Rs. 5/- per Equity Share which will be paid within the prescribed statutory period, subject to declaration by the shareholders at the ensuing Annual General Meeting.

E. Listing on Stock Exchanges:

The Equity Shares of the Company are listed in the Delhi Stock Exchange Ltd., DSE House, 3/1, Asaf Ali Road, New Delhi-110002. Annual Listing fee for the year 2012-13 has been paid to the Stock Exchange.

The Company has a tripartite agreement with National Securities Depository Ltd (NSDL) and Central Depository Services (India) Ltd. (CDSL). The Company has also paid the annual custodial fee for the year 2012-13 to both the depositories.



F. Stock Code:

The Delhi Stock Exchange Ltd. : 19102

ISIN No. : INE597I01010

G. High/Low in each month of last F.Y.

There was no transaction in the company's share during the last financial year. The shares of the Company were last traded on 22nd January, 1998 at the price of Rs.13/- per share.

H. Performance in comparison to broad based indices such as DSE/BSE

Shares are listed on DSE only and no transaction took place during the year through DSE.

I. Registrar & Transfer Agent.

The work related to Share Transfer Registry in terms of both physical and electronic mode is being dealt with by M/s. Alankit Assignments Ltd. at the address given below:-

M/s. Alankit Assignments Ltd, Alankit House, 2E/21, Jhandewalan Extension, New Delhi-110055. Phone: 011-42541234, 23541234, Fax: (011) 42541967,

J. Share Transfer System and other related matters:

The shares which are received in physical form for transfer / transmission / splitting etc. are immediately processed and dispatched within the stipulated time period. The Share Transfer Committee of the Company generally meets fortnightly or when required for approving the share transfers and for other related activities.

As in the past, the Company has send intimation to the shareholders whose dividend warrants have not been en-cashed. Shareholders are requested to revert to the Company if they have not received/en-cashed their dividend warrants. The details of dividends which are proposed to transfer to the Investor Education and Protection Fund in respect of unclaimed / unpaid dividend for the earlier years are provided in the Notes to the Notice calling the Annual General Meeting.

The shareholders are requested to ensure that any correspondence for change of address should be signed by the first named shareholder. The Company is now also requesting for supporting documents such as proof of residence, proof of identification whenever a letter requesting for change of address is received. This is being done in the interest of the shareholders. Shareholders are requested to kindly co-operate and submit the necessary documents/evidence while sending the letters for change of address.

K. Shareholding

I). Distribution of Shareholding as on 31st March, 2012

S.NO	No. of Equity Shares Held	Shareholders Nos.	% of Shareholders	No. of Shares held	% of Shareholders
1	Upto – 500	319	62.30	502100	0.844
2	501 – 1000	56	10.93	439350	0.739
3	1001 – 2000	40	7.81	631000	1.06
4	2001 – 3000	21	4.10	593650	0.99
5	3001 – 4000	6	1.172	225500	0.38
6	4001 – 5000	9	1.758	411000	0.69
7	5001 – 10000	15	2.93	1116000	1.87
8	10001 & Above	46	8.98	55544660	93.41
	Total	512	100.00	59463260	100.00

II). Shareholding Pattern as on 31st March, 2012



	CATEGORY		DRY	NO.OF SHARES HELD	% OF TOTAL
A.	PR	омо	TERS HOLDING		
	1.	Pro	emotors		
		-	Indian Promoters	4811476	80.91511
		-	Foreign Promoters	-	-
	2.	Per	rsons acting in concert	-	-
	Sub-Total			4811476	80.91511
B.	NO	N-PR	COMOTERS HOLDING		
	1. Institutional Investors		titutional Investors		
		a)	Mutual Funds and UTI		
		b)	Banks, Financial Institutions, Insurance Companies, (Central/State Govt. Institutions, Non Govt. Institutions)		
		c)	Foreign Financial Investors	-	
	Sul	o-Tot	al	-	-
	II.	Oth	ners		
	a) Private Corporate Bodies		Private Corporate Bodies	112035	1.88410
		b)	Indian Public	1022815	17.20079
	c) NRI/ OCBs		NRI/ OCBs		
	d) Any Other				
	Sub-Total			1134850	19.08489
	Gra	nd T	Total	5,946,326	100.000

L. Dematerialization of Shares

As on 31st March, 2012, 88.88% of the Company's total paid-up capital representing 5,285,326 Equity Shares were held in dematerialized form and balance 11.12% representing 661,000 Equity Shares were held in physical form.

M. Reconciliation of Share Capital Audit

As stipulated by the Securities and Exchange Board of India (SEBI), a qualified practicing Company Secretary carries out the secretarial audit and provides a report to reconcile the total admitted capital with National Securities Depository Ltd. (NSDL) and Central Depository Services (India) Ltd. (CDSL) and the total issued and listed capital.

This audit is carried out every quarter and report thereon is submitted to the Stock Exchange. The audit, inter-alia, confirms that the total issued capital and paid-up capital of the company is in agreement with the aggregate of the total number of shares in dematerialized or (held with NSDL and CDSL) and total number of shares in physical form.

N. Outstanding GDRs /ADRs / Warrants : Not Issued.

O. Plant Locations:

- 1. Mahindra World City, Changalpattu Taluk, Kanchepuram Dist. Industrial Park, Tamilnadu-603002
- Plot No. 52/1, 52/2, 53/2A, 54A, 54B, 54C & 54D, Behind Ceat Company, Satpur, Nashik 422007
- 3. Plot No.112, M.I.D.C., Satpur, Nasik-7, Maharashtra
- 4. Plot No.4, Sector-31, Greater Noida, Distt. Gautam Budh Nagar, (U.P.)
- 5. Plot No. 4, Sector-2, I.I.E. Ranipur, Haridwar (Uttranchal)
- 6. 58 KM, Delhi Jaipur Highway, Behind Terry Soft, Village & P. O. Binola-122413
- 7. Plot No. 276, Udyog Vihar, Phase-VI, Gurgaon (Haryana)
- 8. G-20, Sipcot Industrial Park, Irungattu Kottai, Sriperumbudur Taluka, Kancheepuram Dist. Tamilnadu-602 105
- 9. Plot No. A-1/8, MVML Vendor Park MIDC, Phase-IV, Nigo JE Chakan, Pune-411013
- 10. Plot No. 558, 559, Surajpur Bypass Industrial Area, Greater Noida, (U.P.)
- 11. Plot No. C-8 Tata Motor, Vendor Park, North Kotpura, Sanand, Ahmedabad, Gujrat.
- 12. Plot no. 366, Pace City -II, Udyog Vihar, Phase-IV, Gurgaon-122001



P. Address for Investors Correspondence: For Shares held in Physical Form

Shri Jagdeep Kumar Singh

M/s. Alankit Assignments Ltd.

Registrar and Transfer agent, Alankit House,

2E/21, Jhandewalan Extension,

New Delhi-110055

Tel: 011-42541234, 23541234

Fax: 011-23552001 E-mail: info@alankit.com

For Shares held in Demat Form

To the investor's Depository Participant(s) and / or Alankit Assignments Ltd. Communication may also be sent by e-mail at the following address:

smil@shardamotor.com (exclusively for the purpose of registering complaints by the investors) pradeep@shardamotor.com

DECLARATIONS

Compliance with Code of Conduct

According to Clause 49 of the Listing Agreement, I, AJAY RELAN, Managing Director of Sharda Motor Industries Ltd, hereby declare that the Board Members and Senior Management Personnel of the Company have affirmed their compliance with the Code of Conduct of the Company during the year 2011-12.

For Sharda Motor Industries Ltd.

AJAY RELAN
Managing Director

CEO/CFO Certification

According to Sub-Clause V of Clause 49 of the Listing Agreement, we have certified to the Board that for the financial year ended March 31, 2012, the Company has complied with the requirements of the said sub-clause.

For Sharda Motor Industries Ltd.

PLACE : New Delhi PRADEEP RASTOGI AJAY RELAN
DATED : 27th July, 2012 Chief Financial Officer Managing Director



Auditor's Certificate on compliance of conditions of Corporate Governance as per clause 49 of the Listing Agreement with the Stock Exchange

To the Members of

M/s. SHARDA MOTOR INDUSTRIES LTD.

We have examined the compliance of the conditions of Corporate Governance by Sharda Motor Industries Limited, for the year ended on 31st March 2012, as stipulated in clause 49 of the Listing agreement of the said Company with the stock exchange.

The compliance of the conditions of the Corporate Governance is the responsibility of the management. Our examination has been limited to a review of the procedure and implementations thereof, adopted by the Company for ensuring compliance with the conditions of Corporate Governance. It is neither an audit nor an expression of opinion of the financial statements of the Company.

n our opinion and to the best of our information and according to the explanations given to us and the representations made by the Directors and the management, we certify that the Company has complied with the conditions of Corporate Governance as stipulated in clause 49 of the above mentioned Listing agreement.

We state that no Investor grievances during the year ended on 31st March 2012 was received by Company.

We further state that such compliance is neither an assurance as to the future viability of the Company nor the efficiency or effectiveness with which the management has conducted the affairs of the Company.

For S. R. DINODIA & CO. Chartered Accountants

PLACE: New Delhi DATED: 27thJuly' 2012 SANDEEP DINODIA Partner (M. No. 083689)



Annexure-D

MANAGEMENT DISCUSSION AND ANALYSIS REPORT

Investors are cautioned that this discussion in this section of the Annual report may contain statements that involve risks and uncertainties and describing the company's objective, projections, estimates, and expectations may be "Forward-looking Statements" within the meaning of applicable securities laws and regulations. The Company cannot guarantee that these assumptions and expectations are accurate or will be realised. Consequently, actual results, performance or achievements could thus differ materially from those projected in any such forward looking statements. The information contained herein may not be disclosed, reproduced or used in whole or in part for any purpose or furnished to any other person(s) without written permission of the Company.

A. INDUSTRY STRUCTURE, DEVELOPMENTS AND OUTLOOK

Automotive industry occupies a prominent place in Indian Economy, with deep rooted forward and backward linkages with several key segments of the economy, the automotive industry has a strong multiplier effect and is capable of being the driver of economic growth. The industry has grown steadily through the last decade positioning India as a Right Cost Country (RCC) for global manufacturing of products across segments such as Farming Equipments, Two & Four Wheelers, and the Commercial Vehicle Industries. The well-developed Indian automotive industry ably fulfils this catalytic role by producing a wide variety of vehicles - passenger cars, light, medium and heavy commercial vehicles and multi-utility vehicles. Being one of the largest industries in India, the Automotive Industry has been witnessing impressive growth during the last decade. It has been able to restructure itself, absorb newer technology, align itself to the global developments and realize its potential. This has significantly increased automotive industry's contribution to overall industrial growth in the country. Over a period of time the global automotive industry has not only positioned India as a manufacturing base but are also increasingly investing to make India its global R&D hub.

The growth of the Auto-industry depends on various factors Viz. rising industrial and agricultural output, rising per capita income, favourable demographic distribution with rising working population and middle class urbanisation, Increasing disposable incomes in rural agri-sector ,availability of a variety of vehicle models meeting diverse needs and preferences, Greater affordability of vehicles ,easy finance schemes, favourable government policies, robust production, infrastructure development. This augments the automatic growth of Auto Ancillary Industries.

SMIL's operations span across twelve manufacturing units located across six states in the country. In order to meet the market opportunities, your Company has continuously been working under the philosophy for providing the highest quality products and services to its customers. The Company's Management has been focusing on lean management of working capital, building people capability and elimination of waste. All endeavors are made to maximize gains and reduce costs, under the umbrella of Continuous Improvement System.

The Indian economy is expected to grow at a higher rate during 2012-13. However, due to higher borrowing cost adverse currencies fluctuation and surge in commodity & fule prices, the growth in automobile industry is moderate during the current fiscal year.

B. OPPORTUNITIES & THREATS

OPPORTUNITIES

The fortune of the Auto Component Industry is closely linked to that of the Automobile Industry. Your company has developed a comprehensive range of products for customers, which enable us to obtain additional business from existing clients as well as new clients, and also believe that ability to be accessible to customers, flexible approach & ability to meet the customers requirements and positive attitude in servicing customers has helped increase customer satisfaction levels and is a competitive strength.

The Indian auto component industries are driven by the following factors:

- Proficiency in technical know-how facilitated re-engineering capabilities in line with customer demands.
- Enhanced automation reduced production costs.
- Flexibility of production in terms of batch size and enhanced capacity utilisation.
- High competence in design, development and simulation attracted new international buyers.
- Enhanced product and process integration using India's IT-based engineering solutions and qualified workforce.
- Access to cutting-edge global technologies, comprising ISO/QS certifications benchmarked in line with global standard The
 opportunities for the country's automotive sector.



THREATS

The auto component industry has been exposed to many threat of varying intensity. The hardening of interest rate, tightening money supply, volatility in the price of raw materials and other inputs, currency fluctuations, OEM's demand for price reduction, stiff competition because of the entry of Multinationals and their home country partnership, stringent in emission norms and Just In Time supplies are the major risks and challenges faced by the Companies. It is forcing Companies to planoperations effectively and produce quality components at lower costs.

Some other threats for auto component industry are as follow:

- · Slow down in US, Europe and Indian economy could affect the sales of the Company.
- Fluctuating crude price could impact the margins of the Company.
- · Hardening of Indian rupee will affect the Company's competitiveness in the export market and profit performance.
- · Power shortage is a major concern for the Company.
- · The cost of import is moving up and are putting pressures on margins
- In the line of WTO directions, import duties were lowered for automotive components, which results in competition from the
 overseas players from low cost countries.
- Increase in Inflation, Tightening of liquidity position and Hardening of consumer interest rates will adversely affect the domestic automotive market.

C. SEGMENT-WISE / PRODUCT-WISE PERFORMANCE

Segment-wise performance has been reported under Note 27 b forming part of Annual Report for the year ended 31st March' 2012.

D. RISKS AND CONCERNS

Risk is an integral part of the business process.

To enhance the risk management process, the company has mapped the risks. A system has been formulated based on Balanced Score Card with various appropriate measures and accountabilities to identify, assess, prioritise and mitigate the risks. Reports generated from the system are monitored regularly to ensure that appropriate corrective actions are taken. The management of your Company is continuously analyzing and evaluating the various risks associated with the Company's business and has adopted risk management practices to minimize the adverse impact of these risks on the business and transfers risk to opportunity.

The Company is exposed the Following risk as under:

Business risks are inherent in automobile industry due to economy's growth, risks of technological obsolescence due to stricter emission/safety norms and more intense competition. Other potential risks include disruption in production due to acts of God and man-made. All these risks are continuously addressed in the business plans-both long term as well as short term; risk mitigation strategies are drawn up and acted upon.

Assets risks include threat to physical assets through accidents, natural calamities, obsolescence, etc. The Company has an internal system to assess these risks, define the limits of exposure for operation and take appropriate insurance cover.

Financial risk: Availability of credit at affordable interest, fluctuations in price of raw material in the domestic/international Market and price reduction by demanded by OEMs in are an area of great concern.

Manufacturing risks: The Company manufactures its products at multiple locations and its operations could be affected by disruption in its supply chain due to any natural calamities and work stoppages at its suppliers' end due to load shedding, labour problems, etc.

Input Costs: Input costs on account of commodities like steel, non-ferrous, precious metals, rubber and petroleum products have risen over the year and resulted in higher input costs. While the Company Continues to pursue cost reduction initiatives, rises in commodity prices and other costs resulting from inflationary pressures, could impact the Company's profitability to the extent that the same are not absorbed by the market through price increases and/or could have a negative impact on the demand. In addition, because of intense price competition and the high level of fixed costs, the Company may not be able to adequately address changes in commodity prices even if they are foreseeable.

Completion Indian automobile Industries is expected to be one of the fastest Growing Market in the World, Many global player are significant expanding their presence in India. There is a concerned that this will result in an even increasing level of competition and intense pressure on the profit margin of all participants.

Exchange Rates: The Company's operations are subject to risk arising from fluctuations in exchange rates with reference to countries in which it operates. These risks primarily relate to fluctuations of Indian Rupee against Pound, US Dollar and Euro & Yen.



E. INTERNAL CONTROL SYSTEM AND THEIR ADEQUACY

The company has proper and adequate systems of internal control to ensure protection of assets, proper financial & operating functions and compliance with the policies, procedures, applicable Acts and Rules. The Company's internal controls are supplemented by sound internal audit practices. The Audit Committee at their meetings regularly reviews the financial, operating, internal audit & compliance reports to improve performance. The heads of various monitoring /operating cells are present for the Audit Committee meetings to answer queries raised by the Audit Committee.

The internal Control designed to ensure that financial and other are reliable for preparing financial statement and collating other data and for maintaining accountability of assets.

The scope of internal audit extends to all functions and locations of company. The Company has also complied with revised clause 49 of the listing agreement.

F. DISCUSSION ON FINANCIAL PERFORMANCE WITH RESPECT TO OPERATIONAL PERFORMANCE

The financial statements have been prepared in accordance with the requirements of Companies Act, 1956 and applicable accounting standards issued by the Institute of Chartered Accountants of India. The management of SMIL accepts the integrity and objectivity of these financial statements as well as the various estimates and judgments used therein. The details of the financial performance of the Company are appearing in the Balance Sheet, Profit & Loss Account and other financial statements forming part of this Annual Report. For financial highlights please refer heading 'Financial Results' of Directors Report.

G. HUMAN RESOURCES AND DEVELOPMENT

With the business growth, the challenge to recruit employees with right knowledge, skill and competence was immense due to fact that the number of new hires increased during the year under report.

Your management believes that Employees are primary builders and the foundation stone of an organization. Proper management of human resource is very vital for the success of an organization. The Company focuses on recruiting the best talent in the industry as the right people steer the organization in the right direction.

Your company provides an environment to its employees to take higher responsibilities and stretch assignments from very early stages of their career. In the manufacturing units, for each activity there is a person declared as the owner of that activity, who takes the onus of maintaining and improving the activity.

Industrial relation were cordial at all the sites of the company during the year under report.

As at 31st March' 2012, the total number of employees on Company's roll stood at 1276.

H. STATUTORY COMPLIANCE

On obtaining confirmation from the various units of the Company of having complied with all the statutory requirements, a Statutory Compliance Certificate on quarterly basis regarding compliance with the provisions of the various statutes duly signed by respective Departmental Heads and countersigned by Managing Director of the Company is given at each Audit Committee Meeting of the Board.

Further pursuant to revised Clause 49 of the Listing Agreement, the Company has started taking a CEO declaration in respect of compliance of the Code of Conduct adopted by the Company. A certification from CEO and CFO is also adopted on yearly basis certifying the compliances as stipulated in Clause 49 (V) of the Listing Agreement.



AUDITOR'S REPORT

To the Shareholders of

M/s SHARDA MOTOR INDUSTRIES LIMITED

We have audited the attached Balance sheet of M/S SHARDA MOTOR INDUSTRIES LIMITED, as at 31st March 2012 and Statement of Profit & Loss Account and Cash Flow Statement for the year ended on that date annexed thereto. These financial statements are the responsibility of the Company's Management. Our responsibility is to express an opinion on these financial statements based on our audit.

We conducted our audit in accordance with auditing standards generally accepted in India. Those Standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audit provides a reasonable basis for our opinion.

As required by the Companies (Auditor's Report) Order, 2003 (as amended by the Companies (Auditor's Report) (Amendment) Order, 2004) issued by the Central Government of India, in terms of Sub Section (4A) of Section 227 of the Companies Act, 1956, we enclose in the Annexure a statement on the matters specified in the paragraphs 4 and 5 of the said order.

Further to our comments in the annexure referred to above, we report that :

- a) We have obtained all the information and explanations, which to the best of our knowledge and belief were necessary for the purpose of our audit.
- b) In our opinion, proper books of account as required by law have been kept by the company so far as appears from our examination of those books.
- c) The Company's Balance sheet, Statement of Profit & Loss Account and Cash Flow Statement dealt with by this report are in agreement with the books of account.
- d) In our opinion, the Balance Sheet, Statement of Profit and Loss Account and Cash Flow Statement dealt with by this report comply with the accounting standards referred to in sub section (3C) of Section 211 of the Companies Act, 1956.
- e) On the basis of written representations received from the directors as on 31st March, 2012 and taken on record by the Board of Directors, we report that none of the directors is disqualified as on 31st March, 2012 from being appointed as director in term of clause (g) of sub-section (1) of section 274 of the Companies Act, 1956.
- f) In our opinion and to the best of our information and according to the explanations given to us, the said accounts give the information required by the Companies Act, 1956 in the manner so required and give a true and fair view in conformity with the accounting principles generally accepted in India:
 - i) in the case of the Balance Sheet, of the state of affairs of the Company as at 31st March, 2012;
 - ii) in the case of the Statement of Profit & Loss Account, of the Profit for the year ended on that date; and
 - iii) in the case of cash flow statement, of the cash flow for the year ended on that date.

For S. R. DINODIA & CO. CHARTERED ACCOUNTANTS (REGN. No. 01478N)

PLACE: New Delhi
DATED: 27th July, 2012

PARTNER
M.NO. 083689



ANNEXURE TO THE AUDITORS' REPORT

(Referred to in paragraph 3 of our audit report of even date)

- i) (a) The Company is maintaining proper records showing full particulars including quantitative details and situation of fixed assets.
 - (b) As explained to us, physical verification of major fixed assets has been conducted by the management at appropriate intervals. In our opinion, the program is reasonable having regard to the size of the Company and the nature of the fixed assets. No material discrepancies were noticed on such verification as compared to book records.
 - (c) In our opinion and according to the information and explanations given to us, no substantial part of fixed assets has been disposed off by the Company during the year.
- ii) (a) On the basis of information and explanation provided by the management, Inventories have been physically verified by the management during the year except the inventories in transit and lying with the third parties. In our opinion, the frequency and the procedure of physical verification followed by the management are reasonable and adequate in relation to the size of the company and the nature of its business.
 - (b) In our opinion, frequency and the procedures of physical verification of inventory followed by the management are reasonable and adequate in relation to the size of the Company and the nature of its business.
 - (c) In our opinion, the company is maintaining proper records of inventory. We have been explained that discrepancies noticed on physical verification as compared to book records were not material and the same have been properly dealt with in the books of account.
- iii) (a) According to information and explanation given to us, the company has not granted loan to Companies, firms or other parties covered in the register maintained u/s 301 of the Companies Act, 1956 during the year
 - (b) According to information and explanation given to us, the Company has taken unsecured loans from four parties entered in the register maintained u/s 301 of the Companies Act, 1956 during the year. (Maximum amount due during the year is Rs. 372,750,000 and closing balance is Rs 361,800,000). The rate of interest and other terms and conditions on which such loan has been taken are not prima facie prejudicial to the interest of the Company. The company is regular in repayment of principal and interest amount as stipulated.
 - (c) During the year, the company has received mobilization advance from its customer covered in the register maintained under section 301 of the Companies Act, 1956. The maximum amount involved during the year is Rs.88,726,759/- and year end balance of such advances is Rs.45,725,383/-.
 - (d) In our opinion and according to the information and explanations given to us, rate of interest and other terms and conditions on which such mobilization advance has been received are not prima facie prejudicial to the interest of the Company.
 - (e) The aforesaid mobilization advance, as also informed by the management, will be adjusted against the supplies to the said customer.
- iv) In our opinion and according to the information and explanations given to us, there is an adequate internal control system commensurate with the size of the Company and the nature of its business with regard to the purchase of inventory, fixed assets, sales of goods and services. According to the information and explanations given to us, we have neither come across nor have been informed of any continuing failure to correct major weaknesses in the aforesaid internal control systems.
- v) (a) Based on the audit procedures applied by us and according to the information and explanations given to us, we are of
 opinion that the particulars of contracts or arrangements that need to be entered into a register maintained under section
 301 of the Companies Act, 1956 have been so entered.
 - (b) In our opinion and according to explanation given to us, transactions made in pursuance of contracts and arrangements entered in the register maintained under Section 301 of the Companies Act, 1956 and exceeding the value of Rs. Five Lakhs in respect of any party during the year have been made at prices which are reasonable having regard to the prevalent market prices at the relevant time.
- vi) The Company has not accepted any deposits during the year from the public as defined in section 58A and 58AA or any other relevant provisions of the Companies Act, 1956 and the rules framed thereunder.
- vii) In our opinion, the Company has an internal audit system commensurate with its size and nature of its business.
- viii) On the basis of records produced, we are of opinion that prime facie, the cost records and accounts prescribed by the Central Government under section 209 (1)(d) of the Companies Act,1956 has been maintained by the Company, but, we were not required to carry out and have not carried out any detailed examination of such records and accounts.
- (ix) (a) According to the information and explanations given to us and the records of the company examined by us, in our opinion, the Company is regular in depositing with appropriate authorities the undisputed statutory dues including Provident Fund, Investor Education and Protection Fund, Employees' State insurance, income tax, sales tax, wealth tax, service tax, customs duty, excise duty, cess and other material statutory dues as applicable to it. There was no undisputed amount outstanding at the year end for a period more than six months from the date they become payable.



