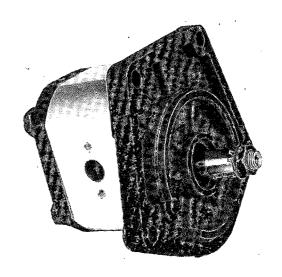


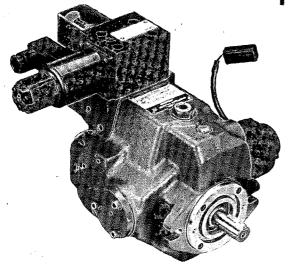
# Products Range

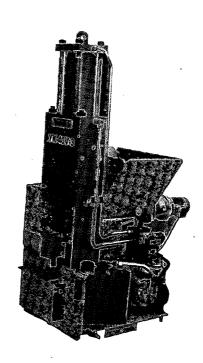














BOARD OF DIRECTORS

Mr Y MUKAIDE - Chairman

Mr Y SAKAKIBARA

Mr S YAMANOI

Mr R SRINIVASAN

Mr V BALAJI BHAT

CAPT. N S MOHANRAM

Dr. PREMCHANDER

Mr C P RANGACHAR - Managing Director

**COMPLIANCE OFFICER** 

Mr S ANTONY CRUZ

**BANKERS** 

STATE BANK OF INDIA

BANK OF TOKYO MITSUBISHI UFJ LTD.

MIZUHO CORPORATE BANK LTD.

**AUDITORS** 

M/S DELOITTE HASKINS & SELLS

**Chartered Accountants** 

REGISTERED OFFICE AND WORKS

P.B. No. 16

Whitefield Road

Whitefield, Bangalore-560 066

**FOUNDRY DIVISION** 

No. 16-C, Doddanekundi Industrial Area,

IInd phase, Mahadevapura,

**Bangalore - 560 048** 

SALES OFFICES

26, Community Centre

Mayapuri, New Delhi - 110 064

Indra Prastha, # 46A, Madan Mohan

Malaviya Sarani, Ground Floor,

Kolkata - 700 020

H-4, Ansa Indl. Premises

Co-op Society Limited

Saki Vihar Road, Sakinaka

Mumbai - 400 072

B-80, 2nd Cross, 1st Phase

Peenya Industrial Area,

Bangalore - 560 058.

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#### YUKEN INDIA LIMITED

YUKEN

**NOTICE** is hereby given that the Thirty Third Annual General Meeting of the members of Yuken India Limited will be held at Registered Office, P.B. 16, White Field Road, Bangalore 560 066 on Wednesday, the 26<sup>th</sup> August 2009 at10.00 A.M to transact the following business:

#### **ORDINARY BUSINESS:**

- 1. To consider and adopt the audited Balance Sheet as at March 31,2009, the Profit and Loss Account for the year ended on that date and the Reports of the Board of Directors and Auditors thereon.
- 2. To appoint a Director in place of Mr. R Srinivasan, who retires by rotation, but being eligible, offers him self for re-appointment.
- 3. To appoint a Director in place of Mr V Balaji Bhat, who retires by rotation, but being eligible, offers him self for re-appointment.
- 4. To appoint Auditors and to fix their remuneration.

"RESOLVED that M/s Deloitte Haskins & Sells, Chartered Accountants, the retiring auditors be and is hereby re-appointed as Auditors of the Company, to hold office from the conclusion of this Annual General Meeting until the conclusion of next Annual General Meeting of the Company on such remuneration as shall be fixed by the Board of Directors."

#### **SPECIAL BUSINESS:**

5. To consider and if thought fir, to pass with (or) without modification(s) the following Resolution as an ORDINARY RESOLUTION

RESOLVED that Mr S Yamanoi, in respect of whom the Company has received a notice in writing along with a deposit amount of Rs 500/- (Rupees Five Hundred only) from a member proposing his candidature for the office of Director under the provisions of section 257 of the Companies Act, 1956 and who is eligible for appointment to the office of Director, be and is hereby appointed as a Director of the Company.

6. To consider and if thought fit, to pass, with or without modification(s), the following resolution as a SPECIAL RESOLUTION:

"RESOLVED THAT pursuant to the provisions of Section 198 and 309 of the Companies Act, 1956 and other applicable provisions, if any, of the Companies Act, 1956 and subject to the approval of Central Government and the approval of the shareholders, approval be and is hereby accorded for appointment of Mr S Yamanoi as whole time Director of the Company with effect from 1st April 2009 on contractual basis, renewable at the end of every financial year subject to the condition that the gross remuneration including salary and all other perguisites shall not exceed Rs 1,50,000/- (Rupees One Lakh and Fifty Thousand Only) per month.

"FURTHER RESOLVED THAT in the event of absence or inadequacy of profits in any financial year, the remuneration payable to the whole time director Mr S Yamanoi shall not exceed Rs 150000/- (Rupees One Lakh and fifty thousand only) per month which include salary, perquisites and other benefits.

FURTHER RESOLVED that the Board of Directors is authorized to renew his contract at the end of each financial year.

"FURTHER RESOLVED THAT the Board of Directors of the company be and is hereby authorized to take all such actions as may be necessary, desirable (or) expedient to give effect to the above resolution."

REGISTERED OFFICE:

By order of the Board

PB 16, Whitefield Road

C P Rangachar

Whitefield

Managing Director.

Bangalore 560 066

Place: Bangalore Date: 20.06.2009



EXPLANATORY STATEMENT AS REQUIRED UNDER SECTION 173 (2) OF THE COMPANIES ACT 1956, IN RESPECT OF THE SPECIAL BUSINESS SET OUT IN THE NOTICE.

#### **ITEM NO: 6**

The Board of Directors, pursuant to section 260 of the Companies Act, 1956, appointed Mr.S. Yamanoi as an Additional Director of the company at its meeting held at 17<sup>th</sup> January 2009, who will hold office till the date of the ensuing Annual General Meeting. The Company has received a notice under section 257 of the Companies Act, 1956, from a member of the Company proposing Mr.S. Yamanoi's appointment to the office of director at the ensuing Annual General meeting.

• Except Mr S Yamanoi, no other director is interested in the resolution.

#### ITEM NO: 7

The Board of Directors of the Company appointed Mr S Yamanoi as a whole time director at its meeting held on 17<sup>th</sup> January 2009 for a period of one year with effect from 1<sup>st</sup> April 2009. The Remuneration Committee at its meeting held on 17<sup>th</sup> January 2009 has passed a resolution fixing the aforesaid remuneration. The Board of directors at its meeting held on 11<sup>th</sup> April 2009 approved and adopted the recommendation of the Remuneration Committee. The proposed remuneration is commensurate with the qualification and experience of Mr S Yamanoi and as per current market trend. Hence Special Resolution is placed before you which the Board of Directors recommend for adoption.

Except Mr S Yamanoi, no other director is interested in the resolution.

#### **NOTES**

- 1. A MEMBER ENTITLED TO ATTEND AND VOTE AT THE MEETING IS ENTITLED TO APPOINT A PROXY TO ATTEND AND VOTE ON POLL INSTEAD OF HIMSELF / HERSELF AND SUCH PROXY NEED NOT BE A MEMBER OF THE COMPANY.
- 2. The Instrument appointing proxy in order to be effective should be lodged at the Registered Office of the Company not later than 48 hours before the time fixed for the meeting.
- 3. The Register of Members and the Share Transfer Books of the Company will remain closed from 21/08/2009 to 26/08/2009 (both days inclusive) for determining the names of members eligible for dividend on equity shares, if declared at the meeting.
- 4. Shareholders seeking any information with regard to accounts are requested to write to the Company at least 15 days in advance from the date fixed for the Annual General Meeting to enable the Management to keep the information ready.
- 5. Members are requested to intimate to the Company any changes, if any, in their registered addresses at an early date.
- 6. An Explanatory Statement pursuant to section 173(2) of the Companies Act, 1956, relating to the Special Business to be transacted at the Meeting is annexed hereto.
- 7. Members are requested to bring their attendance slip along with their copy of Annual Report to the Meeting.
- 8. Under section 205A of the Companies Act, 1956, the amount of dividend remaining unpaid or unclaimed for a period of seven years from the date of payment is required to be transferred to the Investor Education and Protection Fund of the Central Government and under Section 205-C of the Companies

Act, 1956, no claim shall lie against the company or the said Fund, in respect of Individual amount/s which remained unclaimed or unpaid for a period of seven years from the date of payment, and no payment shall be made in respect of any such claims.

 Relevant documents referred to in the accompanying Notice are open for inspection by the members at the Registered Office of the Company on all working days between 11.00 am and 1.00 pm upto the date of the meeting.

Details of Directors seeking appointment /re-appointment at the forthcoming AGM.

| Particulars                                  | R Srinivasan  | V Balaji Bhat   | S Yamanoi   |
|--|---|---|---|
| Date of Birth                                | 10/09/1941  | 19/06/1964  | 23/10/1949  |
| Date of appointment /re-appointment          | 26/08/2009  | 26/08/2009  | 01/04/2009  |
| Qualifications                               | BE  | CA  | Graduate Engineer   |
| Expertise                                    | Well known Industrialist, has extensive experience in the Management of Industrial Enterprises, past Chairman of CII, Past President of Greater Mysore Chamber of Commerce & Indian Machine Tool manufacturers Association.                     | Well known Chartered A c c o u n t a n t , specialized in Mergers & Acquisitions, advisory services and International Taxation. | Well versed Hydraulic<br>Systems Engineer.<br>Handled International<br>Marketing Department.<br>Worked as a Systems<br>Engineer with Yuken in<br>early 1980s. |
| Directorships held in other public Companies | a) Ace Designers Limited, Bangalore b) Cholamandalam MS General Insurance Co Limited, Chennai c) Kirloskar Oil Engines Limited, Pune. d) Murugappa Morgan Thermal Ceramics Limited, Chennai e) Nettur Technical Training Foundation, Bangalore. | a) Subex Limited b) Subex Technologies Limited c) Natural Capsules Limited d) Indus Fila Limited                                | NIL   |

# YUKEN INDIA LIMITED

YUKEN

| Particulars                            | R Srinivasan  | V Balaji Bhat                           | S Yamanoi |
|--|---|---|-----------|
|  | f) TTK Healthcare<br>Limited, Chennai               |   |           |
|  | g) TTK Prestige<br>Limited, Bangalore.              |   | · ·       |
|  | h) Tube Investments<br>of India Limited,<br>Chennai |   |           |
|  | i) Sundaram<br>Fasteners Limited,<br>Chennai        |   |           |
|  | j) MindTree<br>Consulting Limited,<br>Bangalore.    |   |           |
|  | k) Sterling Abrasives<br>Limited.                   |   |           |
| Membership/                            | Chairman-Audit                                      | Chairman —Audit                         | NIL       |
| Chairmanship of                        | Committee   | Committee                               |           |
| commi -ttees of other public Companies | i)Sundaram<br>Fasteners Ltd                         | i) Subex Limited ii) Indus Fila Limited |           |
| (only Audit & shareholders/            | ii) Ace Designers Ltd                               |   |           |
| investor grievance committee           | iii) Cholamandalam<br>MS Gen Ins.Co                 |   |           |
| Committee                              | Ltd.Member- Audit<br>Committee                      |   |           |
|  | i) Tube Investments of India Ltd.                   |   |           |
|  | ii) TTK Prestige Ltd.                               | ·                                       |           |
|  | iii) Kirloskar Oil<br>Engines Ltd                   |   |           |
| ;                                      | iv) Mind Tree Consulting Ltd.                       |   |           |
| No of shares held in the Company       | . NIL   | NIL                                     | NIL       |

# **DIRECTORS' REPORT**

# TO THE MEMBERS

Your Directors are pleased to present the 33<sup>rd</sup> Annual Report of the Company together with the audited Accounts for the year ended 31<sup>st</sup> March 2009.

# FINANCIAL RESULTS

The Financial Performance of the Company for the financial year ended March 31, 2009 is summarized below:

(Rs in Lakhs)

| Particulars                                 | Year ended<br>31.03.2009              | Year ended<br>31.03.2008 |
|---|---------------------------------------|--------------------------|
| Total Income                                | 9916.33                               | 10,394.51                |
| Total Expenditure                           | 9141.74                               | 9095.31                  |
| Profit on Sale of Long term Investment      | <u>-</u>                              | 130.00                   |
| Profit before Interest, Depreciation & Tax  | 774.59                                | 1429.20                  |
| Interest                                    | 380.11                                | 261.70                   |
| Depreciation                                | 243.52                                | 207.01                   |
| Profit Before Tax                           | 150.96                                | 960.49                   |
| Provision for Taxation(Net of deferred tax) | 86.00                                 | 348.00                   |
| Profit After Tax                            | 64.96                                 | 612.49                   |
| Appropriations:                             | ·                                     |                          |
| Proposed Dividend                           | · -                                   | 75.00                    |
| Tax on Proposed Dividend                    | · · · · · · · · · · · · · · · · · · · | 12.75                    |
| Transfer to General Reserve                 | -                                     | 62.00                    |

# YEAR IN RETROSPECT

The Company achieved a turn over of Rs 9,916 Lakhs compared to Rs 10,394 Lakhs in 2008. The operations of the Company for the year under review have resulted in a net profit of Rs.65 Lakhs.

#### DIVIDEND

In view of marginal surplus available, your Directors do not consider it prudent to recommend a dividend for the year.

# **INDUSTRIAL RELATIONS**

The relationship with the employees remained cordial. Your Directors would like to express their appreciation to all the employees for their contribution to the operations of the Company during the year.

#### CORPORATE GOVERNANCE

Corporate Governance is the application of good management practices, compliance of law and adherence to ethical standards. The Corporate Governance structure in the Company assigns responsibilities and entrusts authority among different participants in the Organization. The Board of Directors regularly monitor the compliances.

A certificate of the Auditors of your Company regarding compliance of the conditions of Corporate Governance, as stipulated in Clause 49 of the listing agreement with the stock exchanges is annexed to this report.

Information required under section 217(2A) of the Companies Act 1956 Read with Companies (Particulars of Employment) Rules 1975

| SI<br>No | Name             | Design<br>ation | Gross<br>Remune<br>ration<br>(Rs) | Qualifi<br>fication | A<br>g<br>e | Date of<br>commence<br>ment of<br>employment | Experience<br>(including<br>previous<br>years if any | Last employment held/ designation/ organization |
|----------|------------------|-----------------|-----------------------------------|---------------------|-------------|--|--|---|
| *1       | C P<br>Rangachar | MD              | 4,543,347                         | BE MIE              | 66          | 1978.05.01                                   | 44   | Director-<br>PGI(P) Ltd,<br>Chennai             |

- 1. Employment throughout the year under review and were in receipt of remuneration for that year in the aggregate of not less than Rs 2,400,000 or more.
- 2. Annual remuneration as above includes salary, allowances and perquisites.
- 3. The above appointment is contractual.
- II. Employees of the Company who were employed for part of the financial year and in receipt of remuneration at a rate, which in aggregate was not less than Rs 200,000/- pm NIL

# **DIRECTORS**

Under section 256(1) of the Companies Act, 1956, and article 116 of the Articles of the Company, Mr R Srinivasan & Mr V Balaji Bhat, Directors are liable to retire by rotation at this Annual General Meeting. They are eligible and offer themselves for re-appointment. Brief Resume of Directors proposed to be re-appointed, nature of their expertise in specific functional areas, names of Companies in which they hold directorships and membership, their share holding in the Company are provided in the notice of AGM.

The Board of Directors appointed Mr Shigeyoshi Yamanoi, as Whole-time Director' with effect from 1st April 2009 on contractual basis, renewable at the end of every year subject to the approval of Central Government and the approval of the shareholders at the Annual General Meeting. Mr S Yamanoi's brief resume is also provided in the notice of AGM.

# DIRECTOR'S RESPONSIBILITY STATEMENT

Pursuant to section 217 (2AA) of the Companies Act, 1956 your Directors confirm that:

1. In the preparation of the accounts for the year ended 31st March 2009, the applicable accounting standards have been followed.

#### YUKEN INDIA LIMITED



- 2. Such accounting policies have been selected and applied consistently and judgments and estimates that are reasonable and prudent made so as to give a true and fair view of the state of affairs of the Company at the financial year ended 31<sup>st</sup> March 2009 and of the profit of the Company for that year.
- 3. Proper and sufficient care has been taken for the maintenance of adequate accounting records in accordance with the provisions of the Companies Act 1956 for safeguarding the assets of the Company and for preventing and detecting fraud and other irregularities.
- 4. The accounts for the year ended 31st March 2009 have been prepared on a going concern basis.

#### CORPORATE GOVERNANCE & MANAGEMENT DISCUSSION AND ANALYSIS

Pursuant to clause 49 of the Listing Agreements with the Stock Exchanges, a Corporate Governance Report and Management Discussion & Analysis are made a part of the Annual Report.

#### **SUBSIDIARY COMPANIES**

An application has been made under section 212(8) of the Companies Act 1956 to the Ministry of Corporate Affairs seeking exemption from publishing the Annual Accounts of the subsidiary Companies and the related detailed information for the year ended March 31, 2009. Your Directors have pleasure in attaching the Consolidated Financial Statements pursuant to clause 32 to the Listing Agreement entered into with Stock Exchanges. The Company will make available the Annual Accounts of the subsidiary Companies and the related detailed information to any member of the Company who may be interested in obtaining the same. The Annual Accounts of the subsidiary Companies will also be kept open for inspection by any investor at the Registered Office of the Company and that of the respective subsidiary Companies. The consolidated Financial Statements presented by the Company include financial results of its subsidiary Companies.

During the year under review, Your Company has the following subsidiary Companies viz (i) Coretec Engineering India Pvt Ltd, Bangalore (ii) Yuflow Engineering Pvt. Ltd, Chennai (iii) Prism Hydraulics Pvt Ltd, Belgaum and (iv) Sriplas Engineering India Private Limited, Bangalore.

#### CORPORATE SOCIAL RESPONSIBILITY (CSR)

Your Company recognizes the community as an important stakeholder in our business and believes in 'sustainability' as a core parameter of its business strategy.

The Company's employees participate in blood donation camps every year and donate blood.

The Company provides opportunities to Engineering and Management Institute students to undergo in-plant training/projects as part of their academic curriculum, thus enabling to appreciate application of theoretical knowledge and get an exposure to the industrial practices.

Employees are sponsored for 'First -Aid' training periodically. The Company has rain water harvesting systems in place covering the entire Factory premises. The Company supplies hygienic pesticide free fresh organic vegetables to its employees and to the canteen.

The Company's products and services have very little or marginal impact on the environment and it adheres to all related legal and statutory requirements.

#### Health, Safety & Environment. (HSE)

Health, Safety and environment are high priority issues in your Company.



Your Company conducts annual medical check up for its employees and assists the employees who need medical attention or counseling. The employees and their dependents are covered under Health Insurance Scheme.

With no reportable injuries during the year, we are committed to enhance occupational health and safety. Apart from personnel safety, process safety is in the top priority of the Management. Well documented standards, emphasis on line management responsibility, an improved and standardized process for safety observations are helping the manufacturing sites achieve higher employee participation in the safety management.

All manufacturing locations remained fully compliant with Environmental Regulations. High emphasis was placed on the productive use of raw materials, natural resources, energy and on reducing wastes. We believe that a sustainable Organization can be built only with the highest standards of performance on economic, social and environmental parameters.

#### Disclosure of particulars under section 217(1)(e) of the Companies Act, 1956

Energy conservation is a consistent focus area for the Company both from a cost control and a social responsibility perspective. Energy conservation is a consistent endeavor of your Company. The power factor is regularly monitored and maintained between 0.99 and 1.00.

INFORMATION UNDER SECTION 217 (1)(e) OF THE COMPANIES ACT 1956 READ WITH COMPANIES (DISCLOSURE OF PARTICULARS IN THE REPORT OF BOARD OF DIRECTORS) RULES 1988:

#### Conservation of Energy:

The Operations of Your Company are not energy intensive. However, necessary care is being taken to conserve energy by various measures.

# 2. Foreign Exchange Earnings and outgo

#### Foreign Exchange Earnings:-

| Export sales | Rs.25,741,248 |
|--------------|---------------|
| Others       | Rs.209,806    |

# Expenditure in Foreign Currency on account of(on payment basis)

| Interest | , | Rs.8,145,116 |
|----------|---|--------------|
| Others   |   | Rs.6,690,803 |

# Remittance in Foreign currency on account of:Dividends Rs,3,000,000

#### 3. Research and Development (R&D)

The Company continues to invest in R&D activities towards development of new products and applications, improvement in operating efficiencies, and reduction in manufacturing costs.

# (a) Specific areas in which R&D carried out by the Company

Development of larger size valves for process & steel industries, rugged vane pumps for special applications and development of high efficiency gear pumps are some of the areas where R&D was carried out by the Company.

### (b) Benefits derived as a result of above R & D efforts:

Special Products developed to meet specific requirements of customers, which enable your Company to develop niche markets for growth.

#### (c) Future Plan of action:

- · Development of additional range of products.
- · Focus on process improvements to enable the Company to penetrate the Export market.
- · Strong focus on employee involvement to eliminate waste in Operations through focused initiatives.

#### (d) Expenditure on R & D.

There is a continuous increase on R & D expenditure as the scope of activities carried out goes on increasing. The exact amount spent has not been apportioned this year.

# 4. Technology Absorption, Adaptation and Innovation:

- (a) Efforts in brief, made towards technology absorption, adaptation and innovation.
  - · Special models of pumps and valves have been designed to meet specific needs of customers and these have enabled us to extend our customer base to include a wider range of industries.
  - · Indigenization is continuous, on going effort.

# (b) Benefits derived as a result of the above efforts.

- · Reduction of material cost.
- · Quality improvement and improvement in product performance characteristics.
- · Ability to innovate and produce new products.
- (c) Information regarding technology imported during the last five years reckoned from the beginning of the financial year.

i Technology imported : NiL
ii Year of Import : NA
iii Has technology been fully absorbed? : NA
iv If not fully absorbed, areas where this has not taken

place, reasons therefor and future plans of action

#### **AUDITORS**

M/s Deloitte Haskins & Sells, Chartered Accountants, retiring at the ensuing Annual General Meeting, pursuant to the provisions of Section 224 and other applicable provisions, if any, of the Companies Act, 1956, be and are hereby re-appointed as Auditors of the Company, to hold office from the conclusion of this meeting until the conclusion of next Annual General Meeting of the Company on such remuneration as shall be fixed by the Board of Directors."

N/A

#### **FORWARD-LOOKING STATEMENTS:**

This report contains forward-looking statements that involve risks and uncertainties. When used in this Report, the words "anticipate', "believe", "estimate", "expect", "intend", "will" and other similar expressions as they relate to your Company and / or its business are intended to identify such forward-looking statements. Your Company undertakes no obligation to publicly update or revise any forward-looking statements, whether as a result of new information, future events, or otherwise. Actual results, performances or achievements could differ materially from those expressed or implied in such forward-looking statements. This report should be read in conjunction with the financial statements included herein and notes thereto.

#### **ACKNOWLEDGEMENTS**

Your Directors thank the members, employees, Collaborators, Bankers, Customers and Vendors during the year. Your Directors also wish to place on record their deep sense of appreciation of the contribution made by employees at all levels.

For and on behalf of the Board of Directors.

| R Srinivasan | V Balaji Bhat | C P Rangachar     |
|--------------|---------------|-------------------|
| Director     | Director      | Managing Director |

Place: Bangalore Date: 20/06/2009

#### MANAGEMENT DISCUSSION AND ANALYSIS

#### **Overview**

The overall macroeconomic conditions during the first half of Fiscal 2009 remained strong. The bankruptcy by Lehman Brothers in September 2008 led to rapid deterioration in global macroeconomic conditions. The impact of global developments on India was felt mainly through the trade and capital flow channels. As a result, there was a sharp reduction in domestic liquidity in September-October 2008. The economic activity during fourth quarter of Fiscal 2009 remained weak. Although there has been a moderation in economic and industrial activity, there are some signs of improvement in demand and industrial output in recent months.

#### INDUSTRY STRUCTURE AND DEVELOPMENTS

Changing economic and business conditions are creating increasingly competitive market environment that is driving corporations to transform the manner in which they operate. The economic slow down in US impacted the economy of the whole world and as a consequence, Indian business conditions were also badly affected. There are signs of recovery now.

The Hydraulic Industry is a measure of the progress of a nation in terms of industrialization as well as social development. Obviously, extensive use of sophisticated hydraulics co-relates with a high level of development. Inspired by Yuken, Japan our value system comprises-service to customers; deep sense of responsibility; respect for human beings; quality and frugality in all we do.

#### OPPORTUNITIES, THREATS, RISKS AND CONCERNS

#### **OPPORTUNITIES:**

The Company is one of the leading manufacturers and suppliers of power saving Oil Hydraulics with state of the art, technology, efficiency and reliability. We provide a comprehensive range of hydraulic products, services both within and outside India.

We believe our competitive strengths which include leadership in solutions that enable our customers to optimize the efficiency of their business, commitment to superior quality, long standing client relationships and competitive pricing. Some of the key trends in the Industry that are favorable to the Company to exploit these emerging opportunities are,

- i) Customers are more comfortable in continuing to partner with us in view of enhanced quality, reduced lead time and competitive prices.
- ii) Customers are also demanding delivery excellence from distributed business units using uniform processes globally to deliver a high quality of service.

In order to leverage these opportunities, the Company has over the years, extended its geographic foot print for effectively marketing its offers.

# **THREATS:**

Some of the key changes in the Industry unfavorable to the Company are,

- i) To cater to increasing customer demand with strong technology and domain knowledge, the Company will have to invest increasingly higher amounts in equipments and facilities.
- ii) Our business may suffer if we fail to anticipate and develop new products in a fixed time schedule and enhance the existing products in order to keep pace with rapid changes in technology and in the industries on which we focus. A strong Engineering base is needed to accomplish this.
- iii) There is continuing concerns on input cost increases, it may not be possible for the Company to pass on the cost increase through pricing.
- iv) Lack of clarity in using the SAP aided programs may jeopardize timely

(i. 🎉.

generation of reports and warranting more investment on up gradation.

v) Huge inventory and high receivables may hamper the process of financial planning.

#### **RISK IDENTIFICATION & MITIGATION**

The Company assess the risks, priorities them and take necessary action to mitigate the same. Identification of risks is done through focused discussions at various management levels and at the Board Meeting.

The internal control systems are designed to provide reasonable assurance that assets are safeguarded; transactions are executed in accordance with management's authorization and properly recorded and accounting records are adequate for preparation of financial statements and other financial information. The internal audit function performs internal audit periodically to ascertain their adequacy and effectiveness. The internal audit function also carries out Operations Review Audits to improve the processes and strengthen controls of the existing processes.

#### **FINANCIAL STATEMENTS**

The financial statements have been prepared in compliance with the requirements of the Companies Act, 1956, guidelines issued by the Securities and Exchange Board of India (SEBI) and Generally Accepted Accounting Principles (GAP) in India. Our Management accepts responsibility for the integrity and objectivity of these financial statements, as well as for various estimates and judgments used therein. The estimates and judgments relating to the financial statements have been made on a prudent and reasonable basis, so that the financial statements reflect in a true and fair manner the form and substance of transactions, and reasonably present our state of affairs, profits and cash flows for the year.

# **FINANCIAL OVERVIEW**

(Rupees in Lakhs)

| Year ending 31st March      | 2005  | 2006 | 2007  | 2008  | 2009            |
|-----------------------------|-------|------|-------|-------|-----------------|
| Sales                       | 6468  | 7045 | 8510  | 10296 | 9702            |
| Profit before tax           | 945   | 417  | 699   | 960   | 151             |
| Profit before tax to Sales% | 14.61 | 5.92 | 8.21  | 9.32  | 1.55            |
| Profit after tax            | 636   | 242  | 442   | 612   | 65              |
| Profit after tax to Sales%  | 9.83  | 3.44 | 5.19  | 5.94  | 0.67            |
| Return on Capital Employed% | 25.   | 12   | 18    | 20    | 8               |
| Return on Net worth%        | 39    | 14   | 20    | 23    | 2               |
| Book value per share Rupees | 54    | 60   | 73    | 87    | 89 <sup>-</sup> |
| Earning per share Rupees    | 21.2  | 8.07 | 14.78 | 20.42 | 2.17            |
| Dividend %                  | 18    | 18   | - 25  | 25    | 0 ,             |

#### **HUMAN RESOURCE MANAGEMENT**

The Company believes in the policy that people are the greatest assets. The Company is aware of their expectations which include mutual respect, good management policies & practices, opportunity to learn, carry out improvements etc. apart from a salary which is commensurate to their deliverables. The Company constantly endeavors to provide a platform for individual opportunities and growth of its people across the board. In addition, we are building a team of future leaders through training, and sponsoring them for higher education.

# **CAUTIONARY STATEMENT**

Statements in this Management Discussion and Analysis describing the Company's situation may constitute 'forward looking statements' within the meaning of applicable laws and regulations. Actual results might differ materially from that either expressed or implied.



#### REPORT ON CORPORATE GOVERNANCE

Corporate Governance is based on the principles of integrity, fairness, equity, transparency, accountability and commitment to values. Good governance practices stem from the culture and mindset of the Organization. As stake holders across the globe evince keen interest in the practices and performance of Companies, Corporate Governance has emerged on the center stage.

# COMPANY'S PHILOSOPHY ON CODE OF GOVERNANCE:

The Company's philosophy on Corporate Governance envisages attainment of the highest levels of transparency, accountability and equity in all facets of its Operations, and in all its interactions with its stake holders, including share holders, employees, lenders, Government and the society at large. The Company believes that all its actions must serve the underlying goal of enhancing overall shareholder value on a sustained basis.

As a Company engaged in the business of manufacture of Hydraulic Products for a large variety of end users, the Company's principal objective is to deliver to its customers, quality products and a pro-active satisfactory services. The Company complies with the Listing Requirements of the Stock Exchanges where its shares are listed.

The Company's policy therefore, envisages the assurance of product quality, transparency, accountability and integrity in its Operations and in its relation with all stakeholders i.e. customers, suppliers, investors, employees, the Government and other associates. The details of compliance are as follows:

#### **BOARD OF DIRECTORS:**

At the core of our Corporate Governance practice is the Board, which oversees how the management serves and protects the long-term interests of all the stakeholders of the Company. We believe that an active, well informed and Independent Board is necessary to ensure the highest standards of Corporate Governance.

### COMPOSITION

The Board comprises of Executive and Non-Executive Directors who are eminent persons with considerable professional experience in various fields. Mr C P Rangachar, the Managing Director is the only Executive Director. All others are Non-Executive Directors. The Non-Executive Directors bring independent judgment in the Board deliberations and decisions. During the year, the Company had a Non-Executive Chairman and more than one third of the Directors were Independent Directors.

The Company has not had any pecuniary relationship / transaction with any of the Non-Executive Directors of the Company.

Attendance of each Director at the Board of Directors meetings during the year and at the last Annual General Meeting, the number of Directorship and Committee Membership held by them in domestic public companies as at March 31, 2009 are as indicated below:



| Director                 | Whether Promoter | Attend  | lance | *LOA | No of        | No of Board    | Chairman/   |
|--------------------------|------------------|---------|-------|------|--------------|----------------|-------------|
| ,                        | /Executive/Non-  | particu | ulars |      | outside      | Committees     | Member of   |
|                          | Executive/       |         |       |      | DirectorShip | of other       | Board Comm  |
|                          | Independent/     |         |       |      | held         | Companies in   | ttees of    |
|                          | Non-Independent  |         |       |      |              | which a member | otherCompar |
|                          |                  |         |       |      |              | *              | es in which |
|                          |                  |         |       |      |              |                | amember     |
|                          |                  | Board   | Last  | 1    | •            |                |             |
|                          |                  | Meeting | AGM   |      |              |                |             |
| 1. Mr. Y Mukaide         | Non-Executive &  | 1       | yes   | Yes  | -            | -              | -           |
| (Chairman)               | Non-Independent  |         |       |      |              |                |             |
|                          | (Collaborator)   |         |       |      |              |                |             |
| 2., Mr. Y Sakakibara     | Non-Executive &  |         | -     | Yes  | -            | _              | -           |
|                          | Non-Independent  | 75.     |       |      |              |                |             |
|                          | (Collaborator)   |         |       |      |              |                | •           |
| 3 Mr. S Yamanoi **       | Non-Executive &  | 4       | yes   | _    |              |                | _           |
|                          | Non-Independent  |         | ,00   |      |              |                | ,           |
|                          | (Collaborator)   |         |       |      |              |                |             |
| 4.Mr. R Srinivasan       | Non-Executive    | 6       | Yes   |      | 9            | 3              | Chairman    |
| 4.IVII. IN SIII IIVASAIT | & Independent    | 0       | ıω    | -    | 3            | 4              | Member      |
|                          | & independent    |         |       |      | <del></del>  | 7.             | IVICITADO   |
| 5. Mr. V Balaji Bhat     | Non-Executive    | 6       | Yes   | -    | 4            | 2              | Chairman    |
|                          | & Independent    |         |       |      |              | ,              |             |
|                          |                  |         |       |      | <del>-</del> |                |             |
| 6. Capt N S Mohanram     | Non-Executive    | 5       | yes   | Yes  | -            | -              | -           |
|                          | & Independent    |         |       |      |              |                |             |
| 7. Dr Premchander        | Non-Executive    | 6       | Yes   | -    | 1            | -              |             |
|                          | & Independent    |         |       |      |              |                |             |
| 8. Mr. C P Rangachar-    | Executive &      | 6       | Yes   | _    | 4            | 1              | Member      |
| Managing Director        | Non-Independent  | _       |       |      |              |                |             |
|                          | (Promoter Group) |         |       |      | •            |                | ,           |
|                          | (                |         |       |      |              | :              |             |

<sup>\*</sup> LOA- Leave of Absence.

<sup>\*\*</sup> Alternate Director in place of Mr. Y. Sakakibara with effect from 19th July, 2008.

#### **BOARD MEETINGS**

As per the Listing Agreement, the Board of Directors must meet at least four times in a year, with a maximum time gap of four months between any two meetings.

During the financial year 2008-09, our Board met six times on 18/04/2008, 14/06/2008, 19/07/2008, 08/09/2008, 24/10/2008, & 17/01/2009.

The information as required under Annexure – I A to clause 49 of the listing agreement is being regularly placed before the Board.

#### **BOARD COMMITTEE:**

As per the Listing Agreement, no director can be a member of more than ten committees or act as Chairman of more than five committees across all Companies in which he is a director. None of the directors of our Company were members in more than ten committees nor acted as Chairman of more than five committees across all Companies in which they were directors.

#### CODE OF CONDUCT:

The Company's Code of Conduct as adopted by the Board of Directors, is applicable to all Directors, Senior Management and employees of the Company. This code is derived from the principles of good corporate governance, good corporate citizenship and exemplary personal conduct. The code is available on the Company's Corporate Website. All the Board members and senior Management of the Company have affirmed compliance with the Code of Conduct for the financial year ended 31st March, 2009. A certificate to this effect, duly signed by the Managing Director is annexed thereto.

#### **AUDIT COMMITTEE:**

The Audit Committee of the Board and its constitution is in conformation with the requirements of section 292A of the Companies Act, 1956 and also in conformation with requirements of Clause 49(II)(A) of the Listing Agreement.

The Audit Committee of the Board, inter alia, provides reassurance to the Board of the existence of an effective internal control environment that ensures:

- · Efficiency and effectiveness of Operations.
- · Safeguarding of assets and adequacy of provisions for all liabilities.
- · Reliability of financial and other management information and adequacy of disclosures
- · Compliance with all relevant statutes.

The Audit Committee is empowered, pursuant to its terms of reference, inter alia, to:

- a) Investigate any activity within its terms of reference.
- b) Seek information from any employee.
- c) Obtain outside legal or other professional advice.
- d) To secure attendance of outsiders with relevant expertise, if it considers necessary.

# The terms of reference of the Audit Committee are as under:

a) Oversight of the Company's financial reporting process and the disclosures of the financial information to ensure that the financial statements are correct, sufficient and credible.

# YUKEN INDIA LIMITED



- b) Recommending to the Board the appointment and removal of external auditors, fixation of audit fees and approval for payment for any other services.
- c) Reviewing, with management, the annual financial statements before submission to the Board for approval with particular reference to
  - Matters required to be included in the Director's Responsibility Statement to be included in the Board's report in terms of Clause (2AA) of section 217 of the Companies Act, 1956
  - Any changes in accounting policies and practices
  - Major accounting entries involving estimates based on the exercise of judgement by the management
  - Significant adjustments made in the financial statements arising out of audit findings
  - Compliances with listing and other legal requirements relating to financial statements
  - Disclosure of any related party transactions
  - Qualifications in the draft audit report
- d) Reviewing, with the management, statutory and internal auditors, the adequacy of the internal control systems.
- e) Reviewing the adequacy of the internal audit functions, including the structure of the internal audit department, approval of the audit plan and its execution and frequency of audit plan.
- f) Discussion with internal auditors any significant findings and follow up thereon.
- g) Reviewing the findings of any internal investigations by the internal auditors into matters where there is a suspected fraud or irregularity or a failure of internal control systems of a material nature and reporting the matter to the Board.
- h) Discussion with statutory auditors before the audit commences, about the nature and scope of audit as well as has post-audit discussion to ascertain any area of concern.
- i) Reviewing of management letters issued by statutory auditors.
- j) Reviewing the Company's financial and risk management policies.
- k) Looking into reasons for substantial defaults in the payment to depositors, debenture holders, shareholders (in case of non-payment of declared dividend) and creditors.
- Seek assistance form statutory auditors in such areas and in such manner as desired by the audit Committee from time to time.
- m) Reviewing the Management Discussion and Analysis of financial condition and results of operations.
- n) Reviewing with the Management, the quarterly financial statements before submission for approval.

The role, terms of reference and the authority and powers of the Audit Committee are in conformity with the requirements of the Companies Act 1956 and of the Listing Agreement.

Though the financial results are sent to the Audit Committee and the Board at the same time, the Audit Committee reviews the quarterly and yearly financial results and places a report on the same to the Board for its consideration and approval.

As at the year end, the Audit Committee comprises of Mr. V Balaji Bhat, Chairman besides Mr. R Srinivasan, Capt N S Mohanram and Mr. C P Rangachar. While Mr. V Balaji Bhat, Mr. R Srinivasan and Capt N S Mohanram



are Non-Executive & Independent Directors, Mr. C P Rangachar is an Executive Director. The Vice President - Finance and representatives of Internal and Statutory Auditors are invitees to the meeting.

The Compliance Officer functions as Secretary to the Committee.

All the members are financially literate and have relevant finance and/or audit exposure. Mr. V Balaji Bhat is a financial expert.

During the year, four meetings of the Audit Committee were held, the dates being 14/06/2008, 19/07/2008, 24/10/2008 & 17/01/2009. The quorum as required under Clause 49(II)(B) was maintained at all the meetings.

The composition of the Audit Committee as at 31<sup>st</sup> March, 2009 and the attendance of the members at the Audit Committee Meetings are as follows:

| Director                     | No of Meetings held during the year | No of Meetings attended during the year |
|------------------------------|-------------------------------------|---|
| Mr. V Balaji Bhat (Chairman) | 4                                   | 4                                       |
| Mr R Srinivasan              | 4                                   | 4                                       |
| Capt N S Mohanram            | 4                                   | 3                                       |
| Mr. C P Rangachar            | 4                                   | 4                                       |

The Chairman of the Audit Committee Mr.V Balaji Bhat was present at the Annual General Meeting held on 8th September 2008.

# **REMUNERATION COMMITTEE:**

The purpose of the Remuneration Committee of the Board shall be to discharge the Board's responsibilities relating to the compensation of the Company's executive directors, non-executive directors and senior management. The Committee has overall responsibility for approving and evaluating the executive directors, non-executive directors and senior management compensation plans, policies and programs.

The Company's remuneration strategy is to attract and to retain high caliber talents. The remuneration policy, therefore, is market-lead and takes into account the competitive circumstances of business so as to attract and to retain quality, talent and leverage performance significantly.

As at the year end, the Remuneration Committee comprises of three Non-executive & Independent Directors, Mr. R Srinivasan as Chairman besides Mr. V Balaji Bhat and Dr. Premchander as members.

During the year, three meetings of the Remuneration Committee were held, the dates being 18/04/2008, 19/07/2008 & 17/01/2009. All the three meetings were attended by Mr R Srinivasan, Mr Balaji Bhat & Dr Premchander.

### SHARES TRANSFERS AND INVESTORS GRIEVANCE COMMITTEE:

The Shares Transfers and Investors Grievance Committee is authorized to:

- 1. Monitor the system of share transfer, transmission, sub-division, consolidation, De-Materialization and Re-Materialization.
- 2. Deal with all investor related issues including redressal of Complaints from shareholders relating to transfer of shares, non-receipt of Balance Sheet etc
- 3. To delegate such powers to Companies Officers, as may be necessary including powers to approve transfers, transmissions, authenticate share certificates and to take actions in relation to shareholder related matters.

As at the year end, the Shares Transfers and Investors Grievance Committee comprises of Dr. Premchander as Chairman (with effect from 17<sup>th</sup> January, 2009), Mr. R Srinivasan (Chairman upto 16<sup>th</sup> January, 2009) and Mr. C P Rangachar as members. Mr. R Srinivasan & Dr Premchander are non-executive and independent directors.

Mr. S Antony Cruz, functions as the compliance Officer of the Company.

The attendance of the members at the Shares Transfers and Investors Grievance Committee Meeting held during the year is as follows:

| Director          | No of Meetings held during the year | No of Meetings attended during the year |
|-------------------|-------------------------------------|---|
| Mr. R Srinivasan  | 7                                   | 7                                       |
| Dr Premchander    | 7                                   | 7                                       |
| Mr. C P Rangachar | 7 .                                 | . 7                                     |

The statistics of shareholders complaints received/redressed during the year is furnished below:

| SI. no | Nature of Complaints  | Received | Addressed | Pending |
|--------|---|----------|-----------|---------|
| 1      | Complaints with regard to non-receipt of share certificates | 1        | 1         | _       |
| 2      | Complaints with regard to non-receipt of Dividend warrant   | 11.      | 11        | -       |
| 3      | Complaints with regard to non-receipt of Annual Report      | 1        | 1         | -       |
|        | TOTAL   | 13       | 13        | -       |

### SUBSIDIARY COMPANIES:

The Company does not have any material non-listed Indian subsidiary company and hence it is not mandatory to have an Independent Director on the Board of such subsidiary company. The Audit Committee reviews the financial statements, particularly, the investments made by the Company's non-listed subsidiary companies. The minutes of unlisted subsidiary companies have been placed before the Board for their attention.

The accounts of all subsidiary companies are placed before the Directors of the Company on a regular basis and the attention of the directors is drawn to all significant transactions and arrangements entered into by the subsidiary companies.

# **DISCLOSURES:**

# (A) Related Party transactions:

During the financial year ended 31st March 2009, besides the transactions reported in Note 5 of Schedule 13 to the Financial Statements in the Annual Report, there were no other material related party transactions. These transactions do not have any potential conflict with the interest of the Company at large. Further, there are no material individual transactions that are not in the normal course of business or not on arm's length basis.

#### (B) Disclosure of Accounting treatment:

The Company has followed all relevant Accounting Standards while preparing the Financial Statements.

#### (C) Risk Management:

The Company has in place an integrated approach to manage risks inherent in various aspects of our business. The Company has established procedures to periodically place before the Board the risk assessment and minimization procedures being followed by the Company and steps taken by it to mitigate these risks.

# (D) Proceeds from public issue, right issue, preferential issue etc:

The Company has not raised any capital during the year ended 31st March, 2009.

#### (E) Remuneration of Directors

#### **Executive Director:**

The Company has during the year paid remuneration to its Managing Director within the limits approved by the shareholders. The Remuneration Committee met on July 19, 2008 and recommended a salary in the scale of Rs. 300,000 – Rs. 500,000 to the Managing Director for the period 1st May 2008 to 30th April 2010 with authority to Board to fix the annual increments. Commission is calculated based on the net profits of the Company in a particular financial year and is determined by the Board of Directors on the recommendation of the Remuneration Committee in the succeeding financial year, subject to the overall ceiling as stipulated in Section 198 and 309 of the Companies Act, 1956. Commission is the only component of remuneration, which is performance-linked and the other components are fixed. There is no commission for the year ended 31st March, 2009.

At the Remuneration Committee Meeting held on 20th June 2009, the members have requested the Managing Director to forego the annual increment for the period from 1st May 2009 to 30th April 2010 in view of the difficult situation, and the same was accepted by the Managing Director.

Details of remuneration paid to the Executive Director for the year 2008-09 \*:

(In Rupees)

| Name &<br>Designation                        | Salary    | Value of<br>Perquisites | Contribution to Provident and Superannuation Fund | Total (Rs) |
|--|-----------|-------------------------|---|------------|
| Mr. C .P. Rangachar<br>( Managing Director ) | 3,114,025 | 470,822                 | 958,500   | 4,543,347  |

<sup>\*</sup> excludes charge for gratuity and leave salary as separate actuarial valuation figures are not available

There are no stock options issued to the Managing Director.

During the year Mr S Yamanoi, was appointed as a whole time director with effect from 1st April 2009.

#### **Non-Executive Directors:**

The compensation of the Non-Executive Directors is in the form of sitting fees and commission not exceeding 1% of the net profits of the Company so long as the Company has a whole time Director and / or Managing Director, as recommended by the remuneration committee and Board of Directors and approved by the

shareholders. However, the Board of Directors at their meeting held on 20<sup>th</sup> June 2009, have decided to forego the commission for the year 2008-09 considering the current financial position of the Company.

The Non-Executive Directors were in receipt of sitting fees of Rs 7,500/- per meeting.

Sitting Fees paid to Non-Executive Directors:

| Director          | Board<br>Meeting | Audit<br>Committee<br>Meeting | Remuneration<br>Committee<br>Meeting | Shares Transfers and Investors Grievance Committee Meeting | Total(Rs) |
|-------------------|------------------|-------------------------------|--------------------------------------|--|-----------|
| Mr. Y Mukaide     | 1                | •                             | -                                    | -  | 7,500     |
| Mr. Y Sakakibara  | -                | -                             | -                                    | ·<br>•   | -         |
| Mr. S Yamanoi     | 4                | -                             | -                                    | -  | 30,000    |
| Mr. R Srinivasan  | 6                | 4                             | 3                                    | 7  | 150,000   |
| Mr. V Balaji Bhat | 6                | 4                             | 3                                    | -  | 97,500    |
| Capt N S Mohanram | 5                | 3                             | -                                    | -  | 60,000    |
| Dr. Premchander   | 6                | -                             | 3                                    | 7  | 120,000   |

None of the Non-Executive Directors hold shares or debentures of the Company.

There is no notice period and severance pay. No stock options have been given to any of the directors.

# (F) Management Discussion and Analysis:

The management's discussion and analysis report forms part of Annual Report.

# **CEO/CFO CERTIFICATION:**

The Managing Director being the Chief Executive Officer (CEO) and the Vice President– Finance being the Chief Financial Officer (CFO) have certified to the Board in accordance with Clause 49(V) of the Listing Agreement pertaining to CEO/CFO certification for the financial year ended March 31,2009, which is annexed there to.



#### **GENERAL BODY MEETING:**

Particulars of the past three Annual General Meetings held is furnished below:

Location, date and time of last three Annual General Meetings held:

| Year    | Date                           | Location   | Time     |  |
|---------|--------------------------------|--|----------|--|
| 2005-06 | 4 <sup>th</sup> September 2006 | Hotel Woodlands (P) Ltd<br>Raja Ram Mohan Roy Road<br>Bangalore-560025 | 3.15 pm  |  |
| 2006-07 | 4 <sup>th</sup> September 2007 | Hotel Woodlands (P) Ltd<br>Raja Ram Mohan Roy Road<br>Bangalore-560025 | 10.00 am |  |
| 2007-08 | 8 <sup>th</sup> September 2008 | Hotel Woodlands (P) Ltd<br>Raja Ram Mohan Roy Road<br>Bangalore-560025 | 10.00 am |  |

The Company has passed a special resolution in AGM held on 8th September 2008, fixing the remuneration payable to the Managing Director for the period 1st May 2008 to 30th April, 2010. Further no special resolution has been passed through postal ballot. The Company does not intend to pass any special resolution this year through postal ballot

#### **MEANS OF COMMUNICATION:**

The quarterly financial results of the Company were sent to the Stock Exchanges immediately after the Board took the same on record.

The quarterly financial results are being published in the Business Standard (English) and Hosa Digantha (Kannada) newspapers.

No presentation has been made to Institutional Investors or to the Analysts.

# **GENERAL SHAREHOLDER INFORMATION:**

a). Annual General Meeting: 26/08/2009 at 10.00 am at Regd Office, PB 16, Whitfield Road, Bangalore-560066.

#### b) Financial Calendar:

i) Financial Year : April to March

ii) First Quarter Results : July

iii) Second Quarter Results : October

iv) Third Quarter Results : January

v) Results for the year ending : June

c) Date of Book Closure 21/08/2009 to 26/08/2009 (both days inclusive)

d) Proposed Dividend: NIL

e) Dividend Payment Date: N/A

# YUKEN INDIA LIMITED

YUKEN

# f) Listing on Stock Exchanges:

- i) Bangalore Stock Exchange Limited, Bangalore
- ii) Bombay Stock Exchange Limited, Mumbai
- iii) Ahmedabad Stock Exchange Limited, Ahmedabad

The listing fees for the year 2009-10 have been paid to the above Stock Exchanges.

# **Listing of Shares:**

# Company's shares are listed at:

 Bangalore Stock Exchange Limited (BgSE) Stock Exchange Towers,
 51, 1<sup>st</sup> Cross, J.C Road,

Bangalore-560027

Scrip Code; 522108

2. Bombay Stock Exchange Limited (BSE)

Phiroz Jeejeebhoy Towers

Dalal Street,

Mumbai-400 001

Scrip Code: 522108

3. Ahmedabad Stock Exchange Limited, (ASE)

Kamadhenu Complex

Panjra Pole

Ambawadi

Ahmedabad-380015.