ANNEXURE TO THE AUDITORS REPORT

(b) According to the information and explanations given to us and the records of the Company examined by us, the particulars of dues of sales tax, income tax, custom duty, wealth tax, service tax, excise duty and cess, which have not been deposited on account of any dispute, are as follows:

S.No.	Name of the Statute	Nature of Dues	Amount (Rs.)	Period to which the amt. relates	Forum where the dispute is pending
1	U. P. Entry Tax Act	Entry Tax	227,265	2001 to 2003	Appellate Authority UP Trade Tax
2.	Service Tax under Finance Act,1994	Service Tax	1,106,897	2008-2009	CESTAT,Custom, Central Excise & Service Tax, Appellate Tribunal, Delhi
3.	Central Excise Act	Excise Duty	44,000,000	2008-2009	CESTAT,Custom, Central Excise & Service Tax, Appellate Tribunal, Delhi
4.	Central Excise Act	CENVAT Credit	224,378	2007	Adjudicating Authority, Large Taxpayer Unit Delhi
5.	Income Tax Act	Income Tax Demand	5,432,553	2008-09	Commissioner of Income Tax, Large Taxpayer Unit(Appeal), Delhi
6.	Income Tax Act	Income Tax Demand	3,772,302	2003-04	Commissioner of Income Tax, Large Taxpayer Unit (Appeal), Delhi

- x) The Company does not have accumulated losses as at 31st March, 2012 and has not incurred any cash losses during the financial year covered by our audit and in the immediately preceding financial year.
- xi) On the basis of information and explanation provided by the management, the Company has not made any default in the repayment of dues to the financial institutions and banks. During the year, the Company has not issued any debentures.
- xii) The Company has not granted any loans and advances on the basis of security by way of pledge of shares, debentures and other securities, during the year under audit.
- xiii) In our opinion considering the nature of activities carried on by the company during the year, the provision of any special statue applicable to chit fund / nidhi / mutual benefit fund/societies are not applicable to it.
- xiv) The company is not dealing or trading in shares, securities, debentures and other investments.
- xv) On the basis of information and explanation provided, the Company has not given guarantee for loans taken by other from the bank during the year
- vvi) On the basis of records available and information and explanation given to us, the terms loans have been applied for the purpose for which they were raised.
- xvii) On the basis of information and explanation given to us and an overall examination of the balance sheet, we report that no funds raised on short-term basis have been used for long-term investments by the Company.
- xviii) According to information and explanation given to us, during the year. The Company has not made any preferential allotment of shares to parties and companies covered in the register maintained under section 301 of the Companies Act, 1956.
- xix) The Company has not issued any debentures during the year.
- xx) The Company has not raised any money by public issues during the year.
- xxi) To the best of our knowledge and belief and according to the information and explanations given to us, no fraud on or by the Company was noticed or reported during the year.

For S. R. DINODIA & CO. CHARTERED ACCOUNTANTS (REGN. No. 01478N)

PLACE: New Delhi DATED: 27th July, 2012 (SANDEEP DINODIA)
PARTNER
M.NO. 083689



BALANCE SHEET AS AT MARCH 31,2012

Shareholders Funds	PARTICULARS	Note No.	As At March 31,2012	As At March 31,2011
Share Capital 3 59,463,260 59,463 Reserves and Surplus 4 1,402,619,519 1,195,620 Non-current liabilities 1,462,082,779 1,255,083 Non-current Borrowings 5 88,321,250 168,536 Deferred Tax Liabilities (Net) 6 95,079,801 115,033 Other Long Term Liabilities 7 770,18,741 287,160 Long-Term Provisions 8 32,846,285 24,288 Short-Term Borrowings 9 1,087,028,663 726,318 Trade Payables 10 1,082,498,411 1,104,187 Other Current Liabilities 10 455,199,001 252,495 Short-Term Provisions 8 4,487,013,358 3,973,074 ASSETS TOTAL 4,427,013,358 3,973,074 ASSETS 1 1 1,622,337 ASSETS 1 1,622,337 2,122,965 Non-Current Assets 11 2,106,813,285 1,622,337 Fixed Assets 11 1,620,337 2,203,307	EQUITY AND LIABILITIES			
Reserves and Surplus				
Non-current liabilities 1,462,082,779 1,255,083 Long-Term Borrowings 5 88,321,250 168,536 Deferred Tax Liabilities (Net) 6 95,079,801 115,033 Cother Long Term Liabilities 7 77,018,741 287,165 Long-Term Provisions 8 32,846,285 24,289 Current liabilities 9 1,087,028,663 726,315 Short-Term Borrowings 9 1,087,028,663 726,315 Trade Payables 10 1,082,498,411 1,104,187 Other Current Liabilities 10 455,199,001 252,495 Short-Term Provisions 8 46,938,427 39,963 ASSETS 10 455,199,001 252,495 ASSETS 2,106,813,285 3,973,074 Non-Current Assets 11 1 Fixed Assets 11 1 Capital Work-In-Progress 186,232,762 192,162 Capital Work-In-Progress 12.1 3,90,000 214,400 Long-Term Loans And Advances 13 <td>Share Capital</td> <td></td> <td>59,463,260</td> <td>59,463,260</td>	Share Capital		59,463,260	59,463,260
Non-current liabilities Section Section	Reserves and Surplus	4	1,402,619,519	1,195,620,295
Deferred Tax Liabilities (Net)	Non-current liabilities		1,462,082,779	1,255,083,555
Deferred Tax Liabilities (Net) 6 95,079,801 115,033 Other Long Term Liabilities 7 77,018,741 287,167 Long-Term Provisions 8 32,846,285 24,286 Current liabilities 3 293,266,077 595,027 Current Borrowings 9 1,087,028,663 726,318 Trade Payables 10 1,082,498,411 1,104,187 Other Current Liabilities 10 455,199,001 252,495 Short-Term Provisions 8 46,938,427 39,963 Short-Term Provisions 8 46,938,427 39,963 ASSETS 70TAL 4,427,013,358 3,973,076 ASSETS 70TAL 4,427,013,358 3,973,076 ASSETS 11 70TAL 1,622,337 1,622,337 Intangible Assets 11 1,622,337 1,622,337 1,622,337 1,622,337 1,622,337 1,622,337 1,622,337 1,622,337 1,622,337 1,622,337 1,622,337 1,622,337 1,622,337 1,622,337 1,622,337		5	88 321 250	168,536,250
Other Long Term Liabilities 7 77,018,741 287,167 Long-Term Provisions 8 32,846,285 24,289 Current liabilities 9 1,087,028,663 726,319 Trade Payables 10 1,082,498,411 1,104,187 Other Current Liabilities 10 455,199,001 252,495 Short-Term Provisions 8 46,938,427 39,963 ASSETS TOTAL 427,013,358 3,973,076 ASSETS ASSETS 4427,013,358 3,973,076 Non-Current Assets 11 5 1 1 1 1 2 1 1 2 1 2 3,973,076 3 3,973,076 3 3,973,076 3 3,973,076 3 3,973,076 3 3,973,076 3 3 3,973,076 3 3,973,076 3 3 3,973,076 3 3,973,076 3 3,973,076 3 3,973,076 3 3,973,076 3 3,973,076 3 3,973,076 3	ů ů		• •	115,033,959
Base	` '		* *	287,167,447
Current liabilities	· ·			24,289,506
Short-Term Borrowings 9	Long-Territ Tovisions	O		595,027,162
Trade Payables	Current liabilities			
Other Current Liabilities 10 455,199,001 252,495 Short-Term Provisions 8 46,938,427 39,963 ASSETS TOTAL 4,27,013,358 3,973,076 ASSETS Non-Current Assets Fixed Assets 11 Tangible Assets 12,106,813,285 1,622,337 Intangible Assets 2,106,813,285 1,622,337 1622,337 Intangible Assets 12,1 13,900,000 214,400 Capital Work-In-Progress 12,1 13,900,000 214,400 Long-Term Loans And Advances 13 143,496,026 181,910 Other Non-Current Assets 14 532,627 520 Current Investments 12.2 200,500,000 Inventories 15 620,937,758 656,614 Trade receivables 14 943,067,684 761,433 Cash and Bank Balances 16 35,082,826 23,448 Short-Term Loans And Advances 13 71,200,160 106,068 Other Current Assets 14 105,152	Short-Term Borrowings	9	1,087,028,663	726,319,201
Short-Term Provisions 8 46,938,427 39,963 ASSETS TOTAL 2,671,664,502 2,122,965 Non-Current Assets Fixed Assets Fixed Assets 11 2,106,813,285 1,622,337 Intangible Assets 186,232,762 192,162 Capital Work-In-Progress 105,145,078 208,064 Non-Current Investments 12.1 13,900,000 214,400 Long-Term Loans And Advances 13 143,496,026 181,910 Other Non-Current Assets 14 532,627 520 Current Assets 15 620,937,758 656,614 Current Investments 15 620,937,758 656,614 Trade receivables 14 943,067,684 761,433 Cash and Bank Balances 16 35,082,826 23,446 Short-Term Loans And Advances 13 71,200,160 106,069 Other Current Assets 14 105,152 6,114 ToTAL 1,870,893,580 1,553,687 1,870,893,580 1,553,687 <td>Trade Payables</td> <td>10</td> <td>1,082,498,411</td> <td>1,104,187,582</td>	Trade Payables	10	1,082,498,411	1,104,187,582
TOTAL	Other Current Liabilities	10	455,199,001	252,495,326
Non-Current Assets 11 15 16 16 17 18 18 18 18 18 18 18	Short-Term Provisions	8		39,963,363
ASSETS Non-Current Assets 11 Fixed Assets 11 Tangible Assets 2,106,813,285 1,622,337 Intangible Assets 186,232,762 192,162 Capital Work-In-Progress 105,145,078 208,064 Non-Current Investments 12.1 13,900,000 214,400 Long-Term Loans And Advances 13 143,496,026 181,910 Other Non-Current Assets 14 532,627 520 Current Assets 14 532,627 520 Current Investments 12.2 200,500,000 Inventories 15 620,937,758 656,614 Trade receivables 14 943,067,684 761,433 Cash and Bank Balances 16 35,082,826 23,448 Short-Term Loans And Advances 13 71,200,160 106,068 Other Current Assets 14 105,152 6,114 TOTAL 1,870,893,580 1,553,687 TOTAL 4,427,013,358 3,973,076		T0T41		2,122,965,472
Non-Current Assets 11	ASSETS	IOIAL	4,427,013,358	3,973,076,189
Tangible Assets				
Intangible Assets		11		
Capital Work-In-Progress Non-Current Investments 105,145,078 13,900,000 208,064 214,400 2214,400 Long-Term Loans And Advances 13 143,496,026 181,910 02 Other Non-Current Assets 14 532,627 520 02 Current Assets 2,556,119,778 2,419,394 02 Current Investments 12.2 200,500,000 02 Inventories 15 620,937,758 02,826 02 656,614 02 Trade receivables 14 943,067,684 076,433 067,684 076,433 067,684 076,433 076,684 076,433 076,684 076,433 076,684 076,684 076,433 076,684 076,684 076,433 076,684 076,684 076,433 076,684	Tangible Assets		2,106,813,285	1,622,337,086
Non-Current Investments 12.1 13,900,000 214,400 Long-Term Loans And Advances 13 143,496,026 181,910 Other Non-Current Assets 14 532,627 520 Current Assets 2,556,119,778 2,419,394 Current Investments 12.2 200,500,000 Inventories 15 620,937,758 656,614 Trade receivables 14 943,067,684 761,433 Cash and Bank Balances 16 35,082,826 23,448 Short-Term Loans And Advances 13 71,200,160 106,069 Other Current Assets 14 105,152 6,114 TOTAL 1,870,893,580 1,553,687 3,973,076 3,973,076 3,973,076	Intangible Assets		186,232,762	192,162,443
Long-Term Loans And Advances 13 143,496,026 181,910 Other Non-Current Assets 14 532,627 520 2,556,119,778 2,419,394 Current Assets 2 200,500,000 Inventories 15 620,937,758 656,614 Trade receivables 14 943,067,684 761,433 Cash and Bank Balances 16 35,082,826 23,448 Short-Term Loans And Advances 13 71,200,160 106,069 Other Current Assets 14 105,152 6,114 TOTAL 1,870,893,580 1,553,687 4,427,013,358 3,973,076			, ,	208,064,605
Other Non-Current Assets 14 532,627 520 Current Assets 2,556,119,778 2,419,394 Current Investments 12.2 200,500,000 Inventories 15 620,937,758 656,614 Trade receivables 14 943,067,684 761,433 Cash and Bank Balances 16 35,082,826 23,449 Short-Term Loans And Advances 13 71,200,160 106,069 Other Current Assets 14 105,152 6,114 TOTAL 1,870,893,580 1,553,687 4,427,013,358 3,973,076				214,400,000
Current Assets 12.2 200,500,000 2,419,394 Current Investments 12.2 200,500,000 656,614 Inventories 15 620,937,758 656,614 Trade receivables 14 943,067,684 761,433 Cash and Bank Balances 16 35,082,826 23,448 Short-Term Loans And Advances 13 71,200,160 106,069 Other Current Assets 14 105,152 6,114 TOTAL 1,870,893,580 1,553,687 4,427,013,358 3,973,076	-			181,910,045
Current Assets Current Investments 12.2 200,500,000 Inventories 15 620,937,758 656,614 Trade receivables 14 943,067,684 761,433 Cash and Bank Balances 16 35,082,826 23,449 Short-Term Loans And Advances 13 71,200,160 106,069 Other Current Assets 14 105,152 6,114 TOTAL 1,870,893,580 1,553,684 4,427,013,358 3,973,076	Other Non-Current Assets	14		520,264
Current Investments 12.2 200,500,000 Inventories 15 620,937,758 656,614 Trade receivables 14 943,067,684 761,433 Cash and Bank Balances 16 35,082,826 23,449 Short-Term Loans And Advances 13 71,200,160 106,069 Other Current Assets 14 105,152 6,114 TOTAL 1,870,893,580 1,553,684 4,427,013,358 3,973,076	Current Assets		2,556,119,778	2,419,394,443
Trade receivables 14 943,067,684 761,433 Cash and Bank Balances 16 35,082,826 23,449 Short-Term Loans And Advances 13 71,200,160 106,069 Other Current Assets 14 105,152 6,114 TOTAL 1,870,893,580 1,553,684 4,427,013,358 3,973,076		12.2	200,500,000	-
Cash and Bank Balances 16 35,082,826 23,449 Short-Term Loans And Advances 13 71,200,160 106,069 Other Current Assets 14 105,152 6,114 TOTAL 1,870,893,580 1,553,684 4,427,013,358 3,973,076	Inventories	15	620,937,758	656,614,310
Short-Term Loans And Advances 13 71,200,160 106,069 Other Current Assets 14 105,152 6,114 1,870,893,580 1,553,684 4,427,013,358 3,973,076	Trade receivables	14	943,067,684	761,433,453
Other Current Assets 14 105,152 6,114 1,870,893,580 1,553,681 TOTAL 4,427,013,358 3,973,076	Cash and Bank Balances	16	35,082,826	23,449,881
TOTAL 1,870,893,580 1,553,687 4,427,013,358 3,973,076	Short-Term Loans And Advances	13	71,200,160	106,069,260
TOTAL 4,427,013,358 3,973,076	Other Current Assets	14	105,152	6,114,842
		TOTAL		1,553,681,746 3,973,076,189
	Summary of Significant Accounting Policies			
The accompanying notes are integral part of the financial statements	, ,			

As per our Audit Report of even date attached For **S.R. DINODIA & CO.**, CHARTERED ACCOUNTANTS REGN NO. 001478N

For and on Behalf of the Board of Directors

(SANDEEP DINODIA) PARTNER M.NO. 083689 (NITIN VISHNOI)
Company Secretary

(PRADEEP RASTOGI) President-Legal &CFO (N. D. RELAN) Chairman

PLACE: New Delhi DATED: 27th July, 2012 (D.A. AGGARWAL) Sr. Vice President (F& A) (AJAY RELAN)
Managing Director



STATEMENT OF PROFIT & LOSS ACCOUNT FOR THE YEAR ENDED ON MARCH 31,2012

			(Amount in Rs.)
PARTICULARS	Note No.	Figures for the year ended March 31, 2012	Figures for the year ended March 31, 2011
Revenue from operations	17	7,514,218,884	7,002,053,871
Other Income	18	58,150,461	38,678,791
Total Revenue		7,572,369,345	7,040,732,662
Expenses:			
Cost of Materials Consumed	19	4,924,646,786	4,825,144,498
Purchase of Traded Goods	20	538,168,826	420,107,541
Changes In Inventories of Finished Goods, Work-In-Progress	21	14,896,092	(54,867,298)
And Stock-In-Trade			
Employee Benefits Expense	22	392,264,495	348,242,167
Finance Costs	23	93,310,498	81,672,665
Depreciation And Amortization Expense	11	312,600,469	241,820,880
Other Expenses	24	995,705,046	910,753,230
Total Expenses		7,271,592,212	6,772,873,684
Profit Before Exceptional And Extraordinary Items And Tax		300,777,133	267,858,978
Exceptional Items	25	-	(14,448,468)
Profit Before Tax		300,777,133	282,307,446
Tax Expense:			
Current Tax		60,000,000	56,000,000
Less: Mat Credit Entitlement		15,000,000	32,900,000
Net Current Tax Expense		45,000,000	23,100,000
Deferred Tax		(19,954,159)	49,542,092
Tax Adjustment For Earlier Years		(377,620)	(9,961)
Profit (Loss) For The Period		276,108,912	209,675,315
Earnings Per Equity Share:	29		_
Basic		46.43	35.26
Diluted		46.43	35.26
Summary of Significant Accounting Policies	2		

The accompanying notes are integral part of the financial statements

As per our Audit Report of even date attached For **S.R. DINODIA & CO.**, CHARTERED ACCOUNTANTS REGN NO. 001478N

For and on Behalf of the Board of Directors

(SANDEEP DINODIA)PARTNER

DATED: 27th July, 2012

(NITIN VISHNOI)
Company Secretary

(PRADEEP RASTOGI) President-Legal &CFO (N. D. RELAN) Chairman

M.NO. 083689

PLACE: New Delhi

(D.A. AGGARWAL) Sr. Vice President (F& A) (AJAY RELAN)
Managing Director

(Amount in



CASH FLOW STATEMENT FOR THE YEAR ENDED 31ST MARCH, 2012

			(Amount in Rs.)
P	ARTICULARS	Figures for the Year Ended March 31, 2012	Figures for the Year Ended March 31, 2011
A	CASH FLOW FROM OPERATING ACTIVITIES		
	Net Profit Before Taxation & Extraordinary Items Adjustment For:	300,777,132	282,307,446
	Depreciation Written Off	312,600,469	241,820,879
	Interest Income	(2,018,008)	(854,160)
	Finance Cost	74,822,857	72,774,527
	Dividend Income	(7,202,160)	(5,402,104)
	(Profit) / Loss On Sale Of Fixed Assets (Net)	(30,850,615)	(26,580,506)
	Amount Written Off (Net)	(10,032,599)	(5,842,021)
	Provision For Wealth Tax	377,086	160,785
	Operating Profit Before Working Capital Changes Adjustment For:	638,474,162	558,384,848
	Decrease / (Increase) In Trade Receivables	(181,634,231)	(351,791,040)
	Decrease / (Increase) In Increase In Inventories	35,676,551	(266,784,636)
	Decrease / (Increase) In Other Receivables	17,610,955	525,917,130
	Increase / (Decrease) In Trade Payable	(21,689,171)	321,150,200
	Increase / (Decrease) In Other Payables	75,992,831	246,900,486
	Amount Written Off (Net)	10,032,599	5,842,021
	Warranty Claims	7,975,814	11,460,143
	Cash Generated From Operation	582,439,510	1,051,079,152
	Direct Taxes Paid (Net Of Income Tax Refund)	(36,100,989)	(51,628,443)
	Net Cash Flow From Operating Activities (A)	546,338,522	999,450,708
В	CASH FLOW FROM INVESTING ACTIVITIES		
	Sale Of Fixed Assets	78,271,720	62,563,532
	Purchase Of Fixed Assets/Technical Know-How	(676,316,559)	(1,100,524,013)
	Interest Received	1,985,381	854,159
	Dividend Income	7,202,160	5,402,104
	Amount Received/(Paid) For Fdr's	20,264	(62,229)
	Net Cash Used In Investing Activities (B)	(588,837,034)	(1,031,766,447)
С	CASH FLOW FROM FINANCING ACTIVITIES		
	Proceeds From Borrowings (Net)	198,178,836	118,580,709
	Finance Cost	(74,822,857)	(72,774,527)
	Dividend Paid (Including Corporate Dividend Tax)	(69,224,522)	(69,454,198)
	Net Cash Used In Financing Activities (C)	54,131,457	(23,648,016)
	NET CHANGES IN CASH & CASH EQUIVALENTS (A+B+C)	11,632,945	(55,963,755)
	CASH & CASH EQUIVALENTS-OPENING BALANCES	23,449,881	79,413,635
	CASH & CASH EQUIVALENTS-CLOSING BALANCES	35,082,826	23,449,880
	Cash & Cash Equivalents include :		
	Cash In Hand	51,052	62,281
	Balances With Scheduled Banks		
	- In Current Account	24,966,442	23,326,530
	- In Deposit Account	10,065,332	61,070
		35,082,826	23,449,881
	ote :		
1.	Figures in brackets represent outflows		

As per our Audit Report of even date attached

For **S.R. DINODIA & CO.,** CHARTERED ACCOUNTANTS REGN NO. 001478N For and on Behalf of the Board of Directors

(SANDEEP DINODIA) PARTNER (NITIN VISHNOI)
Company Secretary

(PRADEEP RASTOGI)
President-Legal &CFO

(N. D. RELAN) Chairman

M.NO. 083689

PLACE: New Delhi DATED: 27th July, 2012 (D.A. AGGARWAL) Sr. Vice President (F& A) (AJAY RELAN)
Managing Director



Notes to financial statement for the year ended on March 31, 2012 NOTE 1: CORPORATE INFORMATION

Sharda Motor Industries Limited ("the Company") together with its subsidiary is primarily engaged in the manufacturing and assembly of Auto Components and White Goods Components. The company serves as a 'Tier I' vendor for some of the major Automobiles and Electronics Original Equipment Manufacturers (OEMs). It has got a 'State of Art' manufacturing facilities across thirteen locations in seven states of India. Their production range includes Exhaust Systems, Catalytic Convectors, Suspension Systems, Sheet Metal Components and Plastic parts for the Automotive and White Goods Industries

NOTE 2: BASIS OF PREPARATION OF FINANCIAL STATEMENTS

The financial statements have been prepared under the historical cost convention in accordance with the Indian Generally Accepted Accounting Principles ("GAAP"), mandatory accounting standards as per the Company (Accounting Standards) Rules, 2006, other pronouncements of the Institute of Chartered Accountants of India (ICAI) and other relevant provisions of the Companies Act, 1956 and guidelines issued by the Security Exchange Board of India as adopted consistently by the Company. All income and expenditure having a material bearing on the financial statements are recognized on accrual basis.

NOTE 2.1: SIGNIFICANT ACCOUNTING POLICIES

(a) Use of Estimates

The preparation of financial statements in conformity with Generally Accepted Accounting Principles requires making of estimates and assumptions that affect the reported amounts of assets & liabilities and disclosure of contingent assets & liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting year. Differences between the actual results and estimates are recognized in the year in which the results are known / materialized.

(b) Fixed Assets

Fixed assets are stated at cost of acquisition inclusive of freight, duties & taxes and incidental expenses related to acquisition up to the date of installation. Cost of Fixed assets are further adjusted by the amount of Modvat/Cenvat credit availed and Vat credit wherever applicable. Fixed assets under construction, advance paid towards acquisition of fixed assets and cost of assets not put to use before year end, are shown as capital work in progress. Interest and finance charges incurred are allocated to the respective fixed assets on installation.

(c) Depreciation/Amortization

- Depreciation is provided at the rates and in the manner as prescribed in Schedule XIV to the Companies Act, 1956 by following the written down value method.

The assets are depreciated by the rate prescribed in schedule XIV of Companies Act, 1956

Particulars	Depreciation Rate in (%)
Office building	5
Factory building	10
Plant & Machinery	13.91
Office equipment	13.91
Computer	40
Furniture & Fixtures	18.10
Vehicle	25.89

- Depreciation is calculated on a Pro rata basis from the date of installation till the date the assets are sold or disposed off. Assets costing individually Rs. 5,000/- or less are fully depreciated in the year of purchase.
- Cost of Leasehold Land is amortized over the period of Lease.

(d) Inventories

Raw material, stores and spare parts are valued at lower of cost or net realizable value. Cost includes purchase price (excluding taxes which are subsequently recoverable by the enterprise from the Concerned revenue authorities), freight inwards and other expenditure incurred in bringing such inventories to their present location and condition. In determining the cost, FIFO method is used.