# Registrar of Share Transfer Agents:

Karvy Computershare Pvt Ltd,

17-24, Vittal Rao Nagar,

Madhapur,

Hyderabad-500 081

Phone: 040 23420815-28

# (g) Market Price Data:

High – Low during each month in the year 2008 -09 at Mumbai Stock Exchange is furnished below:

| SI. No. | Month         | High | Low  |
|---------|---------------|------|------|
| 1       | April '08     | 218  | 164  |
| 2       | May '08       | 216  | 172  |
| 3       | June '08      | 203  | 146  |
| 4       | July '08      | 162  | 130  |
| 5       | August '08    | 147  | 133  |
| 6       | September '08 | 140  | 91   |
| 7       | October '08   | 115  | 70   |
| 8       | November '08  | 92   | , 65 |
| 9       | December '08  | 79   | 52   |
| 10      | January '09   | 73   | 47   |
| 11      | February '09  | 54   | 38   |
| 12      | March '09     | 47   | 38   |

The trading in the other Stock Exchanges was negligible during the year ended 31st March 2009.

#### (h) Share Transfer System

All the transfers received are processed and approved by the Shares Transfers and Investor Grievance Committee at its meeting.

The Company's Registrars and Share Transfer Agent M/s Karvy Computershare Limited, Hyderabad has adequate infrastructure to process the share transfers. The Committee meets to approve the transfers etc as may be required by the Registrars and Share Transfer Agents. In compliance with the Listing Guidelines, every six months a Practicing Company Secretary audits the system and a certificate to that effect is issued and the same is filed with the Stock Exchanges.

The Company has not issued any GDRs / ADRs / Warrants or any Convertible Instruments.

The Company had no transfer of shares pending as on 31st March 2009.

# (i) Distribution of Shareholding as on 31st March 2009:

| Shareholding of Nominal value of | Share Holders |            | Share Amount Nominal Value |             |  |
|----------------------------------|---------------|------------|----------------------------|-------------|--|
| From To                          | No of cases   | % of cases | Amount                     | % of Amount |  |
| Upto - 5000                      | 3,552         | 94.22      | 3,939,430                  | 13.12       |  |
| 5001 - 10000                     | 124           | 3.29       | 947,050                    | 3.16        |  |
| 10001 - 20000                    | 45            | 1.19       | 703,850                    | 2.35        |  |
| 20001 - 30000                    | 14            | 0.37       | 330,010                    | 1.10        |  |
| 30001 - 40000                    | 5             | 0.13       | 176,100                    | 0.59        |  |
| 40001 - 50000                    | 5             | 0.13       | 230,100                    | 0.77        |  |
| 50001 - 100000                   | 7             | 0.19       | 569,160                    | 1.90        |  |
| 100001 and above                 | 18            | 0.48       | 23,104,300                 | 77.01       |  |
| TOTAL                            | 3,770         | 100.00     | 30,000,000                 | 100.00      |  |

# (j) Plant Location / address for correspondence:

The Company's plant is located at Bangalore, Karnataka.

# Address for Communication:

Yuken India Limited,

PB 16, Whitefield Road,

Whitefield,

Bangalore-560066

Karnataka, India.

Telephone: 080 28453810, 28452262

Fax: 080 28452261, 28451560 e-mail: <u>yilinfo@yukenindia.com</u>

# (k) Shareholding Pattern as on 31st March, 2009:

| Category                 | No of Shares Held | Percentage of Shareholding |  |  |
|--------------------------|-------------------|----------------------------|--|--|
| Promoter's Holding       | 1,576,282         | 52.55                      |  |  |
| Mutual Funds and UTI     | 1,500             | 0.05                       |  |  |
| Fils                     | 462,295           | 15.41                      |  |  |
| Private Corporate Bodies | 280,913           | 9.36                       |  |  |
| Indian Public            | 634,830           | 21.16                      |  |  |
| NRIs/OCBs                | 43,533            | 1.45                       |  |  |
| Others                   | 647               | 0.02                       |  |  |
| Grand Total              | 3,000,000         | 100.00                     |  |  |

# (I) Directors seeking appointment/ re-appointment

As required under Clause 49(IV)(G), particulars of Directors seeking appointment/ re-appointment are given in the Explanatory Statement and Annexure to the Notice of the Annual General Meeting to be held on 26<sup>th</sup> August, 2009.

#### STATUS OF COMPLIANCE OF NON MANDATORY REQUIREMENTS:

#### 1. The Board:

No separate office is maintained for Non-Executive Chairman.

The Board has not specifically determined the maximum tenure for Independent directors. They are liable to retire by rotation as per applicable provisions and if eligible, may be re-appointed at the Annual General Meeting of the Company.

# 2. Remuneration Committee:

Details are given under the heading 'Remuneration Committee'.

#### 3. Shareholder rights:

The quarterly and annual financial results of the Company are published in leading newspapers and are provided to stock exchanges in compliance with the provisions of the Listing Agreement. The complete annual report is sent to each and every shareholder of the Company.

#### 4. Audit qualifications:

During the year under review, there was no audit qualification in the Company's financial statements.

# DECLARATION BY THE CEO UNDER CLAUSE 49 I (D) OF THE LISTING AGREEMENT REGARDING ADHERENCE TO THE CODE OF CONDUCT

In accordance with Clause 49 sub clause I (D) of the Listing Agreement with the Stock Exchanges, I hereby confirm that, all the Directors and Senior Management personnel of the Company have affirmed compliance to the Code of Conduct, for the Financial Year ended March 31, 2009.

for YUKEN INDIA LIMITED

C P Rangachar Managing Director

Date: 20/06/2009

# CHIEF EXECUTIVE OFFICER (CEO) AND CHIEF FINANCIAL OFFICER (CFO) CERTIFICATION.

We, C. P. Rangachar, Chief Executive Officer & the Managing Director and H M Narasinga Rao, Chief Financial Officer & Vice President-Finance of Yuken India Limited, Bangalore, to the best of our knowledge and belief, certify that in respect of the financial year ended on 31st March, 2009:

- 1. We have reviewed financial statements and the cash flow statement for the year and that to the best of our knowledge and belief,
  - i) these statements do not contain any materially untrue statement or omit any material fact or contain statements that might be misleading;
  - ii) these statements together present a true and fair view of the Company's affairs and are in compliance with existing accounting standards, applicable laws and regulations.
- 2. There are, to the best of our knowledge and belief, no transactions entered into by the Company during the year which are fraudulent, illegal or violative of the Company's Code of Conduct.
- 3. We accept responsibility for establishing and maintaining internal controls for financial reporting and that we have evaluated the effectiveness of the internal control systems of the Company pertaining to financial reporting and we have disclosed to the auditors and the audit committee, deficiencies in the design or operation of internal controls, if any, of which we are aware and the steps we have taken or propose to take to rectify these deficiencies.
- 4. We have indicated to the auditors and the audit committee:
  - i) significant changes in internal control over financial reporting during the year;
  - ii) significant changes in accounting policies during the year and that the same have been disclosed in the notes to the financial statements; and
  - iii) instances of significant fraud, if any, of which we have become aware and the involvement therein, if any, of the management or an employee having a significant role in the Company's internal control system for financial reporting.

(H M NARASINGA RAO)

(CPRANGACHAR)

Chief Financial Officer & Vice President-Finance.

Chief Executive Officer & Managing Director

Place: Bangalore

Date: 20/06/2009

#### AUDITOR'S CERTIFICATE ON CORPORATE GOVERNANCE

#### TO THE MEMBERS OF YUKEN INDIA LIMITED

We have examined the compliance of conditions of Corporate Governance by Yuken India Limited, for the year ended March 31, 2009, as stipulated in Clause 49 of the Listing Agreement of the said Company with stock exchanges.

The compliance of conditions of Corporate Governance is the responsibility of the management. Our examination has been limited to a review of the procedures and implementation thereof, adopted by the Company for ensuring compliance with the conditions of the Corporate Governance as stipulated in the said clause. It is neither an audit nor an expression of opinion on the financial statements of the Company.

In our opinion and to the best of our information and according to the explanations given to us and the representations made by the Directors and the management, we certify that the Company has complied with the conditions of Corporate Governance as stipulated in Clause 49 of the above mentioned Listing Agreement, except that the time elapse between the meeting held on 23<sup>rd</sup> January, 2008 and 14<sup>th</sup> June, 2008 is more than the maximum prescribed time elapse of four months (as per sub clause II(B) of Clause 49).

We state that such compliance is neither an assurance as to the future viability of the Company nor of the efficiency or effectiveness with which the management has conducted the affairs of the Company.

for **Deloitte Haskins & Sells** Chartered Accountants

S. Sundaresan Partner

(Membership No. 25776)

Place: Bangalore Date: July 31, 2009

#### **AUDITORS' REPORT**

#### TO THE MEMBERS OF YUKEN INDIA LIMITED

- 1. We have audited the attached balance sheet of **YUKEN INDIA LIMITED** as at March 31, 2009 and also the profit and loss account and the cash flow statement of the Company for the year ended on that date, annexed thereto. These financial statements are the responsibility of the Company's management. Our responsibility is to express an opinion on these financial statements based on our audit.
- 2. We conducted our audit in accordance with auditing standards generally accepted in India. These Standards require that we plan and perform the audit to obtain reasonable assurance whether the financial statements are free of material misstatement. An audit includes, examining on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by the management as well as evaluating the overall financial statement presentation. We believe that our audit provides a reasonable basis for our opinion.
- 3. As required by the Companies (Auditor's Report) Order, 2003 issued by the Central Government of India in terms of Section 227 (4A) of the Companies Act, 1956, we give in the Annexure a statement on the matters specified in paragraphs 4 and 5 of the said Order.
- 4. Further to our comments in the Annexure referred to above, we report that:
  - (a) we have obtained all the information and explanations, which to the best of our knowledge and belief were necessary for the purposes of our audit;
  - (b) in our opinion, proper books of account as required by law have been kept by the Company, so far as it appears from our examination of those books;
  - (c) the balance sheet, profit and loss account and cash flow statement dealt with by this report are in agreement with the books of account;
  - (d) in our opinion, the balance sheet, profit and loss account and cash flow statement dealt with by this report are in compliance with the Accounting Standards referred to in Section 211 (3C) of the Companies Act, 1956.
  - (e) On the basis of the written representations from the directors of the Company as at March 31, 2009 and taken on record by the Board of Directors, we report that none of the directors is disqualified as on March 31, 2009 from being appointed as a director under Section 274 (1)(g) of the Companies Act, 1956.
  - (f) In our opinion and to the best of our information and according to the explanations given to us, the said accounts give the information required by the Companies Act, 1956, in the manner so required and give a true and fair view in conformity with the accounting principles generally accepted in India:
- (i) in the case of the balance sheet, of the state of affairs of the Company as at March 31, 2009;
- (ii) in the case of the profit and loss account, of the profit for the year ended on that date; and
- (iii) in the case of the cash flow statement, of the cash flows for the year ended on that date.

for Deloitte Haskins & Sells

Chartered Accountants

S. Sundaresan

**Partner** 

M. No. 25776

Place: Bangalore

Date: June 20, 2009

# ANNEXURE TO THE AUDITORS' REPORT (Referred to in our report of even date)

- 1. The nature of the Company's business/ activities during the year is such that the clauses ix(b), x, xii, xiii, xiv, xviii, xix and xx are not applicable for the current year.
  - 2.a) The Company has maintained proper records showing full particulars including quantitative details and situation of fixed assets.
    - b) As explained to us, the physical verification of fixed assets is being conducted in a phased programme by the management over a period of three years. According to the information and explanations given to us, no material discrepancies were noticed on such verification conducted during the year.
    - c) Although some of the fixed assets of the Company have been disposed off during the year, in our opinion and according to the information and explanation given to us, the ability of the Company to continue as a going concern is not affected.
- 3. a) According to the information and explanations given to us, the Company has conducted a physical verification of inventories during the year. In our opinion, the frequency of verification is reasonable.
  - b) In our opinion, and according to the information and explanations given to us, the procedures for physical verification of inventories followed by the management are reasonable and adequate in relation to the size of the Company and the nature of its business.
  - c) In our opinion, and according to the information and explanations given to us, the Company has generally maintained proper records of its inventory which needs to be improved in certain areas. Discrepancies noted during the physical verification of inventories are material and they have been properly dealt with in the books of account.
- 4. The Company has not accepted or granted any loans from/ to companies, firms or other parties covered in the register maintained under Section 301 of the Companies Act, 1956. Consequently, clause iii (b) to (d), (f) & (g) are not applicable.
- 5. In our opinion and according to the information and explanations given to us, there is an adequate internal control system commensurate with the size of the Company and the nature of its business for the purchase of inventory and fixed assets and for the sale of goods and services. During the course of our audit, we have not observed any continuing failure to correct major weaknesses, if any, in internal control system of the Company.
- 6. In our opinion and according to the information and explanations given to us, there are no contracts or arrangements that need to be entered in the register maintained in pursuance of section 301 of the Companies Act, 1956.
- 7. The Company has not accepted any deposits within the meaning of Section 58A and Section 58AA or any other relevant provisions of the Companies Act 1956 and rules framed there under.
- 8. In our opinion, the internal audit functions carried out during the year by an independent firm of Chartered Accountants appointed by the management have been commensurate with the size of the Company and the nature of its business.
- According to the information and explanations given to us, the Central Government has not prescribed the maintenance of cost records under Section 209(1)(d) of the Companies Act, 1956, for the products of the Company.
- According to the information and explanations given to us, the Company has been generally regular in depositing undisputed statutory dues including Provident Fund, Employees' State Insurance, Investor Education and Protection Fund, Income Tax, Sales Tax, Value Added Tax, Service Tax, Customs Duty,

# YUKEN INDIA LIMITED



Excise Duty, cess and other material statutory dues, if any, applicable to it with the appropriate authorities during the year and there are no undisputed statutory dues as noted above outstanding as at March 31, 2009 for a period more than six months from the date they became payable except for wealth tax of Rs.43,600.

- 11. In our opinion and according to the information and explanations given to us, the Company has not defaulted in the repayment of dues to financial institutions and banks. There are no borrowings from debenture holders and therefore, reporting on the same does not arise.
- 12. According to the information and explanations given to us, the term loans availed by the Company were, prima facie, applied by the Company during the year for the purpose for which they were raised.
- 13. According to the information and explanations given to us, and on an overall examination of the balance sheet of the Company, funds raised on short term basis have, prima facie, not been used during the year for long term investment.
- 14. To the best of our knowledge and belief and according to the information and explanations given to us, no fraud on or by the Company was noticed or reported during the year.
- 15. To the best of our knowledge and belief and according to the information and explanations given to us, no fraud on or by the Company was noticed or reported during the year.

for **Deloitte Haskins & Sells** Chartered Accountants

S. Sundaresan Partner M. No. 25776

Place: Bangalore Date: June 20, 2009

#### BALANCE SHEET AS AT 31.03.2009

| ,  | SCHEDULE<br>No | As at 31/03/2009 |             | As at 31/03/2008 |              |
|--|----------------|------------------|-------------|------------------|--------------|
|  |                | Rs.              | Rs.         | Rs.              | Rs.          |
| SOURCES OF FUNDS                               | 1              |                  |             |                  |              |
| 1. Share holders' Funds:                       |                |                  |             |                  |              |
| a)Share Capital                                | ) 1 ]          |                  | 30,000,000  |                  | 30,000,000   |
| b)Reserves and Surplus                         | 2              |                  | 238,000,698 |                  | 231,504,290  |
| •  | i              |                  | 268,000,698 |                  | 261,504,290  |
| 2. Loan Funds                                  | 3              |                  |             |                  |              |
| a) Secured Loans                               | i              | 368,429,060      |             | 242,240,656      |              |
| b) Unsecured Loans                             | i i            | 37,500,000       | 405,929,060 | 115,000,000      | 357,240,656  |
| 3.Deferred Tax Liability(Net)                  |                |                  | 16,991,000  |                  | 11,491,000   |
| Total  |                |                  | 690,920,758 |                  | 630,235,946  |
|  | 1 1            |                  |             |                  |              |
| II APPLICATION OF FUNDS                        |                |                  |             |                  |              |
| 1. Fixed Assets                                | 4              |                  |             |                  |              |
| a),Gross Block                                 |                | 435,874,643      |             | 378,723,959      |              |
|  |                | 166,438,912      |             | 145,648,412      |              |
| b) Less: Accumulated Depreciation / Impairment | 1 1            |                  |             |                  |              |
|  |                | 269,435,731      |             | 233,075,547      |              |
| c) Capital Work in Progress                    | } }            | 5,495,744        | 274,931,475 | 13,025,875       | 246, 101,422 |
| 2. Investment                                  | 5              |                  | 21,711,250  |                  | 15,211,250   |
| 3. Current Assets.Loans & Advances             | 6              |                  |             |                  |              |
| a) Inventories                                 | ľ              | 179,483,470      |             | 195,557,056      |              |
| b) Sundry Debtors                              |                | 317,929,203      |             | 348,664,316      |              |
| c) Cash and Bank Balances                      |                | 21,898,701       |             | 32,495,016       |              |
| d) Loans and Advances                          |                | 58,649,430       |             | 55,977,822       |              |
| by Estanbana havanass                          |                | 577,960,804      |             | 632,694,210      |              |
| Less: Current Liabilities & Provisions         | 7              | 011,000,001      |             | 0012,001,210     |              |
| a) Liabilities                                 | '              | 179,330,115      |             | 227,022,691      |              |
| b) Provisions                                  | ]              | 12,035,986       |             | 52,114,910       |              |
| e)   |                | 191,366,101      |             | 279,137,601      |              |
| Net Current Assets                             |                |                  | 386,594,703 | 270,107,001      | 353,556,609  |
| 4. Miscellaneous expenditure                   |                |                  | 220,201,700 | 1                | 000,000,000  |
| -Termination Benefits                          | 8              | ļ                | 7,683,330   |                  | 15,366,665   |
| Total  | "              | f                | 690,920,758 |                  | 630,235.946  |

Significant Accounting policies and Notes on Accounts 13
The schedules referred to above form an integral part of the Balance sheet
Per our report of even date

for Deloitte Haskins & Sells Chartered Accountants

Place :Bangalore Date: 20th June, 2009

S .Sundaresan

R Srinivasan

V Balaji Bhat Director

For and on behalf of the Board

C.P.Rangachar Managing Director



#### PROFIT AND LOSS ACCOUNT FOR THE YEAR ENDED 31ST MARCH,2009

|   | Schedule No. | Current Year  | Previous Year |
|---|--------------|---------------|---------------|
|   |              | Rs            | Rs            |
| Income  |              |               |               |
| Gross Sales   |              | 1,090,456,586 | 1,193,667,242 |
| Less: Excise Duty   |              | 120,227,433   | 164,047,670   |
| Net Sales   |              | 970,229,153   | 1,029,619,572 |
| Other Income  | 9            | 21,404,406    | 9,831,623     |
|   |              | 991,633,559   | 1,039,451,195 |
| Expenditure   |              |               |               |
| Raw Materials, Components and Store consumed                      | 10           | 567,959,089   | 580,892,541   |
| (Increase)/Decrease in Stocks                                     | 11           | 2,929,867     | (3,694,783)   |
| Manufacturing, Administration ,Selling and other Expenses         | 12           | 343,284,378   | 332,332,484   |
| Interest  |              | 38,011,685    | 26,170,534    |
| Depreciation/ Amortisation  | 4            | 24,352,132    | 20,700,702    |
|   |              | 976,537,151   | 956,401,478   |
| Profit before exceptional item and tax                            |              | 15,096,408    | 83,049,717    |
| Profit on sale of Long Term Investments                           |              | -             | 13,000,000    |
| Profit after exceptional item and before tax                      |              | 15,096,408    | 96,049,717    |
| Provision for Taxation  |              |               |               |
| Current Tax   |              | 1,400,000     | 35,900,000    |
| MAT credit entitlement  |              | (1,400,000)   | -             |
| Deferred Tax  | 1            | 5,500,000     | (4,000,000)   |
| Fringe Benefit Tax  | 1 1          | 3,100,000     | 2,900,000     |
| Profit after tax  | 1            | 6,496,408     | 61,249,717    |
| Add: Surplus brought forward from the previous year               |              | 205,746,455   | 159,471,363   |
| Amount available for appropriation                                | 1            | 212,242,863   | 220,721,080   |
| Appropriations:   |              | İ             |               |
| General Reserve   |              | -             | 6,200,000     |
| Proposed Dividend   |              | •             | 7,500,000     |
| Tax on Dividend   | 1            | -             | 1,274,625     |
| Surplus Carried forward   |              | 212,242,863   | 205,746,455   |
|   |              |               |               |
| Basic & Diluted Earnings Per Share after exceptional items (Face  |              | 2.17          | 20.42         |
| value of equity share of Rs.10/- each)                            | 1            | /             | 20.42         |
| Basic & Diluted Earnings Per Share before exceptional items (Face | ]            | 2.17          | 17.04         |
| value of equity share of Rs.10/- each)                            |              |               | 17.07         |
| Aggregate number of shares used for                               |              |               |               |
| computation of Basic & Diluted EPS                                | <u> </u>     | 3,000,000     | 3,000,000     |

Significant Accounting policies and Notes on Accounts

13

The schedules referred to above form an integral part of the Profit and Loss account

Per our report of even date

for Deloitte Haskins & Sells

For and on behalf of the Board

Chartered Accountants

S .Sundaresan

R Srinivasan

V Balaji Bhai

C.P.Rangachar

Partner

Director

Director

Managing Director

Place :Bangalore Date: 20th June, 2009



|   | Year Ended             | Year Ended             |
|---|------------------------|------------------------|
|   | 31st March 2009<br>Rs. | 31st March 2008<br>Rs. |
| A.Cash flow from operating activities   |                        |                        |
| Net profit before tax   | 15,096,408             | 96,049,7               |
| Adjustments for:  | 24.252.222             | 20.700.7               |
| -Depreciation   | 24,352,132             | 20,700,7               |
| -Unrealised Exchange difference   | (1,967,132)            | 2,158,7                |
| -Unrealised Exchange difference - Debtors   | l i                    |                        |
| -Unrealised Exchange difference - Creditors   | 1                      |                        |
| -Unrealised Exchange difference - EEFC -Unrealised Exchange difference - Loan funds                               |                        | -                      |
|   |                        |                        |
| -Financial lease payments -Loss/(profit) on sale of fixed assets(net)   | 1,068,996              | 319.8                  |
| -Loss/(profit) on sale / scrap of CWIP (net)  | (221,038)              | v                      |
| -Amortisation of Termination benefits - VRS   | 7,683,335              | 7,683,                 |
| -Provision for doubtful debts   | (1,124,229)            | 1,566,                 |
|   | (10,994,584)           | 1,500,                 |
| -Provision for outstanding derivative contracts written back -Provision for diminution in the value of investment | (10,554,554)           | 2,800,                 |
| -Profit on sale of long term investment   |                        | (13,000,0              |
|   | 4,420,403              | 3,462.5                |
| -Bad debts written off  |                        | (209,                  |
| -Interest income  | (937,906)              | (1,006,0               |
| -Dividend income  | (1,007,500)            |                        |
| -Interest expense   | 38,011,685             | 26,170,5               |
| -Deferred revenue expenditure written off   | 1                      |                        |
| Operating profit before working capital changes   | 74,380,570             | 146,696,4              |
| Adjustments for:  |                        |                        |
| -(Increase)/Decrease in sundry debtors  | 28,085,352             | (82,243,4              |
| -(Increase)/Decrease in inventories   | 16,073,586             | (20,246,2              |
| -(Increase)/Decrease in loans and advances  | (8,300,958)            | (9,435,8               |
| -Increase/(Decrease) in current liabilities and provisions  | (57,139,372)           | 46,809,6               |
| -Miscellaneous expenditure - Termination benfits  | <u> </u>               | (23,050,0              |
| Cash generated from operations  | 53,099,178             | 58,530,4               |
| -Direct taxes paid  | (17,982,012)           | (28,484,6              |
| let cash from/(used in) operating activities (A)  | 35,117,166             | 30,045,7               |
| 3.Cash flow from investing activities   |                        |                        |
| Additions to fixed assets (including capital  | (55.280,960)           | (44,920,0              |
| vork in progress and advances on capital account)   |                        |                        |
| Proceeds from sale of fixed assets  | 1,250,818              | 161,8                  |
| Purchase of investments - subsidiary  | (1,000,000)            | (7,420,0               |
| Purchase of investments -others   | -                      |                        |
| Proceeds from sale of Investments   |                        | 15,860,0               |
| Proceeds towards / refund against advance for investments   | 4,100,000              | (5,870,0               |
| Dividend received   | 1,007,500              | 1,006,0                |
| nterest received  | 937,906                | 209,€                  |
| let cash from/(used in) investing activities (B)  | (48,984,736)           | (40,972,6              |
| C.Cash flow from financing activities   |                        |                        |
| Proceeds from issue of preference share capital   |                        |                        |
| Redemption of preference share capital  |                        |                        |
| Proceeds from borrowings  | 264,132,807            | 128,820,6              |
| Repayment of borrowings   | (214,869,048)          | (76,476.1              |
| inancial lease payments   | (2.1,000,010)          | (70,770.               |
| Dividends paid  | (7,323,194)            | (7,307,6               |
| ax on dividends paid  | (1,274,625)            | (1,274.6               |
| nterest paid  | (37,489,582)           | (27,123,2              |
| let cash from/(used in) financing activities (C)  | 3,176,358              | 16,638,9               |
| let cash flows during the year(A+B+C)   | (10,691,212)           | 5,712,1                |
| Cash and cash equivalents (opening balance)   | 32,495,016             | 27,292,4               |
| dd/(Less): Unrealised exchange (gain)/loss  | 509,569                | 27,292,2               |
|   | 33,004,585             | 27,292,4               |
| ash and cash equivalents (closing balance)  | 21,898,701             | 20 405 /               |
| dd/(Less): Unrealised exchange (gain)/loss  |                        | 32,495,0               |
| dar (2000). Om danded exempling (gamiliness   | 414,672                | 509,5                  |
|   | 22,313,373             | 33,004,5               |
|   |                        |                        |

The schedule referred to above form an integral part of the cash flow statement.