Work in progress, manufactured finished goods and traded goods are valued at the lower of cost or net realizable value. The comparison of cost and net realizable value is made on an item by item basis. Cost of work in progress and manufactured finished goods is determined on FIFO basis and comprises direct material, cost of conversion and other costs incurred in bringing these inventories to their present location and condition.

Scrap is valued at "Net Realizable Value".

Excise duty liability is included in the valuation of closing inventory of finished goods.

STANDALONE FINANCIAL STATEMENTS



(e) Revenue Recognition

Domestic Sales are recognized at the point of dispatch of goods to the customers from factory. The sales are accounted for net of trade discount, sales tax; sale returns but includes excise duty. Export Sales are recognized at the time of the clearance of goods and approval of excise authorities.

Sales include revision in prices received from customers with retrospective effect. Interest Income is accounted for on time proportional basis. Dividend income is recognized when the right to receive the Dividend is established.

(f) Purchases

Purchase of material is recognized on the basis of acceptance of material at the respective location.

Price revision of material purchased has also been included in purchases. Further adjustments, if any, are made in the year of final settlement.

(g) Foreign Exchange Transactions

Transactions in foreign currency are recorded on initial recognition at the exchange rate prevailing at the time of transaction.

Monetary items (i.e. receivables, payables, loans etc.) denominated in foreign currency are reported using the closing exchange rate on each balance sheet date.

The exchange differences arising on the settlement of monetary items or on reporting these items at rates different from rates at which these were initially recorded/reported in previous financial statement are recognized as income/expense in the period in which they arise.

In case of forward exchange contracts, the premium or discount arising at the inception of such contracts, is amortized as income or expense over the life of contract as well as exchange difference on such contracts i.e. difference between the exchange rate at the reporting/settlement date and the exchange rate on the date of inception/the last reporting date, is recognized as income/expense for the period.

(h) Borrowing Costs

Borrowing costs that are attributable to the acquisition for construction of qualifying asset are capitalized as part of the cost of such asset. A qualifying asset is one that necessarily takes substantial period of time to get ready for intended use. All other borrowing costs are charged to revenue.

(i) Investments

Long Term Investments are stated at cost unless there is a diminution of permanent nature, if any. Current Investments are carried at lower of cost or fair value.

(j) Expenditure on Research and Development

The revenue expenditure on research and development is charged as an expense in the year in which it is incurred. However Expenditure on development activities, whereby research findings are applied to a future plan or design for the production of new or substantially improved products and process and has got future benefits is capitalized. Such capitalization includes cost of materials, direct labor and an appropriate proportion of overheads that are directly attributable to preparing the assets for its intended use.

Capitalized development expenditure is stated at cost less accumulated amortization and impairment losses. Depreciation on such capital assets is followed in accordance with the Company's Policy.

(k) Employee Benefit

- Short term employee benefits are recognized as an expense at the undiscounted amount in the Statement of Profit and Loss of the year in which related service is rendered.
- ii) The Company has Defined Contribution plans for post employment benefits' namely Provident Fund and Employee State Insurance Scheme. The Company's contributions in the above plans are charged to revenue every year.
- iii) The Company has Defined benefits plans namely Leave Encashment / Compensated Absence and Gratuity for employees. Gratuity liability is a defined benefit obligation and is provided for on the basis of an actuarial valuation made at the end of each Financial Year by using 'Projected Unit Credit' (PUC) method. However, the company through its Trust has taken a policy with 'Life Insurance Corporation of India' to cover the gratuity liability of the employees. The difference between the actuarial valuation of the gratuity of employees at the year end and the balance of funds with Life Insurance Corporation of India is provided for as liability in the books.
- iv) Provision for Leave Encashment is accrued and provided for on the basis of an actuarial valuation made at the end of each Financial Year by using 'Projected Unit Credit' (PUC) method.
- v) Actuarial gains / losses are immediately taken to Statement of Profit and Loss.
- vi) Terminal benefits are recognized as an expense immediately.

(I) Taxes on Income

(i) Current Tax

Current tax is amount of tax payable on taxable income for the year as determined in accordance with the provisions of the Income Tax Act, 1961.



(ii) Deferred Tax

Deferred tax resulting from "timing difference between book and taxable profit is accounted for using the tax rates and laws that have been enacted or substantively enacted as on the balance sheet date. Deferred tax assets subject to consideration of prudence, are recognized and carried forward only to the extent that there is reasonable certainty that sufficient future taxable income will be available against which such deferred tax assets can be realized.

(m) Contingency/Provisions

Provision is recognized when a company has a present obligation as a result of past event, it is probable that an outflow of resources embodying benefit will be required to settle the obligation, in respect of which a reliable estimate can be made. Contingent Liabilities, if material are disclosed by way of notes, contingent assets are not recognized or disclosed in the financial statements.

(n) Leases

Lease arrangements where the risks and rewards incident to the ownership of assets substantially vests with the lesser, are recognized as operating leases. Lease payments under operating leases are recognized as an expense in the Statement of Profit and Loss.

(o) Earnings Per Share

Basic earning per share is calculated by dividing the net profit or loss for the year attributable to equity shareholders (after deducting preference dividends and attributable (taxes) by the weighted average number of equity shares outstanding during the year.

For the purpose of calculating Diluted Earning per share, the net profit or loss for the year attributable to equity shareholders and the weighted average number of shares outstanding during the year are adjusted for the effects of all dilutive potential equity shares. The dilutive potential equity shares are deemed converted as of the beginning of the period, unless they have been issued at a later date.

(p) Cash Flow

Cash Flow statement is prepared as per the indirect method prescribed under "Accounting Standard-3" "Cash Flow Statement".

(q) Warranty

Warranty expenses are provided for in the year of sales based on technical estimates. In addition, specific provision is also made against customer claims for manufacturing.

(r) Impairment of Assets

The company assesses whether there is any indication that any asset may be impaired at the balance sheet date. If any indication exists, the company estimates the recoverable amount. If the carrying amount of the fixed assets exceeds the recoverable amount, an impairment loss is recognized in the accounts; to the extent the carrying amount exceeds the recoverable amount.

(s) Intangible Assets

Intangible assets such as technical know-how fees, etc. which do not meet the criterions laid down, in terms of Accounting Standard 26 on Intangible Assets, are written off in the year in which they are incurred. If such costs / expenditure meet the criterion, it is recognized as an intangible asset and is measured at cost. It is amortized by way of a systematic allocation of the depreciable amount over its useful life on straight line basis and recognized in the balance sheet at net of any accumulated amortization and accumulated impairment losses thereon.

PARTICULARS	As At March 31,2012	As At March 31,2011
NOTE 3 : SHARE CAPITAL		
Authorised Shares		
25,000,000 (P.Y 25,000,000) Equity Shares of Rs. 10/- each	250,000,000	250,000,000
	250,000,000	250,000,000
Issued, Subscribed & Paid-up Shares		
Equity Share Capital		
5,946,326 (March 31, 2011: 5,946,326) Equity Shares of Rs. 10/- each fully paid up	59,463,260	59,463,260
	59,463,260	59,463,260



a) Reconciliation of shares outstanding at the beginning and at the end of the reporting year

Equity Shares	March 31,2012		March 31,2011		
	No of shares.	Amount	No of shares.	Amount	
At the beginning of the year	5,946,326	59,463,260	5,946,326	59,463,260	
Add:- Issued during the year	-	-	-	-	
Less:- Buy back during the year	-	-	-	-	
Outstanding at the end of the year	5,946,326	59,463,260	5,946,326	59,463,260	

b) Terms/rights attached to Equity shares

The company has only one class of Equity shares having a par value of Rs. 10 per share. Each shareholder is entitled to one vote per share. The company declares and pays dividends in Indian Rupees. The dividend proposed by the Board of Directors is subject to the approval of the shareholders in the ensuing Annual General Meeting, except in case of Interim Dividend.

During the year ended 31st March, 2012, the amount of per share dividend recognized as distributions to Equity Shareholders was Rs. 10/- (March 31, 2011: Rs. 10.00/-).

In the event of liquidation of the Company, the holders of equity shares will be entitled to receive any of the remaining assets of the company, after distribution of all preferential amounts. The distribution will be in proportion to the number of equity shares held by shareholders.

c) Details of shares in the company held by each shareholder holding more than 5 percent shares

Equity Shares	March 31,2	012	March 3	31,2011
	No of shares.	Amount	No of shares.	Amount
Mr.N.D Relan	488,020	8.21	488,020	8.21
Mrs.Sharda Relan	742,520	12.49	742,520	12.49
Mr.Ajay Relan	810,378	13.63	810,378	13.63
Mr.Rohit Relan	478,818	8.05	478,818	8.05
Mrs.Ritu Relan	792,520	13.33	792,520	13.33
Mrs.Mala Relan	571,260	9.61	571,260	9.61
			As At	As At
NOTE 4 : RESERVES AND SURPLUS		wa ————————————————————————————————————	rch 31, 2012	March 31, 2011
Capital Reserve				
Balance as per last financial statements			20,000	20,000
Addition during the year			<u> </u>	
Closing balacne			20,000	20,000
General Reserve				
Balance as per last financial statements			,047,712,471	897,712,471
Addition during the year		-	200,000,000	150,000,000
Closing balacne		1	,247,712,471	1,047,712,471
Surplus / (Loss) as per Statement of P				
Balances as per last financial statements	•		147,887,824	157,551,865
Add:- profit for the year			276,108,902	209,675,315
			423,996,736	367,227,180
Less:- Appropriations:				
- Interim Dividend			29,731,630	29,731,630
- Proposed Dividend on Equity Share	s		29,731,630	29,731,630
- Dividend Distribution Tax on Interim	Dividend		4,823,214	4,938,048
- Dividend Distribution Tax on Propos	ed Dividend		4,823,214	4,938,048
- Transfer to any Reserves			200,000,000	150,000,000
Total Appropriation			269,109,688	219,339,356
Net Surplus in the Statement of Profit	& Loss		154,887,048	147,887,824
Total Reserves & Surplus		1,	402,619,519	1,195,620,295



NOTE 5 : LONG TERM BORROWINGS				
	Non Curre	nt portion	Current N	Maturities
	March 31, 2012.	March 31, 2011.	March 31, 2012.	March 31, 2011.
Secured Borrowings				
Term loans				
From Banks				
External commercial Borrowing	47,790,000	95,580,000	47,790,000	130,105,626
Rupee term loan	40,531,250	72,956,250	32,425,000	32,425,000
	88,321,250	168,536,250	80,215,000	162,530,626
Amount disclosed under 'Other Current Liabilities' (Note no. 10)	_		80,215,000	162,530,626
Long Term Borrowings	88,321,250	168,536,250		

Note: Particulars of Security/Guarantees/Terms of Repayment/Default

a) Term Loan (External Commercial Borrowing)

Mortgage in favour of the Security Trustee in a form satisfactory to the Security Trustee of the Borrower's immovable properties pertaining to the Project Situated at:

- i) Mahindra World City, Changalpattu Taluk, Kanchepuram Dist. Industrial Park, Tamilnadu-603002,
- ii) An exclusive charge by way of hypothecation in favour of the Security Trustee of the Borrower's movables pertaining to the Projects Situated at:
 - Mahindra World City, Changalpattu Taluk, Kanchepuram Dist. Industrial Park, Tamilnadu-603002,
 - Plot No. 52/1,52/2,53/2A,54A,54B,54C & 54D, Behind Ceat Company, Satpur, Nashik-422007
 - Plot No. C-8, TML Vendor Park, Sanand Road, North Cotepura, Sanand, Ahmedabad
 - 58 KM, Delhi Jaipur Highway, P.O. Binola, Haryana.

being financed out of the proceeds of the Facility (save and except book debts), including movable machinery, machinery spares, tools and accessories, both Present & future

The ECB loan consists of 2 loans:

- i) First loan was taken in July 2008 and repayable in 10 instalments of Rs.7,857,000/- each commencing from 14.07.2009. The loan carries an interest rate of 10.25% p.a.
- ii) Second loan was taken in September, 2008 and repayable in 10 instalments of Rs.16,038,000/- each commencing from 30.09.2009. The loan carries an interest rate of 7.5% p.a.

b) Rupee Term Loan

Mortgage in favour of bank in respect of Plot No. C - 8, TML VENDER PARK, Sanand Road, Kotepura, Sanand, Ahemdabad The loan was taken in financial year 2010-11 and repayable in 16 Instalments of Rs.8,106,250/- beginning from 10.08.2010.

	As At March 31, 2012	As At March 31, 2011
NOTE 6 : DEFERRED TAX		
Deferred Tax Assets		
Impact of expenditure charged to the Statement of Profit & Loss in the current year but allowed for tax purposes on payment basis	11,508,744	11,397,961
Total (A)	11,508,744	11,397,961
Deferred Tax Liabilities		
Fixed Assets: Impact of difference between Tax Depreciation and depreciation/ amortization charged for the financial reporting	106,588,545	126,431,920
Total (B)	106,588,545	126,431,920
Deferred Tax Liability (net)	95,079,800	115,033,959



NOTE 7: OTHER LONG TERM LIABILITIES

	Long Term		Current	Portion
	March 31, 2012	March 31, 2011	March 31, 2012	March 31, 2011
Gratuity	4,135,229	5,336,971	1,644,939	2,087,078
Advances from Customers	55,041,392	53,634,759	77,578,594	-
Others*	17,842,120	228,195,717	212,988,868	16,193,669
	77,018,741	287,167,447	292,212,401	18,280,747
Amount disclosed under Other Current Liabilities (Current portion of long term liabilities)		-	292,212,401	18,280,747
			292,212,401	18,280,747

^{*} Amount of Rs.212,988,868 (March 31, 2011: 212,988,868) payable to Subsidiary company, Sharda Sejong Auto Components India Ltd. on account of transfer of business unit at G-20, Sipcot, Chennai. This amount has been shown in the current portion (March 31, 2011: Long Term).

NOTE 8: PROVISIONS

	Long ⁻	Term	Short	Term
	March 31, 2012	March 31, 2011	March 31, 2012	March 31, 2011
Provision for Employee Benefits	-			
(Refer Note no. 22.1)				
Leave Encashment	6,068,052	5,487,087	5,674,173	5,132,900
Others				
Provision for warrranty claim	26,778,233	18,802,419	-	-
(Refer Note no. 8.1)				
Proposed dividend	-	-	29,731,630	29,731,630
Tax on proposed dividend	-	-	4,823,214	4,938,048
Wealth Tax	-	-	377,086	160,785
Income Tax (Net of Advance Tax: Rs.109,681,062/-)	-	-	6,332,324	-
	32,846,285	24,289,506	46,938,427	39,963,363
	32,040,200	24,209,300		33,303,303
			March 31, 2012	March 31, 2011
NOTE 8.1 : DISCLOSURE REQUIRED BY	AS-29 "PROVISIONS,			
CONTINGENT ASSETS AND CONTINGE	AS-29 "PROVISIONS,		March 31, 2012	March 31, 2011
CONTINGENT ASSETS AND CONTINGE Opening balance (as on 1st April)	AS-29 "PROVISIONS,			
CONTINGENT ASSETS AND CONTINGE Opening balance (as on 1st April) Provision made during the year	AS-29 "PROVISIONS, ENT LIABILITIES"		March 31, 2012	March 31, 2011 7,342,276 12,307,082
CONTINGENT ASSETS AND CONTINGE Opening balance (as on 1st April)	'AS-29 "PROVISIONS, INT LIABILITIES"		March 31, 2012	March 31, 2011 7,342,276
Opening balance (as on 1st April) Provision made during the year Amount transferred from Subsidiary compa	'AS-29 "PROVISIONS, INT LIABILITIES"		March 31, 2012 18,802,419 14,557,108	7,342,276 12,307,082 17,861,002
Opening balance (as on 1st April) Provision made during the year Amount transferred from Subsidiary compa Amount used/reversed/paid during the year	'AS-29 "PROVISIONS, INT LIABILITIES"		18,802,419 14,557,108 - 6,581,294	7,342,276 12,307,082 17,861,002 18,707,941
Opening balance (as on 1st April) Provision made during the year Amount transferred from Subsidiary compa Amount used/reversed/paid during the year Closing balance (as on 31st March)	'AS-29 "PROVISIONS, INT LIABILITIES"		18,802,419 14,557,108 - 6,581,294	7,342,276 12,307,082 17,861,002 18,707,941
Opening balance (as on 1st April) Provision made during the year Amount transferred from Subsidiary compa Amount used/reversed/paid during the year Closing balance (as on 31st March) NOTE 9: SHORT TERM BORROWINGS	'AS-29 "PROVISIONS, INT LIABILITIES"		18,802,419 14,557,108 - 6,581,294	7,342,276 12,307,082 17,861,002 18,707,941
Opening balance (as on 1st April) Provision made during the year Amount transferred from Subsidiary compa Amount used/reversed/paid during the year Closing balance (as on 31st March) NOTE 9: SHORT TERM BORROWINGS Secured Borrowing	'AS-29 "PROVISIONS, INT LIABILITIES"		18,802,419 14,557,108 - 6,581,294	7,342,276 12,307,082 17,861,002 18,707,941



NOTE 9: SHORT TERM BORROWINGS

Others	As At March 31, 2012	As At March 31, 201
From Banks		
Bills Discounted	33,915,885	30,588,319
Buyers Credit	523,304,779	95,095,771
Unsecured Borrowing		
Loans and advances from Related parties		
Directors	364,300,000	342,200,000
	1,087,028,663	726,319,201

a) Cash Credit/Buyer's Credit

- (i) Secured by charge on inventories and books debts
- (ii) Equitable mortgage of leasehold land and building, situated at Plot No.4, Sector 31, Greater Noida Industrial Development Area, U.P., and plant & Machinery and other assets
- (iii) Rate of Interest

Cash Credit : 11.5% - 13.5% Buyer's Credit: 3.5% - 4.5%

b) Bills Discounted

First hypothecation charge on pre-accepted hundies by Tata Motors Ltd. And bill discounting under the bill discounting/ Express vendor discounting schemes and receivables of Tata Motors Ltd. both present and future

c) Directors Loar

Payable on demand. The loan is taken on an interest rate of 10% - 12%.

NOTE 10: OTHER CURRENT LIABILITIES

Trade Payables (Refer note below for details of dues to micro and small enterprises)	1,082,498,411	1,104,187,582
	1,082,498,411	1,104,187,582
Other Liabilities:		
Current maturities of long-term debt (Note No. 5)	80,215,000	162,530,626
Unclaimed dividend	3,843,927	2,622,876
Statutory dues	74,084,965	67,212,295
Interest Accrued but not due on borrowings	4,842,708	1,848,782
Current portion of Long Term Liabilities (Note no. 7)	292,212,401	18,280,747
	455,199,001	252,495,326
	1,537,697,410	1,356,682,908

a) The above does not includes any amount due to be transferred to investor education & protection fund

b) Pursuant to amendments to Schedule VI to Companies Act, 1956 vide notification number GSR 719 (E) dated November 16, 2007, there are no amount due as of March 31, 2012 due to micro, small & medium enterprises as defined in Industries (Development and Regulation) Act, 1951, hence it has not been disclosed in the books of the company (March 31, 2011: Nil). Further no interest during the year have been paid or payable under the terms of MSMED Act' 2006

Notes to financial statement for the year ended on	it for the year er		March 31,2012							
NOTE 11: FIXED ASSETS										(Amount in Rs.)
PARTICULARS		GROS	GROSS BLOCK			EPRECIATION/AMORTISATION	MORTISATION		NET BLOCK	~
	AS AT 01 APRIL, 2011	ADDITION	DEDUCTION/ ADJUSTMENT	AS AT 31 MARCH, 2012	AS AT 01 APRIL, 2011	FOR THE YEAR	WRITTEN BACK	AS AT 31 MARCH, 2012	AS AT 31 MARCH, 2012	AS AT 31 MARCH, 2011
A. Tangible Assets										
Land										
- Lease Hold	114,175,953		'	114,175,953	4,782,922	858,186	1	5,641,107	108,534,846	109,393,031
- Free Hold	27,361,187	83,125,262	'	110,486,449	'	-	-	'	110,486,449	27,361,187
Buildings	431,632,009	219,281,740		650,913,749	152,934,350	37,974,516	1	190,908,866	460,004,883	278,697,659
Plant and Equipment	1,640,325,262	384,929,383	53,070,940	1,972,183,705	602,329,630	167,885,833	6,960,708	763,254,755	1,208,928,950	1,037,995,632
Vehicles	75,731,005	34,754,710	6,680,030	103,805,685	53,695,809	13,300,941	5,643,087	61,353,663	42,452,022	22,035,194
Office Equipments and Furniture & Fixtures	89,982,974	15,625,354	295,800	105,312,528	53,945,059	10,450,142	21,870	64,373,331	40,939,197	36,037,915
Electric fitting	168,228,163	43,846,050		212,074,212	57,411,694	19,195,577		76,607,271	135,466,941	110,816,468
Total	2,547,436,553	781,562,499	60,046,770	3,268,952,282	925,099,464	249,665,194	12,625,664	1,162,138,994	2,106,813,288	1,622,337,087
B. Intangible Assets										
Software Development	36,649,352	323,158		36,972,510	9,689,369	11,698,634		21,388,002	15,584,508	26,959,983
Technical Knowhow & Guidance	285,444,499	56,682,435		342,126,934	120,242,039	51,236,640		171,478,680	170,648,254	165,202,460
Total	322,093,851	57,005,593	•	379,099,444	129,931,408	62,935,274	•	192,866,682	186,232,762	192,162,443
C. Capital Work in Progress	208,064,605	105,145,078	208,064,605	105,145,078	'	-	1	'	105,145,078	208,064,605
Total	208,064,605	105,145,078	208,064,605	105,145,078	'	•	•	•	105,145,078	208,064,605
Total (A+B+C)	3,077,595,009	943,713,169	268,111,375	3,753,196,803	1,055,030,872	312,600,468	12,625,664	1,355,005,676	2,398,191,128	2,022,564,135
March 31, 2011	1,912,460,729	1,328,906,358	163,772,080	3,077,595,007	711,811,562	372,940,022	29,720,709	1,055,030,874	2,022,564,133	1,200,649,165



	As At March 31, 2012	As At March 31, 2011
NOTE 11.1: PRE OPERATIVE EXPENSES AND CAPITAL WORK IN PROGRESS		<u> </u>
(a) Pre Operative Expenses	35,859,379	36,713,204
(b) Capital Work in Progress	69,285,699	171,351,401
Total	105,145,078	208,064,605
NOTE 11.2: LEASES		
Assets taken on operating lease:		
The company has taken certain assets on non-cancelable operating lease and lease ren 2011: Rs. 13,200,000) has been debited to the Statement of Profit & Loss. The future mi 2012 are as under:		
Not Later Than 1 year	13,200,000	13,200,000
Later than 1 year but not later than 5 years	52,800,000	52,800,000
General Description of Lease terms:		
i) Lease rentals are charged on the basis of agreed terms		
ii) Assets taken on lease over a period of 1 to 5 years.		
NOTE 12: INVESTMENTS		
NOTE 12.1: NON CURRENT INVESTMENTS		
Trade Investments (Valued at cost unless otherwise stated)		
Quoted Equity Instruments		
Investment in Associates		
9,000,000 Equity shares (March 31, 2011: 9,000,000), including Bonus Shares of 4,500,000 of Rs.2/- each , fully paid up of Bharat Seats Ltd.	9,000,000	9,000,000
Unquoted Equity Instruments		
Investment in Subsidiary		
20,050,000 Equity shares (March 31, 2011: 20,050,000) of Rs.10/- each , fully paid up of Sharda Sejong Auto Components India Ltd.	_	200,500,000
Total Trade Investments (A)	9,000,000	209,500,000
Non Trade Investments (Valued at cost unless otherwise stated)		
Unquoted Equity Instruments		
Investment in Associates		
490,000 Equity shares (March 31, 2011: 490,000) of Rs. 10 each, fully paid up of Relan Industrial Finance Ltd.	4,900,000	4,900,000
Total Non Trade Investments (B)	4,900,000	4,900,000
Total Non current Investment (A+B)	13,900,000	214,400,000
Aggregate Value of Quoted Investments	9,000,000	9,000,000
Market Value of Quoted Investments	127,350,000	150,750,000
Aggregate value of Unquoted Invetments	4,900,000	205,400,000
NOTE 12.2: CURRENT INVESTMENTS	•	
Current portion of Long term Investment		
Unquoted Equity Instruments		
20,050,000 Equity shares (March 31, 2011: 20,050,000) of Rs.10/- each , fully paid up of Sharda Sejong Auto Components India Ltd.**	200,500,000	-

^{**} in the earlier years the company had invested in the shares with the intention of holding it for more than 1 year from the date on which Investment was made. Thus, it was classified as Long term Investment as per AS 13 "Accounting for Investments". However, since the subsidiary company is getting merged with Sharda Motors Industries Limited in next financial year, the said investment no more remains Long term Investment. Hence, it is shown under Current Investments.