Cash flow statement has been prepared under the "Indirect Method" as set out in the Accounting Standard-3 on cash flow.

balance in Margin Money deposit account of Rs. 2,170,190/- (Rs. 2,807,890/-) which are available for restricted use by the Company.

This is cash flow referred to in our report of even date.

The figures for the previous year have been regrouped / recast, where necessary to conform to the current year classification.

For Deloitte Haskins & Sells

R Srinivasan

Director

V Balaji Bhat Director

C P Rangachar Managing Director

For and on behalf of Board

Partner Place:Bangalore

Chartered Accountants S Sundaresan

Date :20th June, 2009

| SCHEDUL <b>E</b> S F   | ORMING PART OF BAI                      | LANCE SHEET         | •           |             |
|--|---|---------------------|-------------|-------------|
| SHARE CAPITAL  | 711111111111111111111111111111111111111 |                     |             | SCHEDULE 1  |
|  | As at 31.0                              | 03.2009             | As at 31.0  |             |
|  | Rs.                                     | Rs.                 | Rs.         | Rs.         |
| Authorised   | 1                                       |                     |             |             |
| 6,000,000 (6,000,000) Equity                                 | 1                                       | ,                   | Ī           |             |
| Shares of Rs.10/- each                                       |   | 60,000,000          | ,           | 60,000,000  |
| Issued subscribed and paid up                                |   |                     |             |             |
| 3,000,000 (3,000,000) Equity Shares of                       |   |                     | Ī           |             |
| Rs.10/- each fully paid up                                   |   | 30,000,000          | 1           | 30,000,00   |
| Total  | 1                                       | 30,000,000          | <del></del> | 30,000,00   |
| , otal   |   | ,,                  |             |             |
| RESERVES AND SURPLUS   |   |                     |             | SCHEDULE    |
|  | As at 31.0                              | ავ.2009             | As at 31.03 | 3.2008      |
|  | Rs.                                     | Rs.                 | Rs.         | Rs.         |
| General Reserve  |   |                     |             |             |
| As per Last Balance Sheet                                    | 25,757,835                              |                     | 19,557,835  |             |
|  |   | . L                 |             |             |
| As per Last Balance Sheet                                    | 25,757,835                              |                     | 19,557,835  |             |
| Add :Transfer from Profit & Loss Account                     |   | 25,757,835          | 6,200,000   | 25,757,835  |
| Surplus as shown in the Profit & Loss Account                |   | 212,242,863         |             | 205,746,455 |
| Total  | _                                       | 238,000,698         |             | 231,504,290 |
|  |   |                     |             |             |
| LOAN FUNDS   |   |                     |             | SCHEDULE    |
|  | As at 31.0                              |                     | As at 31.03 |             |
|  | Rs.                                     | Rs.                 | Rs.         | Rs.         |
| A) Secured Loans   |   | 1                   |             |             |
| Term Loan  |   | [                   |             |             |
| From Bank  | 161,237,419                             | 1                   | 80,664,500  |             |
| (Payable within one year Rs.27,237,419/-(Rs.32,164,500/-))   |   | Ì                   |             |             |
| From others  | 3,806,025                               | 165,043,444         | 4,944,500   | 85,609,00   |
| (Payable within one year Rs.1,268,491/-(Rs.1,138,475/-))     |   |                     |             |             |
| Cash Credit Account - From Bank                              |   | 101,054,760         |             | 70,582,57   |
| Working Capital Demand Ioan - From Bank                      |   | 102,079,755         | ,           | 84,231,90   |
| Under Hire Purchase Scheme - From Others                     | ļ                                       | 251,101             |             | 1,817,17    |
| Total-A  |   | 368,429,060         |             | 242,240,65  |
| B) Unsecured Loans   |   |                     |             |             |
| Short Term Loan  |   |                     |             |             |
| From Bank  | -                                       | 1                   | 115,000,000 |             |
| Other Loan   |   |                     |             |             |
| From Bank  | 37,500,000                              | L                   |             |             |
| (Payable within one year Rs.25,000,000/-(Rs.Nil))            |   | 37,500,000          |             | 115,000,00  |
| Total-B  | [                                       | 37,500,000          |             | 115,000,00  |
| Grand Total (A+B)  |   | 405,929,060         |             | 357,240,65  |
| Secured Loan - Note:   |   |                     |             |             |
| 1. Loans from bank are, secured by exclusive first charge of | on the Assets of the Cor                | mpany, and to the f | full extent |             |

Loans from bank are secured by exclusive first charge on the Assets of the Company and to the full extent.
 Loan from others are secured by hypothecation of Motor Vehicles.

# SCHEDULE FORMING PART OF BALANCE SHEET

| FIXED ASSETS SCHE           |                  |            |                            |                  |                  |              | SCHEDUL                     | E 4              |                  |                  |
|-----------------------------|------------------|------------|----------------------------|------------------|------------------|--------------|-----------------------------|------------------|------------------|------------------|
| DESCRIPTION                 |                  | GROSS BL   | OCK - COST                 |                  |                  | DEPRE        | CIATION                     |                  | NET              | BLOCK            |
|                             | As at 01.04.2008 | Additions  | Deductions<br>/Adjustments | As at 31.03.2009 | Up to 31.03.2008 | For the Year | Deductions /<br>Adjustments | Up to 31.03.2009 | As at 31.03.2009 | As at 31.03.2008 |
|                             | Rs               | Rs         | Rs                         | Rs               | Rs               | Rs           | Rs                          | Rs               | Rs               | Rs               |
| Tangible Assets (A)         | 1                |            |                            |                  |                  |              |                             |                  |                  |                  |
| Freehold Land               | 17,377,413       | 8,777,331  | -                          | 26,154,744       | -                | -            | _                           | -                | 26,154,744       | 17,377,413       |
| Buildings                   | 60,341,217       | 7,565,392  | 36,512                     | 67,870,097       | 13,029,814       | 1,498,249    | 20,851                      | 14,507,212       | 53,362,885       | 47,311,403       |
| Plant Machinery & Equipment | 181,043,063      | 33,476,711 | 2,909,963                  | 211,609,811      | 80,993,022       | 10,494,956   | 1,552,145                   | 89,935,833       | 121,673,978      | 100,050,041      |
| Electrical Installation     | 9,792,981        | 2,241,729  | 56,218                     | 11,978,492       | 2,577,060        | 490,446      | 13,613                      | 3,053,893        | 8,924,599        | 7,215.921        |
| Furniture / Fixtures        | 8,593,842        | 917,175    | 54,934                     | 9,456,083        | 4,038,599        | 647,794      | 9,902                       | 4,676,491        | 4,779,592        | 4,555,243        |
| Office Equipments           | 43,031,872       | 3,630,253  | 27,195                     | 46,634,930       | 19,742,744       | 5,108,585    | 4,450                       | 24,846,879       | 21,788,051       | 23,289,128       |
| Jigs / Fixtures             | 25,764,782       | 3,462,408  |                            | 29,227,190       | 13,206,399       | 1,898,975    | -                           | 15,105,374       | 14,121,816       | 12,558,383       |
| Motor Vehicles              |                  |            |                            | -                |                  |              |                             |                  |                  |                  |
| -Owned                      | 13,954,781       | 298,730    | 2,796,623                  | 11,456,888       | 3,843,699        | 1,418,380    | 1,960,670                   | 3,301,409        | 8,155,479        | 10,111,082       |
| -Under Hire Purchase        | 9,254,434        |            | -                          | 9,254,434        | 2,730,520        | 660,164      |                             | 3,390,684        | 5,863,750        | 6,523,914        |
| Total (A)                   | 369,154,385      | 60,369,729 | 5,881,445                  | 423,642,669      | 140,161,857      | 22,217,549   | 3,561,631                   | 158,817,775      | 264,824,894      | 228,992,528      |
| Intangible Assets (B)       |                  |            | •                          |                  |                  |              |                             |                  |                  |                  |
| ERP Software                | 6,235,574        | 2,662,400  | -                          | 8,897,974        | 2,152,555        | 2,134,582    | -                           | 4,287,137        | 4,610,837        | 4,083,019        |
| Technical Fee               | 3,334,000        | -          | -                          | 3,334,000        | 3,334,000        |              | -                           | 3,334,000        | -                | -                |
| Total (A) +(B)              | 378,723,959      | 63,032,129 | 5,881,445                  | 435,874,643      | 145,648,412      | 24,352,131   | 3,561,631                   | 166,438,912      | 269,435,731      | 233,075,547      |
| Previous Year               | 343,677,984      | 36,587,755 | 1,541,780                  | 378,723,959      | 126,007,804      | 20,700,702   | 1,060,094                   | 145,648.412      | 233,075,547      |                  |
| Capital Work in Progress    |                  |            |                            |                  |                  |              |                             |                  | 5,495,744        | 13,025,875       |
| Total                       |                  |            |                            |                  |                  |              |                             |                  | 274,931,475      | 246,101,422      |

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| SCHEDULES FORMIN   | G PART OF BAL | ANCE SHEET |            |            |
|--|---------------|------------|------------|------------|
| INVESTMENTS  |               |            |            | SCHEDULE 5 |
|  | As at 31.0    | 3.2009     |            | .03.2008   |
|  | Rs.           | Rs.        | Rs.        | Rs.        |
| Unquoted At Cost-Long Term   |               |            |            |            |
| <u>Trade</u>   |               |            |            |            |
| In Subsidiary Companies  | 1             |            |            |            |
| 1,000,000 (350,000) Fully paid equity shares of Rs.10/-each                              |               |            |            |            |
| of Yuflow Engineering Pvt Ltd. (650,000 equity shares of                                 | 16,020,000    |            | 9,520,000  |            |
| Rs.10/- each purchased during the year)  |               |            |            |            |
| 120,000 (120,000) Fully paid equity shares of Rs.10/- each of                            | 4 000 000     |            | 4 000 000  |            |
| Coretec Engineering India Pvt Ltd  | 1,200,000     |            | 1,200,000  |            |
|  | 1             |            | ľ          |            |
| 2,250 (2,250) Fully paid equity shares of Rs.100/-each of                                | 2,441,250     |            | 2,441,250  |            |
| Prism Hydraulics Pvt. Ltd  |               |            |            |            |
| 280,000 (280,000) Fully paid equity shares of Rs.10/-each of Sriplas Engineering Pvt.Ltd | -             |            | 2,800,000  |            |
| Complas Engineering FVt.Eta  | 19,661,250    |            | 15,961,250 |            |
| Less: Provision for diminution in value of investments                                   | -             |            | 2,800,000  |            |
|  |               | 19,661,250 |            | 13,161,250 |
| In Others  |               |            |            |            |
| 360,000 (200,000) Fully paid equity shares of Rs 10/- each of                            |               |            |            |            |
| Sai India Ltd ( 160,000 equity shares of Rs.10/- each received                           |               | 2,000,000  |            | 2,000,000  |
| as bonus shares)   |               |            |            |            |
| Non Trade  |               |            |            | •          |
| 2,000 (2,000) Fully paid equity shares of Rs 25/- each of The                            | 1             |            |            |            |
| Shamrao Vittal Co-operative Bank Ltd   | i             | 50,000     |            | - 50,000   |
| Total  | F             | 21,711,250 | <u> </u>   | 15,211,250 |



| SCHEDULES FORMING PART OF BALANCE SHEET                               |             |             |             |             |  |
|---|-------------|-------------|-------------|-------------|--|
| CURRENT ASSETS, LOANS AND ADVANCES                                    |             |             |             | SCHEDULE 6  |  |
|   | As at 31.0  | 03.2009     | As At 3     | 1.03.2008   |  |
|   | Rs.         | Rs.         | Rs.         | Rs          |  |
| a) Inventories  |             |             |             |             |  |
|   | .           |             |             |             |  |
| Tools   | 9,377,940   |             | 5,577,101   | •           |  |
| Raw Materials & Components  | 108,915,370 | ĺ           | 117,824,239 |             |  |
| Raw Material in Transit   | 1,873,208   |             | 9,908,897   |             |  |
| Work in Process   | 39,948,554  | )           | 38,388,229  |             |  |
| Finished Goods  | 19,368,398  | 179,483,470 | 23,858,590  | 195,557,056 |  |
|   |             | 179,483,470 | -           | 195,557,056 |  |
| b) Sundry Debtors   |             |             |             |             |  |
| Unsecured- Dues from subsidiaries                                     |             |             | 1           |             |  |
| Debts Outstanding for a Period Exceeding                              |             |             | 222 222     |             |  |
| Six Months - Considered good  | 2,281,335   | 4 540 400   | 638,389     | 0.505.404   |  |
| Other Debts -Considered good  | 2,237,774   | 4,519,109   | 5,927,105   | 6,565,494   |  |
| Unsecured-Others  |             |             |             |             |  |
| Dahte Outstanding for a Pariod Evenading                              | į           | ļ           | }           |             |  |
| Debts Outstanding for a Period Exceeding Six Months - Considered good | 58,364,731  |             | 44,509,135  |             |  |
| Considered doubtful   | 2,802,889   |             | 3,927,118   | · ·         |  |
| Considered doubtful   | 61,167,620  | -           | 48,436,253  |             |  |
| Other Debts -Considered good  | 255,045,363 |             | 297,589,687 |             |  |
| Other Debts -Considered good  | 316,212,983 | -           | 346,025,940 | ļ           |  |
| Less: Provision   | 2,802,889   | 313,410,094 | 3,927,118   | 342,098,822 |  |
| LCGG. 1 10 VIGIOTI  |             | 317,929,203 | 0,027,110   | 348,664,316 |  |
| c) Cash and Bank balances   | 1           | ,,          | ľ           |             |  |
| Cash On Hand  | 1           | 314,858     | ł           | 262,886     |  |
| Balances with Scheduled Banks:  | ]           | ,           |             | , ,         |  |
| On Current Account  | 18,659,342  |             | 28,846,735  |             |  |
| On Margin Money Deposit Account                                       | 2,170,190   |             | 2,807,890   |             |  |
| On Unclaimed Dividend Account   | 754,311     | 21,583,843  | 577,505     | 32,232,130  |  |
| Total   |             | 21,898,701  |             | 32,495,016  |  |
| d) Loan and Advances  |             |             |             |             |  |
| Unsecured and considered good:  |             |             |             |             |  |
| Advances recoverable in cash or in kind or for                        |             |             |             |             |  |
| value to be received  | 32,096,474  |             | 31,090,223  | •           |  |
| Due from Subsidiaries   | 14,816,731  |             | 8,260,374   |             |  |
| Advance for Investment (Shares are yet to be alloted)                 | 370,000     |             | 9,970,000   |             |  |
| Deposit with Excise Authorities                                       | 1,497,129   | 54.670.770  | 879,031     | 55 077 000  |  |
| Deposit Others  | 5,898,445   | 54,678,779  | 5,778,194   | 55,977,822  |  |
| Income Tax  |             |             |             | ·           |  |
| Advance Tax   | 173,765,818 |             |             |             |  |
| Less : Provisions   |             | 2,570,651   | -           | İ           |  |
| Less . I TOVISIONS  | 171,195,167 | 2,370,051   | <del></del> |             |  |
| MAT Credit entitlement  | 1           | 1,400,000   | İ           | . [         |  |
| I Stock Chillionich   | 1           | 58,649,430  | +           | 55,977,822  |  |
| Total   |             | 577,960,804 | <u> </u>    | 632,694,210 |  |
|   | J           | 0,500,004   |             | 002,034,210 |  |

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| SCHEDULES FOR CURRENT LIABILITIES & PROVISIONS         | MING PART OF BA | LANCE SHEET |             | 20115011157             |
|--|-----------------|-------------|-------------|-------------------------|
| CURRENT LIABILITIES & PROVISIONS                       | An =4 21        | 00.0000     |             | SCHEDULE 7<br>1.03.2008 |
|  | As at 31.       |             | Rs.         |                         |
| - Company in billion                                   | Rs.             | Rs.         | HS.         | Rs.                     |
| a) Current Liabilities                                 |                 |             |             | Ī                       |
| Sundry Creditors                                       |                 |             |             |                         |
| Due to Micro and Small Enterprises                     |                 | _           |             | _ [                     |
| Dues to others   |                 | 172,400,782 |             | 212,061,223             |
| Other statutory Liabilities                            |                 | 5,529,308   |             | 11,747,400              |
| Commission to Managing Director & Other Directors      |                 | 119,866     |             | 2,632,818               |
| Unclaimed Dividend (Refer note B 11)                   | •               | 754,311     |             | 577,505                 |
| Cholamba Biridana (Netar Note B 11)                    |                 | ,04,011     |             | 0,1,400                 |
| I Interest accrued but not due on loans                | 1               | 525,848     | J           | 3,745                   |
| Microst address but hist day of hearts                 | }               | 179,330,115 |             | 227,022,691             |
| b) Provisions  |                 | ,           | 1           |                         |
| Income Tax   |                 |             |             |                         |
| Provision  | _               |             | 169,795,167 |                         |
| Less : Advance Tax                                     | -               | -           | 158,789,431 | 11,005,736              |
|  |                 |             |             |                         |
| Fringe Benefit Tax                                     |                 |             |             |                         |
| Provision  | 12,000,000      |             | 8,900,000   |                         |
| Less : Advance Tax                                     | 11,701,285      | 298,715     | 8,695,660   | 204,340                 |
|  |                 |             |             | 1                       |
| Gratuity   |                 | 706,009     |             | 2,139,881               |
|  |                 |             |             |                         |
| Leave Salary   | İ               | 11,031,262  |             | 11,290,328              |
|  |                 |             |             |                         |
|  |                 |             |             |                         |
| Provision for loss on outstanding derivative contracts |                 | -           | Ì           | 18,700,000              |
|  |                 |             |             |                         |
| Proposed Dividend                                      | -               |             | 7,500,000   |                         |
| Tax on Proposed Dividend                               | -               | -           | 1,274,625   | 8,774,625               |
| ll   |                 | 12,035,986  | }           | 52,114,910              |
| Total  | <u> </u>        | 191,366,101 |             | 279,137,601             |

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| FORMING PART OF B | ALANCE SHEET |           |  |
|-------------------|--------------|-----------|--|
|                   |              | -         | SCHEDULE 8   |
| As at 31          | .03.2009     | As At 3   | 1.03.2008  |
| Rs.               | Rs.          | Rs.       | Rs.  |
|                   |              |           |  |
|                   | 7,683,330    |           | 15,366,665   |
|                   | 7,683,330    |           | 15,366,665   |
|                   | As at 31     | 7,683,330 | As at 31.03.2009 As At 3  Rs. Rs. Rs. Rs.  7,683,330 |

|   | Curre | nt Year    | Previo | ous Year  |
|---|-------|------------|--------|-----------|
|   | Rs.   | Rs.        | Rs.    | Rs.       |
| Interest Income on Margin Money Deposit, Income Tax Refund, Derivative transaction and others (Tax deducted at source Rs.38,979/-(Rs.39,912/-)) |       | 937,906    |        | 1,034,998 |
| Profit on sale of Asset   |       | 88,538     |        | -         |
| Training and other services rendered  |       | 5,449,868  |        | 4,134,088 |
| Miscellaneous Receipts  |       | 1,002,642  | 1      | 414,040   |
| Liabilities no longer required written back   |       | 643,638    | ł      | 1,367,196 |
| Provision for doubtful debts no longer required written back  |       | 1,279,730  |        | 740,054   |
| Income from Foreign Exchange(Net of Loss)   |       | -          |        | 1,135,247 |
| Provision for outstanding derivative contracts written back   |       | 10,994,584 | İ      | -         |
| Dividend Income   |       | 1,007,500  |        | 1,006,000 |
| Total   |       | 21,404,406 |        | 9,831,623 |

| RAW MATERIALS, COMPONENTS AND S | STORES CONSUMED |             |             | SCHEDULE 10 |
|---------------------------------|-----------------|-------------|-------------|-------------|
|                                 | Current         | Year        | Previous    | Year        |
|                                 | Rs.             | Rs.         | Rs.         | Rs.         |
|                                 |                 |             |             |             |
| Opening stock                   | 123,401,340     |             | 99,539,721  |             |
| Add: Purchases                  | 562,851,059     | L           | 604,754,160 |             |
| Total .                         | 686,252,399     | Γ           | 704,293,881 |             |
| Less Closing stock              | 118,293,310     | 567,959,089 | 123,401,340 | 580,892,541 |
| l                               |                 |             |             |             |

| (INCREASE)/DECREASE IN STOCKS         |            |           |              | SCHEDULÉ 11 |
|---------------------------------------|------------|-----------|--------------|-------------|
|                                       | Current \  | Year      | Previou      | ıs Year     |
| , , , , , , , , , , , , , , , , , , , | Rs.        | Rs.       | Rs.          | Rs.         |
| Opening Stocks:                       |            |           |              |             |
| Finished Goods                        | 18,984,917 |           | 17,691,797   |             |
| Excise duty on Opening Stock          | 4,873,673  |           | 2,317,623    |             |
| Work in Process                       | 38,388,229 |           | 38,542,616   |             |
| <b>i j</b>                            | 62,246,819 | Ţ         | 58,552,036   |             |
| Closing Stocks:                       |            | 1         |              |             |
| Finished Goods                        | 17,109,851 | Į         | 18,984,917   |             |
| Excise duty on Closing Stock          | 2,258,547  | i         | 4,873,673    |             |
| Work in process                       | 39,948,554 | l         | 38,388,229   |             |
| Total                                 | 59,316,952 | 2,929,867 | , 62,246,819 | (3,694,783) |



| SCHEDULES FORMING PART OF PROFIT AND LOSS ACCOUNT            |           |             |           |             |  |  |
|--|-----------|-------------|-----------|-------------|--|--|
| MANUFACTURING, ADMINISTRATION, SELLING & OTHER EX            |           |             |           | SCHEDULE 12 |  |  |
|  | Current   |             |           | ous Year    |  |  |
|  | Rs.       | Rs.         | Rs.       | Rs.         |  |  |
| Salaries, Wages & Bonus (Includes provision for Leave Salary |           |             |           | İ           |  |  |
| Rs.2,817,085/-(Rs.685,897/-)                                 | İ         | 126,244,103 |           | 115,890,712 |  |  |
| Contribution to Provident Fund and Other Funds               | I         | 12,914,080  |           | 10,791,468  |  |  |
| Gratuity to Employees  | 1         | 716,136     |           | 1,231,778   |  |  |
| Staff welfare Expenses                                       | 1         | 14,470,765  |           | 14,019,160  |  |  |
| Voluntary Retirement Scheme                                  | ]         | 7,683,335   |           | 7,683,335   |  |  |
| Power and fuel.  | 1         | 16,476,773  |           | 15,805,385  |  |  |
| Rates and Taxes  |           | 3,651,335   |           | 1,678,806   |  |  |
| Excise Duty  | ]         | 816,845     |           | 2,119,355   |  |  |
| Exchange Loss (Net of Gain)                                  | 1         | 9,897,146   |           | -           |  |  |
| Loss on Asset sold (net)                                     | 1         | -           |           | 150,356     |  |  |
| Loss on Asset scrapped                                       | I         | 936,496     |           | 169,500     |  |  |
| Rent   | İ         | 6,854,592   |           | 4,775,237   |  |  |
| Insurance  | ĺ         | 734,235     |           | 849,023     |  |  |
| Repairs:   |           |             |           |             |  |  |
| Machinery  | 8,114,306 |             | 9,671,337 |             |  |  |
| Building   | 3,698,341 |             | 3,903,688 |             |  |  |
| Others   | 681,369   | 12,494,016  | 1,133,950 | 14,708,975  |  |  |
| Freight Transport & Other Charges                            |           | 25,763,003  |           | 18,810,354  |  |  |
| Legal and Professional charges                               | 1         | 17,287,836  |           | 18,939,879  |  |  |
| Sales Promotion Expenses                                     | l         | 4,013,776   |           | 4,972,464   |  |  |
| Selling Commission   |           | 6,511,720   |           | 9,265,401   |  |  |
| Travelling Expenses  |           | 26,060,886  |           | 24,749,786  |  |  |
| Vehicle Maintenance  |           | 4,874,879   | :         | 4,721,062   |  |  |
| Printing, Stationery, Postage & Telephones                   | 1         | 8,992,784   |           | 10,349,133  |  |  |
| Directors Sitting Fee  |           | 465,000     |           | 450,000     |  |  |
| Commission to Directors other than Managing Director         | í         | -           | ľ         | 1,120,421   |  |  |
| Bad debts written off  | 4,420,403 |             | 3,462,546 |             |  |  |
| Less: Provision released                                     | 664,890   | 3,755,513   | 1,498,610 | 1,963,936   |  |  |
| Provision for Doubtful Debts                                 |           | 820,391     | 1         | 3,805,274   |  |  |
| Provision for outstanding derivative contracts               |           | -           |           | 18,700,000  |  |  |
| Provision for diminution in value of investments             |           | -           |           | 2,800,000   |  |  |
| Bank charges   |           | 7,087,613   | J         | 5,606,717   |  |  |
| Miscellaneous Expenses                                       | L         | 23,761,120  | Į.        | 16,204,967  |  |  |
| Total  |           | 343,284,378 |           | 332,332,484 |  |  |

#### **SCHEDULE 13**

Significant Accounting Policies and Notes on Accounts for the year ended 31st March 2009

# A. ACCOUNTING POLICIES

#### 1. BASIS OF ACCOUNTING

The financial statements have been prepared on the accrual concept of accounting under the Historical Cost Convention in accordance with the generally accepted accounting principles and comply with the mandatory Accounting Standards in accordance with the relevant provisions of The Companies Act, 1956.