Total current Investment

200,500,000



NOTE 13: LOANS AND ADVANCES

(Unsecured considered good unless otherwise stated)

(Onsecured Considered good diffess offici wise stated)				
	Non C	urrent	Curr	ent
	March 31, 2012	March 31, 2011	March 31, 2012	March 31, 2011
Capital Advances	70,378,100	129,710,100	-	_
Security Deposits	17,083,420	16,087,748	-	-
Other Loans & Advances				
MAT Credit Entitlement	56,034,506	32,900,000	-	-
Advance tax (Net of Provision: Rs.256,798,386/-)	-	-	-	25,484,358
Prepaid Expenses	-	-	10,548,884	7,625,066
Balance with Revenue Authorities	-	3,212,197	44,820,752	35,283,847
Advances to Vendors	-	-	12,162,415	-
Other Advances Recoverable in cash or in kind	-	-	3,668,109	37,675,989
	143,496,026	181,910,045	71,200,160	106,069,260
NOTE 14 : TRADE RECEIVABLES AND OTHER ASSET	'S			
Trade Receivables				
(Unsecured considered good unless otherwise stated)				
Outstanding for a period exceeding 6 months from the date they are due for payment	-	-	14,078,502	63,491,125
Outstanding for a period less than 6 months from the date they are due for payment	-	-	928,989,182	697,942,328
	-	-	943,067,684	761,433,453
Other assets				
Insurance Claim Receivable	-	-	-	6,020,017
Other Receivables	-	-	105,153	94,825
Non Current Bank Balances (Note no. 16)	532,627	520,264		
	532,627	520,264	105,153	6,114,842
	532,627	520,264	943,172,837	767,548,295
			As At March 31, 2012	As At March 31, 2011
NOTE 15 : INVENTORIES				
Raw materials			429,733,392	444,254,628
Consumable stores			17,775,766	15,005,539
Goods in Transit-Raw Material			50,445,964	59,475,416
Work In Progress			113,913,931	123,052,708
Finished Goods			914,579	1,222,503
Traded Goods			8,154,126	13,603,516
			620,937,758	656,614,310



			Non C	urrent	Cur	Current	
			March 31, 2012	March 31, 2011	March 31, 2012	March 31, 2011	
NO	TE 1	6 : CASH AND BANK BALANCES					
Cas	sh &	cash Equivalent					
Bal	ance	s with Banks:-					
	On	Current Account	-		- 21,122,515	20,703,654	
	Un	paid Dividend Account	-		- 3,843,927	2,622,876	
	Dep	oosit with original maturity for less than 3 months	-		- 10,065,332	61,070	
Cas	sh on	hand	-		- 51,052	62,281	
		-	-		35,082,826	23,449,881	
Oth	ner B	ank Balances					
	rgin N Mont	Money Deposit with original maturity of more than hs	500,000	520,264	-		
Inte	erest	Accrued but not due	32,627			,	
		-	532,627	520,264	- -		
Am	ount	disclosed under Non Current Assets (Note no.14)	532,627	520,264	- -		
		` '-	<u> </u>		- 35,082,826	23,449,881	
No	te: M	argin Money Deposit is Pledged with Canara	Bank (March 31, 2	2011: Rs. 500,00	0)		
PA	RTIC	ULARS			Figures for the year ended March 31, 2012	Figures for the year ended March 31, 2011	
NO	TE 1	7 : REVENUE FROM OPERATIONS			·	· · · · · · · · · · · · · · · · · · ·	
	(a)	Revenue from - Sale of Product					
	-	Finished goods			9,822,383,854	9,252,358,025	
	_	Traded goods			616,212,385	476,473,855	
		ğ			10,438,596,239	9,728,831,880	
		Less: Inter Unit Transfer			1,794,012,250	1,703,320,428	
		Net Revenue from sale of Product			8,644,583,989	8,025,511,452	
	(b)	Revenue from -Sale of Services			22,401,091	16,590,294	
	(c)	Other Operating Revenues			76,456,536	82,607,322	
	(d)	Less: Excise duty			1,229,222,732	1,122,655,197	
	` ,	Total			7,514,218,884	7,002,053,871	
Def	tails	of product sold					
a)		ished goods sold (Net of Inter Unit Transfer)					
,	_	Metal Parts			6,877,499,523	6,149,669,827	
	_	Fabric			904,366,303	933,156,880	
	_	White Goods			246,505,778	466,210,890	
					8,028,371,604	7,549,037,597	
b)	Tra	ded goods sold				,,,	
,	-	Audio Video			7,214,200	2,206,952	
	_	Auto components			608,998,185	474,266,903	
					616,212,385	476,473,855	
Net	· Roy	enue from sale of product			8,644,583,989	8,025,511,452	



PARTIC	ULARS			March 31, 2012	March 31, 2011
c) Ea	rning in foreign currency				
F.C	.B. value of exports			34,493,162	26,239,881
			_	34,493,162	26,239,881
etails	of Sale of Services		_		
) Job	Work			22,401,091	16,590,294
			_	22,401,091	16,590,294
etails	of Other Operating Revenues		_		
) Oth	ner Operating Revenues			76,456,536	82,607,322
			_	76,456,536	82,607,322
IOTE 1	8 : OTHER INCOME		_		
	d Income from				
Tra	de Investment			7,200,000	5,400,000
No	n Trade Investment			2,160	2,104
terest	Income from				
FD	R's			2,018,008	854,160
rofit fro	om Sale of Tools			30,850,615	26,580,506
ther In	come		_	18,079,678	5,842,021
			-	58,150,461	38,678,791
IOTE 1	9: COST OF MATERIAL CONSUMED				
. Ra	w Material				
(a)	Balances of Raw Material at the beginn	ing of the year		459,260,167	390,074,345
(b)	Add:- Addition during the year			4,912,895,777	4,894,330,320
(c)	Less:- Balances of Raw Material at the	end of the year		447,509,158	459,260,167
(d)	Cost of Raw Material Consumed		_	4,924,646,786	4,825,144,498
) De	tails of raw material and components o	consumed			
Ste	el			1,666,559,646	1,826,214,099
Fat	oric			530,811,158	553,096,471
Oth	ners		_	2,727,275,982	2,445,833,928
, cı	.F Value of imports		_	4,924,646,786	4,825,144,498
•	w material			1,093,827,549	1,126,532,325
	pital Goods			120,447,193	83,171,733
			_	1,214,274,742	1,209,704,058
) De	tails of Indigenous and imported mate	rial consumed			
•	w Material	Value (Rs.)	%	Value (Rs.)	%
-	Imported	1,093,827,549	22.21	1,139,008,091	23.61
-	Indigenous	3,830,819,237	77.79	3,686,136,407	76.39
		4,924,646,786	100.00	4,825,144,498	100.00
IOTE 2	0 : PURCHASES OF STOCK - IN - TRAI	DE			_
Aud	dio Video			891,368	790,352
Aut	to components		_	537,277,458	419,317,189
			_	538,168,826	420,107,541



NOTE 21 : CHANGES IN INVENTORIES OF FINISHED GOODS,		
WORK - IN - PROGRESS AND STOCK IN TRADE Inventories at the end of the year	March 31, 2012	March 31, 2011
Finished goods	914,579	1,222,503
Traded goods	8,154,126	13,603,516
Work- in- progress	113,913,931	123,052,709
_	122,982,636	137,878,728
Inventories at the beginning of the year		
Finished goods	1,222,503	2,032,993
Traded goods	13,603,516	14,411,099
Work- in- progress	123,052,709	66,567,338
_	137,878,728	83,011,430
(Excess)/Shortage of Closing stock over Opening Stock	14,896,092	(54,867,298)
Details of Inventory		
Finished goods		
Metals parts	354,811	809,149
Fabrics	559,768	72,313
White Goods	<u> </u>	341,041
	914,579	1,222,503
Traded goods		
Audio video	8,154,126	13,603,516
Work- in- Progress		
Metal Parts	99,884,811	114,642,961
Fabric	14,029,120	8,409,748
_	113,913,931	123,052,709
NOTE 22 : EMPLOYEE BENEFITS EXPENSE		
Wages & Other Benefits	102,361,566	95,784,296
Salaries & Other Benefits	195,631,880	162,286,328
Director's Remuneration	30,875,567	28,233,531
Contribution to Provident and other funds	20,609,267	17,620,198
Gratuity (refer note below)	5,780,168	7,460,382
Staff Welfare Expenses	37,006,047	36,857,432
	392,264,495	348,242,167
NOTE 22.1: EMPLOYEE BENEFITS		
The company has classified the various benefit provided to employees as under (i) Defined Contribution Plans		
Contribution to Defined Contribution Plan, recognized as expenses for the year are as under:		
Employer's Contribution to Provident Fund/ Pension Fund	16,928,039	14,314,695
Employer's Contribution to Employees State Insurance Scheme	3,648,634	3,270,271
Employer's Contribution to Employees Welfare Fund	32,594	35,232
<u> </u>		

(ii) Defined Benefit plans

Gratuity Scheme:The employee's gratuity fund scheme managed by Life Insurance Corporation is a defined benefit funded plan. The present value of obligation is determined based on actuarial valuation using the projected unit credit method, which recognizes each period of service as giving rise to additional unit of employees benefit entitlement and measures each unit separately to built up the final obligation. The obligation for leave encashment is a defined unfunded benefit plan, which is recognized in the same manner as gratuity.

Leave Encashment/Compensated Absences: This is an unfunded defined benefit plan.

The following tables summarize the components of net benefit expense recognized in the profit and loss account and the funded status and amounts recognized in the balance sheet for the respective plans (as per Actuarial Valuation as on March 31, 2012).

17,620,198

20,609,267



In accordance with the Accounting Standard (revised 2005), an actuarial valuation was carried out in respect of the aforesaid defined benefit plans based on following assumptions:

I. Changes in present value of Defined Benefit obligations : (Amo						
Particulars	For the year ende	d March 31, 2012	For the year ende	d March 31, 2011		
	"Gratuity (Funded) "	"Leave Encashment (Unfunded) "	"Gratuity (Funded) "	"Leave Encashment (Unfunded) "		
Defined Benefit obligation as at the beginning of the year	31,090,302	10,619,987	22,388,056	7,554,729		
Current Service Cost	4,950,739	2,018,638	4,087,894	3,583,654		
Past Service Cost	-	-	3,436,154	-		
Interest Cost	2,487,224	849,599	1,679,104	566,605		
Actuarial (gain) / loss on obligations	1,086,078	(921,269)	(32,372)	(368,997)		
Benefits paid	(755,239)	(824,730)	(468,534)	(716,004)		
Defined Benefit obligation at the year end	38,859,104	11,742,225	31,090,302	10,619,987		

II. Change in the Fair Value of Plan Assets		
Particulars	For the year ended March 31, 2012	For the year ended March 31, 2011
	"Gratuity (Funded)"	"Gratuity (Funded)"
Fair value of plan assets at the begninning of the year	23,666,253	19,350,079
Expected return on plan assets	2,743,873	1,785,382
Actuarial gain/ (loss)	-	(74,984)
Employer Contribution	7,424,049	3,074,310
Benefits paid	(755,239)	(468,534)
Fair value of plant assets at the year end	33,078,936	23,666,253

III. Change in the Fair Value of assets and obligation							
Particulars	For the year ende	d March 31, 2012	For the year ende	d March 31, 2011			
	"Gratuity (Funded) "	"Leave Encashment (Unfunded)"	"Gratuity (Funded) "	"Leave Encashment (Unfunded)"			
Present value of obligation	38,859,104	11,742,225	31,090,302	10,619,987			
Fair value of plan assets	33,078,936	-	23,666,253	-			
Amount recognized in balance sheet	5,780,168	11,742,225	7,424,049	10,619,987			

IV. Expenses/ (Income) recognized in the Profit & Loss						
Particulars	For the year ende	d March 31, 2012	For the year ended March 31, 20			
	"Gratuity (Funded) "	"Leave Encashment (Unfunded)"	"Gratuity (Funded) "	"Leave Encashment (Unfunded)"		
Current Service Cost	4,950,739	2,018,638	4,087,894	3,583,654		
Past Service Cost	-	-	3,436,154	-		
Interest Cost	2,487,224	849,599	1,679,104	566,605		
Expected Return on plan assets	(2,743,873)	-	(1,785,382)	-		
Actuarial (gain)/ loss	1,086,078	(921,269)	42,612	(368,997)		
Net Cost	5,780,168	1,946,968	7,460,382	3,781,262		

V. Investment details of plan assets	
Particulars	"Gratuity (Funded)
Insured with LIC	100%



VI. Actuarial Assumptions						
Particulars	For the year ende	d March 31, 2012	For the year ende	ed March 31, 2011		
	"Gratuity (Funded) "	"Leave Encashment (Unfunded)"	"Gratuity (Funded) "	"Leave Encashment (Unfunded)"		
Mortality Table (LIC)	1994-96 (Ultimate)	1994-96 (Duly Modified)	1994-96 (Ultimate)	1994-96 (Duly Modified)		
Discount rate (per annum)	8.60%	8.60%	8.00%	8.00%		
Expected rate of return on plan assets (per annum)	9.25%	0.00%	9.25%	0.00%		
Rate of increase in Compensation levels	10.00%	10.00%	10.00%	10.00%		

Note:

The estimate of rate of escalation in salary considered in actuarial valution, taken into account inflation, seniority, promotion and other relevant factors on long term basis including supply and demand in the employment market.

0 117	' '	
	Figures for the year ended March 31, 2012	Figures for the year ended March 31, 2011
NOTE 23 : FINANCE COST		
Interest Expense	74,822,858	72,774,527
Other Borrowing Costs	18,487,640	8,898,138
	93,310,498	81,672,665
NOTE 24 : OTHER EXPENSES		
Consumption of tools	18,994,768	27,295,027
Power & Fuel	108,818,002	94,967,318
Hire Labour Charges	370,332,038	385,590,805
Manufacturing expenses	19,675,903	51,888,018
Rent, Rates & Taxes	22,840,278	15,716,630
Repair & maintenance		
-Repair to Building	19,837,015	10,079,823
-Repair to Plant & Equipments*	60,281,175	53,421,653
-Repiar Others	32,543,626	39,289,482
Exchange Fluctuation	50,934,117	2,627,897
Royalty	32,418,653	19,356,417
Research & Development expenses (Refer Details below)	35,116,825	21,090,018
Travelling & conveyanve	53,126,470	49,999,987
Insurance	4,515,498	3,358,102
Communication cost	6,442,535	6,513,292
Director's sitting fee & commission	3,570,000	3,200,000
Legal& Professional expenses	2,027,937	4,089,197
Bad debts written off	2,388,571	6,121,271
Selling & Distribution expenses	99,924,594	74,266,365
Auditor's Remuneration (Refer Details below)	1,623,400	1,482,264
Miscelleneous expenses	50,293,641	40,399,664
	995,705,046	910,753,230

^{*} Includes value of Stores and Spares consumed of Rs. 14,467,482/- (P.Y. Rs. 12,578,295/-). Refer pt. (c) and (d) below.



			Figures for the year ended March 31, 2011	Figures for the year ended March 31, 2011
a)	Payment to Auditor			
As	Auditor Audit fee		860,000	860,000
	Tax Audit fee		310,000	310,000
ln d	other capacity		310,000	310,000
	Management services		200,000	200,000
	Taxation matter		194,995	34,000
	Reimbursement of expenses		58,405	78,264
			1,623,400	1,482,264
b)	Expenditure incurred in Foreign Currency			
	Foreign Traveling		17,785,104	15,160,229
	Royalty		38,499,927	5,651,119
	Technical Know-how / Guidance Fee / Consultancy		48,988,918	6,398,697
	Repair and Maintenance			6,214,118
	Buyers Credit Interest		3,611,771	
	•		3,611,771	005 550
	Handling Charges			995,559
			109,253,237	34,419,722
c)	CIF Value of Import		47,051,588	44,753,431
	Machinery Spares & Consumables		47,051,588	44,753,431
d) Sto	Details of Indigenous and imported material consumed res & Spares Value (Rs.)	%	Value (Rs.)	%
lmp	orted 5,931,668	41.00	4,919,353	39.11
Ind	genous 8,535,814	59.00	7,658,942	60.89
	14,467,482	100	12,578,295	100.00
e)	Research & Development Expenses Research & Development expenses include:			
	- Purchases		355,564	76,226
	- Salary, Wages and other allowance		21,972,406	17,141,675
	- Travelling Expenses		4,051,364	1,130,122
	- Design, Development and other expenses		8,737,491 35,116,825	2,741,995 21,090,018
				21,000,010
	TE 25 : EXCEPTIONAL ITEMS			(44.440.400)
Rev	versal of provisions			(14,448,468)
				(14,448,468)
NO	TE 26: FINANCIAL AND DERIVATIVE INSTRUMENTS			
For	eign currency exposure hedged by derivative instruments		462,138,110	222,490,000
For	eign currency exposure that are not hedged by derivative instruments		321,654,259	373,015,636
	· · · · · · · · · · · · · · · · · · ·		783,792,369	595,505,636
NO	TE 27: SEGMENT WISE REPORTING			

NOTE 27: SEGMENT WISE REPORTING

(a) Composition of Business Segments:

The Company's business segments are organized on product lines as under:

- i) Automotive components
- ii) White Goods
- 48 48 Others



(b) Segment revenues, Results and Other Information

Particulars	Year	Ended 31st March	, 2012	Year	Ended 31st March	, 2011
	Automotive Components & Accessories	White Goods	Total	Automotive Components & Accessories	White Goods	Total
External Sales (Gross)	8,463,591,650	279,849,966	8,743,441,616	7,426,898,595	697,810,473	8,124,709,068
Less: Excise duty	1,206,801,727	22,421,005	1,229,222,732	1,079,824,860	42,830,337	1,122,655,197
Other Income	46,617,347	1,511,052	48,128,399	32,749,296	(626,424)	32,122,872
Segment Revenue	7,303,407,270	258,940,013	7,562,347,283	6,379,823,031	654,353,712	7,034,176,743
Un-allocated Income			10,022,062			6,484,245
Profit on sale of Investments (Net)			-			71,674
Total Revenue			7,572,369,345			7,040,732,662
Segment Results	511,910,510	(6,257,448)	505,653,062	437,383,543	40,811,198	478,194,741
Un-allocated Expenses			111,565,431			114,214,628
Operating Profit			394,087,631			363,980,113
Interest Expenses (Net)			93,310,498			81,672,665
Current Income Tax			45,000,000			23,100,000
Deferred Tax			(19,954,159)			49,542,092
Tax adjustment for earlier year (Net)			(377,620)			(9,961)
Profit after tax			276,108,912			209,675,317
Segment Assets	3,356,031,073	873,345,399	4,229,376,472	3,461,255,271	173,485,149	3,634,740,420
Un-allocated Assets			182,692,372			338,174,989
Total			4,412,068,844			3,972,915,409
Segment Liabilities	1,436,472,404	53,284,904	1,489,757,308	1,344,420,988	11,119,281	1,355,540,269
Un-allocated Liabilities			26,419,948			165,552,798
Total			1,516,177,256			1,521,093,067
Capital Expenditure	816,693,502	21,874,590	838,568,092	570,621,214	9,227,756	579,848,970
Depreciation/ Amortization	305,708,734	6,891,734	312,600,468	223,794,451	18,026,429	241,820,880

NOTE 28: RELATED PARTY DISCLOSURES

List of related parties where control exists and related parties with whom transactions have taken place and relationships:

Name of the Related Party	Relationship
Sharda Sejong Auto components (India) Limited	Subsidiary Company
a) Relan Industrial Finance Ltd.	
b) Bharat Seats Ltd.	Associate Companies
c) Progressive Engineering & Automation Pvt. Ltd.	
a) Mr.N.D Relan (Chairman)	
b) Mr.Ajay Relan (Managing Director)	Key Managerial Personnel
c) Mr.Udayan Banerjee (Executive Director)	
a) Mr.Rohit Relan	
b) Mrs.Sharda Relan	
c) Mrs.Mala Relan	
d) Mrs.Ritu Relan	
e) Ms Aashita Relan	Relatives of Key Managerial Personnel
f) Mr.Aashim Relan	
g) Mr.Rishabh Relan	
h) Mr.Pranav Relan	
i) Mr.Ayush Relan	
a) Sharda Enterprises	
b) N.D.Relan (HUF)	
c) Ajay Relan (HUF)	Enterprises over which Key Managerial Personnel are able to Exercise significant influence (Associate Concern)
d) Rohit Relan (HUF)	Exercise diginitarit initiative (xiooosiate oblicetti)
e) A.N.I Hospitality LLP	



Nature of Transactions	Subsidiary Company	Associate Companies	Associate Concern	Key Management Personnel	Relatives of Key Managerial Concern
Calaa	-	1,931,697,569	-	-	-
Sales	(-)	(1,850,189,982)	(-)	(-)	(-)
L cana takan	-	-	-	27,050,000	34,400,000
Loans taken	(-)	(-)	(-)	(79,281,575)	(83,730,000)
Loan repaid	-	-	-	23,700,000	15,650,000
	(-)	(-)	(-)	(45,511,575)	(34,500,000)
Interest paid on loans	-	-	-	18,570,135	22,068,374
interest paid on loans	(-)	(-)	(-)	(11,853,853)	(14,141,226)
Rent paid	-	-	13,200,000	-	-
Rent paid	(-)	(-)	(13,521,004)	(-)	(-)
Remuneration paid	-	-	-	31,445,567	4,481,631
Remuneration paid	(-)	(-)	(-)	(28,233,330)	(4,194,554)
Dividend Received	-	7,200,000	-	-	-
Dividend Received	(-)	(5,400,000)	(-)	(-)	(-)
Dividend Paid	-	-	936,000	12,983,980	32,580,180
Dividend Fald	(-)	(-)	(936,000)	(12,983,980)	(32,580,180)
Sale of Investments	-	-	-	-	-
Sale of filvestifierits	(-)	(12,665)	(-)	(-)	(-)
Sale of Fixed Assets	-	50,166,483	-	-	-
Sale of Fixed Assets	(-)	(21,540,837)	(-)	(-)	(-)
Advance received against	-	68,900,000	-	-	-
supply	(-)	(20,000,000)	(-)	(-)	(-)
Advance adjusted	-	43,174,617	-	-	-
Advance adjusted	(-)	(24,000,000)	(-)	(-)	(-)
Transfer of Sipcot's	-	-	-	-	-
Business from subsidiary	(782,182,533)	(-)	(-)	(-)	(-)
Net Outstanding Balance	212,988,688	30,488,871	-	165,850,000	198,450,000
Payable / (Receivable) as on 31.03.12	(212,988,688)	(-54,112,369)	(-)	(162,500,000)	(179,700,000)

Note: Figures in brackets indicate previous year's figures.

NOTE 29 : EARNINGS PER SHARE					
The numerators and denominators used to calculate the Earnings per Share:					
Particulars	2011-12	2010-11			
Profit/(Loss) attributable to Equity Shareholders (Rs.)- (A)	276,108,911	209,675,315			
Basic/Weighted average number of Equity shares outstanding during the year - (B)	5,946,326	5,946,326			
Nominal Value of Equity Shares (Rs.)	10	10			
Basic/Diluted earnings per share (Rs.) - (A/B)	46.43	35.26			





	March 31, 2012	March 31, 2011
NOTE 30 : CONTINGENT LIABILITIES AND COMMITMENTS		
Contingent liabilities		
(a) Claims against the company not acknowledged as debts		
- Disputed State Tax Matters*	227,265	227,265
- Disputed Excise Matters**	44,224,378	48,169,794
- Disputed Service Tax Matters***	1,106,897	1,106,897
- Disputed Income Tax Matters****	9,204,855	-
(b) Other money for which the company is contingently liable*****	120,440,953	135,124,476
2.Commitments		
(a) Estimated amount of contracts remaining to be executed on capital account and not provided for in the Accounts, Net of Advance	63,411,603	86,828,717
Total	238,615,951	271,457,149

^{*} Entry Tax of Rs. 227,265/- (March 31, 2011: Rs. 227,265/-)for Financial Year 2000-01, 2001-02 and 2002-03 against which the company has filed an appeal before Appelate Authority UP Trade Tax.

Another matter related to Cenvat Credit of Rs. 224,378/- (March 31, 2011: NIL) under Cenvat Credit Rules is pending before the Appelate Authority of LTU Delhi.

NOTE 31

In the opinion of the Board, the current assets, loans and advances are approximate of the value stated if realised in the ordinary course of business. The provision for all known liabilities are adequate and not in excess of the amount reasonably necessary.

NOTE 32

The balances of debtors, creditors and loans and advances are awaiting confirmation.

NOTE 33

Till the year ended 31 March, 2011, the company was using pre-revised schedule VI to the Companies Act, 1956, for preparation and presentation of its financial statements. During the year ended 31 March, 2012, the revised schedule VI notified under the Companies Act, 1956, has become applicable to the company. The company has reclassified previous year figures to conform to this year's classification.

As per our report attached. For **S.R. DINODIA & CO.,** CHARTERED ACCOUNTANTS REGN NO. 001478N

For and on Behalf of the Board of Directors

(SANDEEP DINODIA) PARTNER M.NO. 083689 (NITIN VISHNOI)
Company Secretary

(PRADEEP RASTOGI)
President-Legal &CFO

(N. D. RELAN) Chairman

PLACE: New Delhi DATED: 27th July, 2012 (D.A. AGGARWAL) Sr. Vice President (F& A) (AJAY RELAN) Managing Director

^{**} Excise duty of Rs. 44,000,000/- (March 31, 2011: Rs. 44,000,000/-) under the Central Excise Rules, which is pending before the Custom, Central Excise & Service Tax Appelate Tribunal, Delhi. However, the company has filed the Writ petition against this issue before Bombay High Court which has been decided in favour of the company.

^{***} Service Tax of Rs. 1,106,897/- (March 31, 2011: Rs. 1,106,897/-) under Service Tax Rules which is pending before the Custom, Excise and Service Tax Appelate Tribunal, Delhi

^{****} Income Tax demand of Rs. 5,432,553/- (March 31, 2011: NIL) for Asst. year 2009-10 and Rs. 3,772,302/- (March 31, 2011: Nil) for Asst. year 2004-05 under the Income Tax Act, is pending before the Commissioner of Income Tax LTU (Appeals), Delhi.

^{*****} Foreign Letters of Credit of Rs. 120,440,953/- (March 31, 2011: Rs. 135,124,476/-)

Balance Sheet Abstract and Company's General Business Profile

I.	Registration Details															
	Registration No.	L 7 4 8	3 9 9 D	L 1 9	8 6	3 P	L (C 0	2	3 2	0	2				
	State Code	5 5														
	Balance Sheet Date	3 1	0 3	2 0	1 2											
		Day	Month	Year												
II.	Capital Raised during the ye	ear (Am	ount in R	s. Thou	sand	ls)										
	Public Issue							R	ight	Iss	ue					
	NIL								N	ΙL						
	Bonus Issue						Р	riva	te F	Place	eme	nt				
	N I L								N	ΙL						
III.	Capital Raised during the year	r (Amou	nt in Rs. 1	housar	nds)											
	Total Liabilities									Ass						
	4 4 2 7 0 1 3						4	4 4	2	7 0	1	3				
	Source of Funds															
	Paid-Up Capital						Re	eser	ves	& S	Surp	lus				
	5 9 4 6 3							1 4	0	2 6	1	9				
	Secured Loans						L	Jnse								
	8 9 1 2 6 4							4	2	1 0	4	3				
	Deferred Tax Liability															
	95079															
	Application of Funds															
	Net Fixed Assets*						_			tme						
	2 3 9 8 1 9 1						L				0					
	Net Current Assets						N	lisc.		•						
	N I L						L		N	I L						
	* Includes Capital Advances															
IV.	Performance of Company (A		in Rs. T	housan	d)											
	Turnover / Income										•	ndit				
	7 5 7 2 3 6 9											5 9				
	+ - Profit/Loss Before Ta	ax				_		P					Tax	K		
	300777				✓	Ш			2	2 7	6	1 0	8			
	Please tick Appropriate box		Profit (-)	for los	S								٥,			
	+ - Earning per Share in	Rs.							DIV			ate	%			
.,			Dl4	0					.		0		4			
V.	Generic Names of Three Pr							any	(As	s pe	er m	ione	etary	te	rms	
	Item Code No. (ITC Code)	8				0										
	Product	E	X H A	US	Τ		S	Υ	S	Τ	E	M				
	Description	F	O R	AU	Τ	0	М	0	В	I	L	Е	S			
	Item Code No. (ITC Code)	9	4 0 1	2 0												
	Product	S	E A T	С	0	V	Е	R		F	0	R				
	Description	Α	UTO	МО	В	Ι	L	Е	S							
	Item Code No. (ITC Code)	8														
	Product		A R T			Α	С	С	E	s	S	0	R	П	E	S
	Description		OR	MO							I			E	S	
	Безоприон	<u> </u>	<u> </u>	ıvı I O	<u> </u>		11	V		111		10			J	

For and on Behalf of the Board of Directors

(NITIN VISHNOI)(PRADEEP RASTOGI)(N. D. RELAN)Company SecretaryPresident-Legal &CFOChairman

PLACE: NEW DELHI
DATED: 27th July' 2012

(D.A. AGGARWAL)
Sr. Vice President (F& A)

Managing Director



STATEMENT PURSUANT TO SECTION 212 OF THE COMPANIES ACT, 1956 RELATING TO SUBSIDIARY COMPANIES

A. Name of the Subsidiary : Sharda Sejong, Auto Components

(India) Limited*

46,717,156

B. Financial Year of the Subsidiary Company : 31st March' 2012

 Holding Company's Interest as at close of financial year of Subsidiary Company.

(i) Share Holding : 2,00,50,000 Equity Shares

of Rs. 10/- each fully paid-up.

(ii) Extent of Holding : 100%

D. The net aggregate amout of Subsidiary Company's Profits/Loss after deducting its losses or vice-versa, so far as it concerns members of Holding Company which are not dealt within the Company's accounts

(i) for the Subsidiary's financial year ended as in : 44,846,712

(B) above

(ii) for the previous financial years of the Subsidiary :

Company since it became the Holding Company's

Subsidiary.

E. Net Agreegate amount of Subsidiary Company's Profit/ Loss after deducting its losses or vice-versa, dealt within the Company's accounts.

(i) for the Subsidiary's financial year ended as in : NIL

(B) above

(ii) for the previous financial years of the Subsidiary : NIL

Company since it became the Holding Company's

subsidiary.

*The Hon'bel High Court of Delhi has approved the Scheme of Amalgamation on 25th July, 2012 with such terms and conditions as lay down in the Scheme of Amalgamation.

For and on Behalf of the Board of Directors

(NITIN VISHNOI)
Company Secretary

(PRADEEP RASTOGI) President-Legal &CFO (N. D. RELAN) Chairman

PLACE: NEW DELHI
DATED: 27th July' 2012

(D.A. AGGARWAL)
Sr. Vice President (F & A)
Managing Director



AUDITOR'S REPORT

AUDITORS' REPORT ON THE CONSOLIDATED FINANCIAL STATEMENTS

TO THE BOARD OF DIRECTORS OF SHARDA MOTOR INDUSTRIES LIMITED ON THE CONSOLIDATED FINANCIAL STATEMENTS OF SHARDA MOTOR INDUSTRIES LIMITED

We have examined the attached Consolidated Balance Sheet of Sharda Motor Industries Ltd. ('the Company'), its subsidiary and associates(collectively referred as "The Sharda Group"), as at March 31st 2012, the Consolidated Statement of Profit and Loss Account and Consolidated Cash Flow for the year ended on that date annexed thereto, which we have signed under reference to this report. These financial statements are the responsibility of the management of Sharda Motor Industries Ltd. Our responsibility is to express an opinion on these financial statements based on our audit.

We conducted our audit in accordance with generally accepted auditing standards in India. These standards require that we plan and perform the audit to obtain reasonable assurance whether the financial statements are prepared, in all material respects, in accordance with an identified financial reporting framework and are free of material misstatements. An audit includes, examining on a test basis, evidence supporting the amounts and disclosures in the financial statements. An Audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statements. We believe that our audit provides a reasonable basis for our opinion.

We did not audit the financial statements M/s Bharat Seats Limited, an associate company whose financial statement reflect total assets of Rs. 1,696,788,094 as at March 31st 2012 and total revenues of Rs. 4,326,113,452 for the year then ended. These financial statements have been audited by others auditors whose reports have been furnished to us, and in our opinion, in so far as it relates to the amounts included in respect of the associates company is based solely on the report of the other auditors. Further the financial statements of Relan Industrial and Finance Limited, an associate company, whose financial statement reflect total assets of Rs. 39,033,122 as at March 31st 2012 and total revenues of Rs. 34,216,241 for the year then ended ,were furnished unaudited to us and have been taken as certified by the Management .

We report that the consolidated financial statements have been prepared by the Company in accordance with the requirement of Accounting Standard – 21 "Consolidated Financial Statements" and Accounting standard - 23 "Accounting for Investments in Associates in Consolidated Financial Statements and on the basis of separate audited statements of Sharda Motor Industries Ltd and its subsidiary and associates included in the consolidated financial statements.

On the basis of the information and explanation given to us and on the consideration of the separate audit reports on individual audited financial statements of Sharda Motor Industries Ltd and its subsidiaries and associates, we are of the opinion that the said consolidated financial statements give true and fair view in conformity with the accounting principles generally accepted in India:

- (i) In case of the Consolidated Balance Sheet, of the consolidated state of affairs of the Sharda Group as at March 31st 2012;
- (ii) In case of the Consolidated Statement of Profit and Loss Account, of the consolidated results of operations of the Sharda Group for the year ended on that date.
- (iii) In the case of the Consolidated Cash Flow Statement, of the Sharda Group for the year ended on that date.

For S. R. DINODIA & CO., CHARTERED ACCOUNTANTS, (REGN. NO.001478N)

(SANDEEP DINODIA)
PARTNER
M.NO. 83689.

PLACE: New Delhi
DATED: 27th July, 2012



CONSOLIDATED BALANCE SHEET AS AT MARCH 31,2012

				(Amount in Rs.)
PARTICULARS		Note No.	AS AT MARCH 31,2012	AS AT MARCH 31,2011
EQUITY AND LIABILITIES				
Shareholders' Funds				
Share Capital		3	59,463,260	59,463,260
Reserves And Surplus		4	1,571,333,142	1,355,418,804
			1,630,796,402	1,414,882,064
Non-Current Liabilities		_	00 004 050	100 500 050
Long-Term Borrowings		5	88,321,250	168,536,250
Deferred Tax Liabilities (Net) Other Long Term Liabilities		6 7	95,079,801 77,018,741	115,033,959
-			77,010,741	74,178,579
Long-Term Provisions		8	32,846,285	24,289,506
			293,266,077	382,038,294
Current Liabilities				
Short-Term Borrowings		9	1,087,028,663	726,319,201
Trade Payables		10	1,082,498,407	1,104,187,583
Other Current Liabilities		10	242,231,369	252,505,326
Short-Term Provisions		8	40,606,103	39,963,363
			2,452,364,542	2,122,975,473
	TOTAL		4,376,427,021	3,919,895,831
ASSETS	TOTAL		4,570,427,021	3,313,033,031
Non-Current Assets				
Fixed Assets		11		
Tangible Assets			2,106,021,366	1,621,545,167
Intangible Assets			186,437,580	192,367,260
Capital Work-In-Progress			105,145,078	208,064,605
Non-Current Investments		12	138,783,922	127,998,366
Long-Term Loans And Advances		13	145,219,217	183,633,238
Other Non-Current Assets		14	532,627	520,264
			2,682,139,790	2,334,128,900
Current assets				
Inventories		15	620,937,758	655,895,114
Trade Receivables		14	942,778,394	761,722,737
Cash And Bank Balances		16	36,882,015	23,557,698
Short-Term Loans And Advances		13	93,583,911	138,476,540
Other Current Assets		14	105,153	6,114,842
			1,694,287,2361	1,585,766,933
	TOTAL		4,376,427,021	3,919,895,831
Summary of Significant Accounting P	Policies	2		
As per our Audit Report of even date	attached			
For S.R. DINODIA & CO., CHARTERED ACCOUNTANTS REGN NO. 001478N				For and on Behalf of the Board of Directors
(SANDEEP DINODIA) PARTNER M.NO. 083689	(NITIN VISHNOI) Company Secretary		(PRADEEP RASTOGI) President-Legal &CFO	(N. D. RELAN) Chairman
PLACE: New Delhi DATED: 27th July, 2012			(D.A. AGGARWAL) Sr. Vice President (F& A)	(AJAY RELAN) Managing Director



CONSOLIDATED STATEMENT OF PROFIT & LOSS ACCOUNT FOR THE YEAR ENDED MARCH 31,2012

			(Amount in Rs.)
PARTICULARS	Note No.	Figures for the year ended March 31, 2012	Figures for the year ended March 31, 2011
Revenue From Operations	17	7,514,218,883	7,002,053,871
Other Income	18	51,189,543	33,279,360
Total Revenue		7,565,408,426	7,035,333,231
Expenses:			
Cost of Materials Consumed	19	4,924,646,787	4,823,652,040
Purchase of Traded Goods	20	538,168,826	420,107,541
Changes In Inventories of Finished Goods, Work-In-Progress And Stock-In-Trade	21	14,896,092	(54,867,298)
Employee Benefits Expense	22	392,264,495	348,242,167
Finance Costs	23	93,310,773	81,672,665
Depreciation And Amortization Expense	11	312,600,469	241,820,880
Other Expenses	24	995,720,782	910,763,228
Total Expenses		7,271,608,224	6,771,391,222
Profit before exceptional items and tax		293,800,202	263,942,008
Exceptional Items	25	-	(14,448,468)
Profit Before Tax		293,800,202	278,390,476
Tax Expense:			
Current Tax		60,070,000	56,000,000
Less: Mat Credit Entitlement		15,000,000	32,900,000
Net Current Tax Expense		45,070,000	23,100,000
Deferred Tax Liability		(19,954,159)	37,057,514
Tax Adjustment For Earlier Years		1,645,892	(9,961)
Profit (Loss) For The Period From Continuing Operations		267,038,469	218,242,923
Profit/(Loss) From Associates		17,985,557	24,357,305
Profit/(Loss) From Associates		17,985,557	24,357,305
Profit (Loss) For The Period		285,024,026	242,600,228
Earnings Per Equity Share:	29		
Basic		47.93	40.80
Diluted		47.93	40.80
Summary of Significant Accounting Policies	2		
The accompanying notes are an integral part of the financial statement	ents		

As per our Audit Report of even date attached

For **S.R. DINODIA & CO.,** CHARTERED ACCOUNTANTS REGN NO. 001478N For and on Behalf of the Board of Directors

(SANDEEP DINODIA) PARTNER M.NO. 083689 (NITIN VISHNOI)
Company Secretary

(PRADEEP RASTOGI)
President-Legal &CFO

(N. D. RELAN) Chairman

PLACE: New Delhi DATED: 27th July, 2012 (D.A. AGGARWAL) Sr. Vice President (F& A) (AJAY RELAN)
Managing Director



CONSOLIDATED CASH FLOW STATEMENT FOR THE YEAR ENDED 31ST MARCH, 2012

		(Amount in Rupees)				
PARTICULARS		Figures for the Year Ended March 31, 2012	Figures for the Year Ended March 31, 2011			
A CASH FLOW FROM OPERA	TING ACTIVITIES	Wiaicii 31, 2012	Watch 31, 2011			
Net Profit before taxation 8 Adjustment for:		293,800,202	278,390,476			
Provision for Wealth 1	āx ax	377,086	160,785			
Depreciation written of	off	312,600,470	241,820,880			
Interest Income		(2,251,180)	(854,729)			
Interest Expenses		74,822,857	72,774,527			
Dividend Income		(2,160)	(2,104)			
	of Fixed Assets (Net)	(30,850,615)	(26,580,506)			
Amount written off (No	et)	(10,032,599)	(5,842,021)			
Operating profit before wo	rking capital changes	638,464,062	559,867,308			
Adjustment for						
Decrease / (Increase)	in Trade receivables	(181,055,661)	19,628,114			
Decrease / (Increase)	in Increase in Inventories	34,957,356	(169,995,984)			
Decrease / (Increase)		17,751,581	43,180,348			
Increase / (Decrease)		(21,689,176)	162,202,871			
Increase / (Decrease)		76,004,068	15,123,973			
Amount written off (No	et)	10,032,599	5,842,021			
Warranty Claims		7,975,814	(6,400,858)			
Cash Generated from opera		582,440,643	629,447,793			
	t off of Income Tax refund)	(34,643,921)	(51,647,659)			
Net Cash flow from Operati	=	547,796,722	577,800,134			
B CASH FLOW FROM INVEST	ING ACTIVITIES	70 074 700	00 500 500			
Sale of Fixed Assets	-4-/Tb	78,271,720	62,563,530			
	ets/Technical know-how	(676,316,557)	(690,650,344)			
Interest Received		2,218,553	854,729			
Dividend Income	I) for EDD's	7,202,160	5,402,104			
Amount received/(paid		20,264	(62,226) (621,892,207)			
Net Cash used in Investing		(588,603,860)	(621,692,207)			
C CASH FLOW FROM FINANC						
Proceeds from Borrov	vings (Net)	198,178,836	118,580,709			
Interest Paid		(74,822,857)	(72,774,527)			
Dividend paid	. A a 4 h a 14 h a a	(69,224,522)	(69,454,198)			
Net Cash used in Financing		54,131,455	(23,648,016)			
	CASH EQUIVALENTS (A+B+C)	13,324,317	(67,740,086)			
CASH & CASH EQUIVALEN CASH & CASH EQUIVALEN		23,557,698 36,882,015	91,297,783 23,557,698			
Cash & Cash Equivalents inc		36,662,013	23,357,696			
Cash in hand	iuue .	51.052	62,639			
Balances with Scheduled E	Ranke	51,052	02,039			
- In Current Account	Janks	25,033,129	23,425,396			
- In Deposit Account		11,797,834	69,663			
- III Beposit Account		36,882,015	23,557,698			
Note:			20,007,000			
Figures in brackets represent	t outflows					
As per our Audit Report of even of For S.R. DINODIA & CO., CHARTERED ACCOUNTANTS REGN NO. 001478N	aate attached		For and on Behalf of the Board of Directors			
(SANDEEP DINODIA) PARTNER M.NO. 083689	(NITIN VISHNOI) Company Secretary	(PRADEEP RASTOGI) President-Legal &CFO	(N. D. RELAN) Chairman			
PLACE: New Delhi DATED: 27th July, 2012		(D.A. AGGARWAL) Sr. Vice President (F& A)	(AJAY RELAN) Managing Director			



CONSOLIDATED NOTES TO FINANCIAL STATEMENTS FOR THE YEAR ENDED ON MARCH 31,2012

Note 1: CORPORATE INFORMATION

Sharda Motor Industries Limited ("the Company") together with its subsidiary is primarily engaged in the manufacturing and assembly of Auto Components and White Goods Components. The company serves as a 'Tier I' vendor for some of the major Automobiles and Electronics Original Equipment Manufacturers (OEMs). It has got a 'State of the Art' manufacturing facilities across thirteen locations in seven states of India. Their production range includes Exhaust Systems, Catalytic Convectors, Suspension Systems, Sheet Metal Components and Plastic parts for the Automotive and White Goods Industries

Note 2: BASIS OF PREPARATION OF FINANCIAL STATEMENTS

The Consolidated financial statements of the company have been prepared under the historical cost convention in accordance with the Indian Generally Accepted Accounting Principles ("GAAP"), mandatory accounting standards as per the Company (Accounting Standards) Rules, 2006, other pronouncements of the Institute of Chartered Accountants of India (ICAI) and other relevant provisions of the Companies Act, 1956 and guidelines issued by the Security Exchange Board of India as adopted consistently by the Company. All income and expenditure having a material bearing on the financial statements are recognized on accrual basis.

Note 2.1: PRINCIPLES OF CONSOLIDATION

- a) The consolidated financial statements relate to Sharda Motor Industries limited ('the Company') its subsidiary and its associates. The consolidated financial statements have been prepared on the following basis:
 - i) the financial statements of the Company and its subsidiary company have been combined on a line-by-line basis by adding together the book values of like items of assets, liabilities, income and expenses, after fully eliminating intra-group balances and intra-group transactions resulting in unrealized profits or losses.
 - ii) the consolidated financial statements have been prepared using uniform accounting policies for like transactions and other events in similar circumstances and are presented in the same manner as the Company's separate financial statements except stated in Note no. 38.
 - iii) the excess/deficit of cost to the Company of its investment in a subsidiary company over the Company's portion of the equity of the subsidiary at the date on which investment in subsidiary is made is recognized in the financial statements as goodwill/capital reserve.

b) The companies considered in the consolidated financial statements are:

Name of the Company	Country of Incorporation	Subsidiary/ Associate	% voting power held as at March 31, 2012
Sharda Sejong Auto Components (India) Limited	India	Subsidiary	100
Bharat Seats Limited	India	Associate	29
Relan Industrial Finance Limited	India	Associate	47

c) These Consolidated Financial Statements are based, in so far as they relate to amounts included in respect of subsidiary on the audited financial statements prepared for consolidation by the concerned subsidiary in accordance with the requirements of AS –21 "Consolidated Financial Statements".

Note 2.2: INVESTMENT IN ASSOCIATES

Investments in associates have been accounted for using the equity method in accordance with Accounting Standard – 23 "Accounting for investment in associates in consolidated financial statements". The excess/deficit of cost of investment over the proportionate share in equity of the Associate as at the date of the acquisition of stake has been identified as Goodwill/Capital reserve and included in the carrying value of the investment in Associate and disclosed separately. The carrying amount of the investment is adjusted thereafter for the post acquisition change in the share of net assets of the Associate.

Note 2.3: SIGNIFICANT ACCOUNTING POLICIES

(a) Use of Estimates

The preparation of financial statements in conformity with Generally Accepted Accounting Principles requires making of estimates and assumptions that affect the reported amounts of assets & liabilities and disclosure of contingent assets & liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting year. Differences between the actual results and estimates are recognized in the year in which the results are known / materialized.

(b) Fixed Assets

Fixed assets are stated at cost of acquisition inclusive of freight, duties & taxes and incidental expenses related to acquisition up to the date of installation. Cost of Fixed assets are further adjusted by the amount of Modvat/Cenvat credit availed and Vat credit wherever applicable. Fixed assets under construction, advance paid towards acquisition of fixed assets and cost of assets not put to use before year end, are shown as capital work in progress. Interest and finance charges incurred are allocated to the respective fixed assets on installation.

(c) Depreciation/Amortization

 Depreciation is provided at the rates and in the manner as prescribed in Schedule XIV to the Companies Act, 1956 by following the written down value method.



The assets are depreciated by the rate prescribed in schedule XIV of Companies Act, 1956

Particulars	Depreciation Rate in (%)
Office building	5
Factory building	10
Plant & Machinery	13.91
Office equipment	13.91
Computer	40
Furniture & Fixtures	18.10
Vehicle	25.89

- Depreciation is calculated on a Pro rata basis from the date of installation till the date the assets are sold or disposed off.
 Assets costing individually Rs. 5.000/- or less are fully depreciated in- the year of purchase.
- Cost of Leasehold Land is amortized over the period of Lease.

(d) Inventories

Raw material, stores and spare parts are valued at lower of cost or net realizable value. Cost includes purchase price, those subsequently recoverable by the enterprise from the Concerned revenue authorities), freight inwards and other expenditure incurred in bringing such inventories to their present location and condition. In determining the cost, FIFO method is used.

Work in progress, manufactured finished goods and traded goods are valued at the lower of cost or net realizable value. The comparison of cost and net realizable value is made on an item by item basis. Cost of work in progress and manufactured finished goods is determined on FIFO basis and comprises direct material, cost of conversion and other costs incurred in bringing these inventories to their present location and condition.

Scrap is valued at "Net Realizable Value".

Excise duty liability is included in the valuation of closing inventory of finished goods.

(e) Revenue Recognition

Domestic Sales are recognized at the point of dispatch of goods to the customers from factory. The sales are accounted for net of trade discount, sales tax; sale returns but includes excise duty. Export Sales are recognized at the time of the clearance of goods and approval of excise authorities.

Sales include revision in prices received from customers with retrospective effect.

Interest Income is accounted for on time proportional basis. Dividend income is recognized when the right to receive the Dividend is established.

(f) Purchases

Purchase of material is recognized on the basis of acceptance of material at the respective location.

Price revision of material purchased has also been included in purchases. Further adjustments, if any, are made in the year of final settlement.

(g) Foreign Exchange Transactions

Transactions in foreign currency are recorded on initial recognition at the exchange rate prevailing at the time of transaction

Monetary items (i.e. receivables, payables, loans etc.) denominated in foreign currency are reported using the closing exchange rate on each balance sheet date.

The exchange differences arising on the settlement of monetary items or on reporting these items at rates different from rates at which these were initially recorded/reported in previous financial statement are recognized as income/expense in the period in which they arise.

In case of forward exchange contracts, the premium or discount arising at the inception of such contracts, is amortized as income or expense over the life of contract as well as exchange difference on such contracts i.e. difference between the exchange rate at the reporting/settlement date and the exchange rate on the date of inception/the last reporting date, is recognized as income/ expense for the period.

(h) Borrowing Costs

Borrowing costs that are attributable to the acquisition for construction of qualifying asset are capitalized as part of the cost of such asset. A qualifying asset is one that necessarily takes substantial period of time to get ready for intended use. All other borrowing costs are charged to revenue.

(i) Investments

Long Term Investments are stated at cost unless there is a diminution of permanent nature, if any. Current Investments are carried at lower of cost or fair value.