#### 2. FIXED ASSETS

#### **Tangible Assets**

- a) Fixed Assets are capitalised at cost inclusive of taxes, incidental expenses on freight, installation etc. and interest on borrowed funds attributable to acquisition of fixed assets for the period upto the date on which such asset is put to use.
- b) Fixed Assets taken on financial lease prior to April 1<sup>st,</sup> ,2001 are not capitalised and lease rentals are absorbed in the Profit and Loss Account without reference to useful life of the asset, while assets acquired under Hire Purchase are capitalised.
- c) Depreciation on Fixed Assets is provided at the rates specified in Schedule XIV of the Companies Act 1956, under Straight Line Method. Depreciation on additions during the year is on pro-rata basis, based on the months the assets are put to use. Asset costing less than Rs. 5,000/- are fully depreciated during the year.

#### Intangible Assets

- a) Technical Know how fee is amortized over a period of 6 years on pro-rata basis.
- b) Cost of License and Implementation of Enterprise Resource Planning software is amortized over the estimated useful life of 5 years.
- c) Expenses incurred on research and developments are charged to revenue in the same year. Fixed assets purchases for research and development purposes are capitalized and depreciated as per the Company's policy.

# <u>Impairment</u>

Consideration is given at each Balance Sheet date to determine whether there is any indication of impairment of the carrying amount of the Company's fixed assets. If any indication exists, an impairment loss is recognized when the carrying amount exceeds greater of net selling price and value in use.

# 3. INVESTMENTS

Investments are long term in nature, stated at cost, and provision for diminution in value is made to recognize a loss, other than temporary, in the value of investments.

#### 4. **INVENTORIES**

Inventories are valued as follows

- (i) a) Raw Materials & Components
  - b) Stores and Spares
- (ii) a) Material in transit
  - b) Work in Process \*
- (iii) Finished Goods \*
- (iv) Tools

At lower of cost on Moving Weighted Average value and net realizable value
At lower of cost and net realizable value

At lower of cost and net realizable value At lower of cost and net realizable value

(\* Cost includes cost of material, direct labour and other applicable overheads).

# 5. CASHFLOW

Cash flow statement has been prepared under the "Indirect Method" as set out in the Accounting Standard –3 on Cash Flow Statements.

#### 6. FOREIGN CURRENCY TRANSACTION

Transactions in Foreign Currency are accounted at exchange rates prevailing on the date of Transaction. Monetary items denominated in foreign currency and forward exchange contracts outstanding as at the end of the year are re-stated at year end rates. The loss or gain arising on restatement / settlement is adjusted to the Profit and Loss account.

In case of items which are covered by forward exchange contracts, the difference between the year end rate and rate on the date of the contract is recognized as exchange difference and the premium paid on forward contracts is recognized over the life of the contract. Non monetary foreign currency items are carried at cost.

# 7. EMPLOYEE BENEFITS

# **Short Term Employee Benefits**

Short term employee benefits including accumulated compensated absences determined as per Company's policy/scheme are recognized as expenses based on expected obligation on undiscounted basis.

# **Long Term Employee Benefits:**

#### **Defined Contribution Plans**

The Company has Defined Contribution plans for post employment benefits namely Provident Fund and Superannuation Fund. Under the Provident Fund Plan, the Company contributes to a Government administered provident fund on behalf of its employees and has no further obligation beyond making its contribution.

The Superannuation Fund constitutes an insured benefit, which is classified as a defined contribution plan as the Company makes contributions to an insurance company and has no further obligation beyond making the payment to the insurance company.

The Company makes contributions to state plans namely Employee's State Insurance Fund and Employee's Pension Scheme, 1995 and has no further obligation beyond making the payment to them.

The Company's contributions to the above funds are charged to revenue every year.

#### **Defined Benefit Plan**

The Company has a Defined Benefit plan namely Gratuity for all its employees. The liability for the defined benefit plan of Gratuity is determined on the basis of an actuarial valuation at the year end.

Gratuity Fund is recognized by the income tax authorities and is administered through trustees. The Company has taken a group gratuity policy with Reliance Life Insurance Company Limited and is funded.

Provision for long term compensated absence has been made on the basis of an actuarial valuation at the year end.

Actuarial gains and losses comprise experience adjustments and the effects of changes in actuarial assumptions and are recognized immediately in the Profit and Loss Account as income or expense.

#### **Termination Benefits:**

Compensation paid / payable to employees who have opted for retirement under the Voluntary Retirement Scheme (VRS) of the Company is amortized over a period of 36 months or up to the financial year ending 31st March, 2010, whichever is earlier.

#### 8. REVENUE RECOGNITION

Sales are recognized on dispatch of goods when significant risks and rewards of ownership are considered to be transferred. Sales returns are recognised as and when ascertained and are reduced from the sales turnover of the year. Sales are inclusive of excise duty and are net of Sales Tax.

Revenue from Hydraulic Training programme is recognised on completion of the Training program.

#### 9. BORROWING COST

Borrowing costs other than that attributable to a qualifying asset are expensed as and when incurred.

#### 10. LEASES

The Company generally has cancellable operating leases. Lease rentals on assets under operating lease are charged off to the Profit and Loss account for the year.

# 11. INCOMETAX

#### **Current Tax:**

Current tax expense is determined in accordance with the provisions of the Income - tax Act, 1961.

Minimum alternate tax (MAT) paid in accordance with the tax laws, which gives rise to future economic benefits in the form of adjustment of future income tax liability, is considered as an asset if there is convincing evidence that the Company will pay normal income tax. (Also Refer Note –B7).

#### **Deferred Tax:**

Deferred tax assets and liabilities are measured using the tax rate which have been enacted or substantively enacted at the Balance Sheet date. Deferred tax expense or benefit is recognized, subject to consideration of prudence, on timing differences being the difference between taxable income and accounting income that originate in one period and as capable of reversing in one or more subsequent periods.

Deferred tax assets are recognized only to the extent that there is a reasonable certainty of their realization. Where there is unabsorbed depreciation or carried forward losses, deferred tax asset is recognized only if there is virtual certainty of realization of such asset.

# Fringe benefit Tax:

Fringe benefit tax is accounted for based on the estimated value of fringe benefits for the year as per the related provisions of the Income – tax Act, 1961.

# 12. PROVISIONS AND CONTINGENCIES

A provision is recognized when an enterprise has a present obligation as a result of past event, it is probable that an outflow of resources will be required to settle the obligation, in respect of which a reliable estimate can be made. Provisions are not discounted to its present value and are determined based on best estimate required to settle the obligation at the balance sheet date. These are reviewed at each balance sheet date and adjusted to reflect the current best estimates.

Contingent liabilities are not recognized but are disclosed in the notes. Contingent assets are neither recognized nor disclosed in the financial statements.

# 13. PRIOR PERIOD AND EXTRAORDINARY ITEMS

Prior period and extraordinary items, and changes in accounting policies, having a material impact on the financial affairs of the Company are disclosed.

#### **B. NOTES ON ACCOUNTS**

1. Estimated amount of contracts remaining to be executed on capital account and not provided for is Rs 1,371,791/-(Rs. 3,529,792/-).

# 2. Investments additions / (deletion) for the year

Amount in Rs.

| Description                                | 31 <sup>st</sup> March 2009 | 31 <sup>st</sup> March 2008 |
|--|-----------------------------|-----------------------------|
| Subsidiaries                               |                             |                             |
| Yuflow Engineering Private Limited.        | 6,500,000                   | 7,420,000                   |
| Others                                     |                             |                             |
| HC Hydraulic Technologies Private Limited* | NIL                         | (2,860,000)                 |

<sup>\*</sup>Profit on sale of long-term investments disclosed as exceptional item.

#### 3. Foreign Currency Exposure

a) Forward Exchange Contracts, which are not intended for trading or speculative purposes, but for hedge purposes, to establish the amount of reporting currency required or available at the settlement date of certain payables and receivables, outstanding as at the year end are given below:

| No of<br>Contracts | Nature of<br>Hedge<br>Buy/Sell | Currency | Amount<br>(USD) | Cross Currency | Amount (Rs)  |
|--------------------|--------------------------------|----------|-----------------|----------------|--------------|
| 1 (1)              | Buy                            | USD      | 2,000,000       | Rupees         | 101,300,000  |
|                    | Buy                            | USD      | (2,000,000)     | Rupees         | (83,700,000) |
| 1 (-)              | Buy                            | USD      | 228,893         | Rupees         | 11,593,430   |
|                    | (-)                            | (-)      | (-)             | (-)            | (-)          |



b) Foreign Currency Exposure, that have not been hedged by a derivative instrument or other wise:

| Particulars                       | Amount         | Amount<br>(Foreign Currency) |
|-----------------------------------|----------------|------------------------------|
| Due From                          |                |                              |
| - Debtors against Export of Goods | Rs. 8,271,808  | USD 163,378                  |
|                                   | (Rs.2,580,027) | (USD 64,233)                 |
|                                   | Rs. 2,718,843  | GBP 36,821                   |
|                                   | Rs. 3,874,692) | (GBP 48,121)                 |
|                                   | Rs.1,993,284   | Euro 29,027                  |
| •                                 | (Rs.3,636,275) | (Euro 57,273)                |
|                                   | Rs. 899,066    | Yen 1,736,990                |
|                                   | (Rs.79,103)    | (Yen 194,500)                |

| Due to                         |                            |                 |
|--------------------------------|----------------------------|-----------------|
| a) Secured loan                | Rs.14,038,571              | USD 277,168     |
|                                | ( Nil) .                   | ( Nil)          |
| b) Creditors against Import of | goods and Rs. 14,218,265   | USD 280,716     |
| services (inclusive for Capi   | tal goods) (Rs.46,131,296) | (USD 1,148,487) |
|                                | Rs. 587,186                | YEN 1,134,440   |
|                                | (Rs.186,879)               | (YEN 459,500)   |
|                                | Rs 91,911                  | EURO 1,338      |
|                                | (Rs.68,976)                | (EURO 1,086)    |
|                                | Rs. 87,146                 | SGD 2,596       |
|                                | (Rs Nil)                   | (SGD Nil)       |

# 4. Employee Benefits

The company has classified various benefits provided to employees as under :-

# I. <u>Defined Contribution Plans</u>

- a. Provident Fund
- b. Superannuation Fund
- c. State Defined Contribution Plans
- i. Employers' Contribution to Employee's State Insurance
- ii Employers' Contribution to Employee's Pension Scheme, 1995.

The Company has recognized the following amount in the Profit and Loss Account-

#### Amount in Rs.

| Description  | 31.03.2009 | 31.03.2008 |
|--|------------|------------|
| Employers' Contribution to Provident Fund*                 | 4,307,336  | 3,342,229  |
| Employers' Contribution to Superannuation Fund*            | 5,029,590  | 4,081,729  |
| Employers' Contribution to Employee's State Insurance*     | 545,364    | 532,201    |
| Employers' Contribution to Employee's Pension Scheme 1995* | 2,422,661  | 2,258,462  |

<sup>\*</sup> Included in Contribution to provident and other funds (Refer Schedule 12)

# Il Defined Benefit Plan

#### a) Contribution to Gratuity Fund

In accordance with Accounting Standard 15, actuarial valuation has been carried out at Projected Unit Credit method in respect of the aforesaid defined benefit plan of Gratuity based on the following assumptions.

| Description   | 31st March, 2009 | 31st March, 2008 |
|---|------------------|------------------|
| Discount Rate   | 7.30% p.a        | 8.30% p.a        |
| Expected Rate of Return on Plan Assets                            | 7.50% p.a.       | 7.50% p.a.       |
| Salary Escalation Rate  | 5.00% p.a.       | 7.00% p.a.       |
| Expected Average remaining working lives of the employees (Years) | 11.69            | 11.46            |

The estimates of future salary increases, considered in actuarial valuation, take account of inflation, seniority, promotion and other relevant factors, such as supply and demand in the employment market.

# A) Change in Present Value of Obligation :-

# Amount in Rs.

| Description                                       | 31st March 2009 | 31st March 2008 |
|---|-----------------|-----------------|
| Opening Present Value of Obligation               | 15,108,152      | 17,234,829      |
| Current Service Cost                              | 918,127         | 1,217,191       |
| Interest on Defined Benefit Obligation            | 1,288,471       | 1,431,622       |
| Benefits Paid                                     | (3,831,707)     | (4,488,100)     |
| Net Actuarial Losses / (Gains) Recognized in Year | (1,721,363)     | (287,390)       |
| Past Service Cost                                 | Nil             | Nil             |
| Losses / (Gains) on "Curtailments & Settlements"  | Nil             | Nil             |
| Closing Present Value of Obligations              | 11,761,680      | 15,108,152      |

# B) Change in the Fair Value of Assets

# Amount in Rs.

| Description                          | 31 <sup>st</sup> March 2009 | 31st March 2008 |
|--------------------------------------|-----------------------------|-----------------|
| Opening Fair Value of Plan Assets    | 12,968,271                  | 12,376,464      |
| Expected Return on Plan Assets       | 1,017,431                   | 988,671         |
| Actuarial Gains / (Losses)           | (1,248,332)                 | 140,974         |
| Assets Distributed on Settlements    | -                           | -               |
| Contributions by Employer            | 2,150,008                   | 3,950,262       |
| Assets Acquired due to Acquisition   | -                           | -               |
| Exchange Difference on Foreign Plans | -                           | ·               |
| Benefits Paid                        | (3,831,707)                 | (4,488,100)     |
| Closing Fair Value of Plan Assets    | 11,055,671                  | 12,968,271      |

# C) Reconciliation of Present Value of Defined Benefit Obligation and the Fair Value of plan assets

# Amount in Rs.

| Description  | 31st March 2009 | 31st March 2008 |
|--|-----------------|-----------------|
| Closing Present Value of Funded Obligations                  | (11,761,680)    | (15,108,152)    |
| Closing Fair Value of Plan Assets                            | 11,055,671      | 12,968,271      |
| Closing Value of Unfunded Obligations                        | (706,009)       | (2,139,881)     |
| Unrecognized Actuarial (gains) / losses                      | Nil             | Nil             |
| Unfunded Net Asset / (Liability) recognized in Balance Sheet | (706,009)       | (2,139,881)     |

# D) Expenses recognized in the Profit & Loss Account

# Amount in Rs.

| Description  | 31st March 2009 | 31st March 2008 |
|--|-----------------|-----------------|
| Current Service Cost   | 918,127         | 1,217,191       |
| Past Service Cost  | Nil             | Nil             |
| Interest Cost  | 1,288,471       | 1,431,622       |
| Expected Return on Plan Assets                               | (1,017,431)     | (988,671)       |
| Actuarial Losses / (Gain)                                    | (473,031)       | (428,364)       |
| Losses / (Gains) on "Curtailments & Settlements"             | Nil             | Nil             |
| Total Expenses to be recognized in the Profit & Loss Account | 716,136         | 1,231,778       |

# E) Major categories of Plan Assets as a percentage of total Plan Assets

| Description                       | 31st March 2009 | 31st March 2008 |
|-----------------------------------|-----------------|-----------------|
| Corporate Bonds                   | 50%             | 80%             |
| Equity Shares of listed Companies | 50%             | 20%             |

# b) Leave Encashment

# Assumptions at the Valuation Date:

| Description            | 31 <sup>st</sup> March,2009 | 31st March,2008 |
|------------------------|-----------------------------|-----------------|
| Discount Rate          | 7.30% p.a.                  | 8.30% p.a       |
| Salary Escalation Rate | 5.00% p.a.                  | 7.00% p.a.      |

The estimates of future salary increases, considered in actuarial valuation, take account of inflation, seniority, promotion and other relevant factors, such as supply and demand in the employment market.

#### Amount in Rs.

| Description                         | 31 <sup>st</sup> March,2009 | 31 <sup>st</sup> March,2008 |
|-------------------------------------|-----------------------------|-----------------------------|
| Charge in the Profit & Loss account | 2,817,085                   | 685,897                     |
| Amount paid during the year         | 3,076,151                   | 1,752,387                   |
| Liability as at year end            | 11,031,262                  | 11,290,328                  |

#### 5. RELATED PARTY DISCLOSURE

a) Names of Related Parties and description of relationship:

i Subsidiaries

-1 YuFlow Engineering Pvt. Ltd

-2 Coretec Engineering India Pvt Ltd.

-3 Prism Hydraulics Pvt Ltd

-4 Sriplas Engineering India Pvt Ltd

-1 Sai India Limited

-2 HC Hydraulic Technologies Pvt Ltd (upto 17.05.2007)

- Yuken Kogyo Company Ltd

- Managing Director - C P Rangachar
 W/o Managing Director - Vidya Rangachar

ii Associates

iii Entity having significant influence

iv. Key Management Personnel and Relative of Key Management personnel

b) Related Parties Transaction

Amount in Rupees

| Subsidia     | ries  | Asso            | ciates                                       |  |                  |  | -                                     | Tota         | al               |
|--------------|---|-----------------|--|--|------------------|--|---------------------------------------|--------------|------------------|
| Current year | Previous Year   | Current<br>year | Previous<br>Year                             | Current year   | Previous<br>Year | Current<br>year  | Previous<br>Year                      | Current year | Previous<br>Year |
|              |   |                 |  |  |                  |  | · · · · · · · · · · · · · · · · · · · |              |                  |
| -            | 9,508,188   | -               | -  |  |                  |  |                                       | -            | 9,508,188        |
| -            | -   |                 | , -  | 483,184  | •                | •  | •                                     | 483,184      | -                |
|              |   |                 |  | -  |                  |  | ,                                     |              |                  |
| 3,316,675    | 2,933,492   | -               | -  | -  | -                | -  | -                                     | 3,316,675    | 2,933,492        |
| 56,647,083   | 33,878,882  |                 |  | -  | -                | -  |                                       | 56,647,083   | 33,878,882       |
| 632,515      | 146,245   | -               |  | -  | <del></del>      | -  | •                                     | 632,515      | 146,245          |
| 2,300,495    | 5,903,250   |                 |  |  | -                |  | •                                     | 2,300,495    | 5,903,250        |
|              | -   |                 |  | 67,670,173   | 90,704,391       | •  | -                                     | 67,670,173   | 90,704,391       |
| -            | -   | 118,436         | 166,338                                      | -  |                  | _  | -                                     | 118,436      | 166,338          |
|              | -   | -               | 2,831  |  | -                | -  | -                                     |              | 2,831            |
|              |   |                 |  |  | <u> </u>         |  |                                       |              |                  |
| 51,000       |   | -               | -  | -  | -                | -  |                                       | 51,000       |                  |
| 318,240      | -   |                 | -  | -  |                  | -  |                                       | 318,240      | -                |
|              | Current year  3,316,675 56,647,083 632,515 2,300,495 51,000 | - 9,508,188     | Current year Previous Year year  - 9,508,188 | Current year Previous Year year Previous Year  - 9,508,188 | Subsidiaries     | Current year         Previous Year         Current year         Previous Y | Subsidiaries                          | Subsidiaries | Subsidiaries     |

| Sale of goods                      |           |            |           |           |              | • .          |           |              | ļ            |            |
|------------------------------------|-----------|------------|-----------|-----------|--------------|--------------|-----------|--------------|--------------|------------|
| Coretec Engineering India Pvt Ltd. | 7,091,478 | 18,949,340 |           |           |              |              |           | -            | 7,091,478    | 18,949,34  |
| Prism Hydraulics Pvt Ltd           | 972,595   | 923,583    |           | -         |              |              | -         | -            | 972,595      | 923,58     |
| Yuken Kogyo Co Ltd                 | •         | -          |           |           | 2,439,262    | 760,809      | -         | -            | 2,439,262    | 760,80     |
| Sai India Limited                  | -         | -          | 5,357,081 | 4,822,607 | -            | -            | -         | -            | 5,357,081    | 4,822,60   |
| HC Hydraulic Technologies Pvt ltd  | -         |            | •         | 201,084   | -            | -            |           | -            | -            | 201,08     |
| Advance towards purchase of shares |           |            |           |           |              | -            |           | <del>.</del> |              | -          |
| Yuflow Engineering Pvt Ltd         | -         | 5,500,000  |           | -         |              | -            | -         | -            | -            | 5,500,00   |
| Receipt of Share                   |           |            |           |           | -            |              | -         | -            | -            |            |
| Yuflow Engineering Pvt Ltd         | 6,500,000 | 7,420,000  | -         | -         | _            | -            | -         | -            | 6,500,000    | 7,420,00   |
| Directors Remuneration             | ~         | _          |           | -         | -            | -            | 4,543,347 | 5,602,105    | 4,543,347    | 5,602,10   |
| Payment Towards Expenses @         |           | -          | -         | -         | -            | -            | 180,000   | 182,493      | 180,000      | 182,49     |
| Yuflow Engineering Pvt Ltd         |           | 709,520    | -         | -         | -            | -            | -         | -            |              | 709,52     |
| Sriplas Engineering India Pvt Ltd  | •         | 947,632    | •         | -         | -            | -            | -         | -            | •            | 947,63     |
| Reimbursement of Expenses          |           |            |           |           |              |              |           |              |              |            |
| Yuken Kogyo Co Ltd                 | •         | •          |           | -         | 300,000      | -            |           | -            | 300,000      |            |
| Amount outstanding                 |           |            |           |           | -            | •            |           |              |              | -          |
| Yuflow Engineering Pvt Ltd         | 8,927,420 | 10,662,032 | -         | -         | -            | -            |           |              | 8,927,420    | 10,662,03  |
| Coretec Engineering India Pvt Ltd. | 2,787,251 | 5,742,156  | -         | -         | -            | •            | -         | -            | 2,787,251    | 5,742,15   |
| Prism Hydraulics Pvt Ltd           | 4,564,383 | 1,703,882  |           | •         | -            |              | ·         |              | 4,564,383    | 1,703,88   |
| Sriplas Engineering India Pvt Ltd  | 3,056,786 | 2,217,798  | -         | -         | -            | -            | <u>.</u>  | -            | 3,056,786    | 2,217,79   |
| Yuken Kogyo Co Ltd                 | -         | -          | _         | -         | (13,604,280) | (37,354,909) | -         | -            | (13,604,280) | (37,354,90 |
| Sai India Limited                  | -         |            | 2,619,374 | 969,274   |              | -            | -         | -            | 2,619,374    | 969,27     |
| Directors Remuneration             | -         | -          |           | -         | -            | -            | (47,513)  | (1,490,643)  | (47,513)     | (1,490,64  |

a) The related party relationships are as identified by the Company, on the basis of information available with the company and relied upon by the auditors.

b) The above transactions are compiled from the date in which these parties became related and do not include reimbursement of expenses which are accounted in the natural heads of accounts.

c) No amounts in respect of the related parties have been written off / back or provided for during the year.

#### 6. Leases

a) The Company has entered into various hire purchase transactions for the acquisition of vehicles. Total minimum hire purchase payments as at the balance sheet date amounted to Rs. 251,101/-(Rs.1,817,174) (excluding interest). The total of minimum lease payments and their present value outstanding at the balance sheet date are as below:

Amount in Rs.

| Due  | Total Minimum hire purchase Payments outstanding as at March 31, 2009 | Interest          | Present Value<br>of Minimum hire<br>purchase<br>Payments |
|--|---|-------------------|--|
| Within one year from the date of the Balance Sheet | 253,694<br>(1,647,516)  | 2,593<br>(81,383) | 251,101<br>(1,566,133)                                   |
| Due in a period between one year and five years    | (253,723)   | (2,682)           | (251,041)  |
| Due after five years                               | (-)   | - (-)             | -<br>(-)   |
| Total  | 253,694<br>(1,901,239)  | 2,593<br>(84,065) | 251,101<br>(1,817,174)                                   |

b) The Company has entered into lease agreements for vehicles and office facilities which are cancellable. The lease payments recognized in the statement of profit and loss account for the year against these agreements is Rs.5,652,526/-(Rs.3,766,431/-) which has been grouped under 'Rent' under Schedule-12. There are no contingent rents payable.

#### 7. Minimum Alternate Tax (MAT)

In accordance with the provisions of Section 115JB of the Income-tax Act, 1961, the Company is required to pay Minimum Alternative Tax (MAT). Accordingly, a provision for the same amounting to Rs.1,400,000/-(Rs. Nil) has been made for the year.

The Finance Act, 2005 inserted sub section (1A) to section 115JAA to grant tax credit in respect of MAT paid under section 115JB of the Act with effect from assessment year 2006-07 and carry forward the unadjusted credit for a period of 7 years. In accordance with the Guidance Note on "Accounting For Credit Available in Respect of Minimum Alternative Tax (MAT) under the Income Tax Act, 1961" issued by the Institute of the Chartered Accountants of India, the Company has recognised MAT Credit which is expected to be set-off against the tax liability, other than MAT in future years.

Accordingly, an amount of Rs.1,400,000/- (Rs. Nil) for the year, is included as MAT Credit Entitlement in Schedule 6- Loans and Advances.

B. <u>Earning Per Share</u> Amount in Rs.

| After exceptional item  |       | 31 March,2009 | 31 March, 2008 |
|---|-------|---------------|----------------|
| Profit after taxation and after exceptional item                                | (A)   | 6,496,408     | Rs.61,249,717  |
| Weighted number of Equity shares  | (B)   | 3,000,000     | 3,000,000      |
| Face Value of Share   | (A/B) | Rs.10         | Rs.10          |
| Basic & Diluted Earnings Per Share after exceptional item (net of tax expenses) | (A/B) | Rs.2.17       | Rs.20.42       |

| Before exceptional item  |       | 31 March,2009 | 31 March, 2008 |
|--|-------|---------------|----------------|
| Profit after taxation and before exceptional item                                | (A)   | 6,496,408     | Rs.51,125,112  |
| Weighted number of Equity shares   | (B)   | 3,000,000     | 3,000,000      |
| Face Value of Shares   |       | Rs.10         | Rs.10          |
| Basic & Diluted Earnings Per Share before exceptional item (net of tax expenses) | (A/B) | Rs.2.17       | Rs.17.04       |

#### 9. Segment Report:

The company's predominant risks and returns are from the segment of Motion, Control & power transmission business, which constituted over 95% of the company's revenues for the reporting period. Thus the segment revenue, segment result, total carrying amount of segment assets, total amount of segment liabilities, total cost incurred to acquire segment assets, the total amount of expense incurred for depreciation and amortization during the year are all as reflected in the financial statements for the year ended March 31, 2009 and as on that date. Since this being a single business and India being a single geographical segment, the segment information as per Accounting Standard 17, "Segment Reporting", is not required to be disclosed.

#### 10. Deferred Tax

Tax provision has been made in accordance with the requirements under the Accounting Standard 22 "Accounting for Taxes on Income" as detailed below:

# Amount in Rs.

| Description                                | Deferred tax<br>as at 01.04.08<br>(asset)/liability | Current year<br>charge /<br>(credit) | Deferred tax<br>(asset)/<br>liability as at<br>31.03.09 |
|--|---|--------------------------------------|---|
| Depreciation: book to tax difference       | 25,024,014  | 2,851,863                            | 27,875,877  |
| Provision for employee benefits and others | (10,338,014)  | 7,338,757                            | (2,999,257)   |
| Impairment Loss                            | (3,195,000)   | •                                    | (3,195,000)   |
| Unabsorbed depreciation                    | -   | (4,690,620)                          | (4,690,620)   |
| Net  | 11,491,000  | 5,500,000                            | 16,991,000  |

# 11. <u>Unclaimed Dividend</u>

The unclaimed dividend of Rs.754,311/- (Rs.577,505/-) represents Rs.59,078/- relating to the year 2003, Rs.63,435/-, relating to the year 2004, Rs.99,310/- relating to the year 2005, Rs.123,159/- relating to the year 2006, Rs.193,430/- relating to the year 2007 and Rs. 215,899/- relating to the year 2008. No part thereof has remained unpaid or unclaimed for a period of seven years from the date they became due for payment requiring a transfer to the Investor Education and Protection Fund.



# 12. Companies under the same management

Sundry debtors include dues from companies under the same management as defined under section 370(1-B) of the Companies Act, 1956 as follows.

| Description                               | 2008-09   | 2007-08   |
|---|-----------|-----------|
|   | Rs.       | Rs.       |
| Coretec Engineering India Private Limited | 2,787,251 | 5,742,156 |
| Prism Hydraulics Private Limited          | 1,680,858 | 823,338   |
| Yuflow Engineering Private Limited        | 51,000    | -         |

13. Loans and advances include dues from companies under the same management as defined under section 370(1-B) of the Companies Act, 1956 as follows:

#### Amount in Rs.

| Advance to Subsidiaries                           | 31 <sup>s⊤</sup> March 2009 | 31 <sup>st</sup> March 2008 |
|---|-----------------------------|-----------------------------|
| Sriplas Engineering India Private Limited Maximum | 3,056,786                   | 2,217,798                   |
| amount outstanding during the year                | 5,939,549                   | 14,309,38                   |
| Yuflow Engineering Private Limited                | 8,876,420                   | 5,162,032                   |
| Maximum amount outstanding during the year        | 9,010,498                   | 8,013,241                   |
| Prism Hydraulics Private Limited                  | 2,883,525                   | 880,544                     |
| Maximum amount outstanding during the year        | 3,160,128                   | 1,167,368                   |

# 14. Interest expenses comprises of:

# Amount in Rs.

| Description    | 31 <sup>st</sup> March 2009 | 31st March 2008 |
|----------------|-----------------------------|-----------------|
| On Fixed loans | 22,087,735                  | 15,776,344      |
| On others      | 15,923,950                  | 10,394,190      |
| Total          | 38,011,685                  | 26,170,534      |

# 15. Miscellaneous Expenses include:

Auditors Remuneration\*

# Amount in Rs.:

| Description                          | 31 <sup>s⊤</sup> March 2009 | 31st March 2008 |
|--------------------------------------|-----------------------------|-----------------|
| Audit fees                           | 5,00,000                    | 400,000         |
| Tax Audit / Tax Matters              | 2,50,000                    | 300,000         |
| For Certification / Attestation Work | 2,00,000                    | 150,000         |
| Expenses                             | 31,414                      | 2,500           |
| Total                                | 981,414                     | 852,500         |

<sup>\*</sup>excludes service tax.

# 16. Computation of Net Profit for the purpose of commission to Directors

Amount in Rs.

| Description   | 31 <sup>s⊤</sup> March 2009 | 31 <sup>st</sup> March 2008 |
|---|-----------------------------|-----------------------------|
| Profit before tax as per Profit and Loss Account                                      | 15,096,408                  | 96,049,717                  |
| Loss on Asset sold / scrapped   | 936,496                     | 319,856                     |
| Remuneration to Managing Director   | 4,543,347                   | 5,602,105                   |
| Sitting fees to Directors   | 4,65,000                    | 450,000                     |
| Commission to other Directors   | · -                         | 1,120,421                   |
| Provision for outstanding derivative contracts  | -                           | 18,700,000                  |
| Provision for diminution in value of investments                                      | <u> </u>                    | 2,800,000                   |
| Total   | 21,041,251                  | 125,042,099                 |
| Less: Profit on sale of asset   | 88,538                      |                             |
| Less: Profit on sale of investment  |                             | 13,000,000                  |
| Provision for outstanding derivative contracts written back                           | 10,994,584                  | · <u>-</u>                  |
|   | 9,958,129                   | 112,042,099                 |
| 1% thereof to Directors other than Managing Director                                  |                             | 1,120,421                   |
| Commission payable to Managing Director (Remuneration restricted to 5% of the Profit) |                             | 1,392,531                   |

Note: The Board of Directors, in their meeting held on 20<sup>th</sup> June, 2009, have decided to forgo the Commission in the current year taking into consideration of the Company's financial position.

# 17. Remuneration to the Managing Director

#### Amount in Rs.

|        |            |                  | 31 <sup>st</sup> March 2009 | 31st March 2008                               |
|--------|------------|------------------|-----------------------------|---|
|        |            |                  | 3,114,025                   | 3,000,000                                     |
| Supera | nnuation F | und              | 958,500                     | 810,000                                       |
|        |            |                  | 470,822                     | 399,574                                       |
|        |            |                  |                             | 1,392,531                                     |
|        |            |                  | 4,543,347                   | 5,602,105                                     |
|        | Superar    | Superannuation F | Superannuation Fund         | 3,114,025 Superannuation Fund 958,500 470,822 |

<sup>\*</sup>Remuneration excludes charge for gratuity and leave salary as separate actuarial valuation figures are not available.

# 18. Particulars in respect of goods manufactured:

|   | Class of Goods   | Unit of Qty | LicensedCapacity | InstalledCapacity      | TotalProduction      |
|---|--|-------------|------------------|------------------------|----------------------|
| 1 | Hydraulic pumps, valves, Accumulators, Cylinders power units and Others. | Nos.        | N A              | 294,600@<br>(294,600)@ | 267,691<br>(250,822) |
| 2 | Cast Iron Castings and<br>Alloyed Iron Castings                          | M.T         | NA               | 1200 @<br>(1200)@      | 1,256<br>(1,187)**   |

<sup>@</sup> a) As certified by the Management and not verified by the Auditors being technical matter.

b)Power units are manufactured against specific customer orders.

# 19. Particulars in respect of Stocks and Sales of Finished Products

|   | Class of Goods  | Unit | Openi            | ng Stock                   | Clos             | ing Stock                  | Sale                 | es                                   |
|---|---|------|------------------|----------------------------|------------------|----------------------------|----------------------|--------------------------------------|
|   |   | . "  | Qty              | Value in<br>Rs             | Qty              | Value in<br>Rs             | Qty                  | Value in<br>Rs                       |
| 1 | Hydraulic Pumps Valves, Accumulators Cylinders Power Units And Others | No   | 9,224<br>(4,145) | 23,858,590<br>(19,743,407) | 7,273<br>(9,224) | 19,116,009<br>(23,858,590) | 269,642<br>(245,743) | 1,040,925,210**<br>(1,161,859,871)** |
| 2 | Cast Iron Castings and<br>Alloyed Iron Castings                       | M.T. | (2.45)           | (266,013)                  | 4 (-)            | 252,389<br>(-)             | 553.00<br>(556.45)   | 49,531,376<br>(31,807,371)           |

 $<sup>^{\</sup>star\star}$  Net of sale returns Rs.31,335,231/- (Rs. 15,038,069/-) Closing stock includes Excise Duty of Rs. 2,258,547/- (Rs. 4,873,673/-).

# 20. Raw Materials and Components consumed:

|      |  | Unit of Qty | Qty                    | Value Rs                          |
|------|--|-------------|------------------------|-----------------------------------|
| i)   | Steel Items  | KG          | 272,340<br>(383,712)   | 26,332,157<br>(31,721,643)        |
| ii)  | Castings   | Nos         | 951,864<br>(1,181,835) | 52,730,361<br>(50,768,799)        |
| iii) | Imported Raw materials and Components (numerous to list) |             |                        | 121,106,604<br>(118,441,721)      |
| iv)  | Others(numerous to list)                                 |             |                        | 345,330,310<br>(437,686,753)      |
|      | Total  |             |                        | <b>545,499,432</b> ( 556,128,473) |

<sup>\*\*</sup> Including 699 MT (633 M.T) for own consumption.

# 21. Value of Raw Materials, Components and Stores consumed;

|            | Raw Materials And components | Percentage | Consumable,<br>Stores and Spares | Percentage |
|------------|------------------------------|------------|----------------------------------|------------|
|            | Rs.                          |            | Rs.                              |            |
| Imported   | 121,106,604                  | 22         | -                                | •          |
|            | (118,441,721)                | (21)       | (-)                              | (-)        |
| Indigenous | 424,392,828                  | 78         | 22,459,657                       | 100        |
|            | (437,686,753)                | (79)       | (24,764,068)                     | (100)      |
| Total      | 545,499,432                  | 100        | 22,459,657                       | 100        |
|            | (556,128,473)                | (100)      | (24,764,068)                     | (100)      |

#### 22. Value of Imports calculated on CIF basis

| Description                  | 31 <sup>st</sup> March 2009 | 31st March 2008 |  |
|------------------------------|-----------------------------|-----------------|--|
|                              | Rs.                         | Rs.             |  |
| Raw Materials and Components | 121,079,179                 | 145,093,910     |  |
| Capital Goods                | 2,314,072                   | 2,031,253       |  |

# 23. Expenditure in Foreign Currency on account of: (On payment basis)

| Description          | 31 <sup>s⊤</sup> March 2009 | 31st March 2008 |
|----------------------|-----------------------------|-----------------|
|                      | Rs.                         | Rs.             |
| Professional charges | -                           | 547,410         |
| Royalty (Net)        | -                           | 40,012          |
| Interest             | 8,145,116                   | 8,253,834       |
| Others               | 6,690,803                   | 1,554,889       |

# 24. Remittances in foreign currencies on account of dividends

| Description                                    | 31 <sup>sτ</sup> March 2009 | 31st March 2008 |
|--|-----------------------------|-----------------|
| Number of Non-resident shareholders            | 1                           | 1               |
| Number of equity shares on which dividend paid | 1,200,000                   | 1,200,000       |
| Dividend paid (Rs.)                            | 3,000,000                   | 3,000,000       |
| Year to which the dividend relates             | 2007-08                     | 2006-07         |

25. There are no micro enterprises and small enterprises to whom the Company owes dues which are outstanding as at the balance sheet date. The above information and that given under Current Liabilities & Provisions (Schedule 7) regarding micro enterprises and small enterprises have been determined to the extent such parties have been identified on the basis of information available with the Company. This has been relied upon by the auditors.

# 26. Earning in Foreign Currency (On Realisation basis):

|    | Description        | 1. | 31 <sup>st</sup> March 2009 | 31st March 2008 |
|----|--------------------|----|-----------------------------|-----------------|
|    |                    |    | Rs.                         | Rs.             |
| a) | Hydraulic Training |    | 209,806                     | 122,400         |
| b) | Export Sales       |    | 25,741,248                  | 24,752,417      |

27. Figures relating to previous year have been reclassified wherever necessary to conform to current year classification. Figures in brackets relate to previous year.

# SIGNATURES TO SCHEDULE 1 TO 13

# For and on behalf of the Board

R Srinivasan V Balaji Bhat C P Rangachar
Director Director Managing Director

Place :Bangalore Date: 20th June, 2009

# C. BALANCE SHEET ABSTRACT AND COMPANY'S GENERAL BUSINESS PROFILE:

I. Registration No: 3017

State Code: 08

Balance Sheet date 31/03/2009

II. Capital raised during the year:

Public Issue - Nil
Bonus Issue - Nil
Rights Issue - Nil

Private Placement - Nil

III. Position of Mobilisation and Deployment of funds: (Rs in Lakhs)

Total Liabilities 6909
Total Assets 6909

# Source of Funds

| Paid up Capital        | 300  |
|------------------------|------|
| Reserves & Surplus     | 2380 |
| Deferred Tax Liability | 170  |
| Secured Loans          | 3684 |
| Unsecured Loans        | 375  |

# **Application of Funds**

| Net Fixed Assets                               | 2749 |
|--|------|
| Net Current Assets                             | 3866 |
| Investments                                    | 217  |
| Miscellaneous expenditure(Termination Benefit) | 77   |

# IV. Performance of Company

# (Rs in lakhs)

| Turnover                          | 9,916 |
|-----------------------------------|-------|
| Total Expenditure                 | 9,765 |
| Profit Before Tax                 | 151   |
| Profit After Tax                  | 65    |
| Earning per Share in Rs.          | 2.17  |
| Dividend (Including Dividend Tax) | -     |

# V. Generic Name of Three Principal Products / Services of Company (asper Monetary Terms):

| Item code No. (ITC Code) Product Description | 84812000<br>Hydraulic Valves  |
|--|-------------------------------|
| Item Code No. (ITC Code) Product Description | 84131199<br>Hydraulic Pumps   |
| Item Code No. (ITC Code) Product Description | 84122990<br>Hydraulic Systems |

R Srinivasan Director V Balaji Bhat Director C P Rangachar Managing Director

Place :Bangalore Date: 20th June, 2009

| SL.No | NAME OF SUBSIDIARY                | OWNERSHIP PROPORTION (%) | COUNTRY OF INCORPORATION |  |
|-------|-----------------------------------|--------------------------|--------------------------|--|
| 1     | YUFLOW ENGINEERING PVT. LTD.      | 100%                     | INDIA                    |  |
| 2     | CORETEC ENGINEERING INDIA PVT LTD | 77%                      | INDIA                    |  |
| 3     | PRISM HYDRAULICS PVT LTD          | 60%                      | INDIA                    |  |
| 4     | SRIPLAS ENGINEERING INDIA PVT LTD | 68%                      | INDIA                    |  |

| SL.No | PARTICULARS                     | PARTICULARS YUFLOW ENGINEERING PVT LTD |            | CORETEC ENGINEERING INDIA<br>PVT LTD |            | PRISM HYDRA     | ULICS PVT LTD | SRIPLAS ENGINEERING INDIA<br>PVT LTD |             |  |
|-------|---------------------------------|--|------------|--------------------------------------|------------|-----------------|---------------|--------------------------------------|-------------|--|
|       |                                 | 2008-09                                | 2007-08    | 2008-09                              | 2007-08    | 2008-09 2007-08 |               | 2008-09                              | 2007-08     |  |
|       |                                 | Rs                                     | Rs         | Rs                                   | Rs         | Rs              | Rs            | Rs                                   | Rs          |  |
| 1     | CAPITAL                         | 10,000,000                             | 3,500,000  | 1,549,000                            | 1,549,000  | 375,000         | 375,000       | 4,100,000                            | 4,100,000   |  |
| 2     | RESERVES                        | 8,658,755                              | 9,314,597  | 6,066,110                            | 4,728,096  | 8,225,122       | 6,992,290     | -                                    |             |  |
| 3     | ADVANCE SHARE APPLICATION MONEY | - [                                    | 5,500,000  | 120,000                              | 120,000    | -               | -             | -                                    | -           |  |
| 3     | TOTAL ASSETS                    | 54,546,002                             | 46,263,198 | 21,069,131                           | 20,679,371 | 22,603,344      | 14,837,901    | 5,386,342                            | 9,582,333   |  |
|       | (Net of Depreciation)           |  |            |                                      |            |                 |               |                                      |             |  |
| 4     | TOTAL LIABILITIES               | 35,887,247                             | 27,948,601 | 13,334,021                           | 14,282,276 | 14,003,222      | 7,470,611     | 1,286,342                            | 5,482,332   |  |
| 5     | DETAILS OF INVESTMENTS          |  |            |                                      |            |                 |               |                                      |             |  |
| 6     | TURNOVER                        | 64,449,543                             | 51,073,517 | 47,350,025                           | 28,205,694 | 20,382,410      | 20,997,725    | 1,752,855                            | 7,516,141   |  |
| 7     | PROFIT BEFORE TAXATION          | (398,996)                              | 1,810,253  | 2,814,014                            | 2,617,055  | 1,048,792       | 2,799,247     | (50,514)                             | (6,694,586) |  |
| 8     | PROVISION FOR TAXATION          | 256,845                                | 664,931    | 1,476,000                            | 978,000    | (184,040)       | 979,197       | 373,600                              | (111,568)   |  |
| 9     | PROFIT AFTER TAXATION           | (655,841)                              | 1,145,322  | 1,338,014                            | 1,639,055  | 1,232,832       | 1,820,050     | (424,114)                            | (6,583,018) |  |
| 10    | PROPOSED DIVIDEND               |  |            | -                                    | -          | -               | -             |                                      |             |  |

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|-------|--|---|--|---|---|
|       | Statement Pursuant to section 212 of the   | Companies Act 1956  |  |   |   |
| SI No |  |   | CORETEC ENGINEERING INDIA PVT                                      |   |   |
| 1     | Name of the Subsidiary Company   | YUFLOW ENGINEERING PVT LTD  | LTD  | PRISM HYDRAULICS PVT LTD                                      | SRI PLAS ENGINEERING INDIA PVT LTD                              |
| 2     | Financial Year ending of the Subsidiary  | 31.03.2009  | 31.03.2009   | 31.03.2009  | 31.03.2009  |
| 3     | Number of Shares Held  | 1,000,000<br>(10,00,000 Equity Shares of Rs.<br>10/- each fully paid) | 1,20,000<br>(1,20,000 Equity Shares of Rs.10/-<br>each fully paid) | 2,250<br>(2,250 Equity Shares of Rs.100/-<br>each fully paid) | 280,000<br>(280,000 Equity Shares of Rs.10/- each full<br>paid) |
| 4     | Extent of Holding  | 100%  | 77%  | 60%   | 68%   |
|       | Profits/(losses) so far it concerns the members of the Holding Company and not dealt with in the books of Account of the Holding Company   |   |  |   |   |
| 5     | (Except to the extent dealt with in Row.6)   | Nil   | Nil  | Nil   | Nil Nil   |
| 6     | Profits/(losses) so far it concerns the members of<br>the Holding Company and not dealt with in the<br>books of Account of the Holding Company   | Rs. (655,841)   | Rs. 1,030,271  | Rs. 739,699   | Rs. (288,398)   |
| 7     | Profits/(losses) so far it concerns the members of the Holding Company and not dealt with in the books of Account of the Holding Company (Except to the extent dealt with in Row.8)  | Nil   | Nil  | Nil   | Nil   |
| 8     | Profits/(losses) so far it concerns the members of<br>the Holding Company and not dealt with in the<br>books of Account of the Holding Company   | Nil   | Nil  | Nil   | Nil   |

# AUDITORS' REPORT TO THE BOARD OF DIRECTORS ON THE CONSOLIDATED FINANCIAL STATEMENTS OF YUKEN INDIA LIMITED, ITS SUBSIDIARIES AND ASSOCIATES

- 1. We have examined the attached Consolidated Balance Sheet of Yuken India Limited ("the Company") and its subsidiaries and associates (the "Group") as at March 31, 2009, the Consolidated Profit and Loss Account and the Consolidated Cash Flow Statement for the year then ended on that date annexed thereto. These financial statements are the responsibility of Yuken India Limited's management and have been prepared by the management on the basis of separate financial statements and other financial information regarding components. Our responsibility is to express an opinion on these financial statements based on our audit.
- 2. We conducted our audit in accordance with generally accepted auditing standards in India. These standards require that we plan and perform the audit to obtain reasonable assurance whether the financial statements are free of material misstatement. An audit includes, examining on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statements presentation. We believe that our audit provides a reasonable basis for our opinion.
- 3 (a) We did not audit the financial statements of the subsidiaries, whose financial statements reflect total assets of Rs. 68,476,751 as at March 31, 2009, total revenues of Rs. 82,078,717 and cash flows amounting to Rs. 1,152,842 for the year ended on that date as considered in the Consolidated accounts. These financial statements have been audited by other auditors whose reports have been furnished to us, and our opinion, in so far as it relates to the amounts included in respect of subsidiaries, is based solely on the report of the other auditors.
  - (b) We did not audit the financial statements of one subsidiary whose financial statement reflect total assets of Rs. 8,371,878, total revenues of Rs. 684,750 as at March 31, 2009 and cash flows of Rs.(16,497) for the year then ended on that date as considered in the consolidated accounts. These unaudited financial statements have been furnished to us by the Management.
- 4. We report that the consolidated financial statements have been prepared by the Company in accordance with the requirements of Accounting Standard (AS) 21, "Consolidated Financial Statements" and Accounting Standard (AS) 23, "Accounting for Investments in Associates in Consolidated Financial Statements", notified by the Central Government of India under the Companies (Accounting Standards) Rules, 2006.
- 5. Subject to our comments in paragraph 3(b) above, based on our audit and on consideration of reports of other auditors on separate financial statements and on the other financial information of the components and to the best of our information and explanation given to us, we are of the opinion that the attached consolidated financial statements, give a true and fair view in conformity with the accounting principles generally accepted in India:
  - i. in the case of the Consolidated Balance Sheet, of the state of affairs of the Group as at March 31, 2009;
  - ii. in the case of the Consolidated Profit and Loss Account, of the profit for the year ended on that date; and
  - iii. in the case of the Consolidated Cash Flow Statement, of the cash flows for the year ended on that date.