(j) Expenditure on Research and Development

The revenue expenditure on research and development is charged as an expense in the year in which it is incurred. However Expenditure on development activities, whereby research findings are applied to a future plan or design for the production of new or substantially improved products and process and has got future benefits is capitalized. Such capitalization includes cost of materials, direct labor and an appropriate proportion of overheads that are directly attributable to preparing the assets for its intended use.

Capitalized development expenditure is stated at cost less accumulated amortization and impairment losses. Depreciation on such capital assets is followed in accordance with the Company's Policy.

CONSOLIDATED FINANCIAL STATEMENTS



(k) Employee Benefit

- i) Short term employee benefits are recognized as an expense at the undiscounted amount in the Profit and Loss Account of the year in which related service is rendered.
- ii) The Company has Defined Contribution plans for post employment benefits' namely Provident Fund and Employee State Insurance Scheme. The Company's contributions in the above plans are charged to revenue every year.
- iii) The Company has Defined benefits plans namely Leave Encashment / Compensated Absence and Gratuity for employees. Gratuity liability is a defined benefit obligation and is provided for on the basis of an actuarial valuation made at the end of each Financial Year by using 'Projected Unit Credit' (PUC) method. However, the company through its Trust has taken a policy with 'Life Insurance Corporation of India' to cover the gratuity liability of the employees. The difference between the actuarial valuation of the gratuity of employees at the year end and the balance of funds with Life Insurance Corporation of India is provided for as liability in the books.
- iv) Provision for Leave Encashment is accrued and provided for on the basis of an actuarial valuation made at the end of each Financial Year by using 'Projected Unit Credit' (PUC) method.
- v) Actuarial gains / losses are immediately taken to Profit and Loss Account.
- vi) Terminal benefits are recognized as an expense immediately.

(I) Taxes on Income

Current Tax

Current tax is amount of tax payable on taxable income for the year as determined in accordance with the provisions of the Income Tax Act, 1961.

Deferred Tax

Deferred tax resulting from "timing difference between book and taxable profit is accounted for using the tax rates and laws that have been enacted or substantively enacted as on the balance sheet date. Deferred tax assets subject to consideration of prudence, are recognized and carried forward only to the extent that there is reasonable certainty that sufficient future taxable income will be available against which such deferred tax assets can be realized.

(m) Contingency/Provisions

Provision is recognized when a company has a present obligation as a result of past event, it is probable that an outflow of resources embodying benefit will be required to settle the obligation, in respect of which a reliable estimate can be made. Contingent Liabilities, if material are disclosed by way of notes, contingent assets are not recognized or disclosed in the financial statements

(n) Leases

Lease arrangements where the risks and rewards incident to the ownership of assets substantially vests with the lesser, are recognized as operating leases. Lease payments under operating leases are recognized as an expense in the profit and loss account

(o) Earnings Per Share

Basic earning per share is calculated by dividing the net profit or loss for the year attributable to equity shareholders (after deducting preference dividends and attributable (taxes) by the weighted average number of equity shares outstanding during the year.

For the purpose of calculating Diluted Earning per share, the net profit or loss for the year attributable to equity shareholders and the weighted average number of shares outstanding during the year are adjusted for the effects of all dilutive potential equity shares. The dilutive potential equity shares are deemed converted as of the beginning of the period, unless they have been issued at a later date.

(p) Cash Flow

Cash Flow statement is prepared as per the indirect method prescribed under "Accounting Standard-3" "Cash Flow Statement"

(q) Warranty

Warranty expenses are provided for in the year of sales based on technical estimates. In addition, specific provision is also made against customer claims for manufacturing

(r) Impairment of Assets

The company assesses whether there is any indication that any asset may be impaired at the balance sheet date. If any indication exists, the company estimates the recoverable amount. If the carrying amount of the fixed assets exceeds the recoverable amount, an impairment loss is recognized in the accounts; to the extent the carrying amount exceeds the recoverable amount

(s) Intangible Assets

Intangible assets such as technical know-how fees, etc. which do not meet the criterions laid down, in terms of Accounting Standard 26 on Intangible Assets, are written off in the year in which they are incurred. If such costs / expenditure meet the criterion, it is recognized as an intangible asset and is measured at cost. It is amortized by way of a systematic allocation of the depreciable amount over its useful life on straight line basis and recognized in the balance sheet at net of any accumulated amortization and accumulated impairment losses thereon.



				(Amount in Rs.)
PARTICULARS		As At		As At
		March 31, 2012		March 31, 2011
Note 3 : SHARE CAPITAL				
Authorised Shares				
25,000,000 (P.Y 25,000,000) Equity Shares of Rs. 10/- each		250,000,000		250,000,000
		250,000,000		250,000,000
Issued, Subscribed & Paid-up Shares				
Equity Share Capital				
5,946,326 (P.Y 5,946,326) Equity Shares of Rs. 10/- each fully paid up		59,463,260		59,463,260
		59,463,260		59,463,260
a) Reconciliation of shares outstanding at t	he beginning and a	at the end of the ye	ear	
Equity Shares	March 31	,2012	March 3	31,2011
•	No of shares.	Amount	No of shares.	Amount
At the beginning of the year	5,946,326	59,463,260	5,946,326	59,463,260
Add:- Issued during the year	0	0	0	0

b) Terms/rights attached to Equity shares

Less:- Buy back during the year Outstanding at the end of the year

The company has only one class of Equity shares having a par value of Rs. 10 per share. Each shareholder is entitled to one vote per share. The company declares and pays dividends in Indian Rupees. The dividend proposed by the Board of Directors is subject to the approval of the shareholders in the ensuing Annual General Meeting, except in case of Interim Dividend.

0

5,946,326

0

59,463,260

0

5,946,326

0

59,463,260

,	o . ,	
	As At March 31, 2012	As At March 31, 2011
Note 4: RESERVES AND SURPLUS		
Capital Reserve		
As per last financial statements	20,000	20,000
Addition during the year	-	-
Closing balacne	20,000	20,000
General Reserve		
As per last financial statements	1,129,466,768	979,466,768
Addition during the year	200,000,000	150,000,000
Closing balacne	1,329,466,768	1,129,466,768
Surplus / Profit & Loss Account		
Balances as per last financial statements	225,932,035	202,671,164
Add:- profit for the year	285,024,027	242,600,228
	510,956,062	445,271,392
Less:- Appropriations		
- Interim Dividend	29,731,630	29,731,630
- Proposed Dividend on Equity Shares	29,731,630	29,731,630
-Dividend Distribution Tax on Interim Dividend	4,823,214	4,938,048
-Dividend Distribution Tax on Proposed Dividend	4,823,214	4,938,048
-Transfer to any Reserves	200,000,000	150,000,000
Total Appropriation	269,109,688	219,339,356
Net Surplus in the statement of Profit & Loss	241,846,374	225,932,036
Total Reserves & Surplus	1,571,333,142	1,355,418,804



NOTE 5 : LONG TERM BORROWINGS				
	Non Current portion		Current M	aturities
	March 31, 2012	March 31,2011	March 31, 2012	March 31, 2011
Secured Borrowings Term loans From Banks				
External commercial Borrowing	47,790,000	95,580,000	47,790,000	130,105,626
Rupee term loan	40,531,250	72,956,250	32,425,000	32,425,000
	88,321,250	168,536,250	80,215,000	162,530,626
Amount disclosed under 'Other Current Liabilities' (Note no. 10)	-	-	80,215,000	162,530,626
Long Term Borrowings	88,321,250	168,536,250		

Note: Particulars of Security/Guarantees/Terms of Repayment/Default

a) Term Loan (External Commercial Borrowing)

Mortgage in favour of the Security Trustee in a form satisfactory to the Security Trustee of the Borrower's immovable properties pertaining to the Project Situated at:

- i) Mahindra World City, Changalpattu Taluk, Kanchepuram Dist. Industrial Park, Tamilnadu-603002,
- ii) An exclusive charge by way of hypothecation in favour of the Security Trustee of the Borrower's movables pertaining to the Projects Situated at:
 - Mahindra World City, Changalpattu Taluk, Kanchepuram Dist. Industrial Park, Tamilnadu-603002,
 - Plot No. 52/1,52/2,53/2A,54A,54B,54C & 54D, Behind Ceat Company, Satpur, Nashik-422007
 - Plot No. C-8, TML Vendor Park, Sanand Road, North Cotepura, Sanand, Ahmedabad
 - 58 KM, Delhi Jaipur Highway, P.O. Binola, Haryana.

being financed out of the proceeds of the Facility (save and except book debts), including movable machinery, machinery spares, tools and accessories, both Present & future

The ECB loan consists of 2 loans:

- i) First loan was taken in July 2008 and repayable in 10 instalments of Rs.7,857,000/- each commencing from 14.07.2009. The loan carries an interest rate of 10.25% p.a.
 - ii) Second loan was taken in September, 2008 and repayable in 10 instalments of Rs.16,038,000/- each commencing from 30.09.2009. The loan carries an interest rate of 7.5% p.a.
- b) Rupee Term Loan

Mortgage in favour of bank in respect of Plot No. C - 8, TML VENDER PARK, Sanand Road, Kotepura, Sanand, Ahemdabad. The loan was taken in financial year 2010-11 and repayable in 16 Instalments of Rs.8,106,250/- beginning from 10.08.2010.

	As At March 31, 2012	As At March 31, 2011
Note 6 : DEFERRED TAX		
Deferred Tax Assets on account of:		
Impact of expenditure charged to the Statement of Profit & Loss in the current year but allowed for tax purposes on payment basis		
	11,508,744	11,397,961
Deferred Tax Liability on account of:		
Fixed Assets: Impact of difference between Tax Depreciation and depreciation/ amortization charged for the financial reporting	106,588,545	126,431,920
Deferred Tax(Asset)/Liability	95,079,801	115,033,959



NOTE 7: OTHER LONG TERM LIABILITIES				
_	Long T	erm	Current F	Portion
<u>_</u>	March 31, 2012	March 31, 2011	March 31, 2012	March 31, 2011
Gratuity	4,135,229	5,336,971	1,644,939	2,087,078
Advances from Customers	55,041,392	53,634,759	77,578,594	-
Others*	17,842,120	15,206,849		16,193,669
Amazint displaced under Other Current	77,018,741	74,178,579	79,223,533	18,280,747
Amount disclosed under Other Current Liabilities (Current portion of long term liabilities)	-		79,223,533	18,280,747
_	-		79,223,533	18,280,747
NOTE 8 : PROVISIONS	Long 1		Short	Torm
NOTE 6. PROVISIONS	March 31, 2012	March 31, 2011	March 31, 2012	March 31, 2011
Provision for Employee Benefits (Refer Note no. 22.1)				
Leave Encashment	6,068,052	5,487,087	5,674,173	5,132,900
Others	00.770.000	40,000,440		
Provision for warrranty claim (Refer Note no. 8.1)	26,778,233	18,802,419	-	-
Proposed dividend	-	-	29,731,630	29,731,630
Tax on proposed dividend	-	-	4,823,214	4,938,048
Wealth Tax	-	-	377,086	160,785
_	32,846,285	24,289,506	40,606,103	39,963,363
NOTE 8.1 : DISCLOSURE REQUIRED BY AS	S-29 "PROVISIONS,	CONTINGENT ASSE	ETS AND CONTINGE	NT LIABILITIES"
			As At	As At
			March 31, 2012	March 31, 2011
Opening balance (as on 1st April)			18,802,419	7,342,276
Provision made during the year			14,557,108	12,307,082
Amount transferred from Subsidiary company			-	17,861,002
Amount used/reversed/paid during the year			6,581,294	18,707,941
Closing balance (as on 31st March)			26,778,233	18,802,419
NOTE 9: SHORT TERM BORROWINGS				
Secured Borrowing				
Loans repayable on demand				
From Banks- Secured				
Cash Credit			165,507,999	258,435,111
Others				
From Banks				
Bills Discounted			33,915,885	30,588,319
Buyers Credit			523,304,779	95,095,771
Unsecured Borrowing				
Loans and advances from Related party				
-Directors			364,300,000	342,200,000
			1,087,028,663	726,319,201
Note: The above loans, except Unsecured Bor	rowing, are Secured	against:		



- a) Cash Credit/Buyer's Credit
 - (i) Secured by charge on inventories and books debts
 - (ii) Equitable mortgage of leasehold land and building, situated at Plot No.4, Sector 31, Greater Noida Industrial Development Area, U.P., and plant & Machinery and other assets
 - (iii) Rate of Interest

Cash Credit : 11.5% - 13.5% Buyer's Credit: 3.5% - 4.5%

b) Bills Discounted

First hypothecation charge on pre-accepted hundies by Tata Motors Ltd. And bill discounting under the bill discounting Express vendor discounting schemes and receivables of Tata Motors Ltd. both present and future

c) Directors Loan

Payable on demand. The loan is taken on an interest rate of 10% - 12%.

	As At March 31, 2012	As At March 31, 2011
NOTE 10 : OTHER CURRENT LIABILITIES		
Trade Payables (Refer note below for details of dues to micro and small enterprises)	1,082,498,407	1,104,187,583
	1,082,498,407	1,104,187,583
Other Liabilities:	·	
Current maturities of long-term debt (Note No. 5)	80,215,000	162,530,626
Unclaimed dividend	3,843,927	2,622,876
Statutory dues	74,084,965	67,212,295
Interest Accrued but not due on borrowings	4,842,708	1,848,782
Current portion of Long Term Liabilities (Note no. 7)	79,223,533	18,280,747
Other Payables	21,236	10,000
	242,231,369	252,505,326
	1,324,729,776	1,356,692,909

- a) The above does not includes any amount due to be transferred to investor education & protection fund.
- b) Pursuant to amendments to Schedule VI to Companies Act, 1956 vide notification number GSR 719 (E) dated November 16, 2007, there are no amount due as of March 31, 2012 due to micro, small & medium enterprises as defined in Industries (Development and Regulation) Act, 1951, hence it has not been disclosed in the books of the company (March 31, 2011: Rs. Nil). Further no interest during the year have been paid or payable under the terms of MSMED Act' 2006



Consolidated Notes to financial statement for the year ended on March 31,2012

NOTE 11: FIXED ASSETS	•								(Am	(Amount in Rs.)
PARTICULARS		GROSS BLOCK	BLOCK			DEPRECIATION	DEPRECIATION/AMOPRTISATION	_	NET BLOCK	ГОСК
	AS AT 01 APRIL, 2011	ADDITION	DEDUCTION/ ADJUSTMENT	AS AT 31 MARCH, 2012	AS AT 01 APRIL, 2011	FOR THE YEAR	WRITTEN BACK	AS AT 31 MARCH, 2012	AS AT 31 MARCH, 2012	AS AT 31 MARCH, 2011
A. Tangible Assets										
Land										
- Lease Hold	114,175,953	1	1	114,175,953	4,782,922	858,186	1	5,641,107	108,534,846	109,393,031
- Free Hold	27,361,187	83,125,262	1	110,486,449	•	,	1	1	110,486,449	27,361,187
Buildings	431,632,009	219,281,740	1	650,913,749	152,934,350	37,974,516	,	190,908,865	460,004,884	278,697,659
Plant and Equipment	1,639,781,213	384,929,383	53,070,940	1,971,639,656	602,584,379	167,885,833	802'096'9	763,509,504	1,208,130,152	1,037,196,834
Vehicles	75,731,004	34,754,710	6,680,030	103,805,684	53,695,809	13,300,941	5,643,087	61,353,663	42,452,021	22,035,195
Office Equipments and Furnitures & Fixtures	90,017,443	15,625,354	295,800	105,346,997	53,972,651	10,450,142	21,870	64,400,923	40,946,074	36,044,793
Electric fitting	168,228,162	43,846,050		212,074,212	57,411,694	19,195,577		76,607,272	135,466,940	110,816,468
Total	2,546,926,971	781,562,499	60,046,770	3,268,442,701	925,381,805	249,665,194	12,625,664	1,162,421,335	2,106,021,366	1,621,545,167
B. Intangible Assets										
Goodwill	204,818	-	-	204,818	-	-	-	-	204,818	204,818
Software Development	36,649,352	323,158		36,972,510	9,689,369	11,698,634		21,388,002	15,584,508	26,959,983
Technical knowhow & Guidance	285,444,499	56,682,435		342,126,934	120,242,039	51,236,640		171,478,680	170,648,254	165,202,459
Total	322,298,668	57,005,593	-	379,304,261	129,931,408	62,935,274	-	192,866,682	186,437,580	192,367,260
C. Capital Work in Progress	208,064,605	105,145,078	208,064,605	105,145,078	-	-	-	-	105,145,078	208,064,605
Total	208,064,605	105,145,078	208,064,605	105,145,078	-	-	•	-	105,145,078	208,064,605
Total (A+B+C)	3,077,290,245	943,713,169	268,111,375	3,752,892,040	1,055,313,213	312,600,468	12,625,664	1,355,288,017	2,397,604,024	2,021,977,032
Previous year	1,912,460,729	1,328,906,358	163,772,080	3,077,595,007	711,811,562	372,940,022	29,720,709	1,055,030,874	2,022,564,133	1,200,649,165

17,692,556

16,416,148



Consolidated Notes to	financial statement f	or the year ended	on March 31 2012

PARTICULARS	As At	As At
	March 31, 2012	March 31, 2011
NOTE 11.1: PRE OPERATIVE EXPENSES AND CAPITAL WORK IN PROGRESS		
(a) Pre Operative Expenses	35,859,379	36,713,204
(b) Capital Work in Progress	69,285,699	171,351,401
Total	105,145,078	208,064,605

NOTE 11.2: LEASES

Assets taken on operating lease:

The company has taken certain assets on non-cancelable operating lease and lease rent amounting to Rs. 13,200,000 (March 31, 2011: Rs. 13,200,000) has been debited to the Statement of Profit & Loss. The future minimum lease payments as on 31st March, 2012 are as under:

Not Later Than 1 year	13,200,000	13,200,000
Later than 1 year but not later than 5 years	52,800,000	52,800,000

General Description of Lease terms:

- i) Lease rentals are charged on the basis of agreed terms
- ii) Assets taken on lease over a period of 1 to 5 years.

NOTE 12: INVESTMENTS

Non Current Investments

Trade Investments (Valued in accordance with AS 23 "Accounting for

Investment in Associates in Consolidated Financial Statements")

Quoted Equity Instrument

	121 001 266	111 502 210
Less: Dividend received	7,200,000	5,400,000
Add: Share in profits for current year	16,709,149	24,314,935
Add: Share in Reserves considered till last Balance Sheet date	102,582,217	83,667,283
$9,\!000,\!000$ Equity shares (P.Y. $9,\!000,\!000)$, including Bonus Shares of $4,\!500,\!000$ of Rs.2/- each , fully paid up of Bharat Seats Ltd.*	9,000,000	9,000,000

* including Goodwill Rs.3,363,141/- arising on acquisition of associates

Non Trade Investments (Valued in accordance with AS 23 "Accounting for

Investment in Associates in Consolidated Financial Statements")

Unquoted Equity Instrument

Aggregate value of Unquoted Invetments

Investment in Associate		
490,000 Equity shares (P.Y 490,000) of Rs.10 each, fully paid up of Relan Industrial Finance Ltd.**	4,900,000	4,900,000
Add: Share in Reserves considered till last Balance Sheet date	11,516,148	11,473,779
Add: Share in profits for current year	1,276,408	42,369
Less: Dividend received	-	-
	17,692,556	16,416,148
** Net of Capital Reserve Rs. 657,478 arising on acquisition of associates		
Total Non current Investment	138,783,922	127,998,366
Aggregate Value of Quoted Investments	121,091,366	111,582,218
Market Value of Quoted Investments	127,350,000	150,750,000



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NOTE 13 : LOANS AND ADVANCES				
(Unsecured considered good unless otherwise sta	nted)			
_	Non Cu	rrent	Curre	ent
_	March 31, 2012	March 31, 2011	March 31, 2012	March 31, 2011
Capital Advances	70,378,100	129,710,102	-	-
Security Deposits	17,083,420	16,087,748	-	-
Other Loans & Advances		0.4.000.404		
MAT Credit Entitlement	57,757,697	34,623,191	-	-
Advance tax [Net of Provision: Rs.119,071,577/-	-	-	22,524,377	57,891,638
(March 31, 2011: Rs.273,286,577/-)] Prepaid Expenses	_		10,548,884	7,625,066
Balance with Revenue Authorities	_	3,212,197	44,820,752	35,283,847
Advances to Vendors	_	5,212,157	12,162,415	33,203,047
Other Advances Recoverable in cash or in kind _	-		3,527,483	37,675,989
_	145,219,217	183,633,238	93,583,911	138,476,540
NOTE 14: TRADE RECEIVABLES AND OTHER Trade Receivables	ASSETS			
(Unsecured considered good unless otherwise stated)				
Outstanding for a period exceeding 6 months from the date they are due for payment	-	-	13,591,094	63,491,123
Outstanding for a period less than 6 months from the date they are due for payment	-	-	929,187,300	698,231,614
-	-	-	942,778,394	761,722,737
Other assets Insurance Claim Receivable	_	_	_	6,020,017
Other Receivables	_	_	105,153	94,825
Non Current Bank Balances (Note no. 16)	532,627	520,264	100,100	54,025
	532,627	520,264	105,153	6,114,842
_	532,627	520,264	942,883,552	767,837,581
	<u> </u>	<u> </u>	· · ·	
NOTE 15 : INVENTORIES			As At	As At
Day restarials			March 31, 2012	March 31, 2011
Raw materials			435,003,833	443,535,432
Goods in Transit-Raw Material			50,445,964	59,475,416
Work In Progress			113,913,931	123,052,708
Finished Goods			914,579	1,222,503
Traded Goods			8,154,126	13,603,516
Consumable stores			12,505,325	15,005,539
		_	620,937,758	655,895,114
NOTE 16 : CASH AND BANK BALANCES				
	Non Cui		Curre	ent
	March 31, 2012	March 31, 2011	March 31, 2012	March 31, 2011
Cash & cash Equivalent				
Balances with Banks:-				
On Current Account	-	-	21,189,202	20,802,520
Unpaid Dividend Account	_		3,843,927	2,622,876
Deposit with original maturity for less than 3 months	-	-	11,797,834	69,663
Cash on hand	-	_	51,052	62,639
<u> </u>			36,882,015	23,557,698
Other Bank Balances			,,-	-,,500
Margin Money Deposit with original maturity of more than 12 Months	500,000	520,264	-	-
Interest Accrued but not due	32,627			

532,627

532,627

520,264

520,264

36,882,015

Note: Margin Money Deposit is Pledged with Canara Bank (March 31, 2011: Rs. 500,000)

Amount disclosed under Non Current Assets

23,557,698



Consolidated Notes to financial statement for the year ended on March 31,2012

		(Amount in Rs.)
PARTICULARS	Figures for the year ended March 31, 2012	Figures for the year ended March 31, 2011
Note 17 : REVENUE FROM OPERATIONS		
(a) Revenue from - Sale of Product		
- Finished goods	9,822,383,853	9,252,358,025
- Traded goods	616,212,385	476,473,855
	10,438,596,238	9,728,831,880
Less: Inter Unit Transfer	1,794,012,250	1,703,320,428
Net Revenue from sale of Product	8,644,583,988	8,025,511,452
(b) Revenue from -Sale of Services	22,401,091	16,590,294
(c) Other Operating Revenues	76,456,536	82,607,322
(d) Less: Excise duty	1,229,222,732	1,122,655,197
Total	7,514,218,883	7,002,053,871
Details of product sold		
a) Finished goods sold (Net of Inter Unit Transfer)		
- Metal Parts	6,877,499,524	6,149,669,827
- Fabric	904,366,302	933,156,880
- White Goods	246,505,777	466,210,890
	8,028,371,603	7,549,037,597
b) Traded goods sold		
- Audio Video	7,214,200	2,206,952
- Others	608,998,185	474,266,903
	616,212,385	476,473,855
Net Revenue from sale of product	8,644,583,988	8,025,511,452
Details of Sale of Services		
a) Job Work	22,401,091	16,590,294
	22,401,091	16,590,294
Details of Other Operating Revenues		
a) Scrap Sales	76,456,536	82,607,322
	76,456,536	82,607,322
Note 18 : OTHER INCOME		
Dividend Income on Non Trade Investment	2,160	2,104
Interest Income from FDR	2,251,180	854,729
Profit from sale of tools	30,850,615	26,580,506
Other Income	18,085,588	5,842,021
	51,189,543	33,279,360



PARTICULARS	Figures for the year ended March 31, 2012	Figures for the year ended March 31, 2011
Note 19 : COST OF MATERIAL CONSUMED	·	<u> </u>
1. Raw Material		
(a) Balances of Raw Material at the begning of the reporting period	459,260,167	390,074,345
(b) Add:- Addition during the year	4,912,895,778	4,892,837,861
(c) Less:- Balances of Raw Material at the end of the reporting period	447,509,158	459,260,167
(d) Cost of Raw Material Consumed	4,924,646,787	4,823,652,039
Note 20 : PURCHASES OF STOCK - IN - TRADE		
Audio video	891,368	790,352
Others	537,277,458	419,317,189
	538,168,826	420,107,541
Note 21 : CHANGES IN INVENTORIES OF FINISHED GOODS, WORK - IN - PF Inventories at the end of the year	ROGRESS AND STOCK IN	TRADE
Finished goods	914,579	1,222,503
Traded goods	8,154,126	13,603,516
Work- in- progress	113,913,931	123,052,709
	122,982,636	137,878,728
Inventories at the beginning of the year		
Finished goods	1,222,503	2,032,993
Traded goods	13,603,516	14,411,099
Work- in- progress	123,052,709	66,567,338
	137,878,728	83,011,430
(Excess)/Shortage of Closing stock over Opening Stock	14,896,092	(54,867,298)
Note 22 : EMPLOYEE BENEFITS EXPENSE		
Wages & Other Benefits	102,361,566	95,784,296
Salaries & Other Benefits	195,631,880	162,286,328
Director's Remuneration	30,875,567	28,233,531
Contribution to Provident and other funds	20,609,267	17,620,198
Gratuity (refer note below)	5,780,168	7,460,382
Staff Welfare Expenses	37,006,047	36,857,432
	392,264,495	348,242,167
NOTE 22.1: EMPLOYEE BENEFITS		
The company has classified the various benefit provided to employees as under		
(i) Defined Contribution Plans		
Contribution to Defined Contribution Plan, recognized as expenses for th are as under:	ne year	
Employer's Contribution to Provident Fund/ Pension Fund	16,928,039	14,314,695
Employer's Contribution to Employees State Insurance Scheme	3,648,634	3,270,271
Employer's Contribution to Employees Welfare Fund	32,594	35,232
	20,609,267	17,620,198
(ii) Defined Benefit plans		

Gratuity Scheme: The employee's gratuity fund scheme managed by Life Insurance Corporation is a defined benefit funded plan. The present value of obligation is determined based on actuarial valuation using the projected unit credit method, which recognizes each period of service as giving rise to additional unit of employees benefit entitlement and measures each unit separately to built up the final obligation. The obligation for leave encashment is a defined unfunded benefit



plan, which is recognized in the same manner as gratuity.

Leave Encashment/Compensated Absences: This is an unfunded defined benefit plan.

The following tables summarize the components of net benefit expense recognized in the profit and loss account and the funded status and amounts recognized in the balance sheet for the respective plans (as per Actuarial Valuation as on March 31, 2012).

In accordance with the Accounting Standard (revised 2005), an actuarial valuation was carried out in respect of the aforesaid defined benefit plans based on following assumptions:

I. Changes in present value of Defined Benefit obligations :

(Amount in Rs.)

Particulars	For the year ended March 31, 2012		For the year ended March 31, 2011	
	"Gratuity (Funded) "	"Leave Encashment (Unfunded) "	"Gratuity (Funded) "	"Leave Encashment (Unfunded) "
Defined Benefit obligation as at the beginning of the year	31,090,302	10,619,987	22,388,056	7,554,729
Current Service Cost	4,950,739	2,018,638	4,087,894	3,583,654
Past Service Cost	-	-	3,436,154	-
Interest Cost	2,487,224	849,599	1,679,104	566,605
Actuarial (gain) / loss on obligations	1,086,078	(921,269)	(32,372)	(368,997)
Benefits paid	(755,239)	(824,730)	(468,534)	(716,004)
Defined Benefit obligation at the year end	38,859,104	11,742,225	31,090,302	10,619,987

II. Change in the Fair Value of Plan Assets

Particulars	For the year ended March 31, 2012	For the year ended March 31, 2011	
	"Gratuity (Funded)"	"Gratuity (Funded)"	
Fair value of plan assets at the begninning of the year	23,666,253	19,350,079	
Expected return on plan assets	2,743,873	1,785,382	
Actuarial gain/ (loss)		(74,984)	
Employer Contribution	7,424,049	3,074,310	
Benefits paid	(755,239)	(468,534)	
Fair value of plant assets at the year end	33,078,936	23,666,253	

III. Change in the Fair Value of assets and obligation

Particulars	For the year ended March 31, 2012		For the year ended March 31, 2011	
	"Gratuity (Funded) "	"Leave Encashment (Unfunded)"	"Gratuity (Funded) "	"Leave Encashment (Unfunded)"
Present value of obligation	38,859,104	11,742,225	31,090,302	10,619,987
Fair value of plan assets	33,078,936	-	23,666,253	-
Amount recognized in balance sheet	5,780,168	11,742,225	7,424,049	10,619,987

IV. Expenses/ (Income) recognized in the Profit & Loss

Particulars		For the year ended March 31, 2012		For the year ended March 31, 2011	
	"Gratuity (Funded) "	"Leave Encashment (Unfunded)"	"Gratuity (Funded) "	"Leave Encashment (Unfunded)"	
Current Service Cost	4,950,739	2,018,638	4,087,894	3,583,654	
Past Service Cost	-	-	3,436,154	-	
Interest Cost	2,487,224	849,599	1,679,104	566,605	
Expected Return on plan assets	(2,743,873)	-	(1,785,382)	-	
Actuarial (gain)/ loss	1,086,078	(921,269)	42,612	(368,997)	
Net Cost	5,780,168	1,946,968	7,460,382	3,781,262	



V. Investment details of plan assets	
Particulars	"Gratuity (Funded)"
Insured with LIC	100%

VI. Actuarial Assumptions

Particulars		For the year ended March 31, 2012		ear ended 31, 2011
	"Gratuity (Funded) "	"Leave Encashment (Unfunded)"	"Gratuity (Funded) "	"Leave Encashment (Unfunded)"
Mortality Table (LIC)	1994-96 (Ultimate)	1994- 96 (Duly Modified)	1994-96 (Ultimate)	1994- 96 (Duly Modified)
Discount rate (per annum)	8.60%	8.60%	8.00%	8.00%
Expected rate of return on plan assets (per annum)	9.25%	0.00%	9.25%	0.00%
Rate of increase in Compensation levels	10.00%	10.00%	10.00%	10.00%

Note:

The estimate of rate of escalation in salary considered in actuarial valution, taken into account inflation, seniority, promotion and other relevant factors on long term basis including supply and demand in the employment basis including supply and demand in the employment market.

	Figures for the year ended March 31, 2012	Figures for the year ended March 31, 2011
Note 23 : FINANCE COST		·
Interest Expense	74,822,857	72,774,527
Bank charges	18,487,916	8,898,138
	93,310,773	81,672,665
Note 24 : OTHER EXPENSES		
Consumption of tools	18,994,768	27,295,027
Power & Fuel	108,818,002	94,967,318
Hire Labour Charges	370,332,038	385,590,805
Manufacturing expenses	19,675,902	51,888,018
Rent, Rates & Taxes	22,840,778	15,716,630
Repair & maintenance		
-Repair to Building	19,837,015	10,079,823
-Repair to Plant & Equipments*	60,281,175	53,421,653
-Others	32,543,626	39,289,482
Exchange fluctuation	50,934,117	2,627,897
Royalty	32,418,653	19,356,417
Research & Development expenses	35,116,826	21,090,018
Travelling & conveyanve	53,126,470	49,999,987
Insurance	4,515,498	3,358,102
Communication cost	6,442,535	6,513,292
Director's Sitting fees and commission	3,570,000	3,200,000
Legal& Professional expenses	2,031,937	4,089,197
Bad debts written off	2,388,571	6,121,271
Selling & Distribution expenses	99,924,594	74,266,363
Auditor's Remuneration (Refer Details below)	1,634,636	1,492,264
Miscelleneous expenses	50,293,641	40,399,664
	995,720,782	910,763,228

^{*} Includes value of Stores and Spares consumed of Rs. 14,467,482/- (P.Y. Rs. 12,578,295/-). Refer pt. (c) and (d) below.



PART	ICULARS	Figures for the year ended March 31, 2012	Figures for the year ended March 31, 2011
a)	Payment to Auditor		
	As Auditor		
	Audit fee	871,236	870,000
	Tax Audit fee	310,000	310,000
	In other capacity		
	Taxation matter	194,995	34,000
	Management services	200,000	200,000
	Reimbursement of expenses	58,405	78,264
		1,634,636	1,492,264
b)	Research & Development Expenses		
	Research & Development expenses include:	355,564	76,226
	- Purchases	21,972,406	17,141,675
	- Salary, Wages and other allowance	4,051,360	1,130,122
	- Travelling Expenses	8,737,496	2,741,995
	- Design, Development and other expenses	35,116,826	21,090,018
Note	25 : EXCEPTIONAL ITEMS		
	1. Reversals of provisions	-	(14,448,468)
			(14,448,468)
NOTE	26: FINANCIAL AND DERIVATIVE INSTRUMENTS		
F	Foreign currency exposure hedged by derivative instruments	462,138,110	222,490,000
F	Foreign currency exposure that are not hedged by derivative instruments	321,654,259	373,015,636
		783,792,369	595,505,636

NOTE 27: SEGMENT WISE REPORTING

(a) Composition of Business Segments:

The Company's business segments are organized on product lines as under:

- i) Automotive components
- ii) White Goods
- iii) Others
- (b) Segment revenues, Results and Other Information



		Se	Segmentation			
Particulars	" Year E	" Year Ended 31st March, 2012 "	, 2012 "	"Year	"Year Ended 31st March,2011"	h,2011 "
	" Automotive Components & Accessories	White Goods	Total	"Automotive Components & Accessories "	White Goods	Total
External Sales (Gross)	8,494,004,414	279,849,966	8,773,854,380	7,453,479,101	697,810,473	8,151,289,574
Less: Excise duty	1,206,801,727	22,421,005	1,229,222,732	1,079,900,545	42,830,337	1,122,730,882
Other Income	8,572,641	1,511,052	10,083,693	768,790	(626,424)	142,366
Segment Revenue	7,295,775,329	25,894,013	7,554,715,342	6,374,347,346	654,353,712	7,028,701,058
Un-allocated Income	1	1	10,255,234	1	1	6,484,815
Profit on sale of Investments (Net)	1	1	1	ı	1	71,674
Total Revenue	1	1	7,564,970,575	1	-	7,035,257,547
Segment Results	504,949,590	(6,257,448)	498,692,142	433,476,571	40,811,198	474,287,769
Un-allocated Expenses	1	-	111,581,167	-	•	114,224,628
Operating Profit	1	_	387,110,975	_	-	360,063,141
Interest Expenses (Net)	ı	ı	93,310,773	ı	1	81,672,665
Current Income Tax	-	-	45,070,000	-	-	23,100,000
Deferred Tax	-	ı	(19,954,159)	1	-	37,057,514
Tax adjustment for earlier year (Net)	•	-	1,645,892	-	1	(9,961)
Profit after tax	ı	ı	267,038,471	ı	1	218,242,923
Share of Profit from Associates after Tax	-	-	17,985,557	-	-	24,357,305
Net Profit	-	_	285,024,027	_	-	242,600,228
Segment Assets	3,356,031,073	873,345,399	4,229,376,472	3,461,255,271	173,485,149	3,634,740,420
Un-allocated Assets	ı	ı	182,692,372	ı	1	338,174,989
Total	1	_	4,412,068,844	-	-	3,972,915,409
Segment Liabilities	1,436,472,404	53,284,904	1,489,757,308	1,344,420,988	11,119,281	1,320,706,796
Un-allocated Liabilities	_	_	26,419,948	_	-	165,552,798
Total	1	1	1,516,177,256	1	1	1,521,093,067
Capital Expenditure	816,693,502	21,874,590	838,568,092	570,621,214	9,227,756	579,848,970
Depreciation/ Amortization	305,708,734	6,891,734	312,600,468	223,794,451	18,026,429	241,820,880



NOTE 28: RELATED PARTY DISCLOSURES

List	List of related parties where control exists and related parties with whom transactions have taken place and relationships:					
	Name of the Related Party	Relationship				
a)	Relan Industrial Finance Ltd.	Associate Companies				
b)	Bharat Seats Ltd.					
c)	Progressive Engineering & Automation Pvt. Ltd.					
a)	Mr.N.D Relan (Chairman)	Key Managerial Personnel				
b)	Mr.Ajay Relan (Managing Director)					
c)	Mr.Udayan Banerjee (Executive Director)					
a)	Mr.Rohit Relan	Relatives of Key Managerial Personnel				
b)	Mrs.Sharda Relan					
c)	Mrs.Mala Relan					
d)	Mrs.Ritu Relan					
e)	Ms Aashita Relan					
f)	Mr.Aashim Relan					
g)	Mr.Rishabh Relan					
h)	Mr.Pranav Relan					
	i) Mr.Ayush Relan					
a)	Sharda Enterprises	Enterprises over which Key Managerial Personnel are able to Exercise significant				
b)	N.D.Relan (HUF)	influence (Associate Concern)				
c)	Ajay Relan (HUF)	sories (Associate Soriesini)				
d)	Rohit Relan (HUF)					
e)	A.N.I Hospitality LLP					

Nature of	Associate	Associate Concern	Key Management	Relatives of Key
Transactions Transactions	Companies		Personnel	Managerial Concern
Sales	1,931,697,569	-	-	-
Sales	(1,850,189,982)	(-)	(-)	(-)
Loans taken	-	-	27,050,000	34,400,000
Loans taken	(-)	(-)	(79,281,575)	(83,730,000)
Loan repaid	-	-	23,700,000	15,650,000
Loan repaid	(-)	(-)	(45,511,575)	(34,500,000)
Interest paid on loans	-	-	18,570,135	22,068,374
interest para en rearre	(-)	(-)	(11,853,853)	(14,141,226)
Rent paid		13,200,000	. .	
r torit para	(-)	(13,521,004)	(-)	(-)
Remuneration paid		.5	31,445,567	4,481,631
rtemaneration para	(-)	(-)	(28,233,330)	(4,194,554)
Dividend Received	7,200,000		. .	
2	(5,400,000)	(-)	(-)	(-)
Dividend Paid		936,000	12,983,980	32,580,180
	(-)	(936,000)	(12,983,980)	(32,580,180)
Sale of Investments		, 7	-	, 7, 1
	(12,665)	(-)	(-)	(-)
Sale of Fixed Assets	50.166.483.3	-	-	-
Sale of Fixed Assets	(21,540,837)	(-)	(-)	(-)
Advance received	68,900,000	-	-	-
against supply	(20,000,000)	(-)	(-)	(-)
Advance	43,174,617	-	-	-
Advance adjusted	(24,000,000)	(-)	(-)	(-)
Net Outstanding	30,488,871	-	165,850,000	198,450,000
Balance Payable /	(-54,112,369)	(-)	(162,500,000)	(179,700,000)
(Receivable) as on		.,		
31.03.12				

Note: Figures in brackets indicate previous year's figures.

NOTE 29: EARNINGS PER SHARE

The numerators and denominators used to calculate the Earnings per Share:

Particulars	2011-12	2010-11
Profit/(Loss) attributable to Equity Shareholders (Rs.)- (A)	285,024,026	242,600,228
Basic/Weighted average number of Equity shares outstanding during the year - (B)	5,946,326	5,946,326
Nominal Value of Equity Shares (Rs.)	10	10
Basic/Diluted earnings per share (Rs.) - (A/B)	47.93	40.80



			Figures for the year ended March 31, 2012	Figures for the year ended March 31, 2011
NO	TE 30): CONTINGENT LIABILITIES AND COMMITMENTS		
1.	Con	itingent liabilities		
	(a)	Claims against the company not acknowledged as debts		
	-	Disputed State Tax Matters*	227,265	227,265
	-	Disputed Excise Matters**	44,224,378	48,169,794
	-	Disputed Service Tax Matters***	1,106,897	1,106,897
	-	Disputed Income Tax Matters****	9,204,855	-
	(b)	Other money for which the company is contingently liable*****	120,440,953	135,124,476
2.	Con	nmitments		
	(a)	Estimated amount of contracts remaining to be executed on capital account and not provided for in the Accounts, Net of Advance	63,411,603	86,828,717
		Total	238,615,951	271,457,149

^{*} Entry Tax of Rs. 227,265/- (March 31, 2011: Rs. 227,265/-)for Financial Year 2000-01, 2001-02 and 2002-03 against which the company has filed an appeal before Appelate Authority UP Trade Tax.

Another matter related to Cenvat Credit of Rs. 224,378/- (March 31, 2011: NIL) under Cenvat Credit Rules is pending before the Appelate Authority of LTU Delhi.

- *** Service Tax of Rs. 1,106,897/- (March 31, 2011: Rs. 1,106,897/-) under Service Tax Rules which is pending before the Custom, Excise and Service Tax Appelate Tribunal, Delhi
- **** Income Tax demand of Rs. 5,432,553/- (March 31, 2011: NIL) for Asst. year 2009-10 and Rs. 3,772,302/- (March 31, 2011: Nil) for Asst. year 2004-05 under the Income Tax Act, is pending before the Commissioner of Income Tax LTU (Appeals), Delhi.
- ***** Foreign Letters of Credit of Rs. 120,440,953/- (March 31, 2011: Rs. 135,124,476/-)
- **NOTE 31**: In the opinion of the Board, the current assets, loans and advances are approximate of the value stated if realised in the ordinary course of business. The provision for all known liabilities are adequate and not in excess of the amount reasonably necessary
- NOTE 32: The balances of debtors, creditors and loans and advances are awaiting confirmation.

NOTE 33: ALIGNMENT OF ACCOUNTING POLICY FOR CONSOLIDATION

In case of Bharat Seats Ltd an associate concern, depreciation on assets purchased after 1st April, 2005 has been provided on the Straight Line Method as per the rates of presceibed under Schedule XIV of the Companies Act, 1956 which is inconsistence with the Written Down Value Method of depreciation used in case of parent and other subsidiaries. However it is impractical therefore adjustment for the same has not been made in the consolidated financial statement.

NOTE 34:Till the year ended 31 March, 2011, the company was using pre-revised schedule VI to the Companies Act, 1956, for preparation and presentation of its financial statements. During the year ended 31 March, 2012,

the revised schedule VI notified under the Companies Act, 1956, has become applicable to the company. The company has reclassified previous year figures to conform to this year's classification.

For **S.R. DINODIA & CO.**, CHARTERED ACCOUNTANTS REGN NO. 001478N For and on Behalf of the Board of Directors

(SANDEEP DINODIA) PARTNER M.NO. 083689 (NITIN VISHNOI)
Company Secretary

(PRADEEP RASTOGI)
President-Legal &CFO

(N. D. RELAN) Chairman

PLACE: New Delhi DATED: 27th July, 2012 (D.A. AGGARWAL) Sr. Vice President (F& A) (AJAY RELAN)
Managing Director

^{**} Excise duty of Rs. 44,000,000/- (March 31, 2011: Rs. 44,000,000/-) under the Central Excise Rules, which is pending before the Custom, Central Excise & Service Tax Appelate Tribunal, Delhi. However, the company has filed the Writ petition against this issue before Bombay High Court which has been decided in favour of the company.

To the Members,

Your Directors are pleased to present their Seventh Annual Report together with the Audited Accounts of the Company for the year ended 31st March, 2012.

1. OPERATIONS

Since, during the period under the review, your Company has not carryout any business activity and hence, the Company could not generate any income from operations.

However, the Board of Directors at their meeting held on 24th October' 2011 approved the scheme of amalgamation of the Company with Sharda Motor Industries Limited, and the Hon'ble High Court of Delhi has also approved the said Scheme of Amalgamation on 25th July, 2012 with term and conditions as laid down in the Scheme of Amalgamation.

2. FINANCIAL RESULTS

(Rs. In Lacs)

Particulars	Year ended 31.03.2012	Year ended 31.03.2011
Other income	2.39	.005
Total Revenue	2.39	.005
Expenses	0.16	0.10
Total Expenses	0.16	0.10
Less:		
 Current Tax 	0.70	-
 Deferred Tax 	-	(124.84)
 Tax Adjustment for 	earlier Year 20.23	-
Profit/ (Loss) after tax	(18.70)	124.75

3. DIVIDEND

Your director has not recommended any dividend during the period review.

4. DIRECTORS

In accordance with the provisions of the Companies Act, 1956 and the Articles of Association of the Company, Shri Ajay Relan Director and Shri Udayan Banerjee, whole time Director of the Company retire by rotation and being eligible offer himself for reappointment at the ensuing Annual General Meeting.

5. PARTICULARS OF EMPLOYEES UNDER SECTION 217(2A) OF THE COMPANIES ACT, 1956.

The Company has no employee whose – (i) if employed through the financial year, was receipt of remuneration in aggregate, more than Rs. 60 Lacs or (ii) if employed for a part of the year the financial year, was in receipt of remuneration in aggregate, more than Rs.5 lacs per month. Hence information required to be given in pursuant to the provision of the Section 217 (2A) of the Companies Act, 1956, read with companies (Particulars of employees) Rules, 1975, it is not applicable hence not attached.

6. CONSERVATION OF ENERGY, TECHNOLOGY ABSORPTION, FOREIGN EXCHANGE EARNINGS AND OUTGO

Since, during the period under review the Company has not carryout any manufacturing activity, hence particulars relating to Conservation of energy and technology absorption stipulated in the Companies (Disclosure of particulars in the Report of the Board of Directors) Rules, 1988 it is not applicable hence not attached.

During the period under review, the Company has not made any export. Thus the Company has neither earned nor spent any foreign exchange.

7. DIRECTORS' RESPONSIBILITY STATEMENT

Pursuant to Section 217(2AA) of the Companies Act, 1956, with respect to Directors' Responsibility Statement, it is hereby confirmed that:

- (I) In the preparation of the annual accounts, the applicable accounting standards have been followed;
- (II) Appropriate accounting policies have been selected and applied consistently and judgments and estimates made are reasonable and prudent so as to give a true and fair view of the state of affairs of the Company as at 30th September, 2006 and of the profit of the Company for the period ended on that date;
- (III) Proper and sufficient care has been taken for the maintenance of adequate accounting records in accordance with the provisions of the Companies Act, 1956 for safeguarding the assets of the Company and for preventing and detecting fraud and other irregularities; and
- (IV) The annual accounts have been prepared on a "going concern" basis.

8. FIXED DEPOSITS

The Company has not accepted any fixed deposits from the public during the period under review and has nil fixed deposits outstanding.

9. STATUTORY AUDITORS

Messrs. S. R. Dinodia & Co., Chartered Accountants, Statutory Auditors of the Company, hold office until the conclusion of the forthcoming Annual General Meeting and being eligible offer themselves for re-appointment, and the Company has received letter from them to the effect that their appointment if made, would be in conformity with the provisions of Section 224(1B) of the Companies Act, 1956.

10. INDUSTRIAL RELATIONS

Cordial relation prevailed in the plant during the period under review.

11. ACKNOWLEDGEMENT

The Directors place on record their grateful appreciation for the valuable assistance and co-operation extended to the Company from Canara Bank ABN Amro Bank, Citi Bank and State Bank of India. Yours Directors look forward to the future with confidence.

By order of the Board

For Sharda Sejong Auto Components (India) Ltd

Dated : 27th July' 2012

Place : New Delhi

N. D. RELAN
(Chairman)

(Director)

AUDITOR'S REPORT

To the Shareholders of

M/s SHARDA SEJONG AUTO COMPONENTS (INDIA) LIMITED

We have audited the attached Balance sheet of M/S SHARDA SEJONG AUTO COMPONENTS (INDIA) LIMITED, as at 31st March 2012 and the Statement of Profit & Loss Account and Cash Flow Statement for the year ended on that date annexed thereto. These financial statements are the responsibility of the Company's Management. Our responsibility is to express an opinion on these financial statements based on our audit.

We conducted our audit in accordance with auditing standards generally accepted in India. Those Standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audit provides a reasonable basis for our opinion.

As required by the Companies (Auditor's Report) Order, 2003 (as amended by the Companies (Auditor's Report) (Amendment) Order, 2004) issued by the Central Government of India, in terms of Sub Section (4A) of Section 227 of the Companies Act, 1956, we enclose in the Annexure a statement on the matters specified in the paragraphs 4 and 5 of the said order.

Further to our comments in the annexure referred to above, we report that:

- a) We have obtained all the information and explanations, which to the best of our knowledge and belief were necessary for the purpose of our audit.
- b) In our opinion, proper books of account as required by law have been kept by the company so far as appears from our examination of those books.
- c) The Company's Balance sheet, Statement of Profit & Loss Account and Cash Flow Statement dealt with by this report are in agreement with the books of account.
- d) In our opinion, the Balance Sheet, Statement of Profit and Loss Account and Cash Flow Statement dealt with by this report comply with the accounting standards referred to in sub section (3C) of Section 211 of the Companies Act, 1956.
- e) On the basis of written representations received from the directors as on 31st March, 2012 and taken on record by the Board of Directors, we report that none of the directors is disqualified as on 31st March, 2012 from being appointed as director in term of clause (g) of sub-section (1) of section 274 of the Companies Act, 1956.
- f) In our opinion and to the best of our information and according to the explanations given to us, the said accounts give the information required by the Companies Act, 1956 in the manner so required and give a true and fair view in conformity with the accounting principles generally accepted in India:
 - i) in the case of the Balance Sheet, of the state of affairs of the Company as at 31st March, 2012;
 - ii) in the case of the Statement of Profit & Loss Account, of the Profit for the year ended on that date; and
 - iii) in the case of cash flow statement, of the cash flow for the year ended on that date.