For Deloitte Haskins & Sells
Chartered Accountants
S. Sundaresan
Partner

M. No: 25776

Place : Bangalore

Date: June 20, 2009

# CONSOLIDATED BALANCE SHEET AS AT 31ST MARCH 2009

|   | Sch<br>No | As at 31st I  | March 2009                                | As at 31st N  | March 2008                            |
|---|-----------|---|---|---|---------------------------------------|
| I SOURCES OF FUNDS  1. Share Holders' Funds;  |           | Rs.   | Rs.                                       | Rs.   | Rs.                                   |
| a. Share Capital b. Reserves and Surplus  | 1 2       |   | 30,000,000<br>.274,346,547<br>304,346,547 |   | 30,000,00<br>264,438,98<br>294,438,98 |
| 2. Minority Interest  |           |   | 3,986,495                                 |   | 3,191,20                              |
| 3. Loan Funds   | 3         | A. C. Landson Co. C. C. C. C. C. C. C. C. C. C. C. C. C.              | 420,904,068                               |   | 369,176,32                            |
| 4. Deferred Tax Liability (Net) Note-B 9  |           |   | 20,434,794                                |   | 14,392,42                             |
| Total   |           |   | 749,671,904                               |   | 681,198,9                             |
| I APPLICATION OF FUNDS  |           |   |   |   |                                       |
| <ul><li>1. Fixed Assets</li><li>a. Gross Block</li><li>b. Less: Accumulated Depreciation/ Impairment</li><li>c. Capital Work in Progress</li></ul>                | 4         | 481,749,912<br>175,058,639<br>306,691,273<br>5,692,707                |   | 413,048,466<br>151,919,213<br>261,129,253<br>12,683,495               |                                       |
| 2. Goodwill arising on consolidation  |           |   | 312,383,980<br>1,619,452                  |   | 273,812,74<br>1,954,6                 |
| 3. Investment   | 5         |   | 31,244,804                                |   | 28,098,0                              |
| 4. Current Assets, Loans and Advances: a) Inventories b) Sundry Debtors c) Cash and Bank Balances d) Loans and Advances  Less: Current Liabilities and Provisions | 7         | 202,315,892<br>344,393,965<br>26,374,945<br>51,104,754<br>624,189,556 |   | 217,549,686<br>370,252,386<br>35,834,914<br>51,034,561<br>674,671,547 |                                       |
| a) Liabilities b) Provisions  |           | 214,369,223<br>13,093,955<br>227,463,178                              | 396,726,378                               | 260,316,073<br>52,407,282<br>312,723,355                              | 361,948,19                            |
| 5. Miscellaneous Expenditure  | 8         |   | 7,697,290                                 |   | 15,385,27                             |
| Total   |           |   | 749,671,904                               |   | 681,198,94                            |

# **Accounting Policies and Notes on Accounts**

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The schedules referred to above form an integral part of the Balance sheet Per our report of even date.

# for Deloitte Haskins & Sells

Chartered Accountants

For and on behalf of Board

S Sundaresan

Partner

R Srinivasan Director V Balaji Bhat Director C P Rangachar Managing Director

Place :Bangalore Date : 20th June, 2009

# CONSOLIDATED PROFIT AND LOSS ACCOUNT FOR THE YEAR ENDED 31ST MARCH 2009

| ,   | SCH<br>NO | CURRENT YEAR  | PREVIOUS YEAR |
|---|-----------|---------------|---------------|
|   |           | Rs.           | Rs.           |
| INCOME  |           |               |               |
| Gross Sales   |           | 1,174,670,836 | 1,260,863,652 |
| Less: Excise Duty   |           | 129,688,319   | 175,190,763   |
| Net Sales   |           | 1,044,982,517 | 1,085,672,889 |
| Other Income  | 9         | 21,801,896    | 9,825,967     |
|   |           | 1,066,784,413 | 1,095,498,856 |
| EXPENDITURE   |           |               |               |
| Raw Materials, Components and Stores consumed                           | 10        | 605,721,911   | 602,180,621   |
| (Increase)/ Decrease in Stock   | 11        | 521,976       | (1,079,919)   |
| Manufacturing, Administration, selling and other expenses               | 12        | 376,544,921   | 358,142,177   |
| Interest  |           | 39,726,993    | 27,906,991    |
| Depreciation / Amortisation   |           | 27,074,612    | 23,445,089    |
| •   |           | 1,049,590,413 | 1,010,594,959 |
| N. J.   |           |               |               |
| PROFIT FOR THE YEAR BEFORE TAX  |           | 17,194,000    | 84,903,897    |
| Prior period Expenses   | 1         | (115,495)     | -             |
| PROFIT BEFORE EXCEPTIONAL ITEMS AND TAX                                 |           | 17,078,505    | 84,903,897    |
| Profit on sale of investments in Associate                              | [         | -             | 13,000,000    |
| PROFIT AFTER EXCEPTIONAL ITEMS BEFORE TAX                               | [         | 17,078,505    | 97,903,897    |
| Provision for Taxation-   |           |               |               |
| Current tax   |           | 2,500,000     | 37,737,423    |
| MAT credit entitlement  |           | (1,400,000)   |               |
| Deferred tax  |           | 6,042,368     | (3,556,860)   |
| Fringe Benefit Tax  |           | 3,380,037     | 3,129,997     |
| PROFIT FOR THE YEAR BEFORE MINORITY INTEREST /                          |           |               |               |
| EQUITY IN EARNINGS OF ASSOCIATE   |           | 6,556,100     | 60,593,337    |
| Less: Minority Interest   | 1 1       | (795,292)     | (353,196      |
| Add: Equity in earnings of Associates                                   |           | 4,146,750     | 8,728,532     |
| rad. Equity in our migs of rissophates                                  | 1 1       | 9,907,558     | 68,968,673    |
| Add: Surplus Brought Forward  |           | - <b>, ,</b>  | ,.            |
| from previous year  |           | 232,586,145   | 180,392,097   |
| Amount available for appropriation                                      |           | 242,493,703   | 249,360,770   |
| Appropriations:   |           |               |               |
| General Reserve   | 1         | 1,000,000     | 8,000,000     |
| Proposed Dividend   |           | -             | 7,500,000     |
| Tax on Dividend   |           | -             | 1,274,625     |
| Surplus Carried forward   |           | 241,493,703   | 232,586,145   |
| Basic & Diluted Earnings Per Share after exceptional items (Face        |           |               |               |
| value of equity share of Rs.10/- each)                                  |           | 3.30          | 22.99         |
| Basic & Diluted Earnings Per Share before exceptional items (Face       |           |               |               |
| value of equity share of Rs.10/- each)                                  |           | 3.30          | 19.61         |
| Aggragata number of abarea used for                                     |           |               |               |
| Aggregate number of shares used for                                     |           | 3 000 000     | 4 000 000     |
| Computing Basic & Diluted EPS Accounting Policies and Notes on Accounts | 13        | 3,000,000     | 3,000,000     |

**Accounting Policies and Notes on Accounts** 

13

The schedules referred to above form an integral part of the Profit & Loss account.

Per our report of even date.

for Deloitte Haskins & Sells

For and on behalf of Board

Chartered Accountants

**S. Sundaresan** Partner

R Srinivasan Director V Balaji Bhat Director C P Rangachar Managing Director

Place :Bangalore Date : 20th June, 2009

# CONSOLIDATED CASH FLOW STATEMENT FOR THE YEAR ENDED 31ST MARCH 2009

| PARTICULARS  | Year ended<br>31st March '09 | Year ended<br>31st March '08 |
|--|------------------------------|------------------------------|
|  | 70-                          | D.                           |
| A CACH ELOW EDOM OBED ATING A CTIVITIES  | Rs.                          | Rs.                          |
| A. CASH FLOW FROM OPERATING ACTIVITIES : NET PROFITS BEFORE TAX                        | 17,078,505                   | 97,903,897                   |
| ADJUSTMENTS FOR:   | 17,070,505                   | 71,700,077                   |
| DEPRECIATION   | 27,074,612                   | 23,445,089                   |
| LOSS ON SALE / SCRAP OF ASSETS   | 1,300,038                    | 460,060                      |
| LOSS/PROFIT ON SALE / SCRAP OF CWIP (NET)  | (221,038)                    | -                            |
| INTEREST EXPENSE   | 39,726,993                   | 27,656,074                   |
| PRELIMNARY & PRE OPERATIVE WRITTEN OFF   | 4,652                        | 4,652                        |
| PROFIT ON SALE LONG TERM INVESTMENTS   |                              | (13,000,000                  |
| AMORTISATION OF TERMINATION BENEFITS - VRS   | 7,683,335                    | 7,683,335                    |
| BAD DEBTS WRITTEN OFF  | 4,420,403                    | 3,462,546                    |
| PROVISION FOR DOUBTFUL DEBTS / ADVANCES  | (499,315)                    | 1,566,610                    |
| PROVISION FOR OUTSTANDING DERIVATIVE CONTRACTS   | (10,994,584)                 | •                            |
| UNREALISED EXCHANGE DIFFERENCE (NET)   | (1,966,694)                  | 2,158,729                    |
| INTEREST INCOME  | (1,013,048)                  | (415.364                     |
| DIVIDEND INCOME  | (7,500)                      | (6,000                       |
| OPERATING PROFIT BEFORE WORKING CAPITAL CHANGES  | 82,586,359                   | 150,919,628                  |
| ADJUSTMENTS FOR (INCREASE)/ DECREASE IN:   |                              |                              |
| TRADE AND OTHER RECEIVABLES  | 38,367,821                   | (72,726,513                  |
| INVENTORIES  | 15,233,794                   | (26,850,456                  |
| TRADE PAYABLES & PROVISIONS  | (70,264,771)                 | 36,546,148                   |
| MISCELLANEOUS EXPENDITURE  | - 1                          | (23,050,000                  |
| CASH GENERATED FROM OPERATIONS:  | 66,023,790                   | 64,838,807                   |
| DIRECT TAX PAID  | 19,474,747                   | 31,338,464                   |
| NET CASH FROM OPERATING ACTIVITIES   | 46,549,043                   | 33,500,343                   |
| B. CASHFLOW FROM INVESTING ACTIVITIES:   |                              |                              |
| DIVIDEND INCOME  | 7,500                        | 6,000                        |
| PURCHASE OF FIXED ASSETS   | (69,030,187)                 | (51,745,594                  |
| SALE OF FIXED ASSETS   | 2,305,343                    | 7,324,992                    |
| SALE OF INVESTMENTS  | -                            | 15,860,000                   |
| PURCHASE OF INVESTMENTS  | 1,000,000                    | (6,420,000                   |
| PROCEEDS TOWARDS/REFUND AGAINST ADVANCE FOR INVESTMENTS                                | 4,100,000                    | (5,870,000                   |
| INTEREST RECEIVED  | 1,013,048                    | 415,364                      |
| NET CASH USED IN INVESTING ACTIVITIES  | (60,604,296)                 | (40,429,238                  |
| C. CASHFLOW FROM FINANCING ACTIVITIES  |                              |                              |
| PROCEEDS FROM BORROWINGS   | 267,213,356                  | 129,647,123                  |
| REPAYMENT OF BORROWINGS  | (214,910,260)                | (79,488,428                  |
| DIVIDEND PAID  | (7,323,194)                  | (7,307,605                   |
| DIVIDEND TAX PAID  | (1,274,625)                  | (1,274,625                   |
| INTEREST PAID  | (39,204,890)                 | (28,608,804                  |
| NET CASH USED IN FINANCING ACTIVITIES  | 4,500,387                    | 12,967,661                   |
| NET INCREASE / (DECREASE) IN CASH AND CASH EQUIVALENTS                                 | (9,554,866)                  | 6,038,766                    |
| CASH AND CASH EQUIVALENTS (OPENING BALANCE) ADD/(LESS): UNREALISED EXCHANGE (GAIN/LOSS | <b>35,834,914</b> 509,569    | 30,305,717                   |
| WOO (MESO). UNICHEBED EACHINGE (GAM)/LUSS  | 36,344,483                   | 30,305,717                   |
|  |                              |                              |
| CASH AND CASH EQUIVALENTS (CLOSING BALANCE)  | 26,374,945                   | 35,834,914                   |
| ADD/(LESS): UNREALISED EXCHANGE (GAIŅ)/LOSS  | 414,672                      | 509,569                      |
|  |                              |                              |

<sup>1.</sup> The schedule referred to above form an integral part of the cash flow statement.

5. This is the cash flow referred to in our report of even date

# For Deloitte Haskins & Sells Chartered Accountants

V Balaji Bhat

For and on behalf of Board

S Sundaresan Partner

R Srinivasan Director

Director

C P Rangachar Managing Director

Place :Bangalore

Date :20th June, 2009

<sup>2.</sup> Cash flow statement has been prepared under the "Indirect Method" as set out in the Accounting Standard –3 on cash flow.

3. Cash and Cash equivalents include balances with Scheduled Banks on dividend account Rs.754,311/- (Rs. 577,505/-) and balance in Margin money deposit account of Rs. 2,912,020 which are available for restricted use by the Company.

4. 'The figures for the previous year have been regrouped / recast, where necessary to conform to the current year classification.

#### **CONSOLIDATED SCHEDULES**

| SHARE CAPITAL                                  |         |            |         | SCHEDULE 1 |
|--|---------|------------|---------|------------|
|  | As at 3 | 31.03.2009 | As at 3 | 1.03.2008  |
|  | Rs.     | Rs.        | Rs.     | Rs.        |
| AUTHORISED                                     |         |            |         | :          |
| 6,000,000 (6,000,000) Equity                   |         |            |         |            |
| Shares of Rs.10/- each                         |         | 60,000,000 |         | 60,000,000 |
| ISSUED SUBSCRIBED AND PAID UP                  |         |            |         |            |
| 3,000,000 (3,000,000) Equity Shares of Rs.10/- |         |            |         |            |
| each fully paid up                             |         | 30,000,000 |         | 30,000,000 |
|  |         |            |         |            |
| Total  |         | 30,000,000 |         | 30,000,000 |

**RESERVES AND SURPLUS SCHEDULE 2** As at 31.03.2009 As at 31.03.2008 Rs. Rs. Rs. Rs. Capital Reserve Arising on account of consolidation of Subsidiary 1,534,580 1,534,580 Arising from investment in Associate 2,060,429 2,060,428 General Reserve 28,257,835 1,000,000 As per Last Balance Sheet 20,257,835 Add: Transfer from Profit & Loss Account 8,000,000 29,257,835 28,257,835 Surplus as shown in the Profit & Loss Account 241,493,703 232,586,145 Total 274,346,547 264,438,988

LOAN FUNDS **SCHEDULE 3** As at 31.03.2009 As at 31.03.2008 Rs. Rs. Rs. Rs. SECURED LOANS: Long Term Loan From Banks 162,757,494 81,347,842 From Others 4,129,692 5,519,891 **Cash Credit Account - From Banks** 113,259,719 81,051,737 Working Capital Demand Loan - From Banks 102,839,495 84,231,905 **Under Hire Purchase Scheme - From Others** 251,101 383,237,501 1,817,174 253,968,549 **UNSECURED LOANS:** From Banks 37,500,000 115,000,000 166,567 Others 37,666,567 207,779 115,207,779 Total 420,904,068 369,176,328

| CONSOLIDATED SCHEDULE OF FI | XED ASSETS  |                     |            |                             |                     |                     |              |                             |                     | SCHEDULE - 4        |                     |
|-----------------------------|-------------|---------------------|------------|-----------------------------|---------------------|---------------------|--------------|-----------------------------|---------------------|---------------------|---------------------|
|                             |             | GROSS BLOCK - COST  |            |                             | DEPRECIATION        |                     |              |                             | NET BLOCK           |                     |                     |
| DESCRIPTION                 | DESCRIPTION | AS AT<br>01.04.2008 | ADDITIONS  | DEDUCTIONS /<br>ADJUSTMENTS | AS AT<br>31.03.2009 | UP TO<br>31.03.2008 | FOR THE YEAR | DEDUCTIONS /<br>ADJUSTMENTS | UP TO<br>31.03.2009 | AS AT<br>31.03.2009 | AS AT<br>31.03.2008 |
|                             | Rs          | Rs                  | Rs         | Rs                          | Rs                  | Rs                  | Rs           | Rs                          | Rs                  | Rs                  |                     |
| Tangible Assets             |             |                     |            |                             |                     |                     |              |                             |                     |                     |                     |
| Free Hold Land              | 17,863,313  | 8,777,331           | -          | 26,640,644                  | -                   | -                   | -            | -                           | 26,640,644          | 17,863,31           |                     |
| Buildings                   | 67,681,772  | 8,700,020           | 36,512     | 76,345,280                  | 13,653,011          | 1,985,116           | 20,851       | 15,617,276                  | 60,728,004          | 54,028,76           |                     |
| Plant Machinery & Equipment | 196,049,472 | 44,668,920          | 3,220,787  | 237,497,605                 | 83,288,052          | 11,567,264          | 1,601,240    | 93,254,076                  | 144,243,529         | 112,761,42          |                     |
| Electrical Installation     | 10,266,523  | 2,241,729           | 56,218     | 12,452,034                  | 2,668,893           | . 512,892           | 13,613       | 3,168,172                   | 9,283,862           | 7,597,63            |                     |
| Furniture / Fixtures        | 11,184,557  | 1,116,580           | 58,434     | 12.242,703                  | 4,574,038           | 814,555             | 11,402       | 5,377,191                   | 6,865,512           | 6,610,5             |                     |
| Office Equipments           | 47,192,275  | 4,236,797           | 250,695    | 51,178,377                  | 21,466,532          | 5,775,440           | 127,898      | 27,114,074                  | 24,064,303          | 25,725,74           |                     |
| Jigs / Fixtures             | 26,861,680  | 3,462,408           | 1,096,898  | 29.227,190                  | 13,398,341          | 1,898,975           | 191,942      | 15,105,374                  | 14,121,816          | 13,463,33           |                     |
| Motor Vehicles              | 26,379,300  | 375,828             | 2,821,023  | 23,934,105                  | 7,383,791           | 2,385,788           | 1,968,240    | 7,801,339                   | 16,132,766          | 18,995,50           |                     |
| Total                       | 403,478,892 | 73,579,613          | 7,540,567  | 469,517,938                 | 146,432,658         | 24,940,030          | 3,935,186    | 167,437,502                 | 302,080,436         | 257,046,23          |                     |
| Intangible Assets           |             |                     |            | -                           |                     |                     |              |                             |                     |                     |                     |
| ERP                         | 6,235,574   | 2,662,400           | -          | 8.897,974                   | 2,152,555           | 2,134,582           | -            | 4,287,137                   | 4,610,837           | 4,083,01            |                     |
| Technical Fee               | 3,334,000   | -                   | -          | 3,334,000                   | 3,334,000           | -                   | -            | 3,334,000                   | -                   | -                   |                     |
| Total                       | 413,048,466 | 76,242,013          | 7,540,567  | 481,749,912                 | 151,919,213         | 27,074,612          | 3,935,186    | 175,058,639                 | 306,691,273         | 261,129,25          |                     |
| Previous Year               | 379,712,752 | 44,007,515          | 10,671,801 | 413,048,466                 | 131,743,663         | 23,445,089          | 3,269,539    | 151,919,213                 | 261,129,253         |                     |                     |
|                             |             |                     |            |                             |                     |                     |              |                             |                     |                     |                     |
| Capital Work in Progress    |             |                     |            |                             |                     |                     |              |                             | 5,692,707           | 12,683,49           |                     |
| Grand Total                 |             |                     |            |                             |                     |                     |              |                             | 312,383,980         | 273,812,74          |                     |



|   | ATED SCHEDU                              | ILES  |                                      | 00050005  |
|---|--|---|--------------------------------------|---|
| INVESTMENTS   | As at 3                                  | 1.03.2009   | Δs at 31                             | SCHEDULE 5<br>.03.2008  |
|   | Rs.                                      | Rs.   | Rs.                                  | Rs.   |
| Long Term Investments Sai India Limited   |  |   |                                      | 7,5   |
| 360,000 (200,000) Fully paid equity shares of Rs 10/-each of Sai India Limited. (160,000 equity shares of Rs. 10/-each received as bonus shares)  |  | 31,194,804  |                                      | 28,048,054  |
| The Shamrao Vittal Co-operative Bank Ltd 2,000 Fully paid equity shares of Rs 25/- each   |  | 50,000  |                                      | 50,000  |
| Total   |  | 31,244,804  |                                      | 28,098,054  |
| CURRENT ASSETS, LOANS AND ADVANCES  |  |   |                                      | SCHEDULE 6  |
| 22  | As at 31                                 | 1.03.2009   | As at 31                             | .03.2008  |
|   | Rs.                                      | Rs.   | Rs.                                  | Rs.   |
| a) INVENTORIES: Tools Raw Materials & Components Work in Progress Finished Goods Raw Material in Transit  |  | 9,422,616<br>129,165,754<br>41,842,286<br>20,012,028<br>1,873,208 |                                      | 5,586,759<br>139,677,740<br>38,517,700<br>23,858,590<br>9,908,897 |
| Sub-Total   |  | 202,315,892   |                                      |   |
| Sub-rota:   |  | 202,315,892   |                                      | 217,549,686   |
| b) SUNDRY DEBTORS   |  |   |                                      |   |
| Unsecured debtors Less: Provision for doubtful debts  | :  | 347,196,854<br>2,802,889  |                                      | 374,179,504<br>3,927,118  |
| Sub-Total   |  | 344,393,965   | ,                                    | 370,252,386   |
| c) CASH & BANK BALANCES:  Cash On Hand  Balances with Scheduled Banks:  |  | 372,152 <sup>′</sup>  |                                      | 323,798   |
| On Current Account On Margin Money Deposit Account On Unclaimed Dividend Fixed deposits   | ;  | 20,396,760<br>2,912,020<br>754,311<br>1,939,702                   |                                      | 28,964,415<br>5,969,196<br>577,505                                |
| Sub-Total   |  | 26,374,945  |                                      | 35,834,914  |
| d) LOANS & ADVANCES  Unsecured and considered good:  Advances recoverable in cash or in kind or for value to be received  Advance for Investment (Shares are yet to be allotted)  Deposit with Excise Authorities | 34,484,396<br>370,000<br>1,666,597       |   | 34,701,413<br>4,470,000<br>1,421,770 |   |
| Deposit Others  Advance Tax Less: Provision   | 10,300,443<br>178,679,723<br>175,796,405 | 46,821,436<br>2,883,318   | 10,441,378                           | 51,034,561  |
| MAT credit entitlement  |  | 1,400,000   |                                      |   |
| Sub-Total   |  | 51,104,754  |                                      | 51,034,561  |
| Total   | , ,                                      | 624,189,556   |                                      | 674,671,547   |

#### **CONSOLIDATED SCHEDULES**

| CURRENT LIABILITIES & PROVISIONS                  |  |             |             | SCHEDULE 7  |
|---|--|-------------|-------------|-------------|
|   | As at 31   | .03.2009    | As at 31    | .03.2008    |
|   | Rs.  | Rs.         | Rs.         | Rs.         |
| a) CURRENT LIABILITIES                            |  |             |             |             |
| Sundry Creditors                                  |  |             |             |             |
| Dues to Others                                    |  | 207,328,773 |             | 245,354,605 |
| Other Statutory Liabilities                       | ]  | 5,640,425   |             | 11,747,400  |
| Commission to Managing Director & Other Directors | [  | 119,866     |             | 2,632,818   |
| Unclaimed Dividend                                |  | 754,311     |             | 577,505     |
| Interest accrued but not due on loans             |  | 525,848     |             | 3,745       |
| Sub-Total   |  | 214,369,223 |             | 260,316,073 |
| L\ DDOVICIONS                                     |  |             |             |             |
| b) PROVISIONS:                                    |  |             |             |             |
| Income Tax  |  | ٠,          |             |             |
| Provision   | -  |             | 176,696,944 |             |
| Less : Advance Tax                                | -  | -           | 166,041,233 | 10,655,711  |
| Frimes Banefit Toy                                |  |             |             |             |
| Fringe Benefit Tax                                | 10 004 700   |             | 0.000.454   |             |
| Provision<br>Less : Advance Tax                   | 12,321,736   | 404.454     | 9,229,151   | 000.000     |
| Less : Advance Tax                                | 11,837,285   | 484,451     | 8,906,512   | 322,639     |
| Gratuity  | a de la constanta de la consta | 1,362,242   |             | 2,649,593   |
| •   |  | . ,         |             | , ,         |
|   |  |             |             |             |
| Leave Salary                                      | }  | 11,247,262  |             | 11,304,714  |
| Provision for outstanding derivative contracts    |  | -           |             | 18,700,000  |
| -   |  |             |             | , ,         |
| Proposed Dividend                                 | -  |             | 7,500,000   |             |
| Tax on Proposed Dividend                          | -  |             | 1,274,625   | 8,774,625   |
| Sub-Total   |  | 13,093,955  |             | 52,407,282  |
| Total   | <del> </del>   | 227,463,178 |             | 312,723,355 |