For S. R. DINODIA & CO., CHARTERED ACCOUNTANTS, (REGN. NO.001478N)

(SANDEEP DINODIA)
PARTNER
M.NO. 083689

PLACE: New Delhi
DATED: 27th July, 2012

ANNEXURE TO THE AUDITORS' REPORT

(Referred to in paragraph 3 of our audit report of even date)

- i) The Company does not have any fixed asset during the year. Hence Clause 1(a) to (c) is not applicable.
- ii) The Company does not have any Inventories during the year. Hence Clause 2(a) to (c) is not applicable
- iii) (a) According to information and explanation given to us, the Company has not granted any loans to Companies, firms or other parties covered in the register maintained u/s 301 of the Companies Act, 1956 during the year.
 - (b) According to information and explanation given to us, the Company has not taken unsecured loans from parties entered in the register maintained u/s 301 of the Companies Act, 1956 during the year and the year
- iv) In our opinion and according to the information and explanations given to us, there is an adequate internal control system commensurate with the size of the Company and the nature of its business with regard to the purchase of inventory, fixed assets, sales of goods and services. According to the information and explanations given to us, we have neither come across nor have been informed of any continuing failure to correct major weaknesses in the aforesaid internal control systems.
- v) (a) Based on the audit procedures applied by us and according to the information and explanations given to us, we are of
 opinion that the particulars of contracts or arrangements that need to be entered into a register maintained under section
 301 of the Companies Act, 1956 have been so entered.
 - (b) In our opinion and according to explanation given to us, transactions made in pursuance of contracts and arrangements entered in the register maintained under Section 301 of the Companies Act, 1956 and exceeding the value of Rs. Five Lakhs in respect of any party during the year have been made at prices which are reasonable having regard to the prevalent market prices at the relevant time.
- vi) The Company has not accepted any deposits during the year from the public as defined in section 58A and 58AA or any other relevant provisions of the Companies Act, 1956 and the rules framed there under.
- vii) In our opinion, the Company has an internal audit system commensurate with its size and nature of its business.
- viii) During the year the company has not produced any goods hence this clause is not applicable.
- (ix) (a) According to the information and explanations given to us and the records of the company examined by us, in our opinion, the Company is regular in depositing with appropriate authorities the undisputed statutory dues including Provident Fund, Investor Education and Protection Fund, Employees' State insurance, income tax, sales tax, wealth tax, service tax, customs duty, excise duty, cess and other material statutory dues as applicable to it. There was no undisputed amount outstanding at the year end for a year more than six months from the date they become payable.
 - (b) According to the information and explanations given to us and the records of the Company examined by us, the particulars of dues of sales tax, income tax, custom duty, wealth tax, service tax, excise duty and cess, which have not been deposited on account of any dispute, are NIL.
- x) The Company does not have accumulated losses as at 31st March 2012 and not incurred cash losses during the year, however company has incurred cash losses in the immediately preceding financial year.
- xi) On the basis of information and explanation provided by the management, the Company has not made any default in the repayment of dues to the financial institutions and banks. During the year, the Company has not availed any loan from the debenture holders.
- xii) The Company has not granted any loans and advances on the basis of security by way of pledge of shares, debentures and other securities, during the year under audit.
- xiii) In our opinion considering the nature of activities carried on by the company during the year, the provision of any special statue applicable to chit fund / nidhi / mutual benefit fund/societies are not applicable to it.

Sharda Sejong Auto Components (India) Ltd.

ANNEXURE TO THE AUDITOR'S REPORT

- xiv) The company is not dealing or trading in shares, securities, debentures and other investments.
- xv) On the basis of information and explanation provided, the Company has not given guarantee for loans taken by other from the bank during the year
- xvi) On the basis of records available and information and explanation given to us, the company has not taken any term loan during the year.
- xvii) On the basis of information and explanation given to us and an overall examination of the balance sheet, we report that no funds raised on short-term basis have been used for long-term investments by the Company.
- xviii) According to information and explanation given to us, during the year. The Company has not made any preferential allotment of shares to parties and companies covered in the register maintained under section 301 of the Companies Act, 1956.
- xix) The Company has not issued any debentures during the year.
- xx) The Company has not raised any money by public issues during the year.
- xxi) To the best of our knowledge and belief and according to the information and explanations given to us, no fraud on or by the Company was noticed or reported during the year.

For S. R. DINODIA & CO., CHARTERED ACCOUNTANTS, (REGN. NO.001478N)

(SANDEEP DINODIA)
PARTNER
M.NO. 083689

PLACE: New Delhi
DATED: 27th July, 2012

Balance Sheet as at March 31, 2012

Particulars	Note No	As At March 31, 2012	As At March 31, 2011
EQUITY AND LIABILITIES			
Shareholders' funds			
Share capital	3	200,500,000	200,500,000
Reserves and surplus	4	44,846,712	46,717,156
	_	245,346,712	247,217,156
Other current liabilities	5	21,236	10,000
		21,236	10,000
	_	245,367,948	247,227,156
ASSETS			
Non-Current Assets			
Long-term loans and advances	6	1,723,191	214,712,059
	_	1,723,191	214,712,059
Current assets			
Cash and bank balances	7	1,799,189	107,817
Short-term loans and advances	6	241,845,569	32,407,280
	_	243,644,757	32,515,097
		245,367,948	247,227,156
Summary of significant accounting policies	2	-	-
The accompanying notes are an integral part of the finan	cial statements		

As per our Audit Report of even date attached For **S.R. DINODIA & CO.**, CHARTERED ACCOUNTANTS REGN NO. 001478N

For and on Behalf of the Board of Directors

(SANDEEP DINODIA) PARTNER M.NO. 083689 (UDYAN BANERJEE) Executive Director (N. D. RELAN) Chairman (AJAY RELAN)
Director

PLACE: New Delhi DATED: 27th July' 2012 Statement of profit and loss for the year ended March 31, 2012

				(Amount in Rs.)
PARTICULARS		Note No.	For the year ended on March 31, 2012	For the year ended on March 31, 2011
Other income		8	239,080	570
Total Revenue		-	239,080	570
Expenses:				
Other expenses		9	16,012	10,000
Total expenses		-	16,012	10,000
Profit before tax			223,068	(9,430)
Tax expense:				
Current Tax Deferred Tax			70,000	- (12,484,578)
Tax adjustment for earlier year			2,023,512	(12,404,576)
Profit for the period from contin	nuing operations (IX-X)		(1,870,444)	12,475,148
Profit after tax/Profit for the	year	_	(1,870,444)	12,475,148
Earnings per equity share:		10		
(a) Basic			(0.09)	0.62
(b) Diluted			(0.09)	0.62
Summary of significant accour	= :	2		
The accompanying notes are a	an integral part of the financial state	ements		
As per our Audit Report of eve	n date attached			
For S.R. DINODIA & CO. , CHARTERED ACCOUNTANT REGN NO. 001478N	TS .			For and on Behalf of the Board of Directors
(SANDEEP DINODIA) PARTNER M.NO. 083689	(UDYAN BANERJEE) Executive Director		(N. D. RELAN) Chairman	(AJAY RELAN) Director
PLACE: New Delhi DATED: 27th July' 2012				

Cash Flow Statements for the year ended March 31, 2012

	PARTICULARS		Ear the year	(Amount in Rs.)
	PARTICULARS		For the year ended on	For the year ended on
			March 31, 2012	March 31, 2011
Α.	CASH FLOW FROM OP	PERATING ACTIVITIES		
	Net profit before tax and	extraordinary items	223,068	(9,430)
	Adjustment for :			
	Interest/Dividend/ Rent		(137,671)	(570)
	Operating Profit before	e working Capital changes	85,398	(10,000)
	Adjustment for :			
	Trade & other receivable	es	-	371,419,160
	Decrease / (Increase) in	Advances and other current assets	1,470,830	(126,531,986)
	Inventories		-	98,281,111
	warranty Claims		-	(17,861,001)
	Trade Payables & Provis	sions	11,236	(177,734,973)
			1,482,066	147,572,311
	Cash Generated from o	operations	1,567,464	147,562,311
	Direct Taxes Paid		(13,763)	(19,191)
	Net Cash from Operati	na Activities	1,553,701	147,543,120
	•			· · ·
В.	CASH FLOW FROM INV	ESTING ACTIVITIES		
	Sale of fixed assets		-	409,873,642
	Interest received		137,671	570
	Net Cash from investing	activities	137,671	409,874,212
	3			,
C.	CASH FLOW FROM FIN	IANCING ACTIVITIES		
	Repayment of borrowing	I	<u>-</u>	(569,193,665)
	Net cash used in finan	cing activities		(569,193,665)
	Net increase//decrease)	in cash and cash equivalents	1,691,371	(11,776,333)
	Cash and cash equivale		107,817	11,884,150
	Cash and cash equival		1,799,188	107,817
	Cash & Cash Equivale	nts include :		
	Cash in hand		-	358
	Balances with Schedu	iled Banks		
	- In Current Account		66,687	98,866
	- In Deposit Account		1,732,502	8,593
			1,799,189	107,817
	per our seperate report	of even date attached		Can and an Dahalf of
СН	S.R. DINODIA & CO., ARTERED ACCOUNTAN GN NO. 001478N	TS		For and on Behalf of the Board of Directors
•	ANDEEP DINODIA)	(UDYAN BANERJEE) Executive Director	(N. D. RELAN) Chairman	(AJAY RELAN)
	RTNER NO. 083689	Executive Director	Gnallillati	Director
	ACE: New Delhi			

Notes to financial statements for the year ended March 31, 2012

Note 1: Corporate Information

Sharda Sejong Auto Components (India) Ltd. Is a wholly-owned subsidiary of Sharda Motor Industries Limited having its plant located at Chennai. The Company is engaged in the manufectuer and supply of automotive components and all of its products to Hyundai Motors India limited.

Note 2: Significant accounting policies

a) Basis of prepration

The financial statements have been prepared and presented under the historical cost convention on the accrual basis of accounting and comply with the Accounting Standards as specified in the Companies (Accounting Standards) Rules, 2006, other pronouncements of the Institute of Chartered Accountants of India (ICAI) and the relevant provisions of the Companies Act,1956

b) Use of Estimates

The preparation of financial statements is in conformity with generally accepted accounting principles. It requires making of estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of financial statements and reported amounts of revenues and expenses during the reporting year. Difference between the actual results and estimates are recognized in the year in which the results are known/materialized.

c) Revenue Recognition

Interest Income is accounted for on time proportional basis. Dividend income is recognized when the right to receive the Dividend is established.

d) Cash Flow Statement

The cash flow statement has been prepared under indirect method as set out in Accounting Standard –3 on "Cash Flow Statement".

e) Earnings per share

Basic earnings per share are calculated by dividing the net profit or loss for the period attributable to equity shareholders by the weighted average number of equity shares outstanding during the period.

For the purpose of calculating Diluted Earnings per share, the net profit or loss for the period attributable to equity shareholders and the weighted average number of shares outstanding during the period are adjusted for the effects of all dilutive potential equity shares.

f) Taxes On Income

Tax expense comprises current . Current income tax is measured at the amount expected to be paid to the tax authorities in accordance with the Income Tax Act, 1961 enacted in India and tax laws prevailing in the respective tax jurisdictions where the company operates. The tax rates and tax laws used to compute the amount are those that are enacted or substantively enacted, at the reporting date. Current income tax relating to items recognized directly in equity and not in the statement of profit and loss.

Note 3: Share Capital

	(Amount in R		
	As At March 31, 2012	As At March 31, 2011	
Authorised		<u> </u>	
25,000,000 (March 31, 2011: 25,000,000) Equity Shares of Rs. 10/- each	25,000,000	25,000,000	
	25,000,000	25,000,000	
Issued, Subscribed & Paid-up			
20,050,000 (March 31, 2011: 20,050,000) Equity Shares of Rs. 10/- each fully paid up	200,500,000	200,500,000	
Total issued ,subscribed and paid up share capital	200,500,000	200,500,000	

a) Reconciliation of Share outstanding as at the beginning and as at the end of year

				(Amount in Rs.)
	March 31,	2012	March 31,	2011
Equity Shares	No. of Shares	Amount	No. of Shares	Amount
(i)At the begning of the year	20,050,000	200,500,000	20,050,000	200,500,000
(ii) Add:- Addition during the year	-	-	-	-
(iii) Less:- Buy back during the year	-	-	-	-
(iv) Outstanding at the end of the year	20,050,000	200,500,000	20,050,000	200,500,000

b) Terms/right attached to Equity Shares

"The company has only one class of equity shares having a par value of `10 per share. Each holder of equity shares is entitled to one vote per share. The company declares and pays dividends in Indian rupees. The dividend proposed by the Board of Directors is subject to the approval of the shareholders in the ensuing Annual General Meeting. In the event of liquidation of the company, the holders of equity shares will be entitled to receive remaining assets of the company, after distribution of all preferential amounts. The distribution will be in proportion to the number of equity shares held by the shareholders.

c) Details of shares in the company held by each shareholder holding more than 5 percent shares

				(Amount in Rs.)
	March 3	31, 2012	March 31	I, 2011
	No. of Shares	% of Holding	No. of Shares	% of Holding
(i) Sharda Motor Industries Ltd.	20,050,000.00	100%	20,050,000	100%
Note 4: Reserves and Surplus				
				(Amount in Rs)
			As At March 31, 2012	As At March 31, 2011
Surplus / Profit & Loss Account				
(a) Balances as per last financial staten	nent		46,717,156	34,242,008
(b) Add:- Addition during the year				
Balance of Profit & Loss Account			(1,870,444)	12,475,148
(c) Less:- Deletion / Utilise during the ye	ear			
(i) Proposed Dividend on Equ 31, 2011: Nil)	ity Shares (amount	per share Nil (March	-	-
(ii) Dividend Distribution Tax or	n Proposed Dividend	1	-	-
(iii) Transfer to any Reserves			-	-
(d) Closing Balance			44,846,712	46,717,156
Total Reserves & Surplus			44,846,712	46,717,156
Note 5: Other Current Liabilities		•		
Other Liabilities				
Other Liabilities			21,236	10,000
TDS Payable			-	-
			21,236	10,000
			21,236	10,000

- a) The above does not includes any amount due to be transferred to investor education & protection fund.
- b) Pursuant to amendments to Schedule VI to Companies Act, 1956 vide notification number GSR 719 (E) dated November 16, 2007, there are no amount due as of March 31, 2012 due to micro, small & medium enterprises as defined in Industries (Development and Regulation) Act, 1951, hence it has not been disclosed in the books of the company (Previous Year Rs. Nil). Further no interest during the year have been paid or payable under the terms of MSMED Act' 2006

Note 6: Loans and Advances (Amount in Rs)

-	Non-c	urrent	Curr	ent
(Unsecured considered good unless stated otherwise)	March 31, 2012	March 31, 2011	March 31, 2012	March 31, 2011
Advance recoverable in cash or in kind for value to be received				
Due from Holding Company	-	212,988,868	212,988,868	-
Other loans and advances				
Advance Tax [net of provisions of Rs 30,58,191 (P.Y. 1,64,88,191)]	-	-	28,856,700	32,407,280
- Mat Credit Entitlement	1,723,191	1,723,191	-	-
-	1,723,191	214,712,059	241,845,568	32,407,280
-				

Note 7: Cash and Bank Balances				
-	Non- o	urrent	Curr	ent
	March 31, 2012	March 31, 2011	March 31, 2012	March 31, 2011
Cash and cash equivalents				
Balances with Banks:-				
On Current Account	-	-	66,687	98,866
Cash-on-hand	-	-	-	358
Deposits with original maturity for less than 3 months			1,732,502	8,593
-		_	1,799,189	107,817
Notes profit & Loss Account				
				(Amount in Rs)
			For the year ended	For the year ended
			March 31, 2012	March 31, 2011
Note 8: Other Income				
Interest Income				
On Bank deposits			137,670	570
On Long- term investments			-	-
Others			95,500	-
Miscellaneous receipt			5,910	-
			239,080	570
Note 9:Other Expenses				
Rates & Taxes			500	-
Payment to auditor (Refer details below)			11,236	10,000
Legal & Professional Expenses			4,000	-
Bank Charges			276	-
			16,012	10,000
d) Payment to the Auditor:				
As Auditors				
- Audit Fee			11,236	10,000
-Tax Audit Fee -Limited Review			-	-
In other capacity			-	-
-Taxation Matters			_	_
-Management Services			_	-
Reimbursement of expenses			-	-
			11,236	10,000
Note 10 : Earning per share (EPS) The following reflects the profit and share of	data used in the b	asic and diluted EP	S	
computations:			// 0 7 0 // 0	40.4== 4.5=
Profit after Tax (Rs.)			(1,870,444)	12,475,148
Weighted average equity shares (No.) Nominal Value Per Share (Rs.)			20,050,000 10.00	20,050,000 10.00
Earning per share Basic/Diluted (Rs.)			(0.09)	0.62
_ag por orial o basis/bilated (1 to.)			(0.00)	0.02

Note 11 : Related Party disclosures

(a) List of related parties and relationships

	i)	Sharda Motor Industries Limited	Holding Company
ĺ	ii)	Udyan Banerjee (Executive Director)	Key Managerial Person

(b) Transactions during the year with related parties:

			(Amount in Rs)
S. No.	nature of Transaction	Holding c	ompany
		Current Year	Previous year
1	transferred of Sipcot unit's business	-	782,182,533
2	Net Outstanding balance payable/ (Receivable) as on 31.03.2012	(212,988,868)	(212,988,868)

Note 12:

Till the year ended 31 March, 2011, the company was using pre-revised schedule VI to the Companies Act, 1956, for preparation and presentation of its financial statements. During the year ended 31 March, 2012, the revised schedule VI notified under the Companies Act, 1956, has become applicable to the company. The company has reclassified previous year figures to conform to this year's classification.

Balance Sheet Abstract and Company's General Business Profile

I.	Registration Details															
	Registration No.	U 3 4	3 0 0 0	L 2	0 0) 5 P	L	C 1	4	1 2	1	4				
	State Code	5 5														
	Balance Sheet Date	3 1	0 3	2 0	1	2										
		Day	Month	Yea	r											
II.	Capital Raised during the	e year (Aı	mount in R	s. Tho	usa	nds)										
	Public Issue							R	ight	Iss	ue					
	NIL								N	ΙL						
	Bonus Issue						F	riva	te P	lace	eme	nt				
	NIL								N	ΙL						
III.	Capital Raised during the	year (Amo	unt in Rs.	Thousa	nds	s)										
	Total Liabilities							To	tal A	4ss	ets					
	2 4 5 3 6 7							2	4	5 3	6	7				
	Source of Funds															
	Paid-Up Capital						R	eser	ves	& S	Surp	lus				
	2 0 0 5 0 0								4	4 8	4	6				
	Secured Loans						L	Jnse	cure	ed I	Loai	าร				
	N I L								N	ΙL						
	Application of Funds															
	Net Fixed Assets*							In	vest	me	nts					
	N I L								N	ΙL						
	Net Current Assets						Ν	1isc.	Ex	pen	ditu	re				
	NIL								N	I L						
	Deferred Tax Assets															
	NIL															
	* Includes Capital Advan															
IV.	Performance of Company	/ (Amount	in Rs. T	housar	nd)											
	Turnover / Inco							_	Tota	al E	хре					
		9										1	6			
	+ - Profit/Loss Before	e Tax				+ -		Р	rofit	/Los	ss A	fter	Tax	(
	✓ 22				[✓					1	3 7	0			
	Please tick Appropriate t	oox (+) for	r Profit (-)	for lo	SS											
	+ - Earning per Share	in Rs.							Div	-	nd r		%			
	00.09									Ν						
V.	Generic Names of Three	Principal	Products	/Servic	es	of Co	omp	any	(As	ре	er m	one	tary	tei	ms)	
	Item Code No. (ITC Cod	le) 8	7 0 8	9 2	2 (0 0										
	Product	E	X H A	U	3 _	Т .	S	Υ	S	Т	Е	М				
	Description	F	OR	ΑΙ	J -	ТО	М	0	В	ı	L	Е	S			Ť

For and on Behalf of the Board of Directors

(N. D. RELAN) Chairman (AJAY RELAN)
DIRECTOR

PLACE: NEW DELHI DATED: 27th July' 2012

(UDYAN BANERJEE) EXECUTIVE DIRECTOR

Notes	
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E-COMMUNICATION REGISTERATION FORM

То

Sharda Motor Industries Limited D – 188, Okhla Industrial Area, Phase - I
New Delhi – 110020

Dear Sir/Madam,

RE: Green Initiative in Corporate Governance

I agree to receive all communication from the Company in electronic mode. Please register my e-mail id in your records for sending communication through e-mail.

Folio No.	:
DP ID	:
Client ID	:
PAN	:
Name of 1st Registered Holder	:
Name of Joint Holder(s)	:
Registered Address	
E-mail ID	:
Alternate E-mail ID	·
Date:	Signature of the first holder :

IMPORTANT NOTES:

- 1) On registration, all the communication will be sent to the e-mail ID registered in the folio/DP ID & Client ID.
- 2) Shareholders are requested to keep company informed as and when there is any change in the e-mail address. Unless the email Id given above is changed by you by sending another communication in writing, the company will continue to send the notices/documents to you on the above mentioned email ID.



SHARDA MOTOR INDUSTRIES LTD.

D-188, Okhla Industrial Area, Phase-I, New Delhi-110020

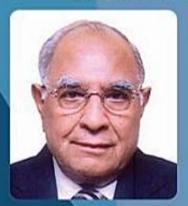
PROXY

	0f
	being a member/members of M/s SHARDA
or	failing him / her
	th Annual General Meeting of the Company to be held on 12:30 P.M. and any adjournment thereof.
Signed this	day of2012
Signature of shareholder	Affix a
Folio NoNo. of	Shares held Stamp
Address	
Notes: 1. The Proxy need not be a member.	
-	y stamped and executed by the member and should reach least 48 hours before the time of the meeting.
	CUT HERE — — — — — — —
SHARDA MO	TOR INDUSTRIES LTD.
SHARDA MO	egistered Office
	ıl Area, Phase-I, New Delhi-110020
	ENDANCE SLIP seneral Meeting - 12th September' 2012
	Regd. Folio No
I certify that I am a registered shareholder/prox	xy for the registered shareholder of the Company.
	eventh Annual General Meeting of the Company at Habitat :30 P.M. on Wednesday the 12th September' 2012.
Member's/Proxy's name in BLOCK letters	Member's/Proxy's Signature
Note: Please fill in this attendance slip and har	nd it over at the ENTRANCE OF THE MEETING HALL.

IF YOU BELIEVE IN IT, YOU CAN ACHIEVE IT.

TEAM SMIL

BOARD OF DIRECTORS



N. D. RELAN Chairman



AJAY RELAN Managing Director



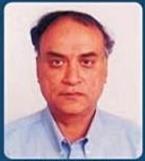
SHARDA RELAN Director



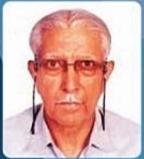
ROHIT RELAN Director



R. P. CHOWDHRY



O. P. KHAITAN Director



G. L. TANDON Director



PROF. ASHOK KUMAR BHATTACHARYA Director



KISHAN N. PARIKH Director



UDAYAN BANERJEE Executive Director

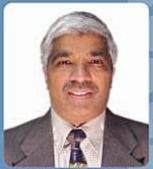
KEY EXECUTIVES



S. D. LEE President (CEO - Chennai Plant - I)



ANIL BADHWAR President



DR. SIVANAND RAJA DURAI (Head - R & D Centre)



BIRESWAR MITRA President (COO - Nashik Plant)



PRADEEP RASTOGI President - Legal & CFO



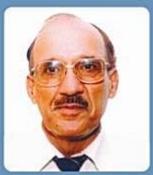
D. A. AGGARWAL Sr. Vice President (F&A)



NITIN VISHNOI Company Secretary



SUNG HO LEE Vice President (Chennai Plant-II)



Lt. Col. PREM GABA Vice President (Surajpur Plant)



RAMESH SAXENA Vice President (Gurgaon Plant)



RAKESH JAIN Vice President (Sanand Plant)



PRASHANT PATIL Vice President (Chakan Plant)



K. K. SHARMA Sr. General Manager Chennai Plant - I



A. K. CHATURVEDI Sr. General Manager (Taxation)



RAJESH MALIK Sr. General Manager (Haridwar Plant)



N. R. PILLAI General Manager (P & A / HR)



SHARDA MOTOR INDUSTRIES LIMITED REGISTERED OFFICE: D-188, OKHLA INDUSTRIAL AREA PHASE-I, NEW DELHI - 110 020