# CONSOLIDATED SCHEDULES (To the extent not written off or adjusted)

|                             | As at 3 | 1.03.2009 | As at 3 | 31.03.2008 |  |
|-----------------------------|---------|-----------|---------|------------|--|
|                             | Rs.     | Rs.       | Rs.     | Rs.        |  |
| Voluntary Retirement scheme |         | 7,683,330 |         | 15,366,665 |  |
| Preliminary expenses        |         | 13,960    |         | 18,612     |  |
| Total                       |         | 7,697,290 |         | 15,385,277 |  |

#### CONSOLIDATED SCHEDULES

| OTHER INCOME  |       |            |        | SCHEDULE 9 |
|---|-------|------------|--------|------------|
|   | Curre | ent year   | Previo | us year    |
|   | Rs.   | Rs.        | Rs.    | Rs.        |
| Interest Income on Margin Money Deposit, Income<br>Tax Refund and Derivative transactions |       | 1.0.0.0.4  |        |            |
| (Tax deducted at source Rs.38,979/-(Rs.39,912/-)  | 1     | 1,013,048  |        | 1,240,746  |
| Training and Other Services rendered  | ļ     | 5,449,868  |        | 4,134.088  |
| Rent received   | }     | 180,000    |        | - )        |
| Miscellaneous Receipts  |       | 1,688,192  |        | 1,175,635  |
| Income / (Loss) from sale of Asset  |       | 88,538     |        | -          |
| Reversal of Provision / Liabilites no longer required                                     |       | -          |        | 2,198,286  |
| Provision for doubtful debts no longer required written back                              |       | 1,279,730  |        | -          |
| Liabilities no longer required written back   |       | 817,402    |        | -          |
| Derivative Provision writeback  | 1     | 10,994,584 |        | - {        |
| Income from Foreign exchange transaction  |       | 283,034    |        | 1,071,212  |
| Income from Dividend  |       | 7,500      |        | 6,000      |
| Total   |       | 21,801,896 |        | 9,825,967  |

RAW MATERIALS, COMPONENTS AND STORES CONSUMED

SCHEDULE 10

|                    | Curren      | Current year Previous year |             | ıs year     |
|--------------------|-------------|----------------------------|-------------|-------------|
|                    | Rs.         | Rs.                        | Rs.         | Rs.         |
| Opening Stock      | 145,264.499 |                            | 112,180,416 |             |
| Add: Purchases     | 599,045,782 |                            | 635,264,704 |             |
| Total              | 744,310,281 |                            | 747,445,120 |             |
| Less Closing stock | 138,588,370 |                            | 145,264,499 |             |
| Total              |             | 605,721,911                |             | 602,180,621 |

(INCREASE)/ DECREASE IN STOCKS

SCHEDULE 11

| (INDITERSE) DEGITERSE IN GTOCKS |            |                            |            | SOUTH THE   |
|---------------------------------|------------|----------------------------|------------|-------------|
|                                 | Curren     | Current year Previous year |            | is year     |
|                                 | Rs.        | Rs.                        | Rs.        | Rs.         |
| Opening Stock                   |            |                            |            |             |
| Finished Goods                  | 18,984,917 |                            | 17,691,797 |             |
| Excise Duty on Opening stock    | 4,873,673  | :                          | 2,317,623  | į           |
| Work in Process                 | 38,517,700 |                            | 41,286,951 |             |
|                                 |            | 62,376,290                 |            | 61,296,371  |
| Closing Stock                   |            |                            |            |             |
| Finished Goods                  | 17,681,613 |                            | 18,984,917 |             |
| Excise Duty on Closing stock    | 2,330,415  |                            | 4,873,673  |             |
| Work in Process                 | 41,842,286 |                            | 38,517,700 | ľ           |
|                                 |            | 61,854,314                 |            | 62,376,290  |
| Total                           |            | 521,976                    |            | (1,079,919) |

|   | IDATED SCHED |             |            | 001150111540 |
|---|--------------|-------------|------------|--------------|
| MANUFACTURING, ADMINISTRATION, SELLING & OTI          | Currer       | nt Vear     | Previou    | SCHEDULE 12  |
|   | Rs. Rs.      |             | Rs. Rs.    |              |
|   |              |             |            |              |
| Salaries, Wages & Bonus (Includes provision for Leave |              | 140,337,236 |            | 127,271,423  |
| encashment Rs 2,927,235./-(Rs.869,310)                |              | , ,         |            | , ,          |
| Contribution to Provident Fund and Other Funds        | İ            | 13,865,507  |            | 11,555,585   |
| Gratuity to Employees                                 |              | 1,491,426   |            | 1,438,938    |
| Staff welfare Expenses                                |              | 15,282,228  |            | 14,707,471   |
| Voluntary Retirement scheme                           |              | 7,683,335   |            | 7,683,335    |
| Power and fuel  |              | 17,157,884  |            | 16,356,103   |
| Rates and Taxes                                       |              | 4,142,252   |            | 2,082,248    |
| Excise / Custom Duty                                  | ł            | 884,477     |            | 2,119,355    |
| Exchange Loss   |              | 9,897,146   |            | -            |
| Rent  | į            | 7,872,936   |            | 5,613,819    |
| Insurance   |              | 882,890     |            | 1,039,869    |
| Repairs:  |              |             |            |              |
| Machinery   | 1,214,732    |             | 11,200,250 |              |
| Building  | 101,368      |             | 4,019,318  |              |
| Others  | 14,155,647   |             | 2,116,771  |              |
| · ·   |              | 15,471,747  |            | 17,336,339   |
| Freight Transport & Other Charges                     |              | 27,016,999  |            | 19,394,515   |
| Sales Promotion Expenses                              |              | 5,120,785   |            | 6,131,305    |
| Selling Commission                                    |              | 6,725,104   |            | 9,511,611    |
| Traveling Expenses                                    |              | 27,374,214  |            | 26,776,624   |
| Vehicle Maintenance                                   |              | 5,398,550   |            | 5,031,415    |
| Printing, Stationery, Postage and Telephones          |              | 10,196,996  |            | 11,582,414   |
| Directors Sitting Fee                                 |              | 465,000     |            | 468,000      |
| Commission to Directors other than Managing Director  | ĺ            | - }         | l          | 1,120,421    |
| Provision for doubtful debts (net)                    |              | 1,578,465   |            | 3,805,274    |
| Bad debts written off (net)                           |              | 4,010,241   |            | 2,577,520    |
| Provision for outstanding derivative contracts        |              | -           |            | 18,700,000   |
| Bank charges  |              | 7,297,163   | į          | 5,646,918    |
| Legal and Professional charges                        |              | 18,701,449  | ŀ          | 21,090,612   |
| Loss on Asset sold / scrapped                         |              | 1,167,538   | . [        | 460,060      |
| Preliminary Expenses Written-Off                      |              | 4,652       |            | 4,652        |
| Miscellaneous Expenses                                |              | 26,518,701  | i          | 18,636,351   |
|   |              |             |            |              |
| Total   |              | 376,544,921 |            | 358,142,177  |



#### Schedule 13

Accounting Policies and Notes on Accounts on Consolidated Financial Statements for the year ended 31st March 2009

#### A. ACCOUNTING POLICIES

#### 1 BASIS OF CONSOLIDATION:

#### a) Preparation of Accounts

The consolidated financial statements are prepared in accordance with Accounting Standard 21 "Consolidated Financial Statements" and Accounting Standard 23 - "Accounting for Investment in Associates in Consolidated Financial Statements" and comply with the relevant provisions of The Companies Act, 1956.

#### b) Principles of Consolidation

The Consolidated financial statements comprise the financial statements of Yuken India Ltd (the Holding Company) and its Subsidiaries and Associates, together "the Group". The Financial Statements of the entities in the Group used in the consolidation are drawn up to the same reporting date as of the Holding Company, i.e. March 31, 2009.

The Consolidated Financial Statements have been prepared on the following basis:

- a. The Financial Statements of the Company and its Subsidiary Companies have been consolidated on a line by line basis by adding together like items of assets, liabilities, income and expense. The intra-group balances, intra-group transactions and unrealized profits or losses have been eliminated fully.
- b. The excess of cost to the Company of its investments in the subsidiary companies over its share of the equity of the subsidiary companies, at the dates on which the investments in the subsidiary companies were made, is recognized as 'goodwill', being an asset in the Consolidated Financial Statements. Where the share of the equity in the subsidiary companies as on the date of investment is in excess of cost of investment of the Company, it is recognized as 'Capital Reserve' and shown under the head 'Reserves & Surplus'.
- c. Minority interest in the net assets of consolidated subsidiaries consists of the amount of equity attributable to the minority shareholders at the dates on which investments are made by the Company in the subsidiary companies and further movements in their share in the equity, subsequent to the dates of investments as stated above.
- d. Investment in Associates has been accounted under the equity method as per Accounting Standard -23, Accounting for investments in Associates in Consolidated Financial Statements.

#### e) Companies included in Consolidation

|                                    | Country of Incorporation | Ownership  | Proportion |
|------------------------------------|--------------------------|------------|------------|
|                                    |                          | 31.03.2009 | 31.03.2008 |
| i. Subsidiary                      |                          |            |            |
| Yuflow Engineering Pvt. Ltd        | INDIA                    | 100%       | 100%       |
| Coretec Engineering India Pvt. Ltd | INDIA                    | 77%        | 77%        |
| Prism Hydraulics Pvt. Ltd.         | INDIA                    | 60%        | 60%        |
| Sriplas Engg.India Pvt .Ltd        | INDIA                    | 68%        | 68%        |
| ii Associate                       |                          |            |            |
| Sai India Limited                  | INDIA .                  | 40%        | 40%        |

d) The Consolidated Financial Statements include assets of Rs. 8,371,878/- revenues of Rs. 684,750 and cash flows of Rs.(16,497) as at March 31, 2009 included on the basis of un-audited financial statements in respect of Sriplas Engineering India Private Limited.

#### 2 INCOME/EXPENDITURE:

All Income and expenditure are accounted for on accrual basis.

#### 3 FIXED ASSETS:

#### **Tangible Assets**

- a) Fixed Assets are capitalised at cost inclusive of taxes, incidental expenses on freight, installation etc. and interest on borrowed funds attributable to acquisition of fixed assets for the period upto the date on which such asset is put to use.
- b) Fixed Assets taken on financial lease prior to April 1<sup>st</sup>, 2001 are not capitalised and lease rentals are absorbed in the Profit and Loss Account without reference to useful life of the Asset, while Assets acquired under Hire Purchase are capitalised.
- c) Depreciation on Fixed Assets is provided at the rates specified in Schedule XIV of the Companies Act 1956, under Straight Line Method. Depreciation on additions during the year is on pro-rata basis, based on the days the assets are put to use. Asset costing less than Rs. 5,000/- are fully depreciated during the year.
- d) In Sai India Limited, an Associate, depreciation is provided on Written Down Value Method.

#### Intangible Asset

- a) Technical Know how fee is amortized over a period of 6 years.
- b) Cost of License and Implementation of Enterprise Resource Planning software is amortized over the estimated useful life of 5 years.
- c) Expenses incurred on research and developments are charged to revenue in the same year. Fixed assets purchases for research and development purposes are capitalized and depreciated as per the Company's policy.

#### **Impairment**

Consideration is given at each Balance Sheet date to determine whether there is any indication of impairment of the carrying amount of the Company's fixed assets. If any indication exists, an impairment loss is recognized when the carrying amount exceeds greater of net selling price and value in use.

#### 4. INVESTMENTS:

Investments are long term in nature, stated at cost and provision for diminution in value is made to recognize a loss, other than temporary, in the value of investments.

#### 5. INVENTORIES:

Inventories are valued as follows

- (i) a) Raw Materials & Components
  - b) Stores and Spares
- (ii) a) Material in transit
  - b) Work in Process \*
- (iii) Finished Goods \*

(iv) Tools

At lower of cost on Weighted Moving Average value and net realizable value

At lower of cost and net realizable value

At lower of cost and net realizable value

At lower of cost and net realizable value

(\* Cost includes cost of material, direct labour, and other applicable overheads).

Raw material and components, Stores and Spares are valued at First in First out basis in all the Subsidiary Companies.

#### 6 CASHFLOW:

Cash flow statement has been prepared under the "Indirect Method" as set out in the Accounting Standard –3 on cash flow statements.

#### 7 FOREIGN CURRENCY TRANSACTION:

Transactions in Foreign Currency are accounted at exchange rates prevailing on the date of Transaction. Monetary items denominated in foreign currency and forward exchange contracts outstanding as at the end of the year are re-stated at year end rates. The loss or gain arising on restatement / settlement is adjusted to the Profit and Loss account.

In case of items which are covered by forward exchange contracts, the difference between the year end rate and rate on the date of the contract is recognized as exchange difference and the premium paid on forward contracts is recognized over the life of the contract. Non monetary foreign currency items are carried at cost.

#### 8 EMPLOYEE BENEFITS:

#### **Short term Employee Benefits:**

Short term employee benefits including accumulated compensated absences determined as per Company's policy/scheme are recognized as expenses based on expected obligation on undiscounted basis

#### **Long Term Employee Benefits:**

#### **Defined Contribution Plans**

The Company has Defined Contribution plans for post employment benefits namely Provident Fund and Superannuation Fund. Under the Provident Fund Plan, the Company contributes to a Government administered provident fund on behalf of its employees and has no further obligation beyond making its contribution.

#### YUKEN INDIA LIMITED



The Superannuation Fund constitutes an insured benefit, which is classified as a defined contribution plan as the Company makes contributions to an insurance company and has no further obligation beyond making the payment to the insurance company.

The Company makes contributions to state plans namely Employee's State Insurance Fund and Employee's Pension Scheme 1995 and has no further obligation beyond making the payment to them.

The Company's contributions to the above funds are charged to revenue every year.

#### **Defined Benefit Plan**

The Company has a Defined Benefit plan namely Gratuity for all its employees, the liability for the defined benefit plan of Gratuity is determined on the basis of an actuarial valuation at the year end. Gratuity Fund is recognized by the income tax authorities and is administered through trustees. The Company has taken a group gratuity policy with Reliance Life Insurance Company Limited and is funded.

Provision for long term compensated absence has been made on the basis of an actuarial valuation at the year end.

Actuarial gains and losses comprise experience adjustments and the effects of changes in actuarial assumptions and are recognized immediately in the Profit and Loss Account as income or expense.

#### **Termination Benefits:**

Compensation paid / payable to employees who have opted for retirement under the Voluntary Retirement Scheme (VRS) of the Company is amortized over a period of 36 months or up to the financial year ending 31st March, 2010, whichever is earlier.

#### 9. REVENUE RECOGNITION:

Sales are recognized on dispatch of goods when significant risks and rewards of ownership are considered to be transferred. Sales returns are recognized as and when ascertained and are reduced from the sales turnover of the year. Sales are inclusive of excise duty and are net of Sales Tax.

Revenue from Hydraulic Training programme is recognized on completion of the Training program.

#### 10. BORROWING COST:

Borrowing costs other than that attributable to a qualifying asset are expensed as and when incurred.

#### 11. LEASES:

The Company generally has cancelable operating leases. Lease rentals on assets under operating lease is charged off to the Profit and Loss account for the year.

#### 12. INCOME TAX

#### **Current Tax:**

Current tax expense is determined in accordance with the provisions of the Income - tax Act, 1961. Minimum alternate tax (MAT) paid in accordance with the tax laws, which gives rise to future economic benefits in the form of adjustment of future income tax liability, is considered as an asset if there is convincing evidence that the Company will pay normal income tax. (Also Refer Note –B7).

#### **Deferred Tax**:

Deferred tax assets and liabilities are measured using the tax rate which have been enacted or substantively enacted at the Balance Sheet date. Deferred tax expense or benefit is recognized,



subject to consideration of prudent, on timing differences being the difference between taxable income and accounting income that originate in one period and as capable of reversing in one or more subsequent periods.

Deferred Tax assets are recognized only to the extent that there is a reasonable certainty of their realization. Where there is unabsorbed depreciation and carried forward losses, deferred tax asset is recognized only if there is virtual certainty of realization of such asset.

#### Fringe benefit Tax

Fringe benefit tax is accounted for, based on the estimated value of fringe benefits for the year as per the related provisions of the Income Tax Act, 1961.

#### 13. PROVISIONS AND CONTINGENCIES

A provision is recognized when an enterprise has a present obligation as a result of past event; it is probable that an outflow of resources will be required to settle the obligation, in respect of which a reliable estimate can be made. Provisions are not discounted to its present value and are determined based on best estimate required to settle the obligation at the balance sheet date. These are reviewed at each balance sheet date and adjusted to reflect the current best estimates.

Contingent liabilities are not recognized but are disclosed in the notes. Contingent assets are neither recognized nor disclosed in the financial statements.

#### 14. PRIOR PERIOD AND EXTRAORDINARY ITEMS:

Prior period and extraordinary items, and changes in accounting policies, having a material impact on the financial affairs of the Company are disclosed.

#### **B. NOTES ON ACCOUNTS**

#### 1. CONTINGENT LIABILITIES:

| Particulars                       | 31 <sup>st</sup> March 2009 | 31 <sup>st</sup> March 2008 |
|-----------------------------------|-----------------------------|-----------------------------|
| Sales Tax Liability under Dispute | Rs. 14,878                  | Rs. 188,341                 |

Contingent Liability in Associate Companies to the extent of holding:

|   | Particulars                              | 31st March 2009 | 31 <sup>st</sup> March 2008 |  |
|---|--|-----------------|-----------------------------|--|
| I | Letter of credit opened on behalf of the |                 |                             |  |
| - | company by Bankers                       | Rs. 675,791     | Rs. 531,575                 |  |

#### 2. Foreign Currency Exposure:

a) Forward Exchange Contracts, which are not intended for trading or speculative purposes, but for hedge purposes, to establish the amount of reporting currency required or available at the settlement date of certain payables and receivables, outstanding as at the year end are given below:

## YUKEN INDIA LIMITED



| No of<br>Contracts | Nature of<br>Hedge<br>Buy/Sell | Currency | Amount<br>(USD) | Cross<br>Currency | Amount (Rs)  |
|--------------------|--------------------------------|----------|-----------------|-------------------|--------------|
| 1                  | Buy                            | USD      | 2,000,000       | Rupees            | 101,300,000  |
| (1)                | Buy                            | USD      | (2,000,000)     | Rupees            | (83,700,000) |
| 1 (-)              | Buy                            | USD      | 228,893         | Rupees            | 11,593,430   |
|                    | (-)                            | (-)      | (-)             | (-)               | (-)          |

b) Foreign Currency Exposure as at 31st March,2009, that have not been hedged by a derivative instrument or other wise:

| Particulars                           | Amount(RS)      | Amount<br>(Foreign Currency) |
|---------------------------------------|-----------------|------------------------------|
| Due From                              |                 |                              |
| - Debtors against Export of Goods     | Rs. 9,305,482   | USD 183,666                  |
|                                       | (Rs.2,580,027)  | (USD 64,233)                 |
|                                       | Rs. 2,718,843   | GBP 36,821                   |
|                                       | (Rs. 3,874,692) | (GBP 48,121)                 |
|                                       | Rs.1,993,284    | Euro 29,027                  |
|                                       | (Rs.3,636,275)  | (Euro 57,273)                |
|                                       | Rs. 899,066     | Yen 1,736,990                |
|                                       | (Rs.79,103)     | (Yen 194,500)                |
| Due to                                |                 |                              |
| a) Secured loan                       | Rs.14,038,571   | USD 277,168                  |
|                                       | ( Nil)          | · (Nil)                      |
| Creditors against Import of goods and | Rs. 14,218,265  | USD 280,716                  |
| ervices (inclusive for Capital goods) | (Rs.46,131,296) | (USD 1,148,487)              |
|                                       | Rs. 587,186     | YEN 1,134,440                |
| ·                                     | (Rs.186,879)    | (YEN 459,500)                |
|                                       | Rs 91,911       | EURO 1,338                   |
|                                       | (Rs.68,976)     | (EURO 1,086)                 |
|                                       | Rs. 87,146      | SGD 2,596                    |
|                                       | (Rs Nil)        | (SGD Nil)                    |

#### 3. **EMPLOYEE BENEFITS:**

The company has classified various benefits provided to employees as under:-

#### 1 Defined Contribution Plans

- a. Provident Fund
- b. Superannuation Fund

#### c. State Defined Contribution Plans

- i. Employers' Contribution to Employee's State Insurance
- ii Employers' Contribution to Employee's Pension Scheme 1995.

The Company has recognized the following amount in the Profit and Loss Account

| Particulars   | 31.03.2009 | 31.03.2008 |
|---|------------|------------|
| Employers' Contribution to Provident Fund*                                  | 4,893,902  | 3,587,607  |
| Employers' Contribution to Superannuation Fund*                             | 50,29,590  | 4,081,729  |
| Employers' Contribution to Employee's State Insurance*                      | 730,348    | 606,170    |
| Employers' Contribution to Employee's Pension Scheme 1995*                  | 2,526,400  | 2,523,386  |
| * Included in Contribution to provident and other funds (Refer Schedule 12) |            | ·          |

#### II Defined Benefit Plan

#### a) Contribution to Gratuity Fund:

In accordance with Accounting Standard 15 actuarial valuation has been carried out at Projected Unit Credit method in respect of the aforesaid defined benefit plan of Gratuity based on the following assumptions.

| Particulars   | 31st March,2009 | 31 <sup>st</sup> March,2008 |
|---|-----------------|-----------------------------|
| Discount Rate   | 7.30% p.a       | 8.30% p.a.                  |
| Expected Rate of Return on Plan Assets                            | 7.50% p.a.      | 7.50% p.a.                  |
| Salary Escalation Rate  | 5.00% p.a.      | 7.00% p.a.                  |
| Expected Average remaining working lives of the employees (Years) | 11.69           | 11.46                       |

The estimates of future salary increases, considered in actuarial valuation, take account of inflation, seniority, promotion and other relevant factors, such as supply and demand in the employment market.

#### A) Change in Present Value of Obligation :-

| Description                            | 31st March 2009 | 31st March 2008 |
|--|-----------------|-----------------|
| Opening Present Value of Obligation    | 15,108,152      | 17,234,829      |
| Current Service Cost                   | 918,127         | 1,217,191       |
| Interest on Defined Benefit Obligation | 1,288,471       | 1,431,622       |
| Benefits Paid                          | (3,831,707)     | (44,88,100)     |

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| Net Actuarial Losses / (Gains)       | (1,721,363) | (287,390)  |
|--------------------------------------|-------------|------------|
| Recognized in Year                   |             |            |
| Past Service Cost                    | Nil         | Nil        |
| Losses / (Gains) on "Curtailments    |             |            |
| & Settlements"                       | Nil         | Nil        |
| Closing Present Value of Obligations | 11,761,680  | 15,108,152 |

#### B) Change in the Fair Value of Assets:

#### Amount in Rs.

| Description                          | 31st March 2009 | 31 <sup>st</sup> March 2008 |
|--------------------------------------|-----------------|-----------------------------|
| Opening Fair Value of Plan Assets    | 12,968,271      | 12,376,464                  |
| Expected Return on Plan Assets       | 1,017,431       | 988,671                     |
| Actuarial Gains / (Losses)           | (1,248,332)     | 140,974                     |
| Assets Distributed on Settlements    | -               |                             |
| Contributions by Employer            | 2,150,008       | 3,950,262                   |
| Assets Acquired due to Acquisition   | -               | -                           |
| Exchange Difference on Foreign Plans |                 | _                           |
| Benefits Paid                        | (3,831,707)     | (4,488,100)                 |
| Closing Fair Value of Plan Assets    | 11,055,671      | 12,968,271                  |

#### C) Reconciliation of Present Value of Defined Benefit Obligation and the Fair Value of plan assets:

| Description  | 31st March 2009 | 31st March 2008 |
|--|-----------------|-----------------|
| Closing Present Value of Funded Obligations                  | (11,761,680)    | (15,108,152)    |
| Closing Fair Value of Plan Assets                            | 11,055,671      | 12,968,271      |
| Closing Value of Unfunded Obligations                        | (706,009)       | (2,139,881)     |
| Unrecognized Actuarial (gains) / losses                      | Nil             | Nil             |
| Unfunded Net Asset / (Liability) recognized in Balance Sheet | (706,009)       | (2,139,881)     |

#### D) Expenses recognized in the Profit & Loss Account:

#### Amount in Rs.

| Description  | 31st March 2009 | 31st March 2008 |
|--|-----------------|-----------------|
| Current Service Cost   | 918,127         | 1,217,191       |
| Past Service Cost  | Nil             | Nil ·           |
| Interest Cost  | 1,288,471       | 1,431,622       |
| Expected Return on Plan Assets                               | (1,017,431)     | (988,671)       |
| Actuarial Losses / (Gain)                                    | (473,031)       | (428,364)       |
| Losses / (Gains) on "Curtailments & Settlements"             | Nil             | Nil             |
| Total Expenses to be recognized in the Profit & Loss Account | 716,136         | 1,231,778       |

#### E) Major categories of Plan Assets as a percentage of total Plan Assets

| Description                       | 31st March 2009 | 31st March 2008 |
|-----------------------------------|-----------------|-----------------|
| Corporate Bonds                   | 50%             | 80%             |
| Equity Shares of listed Companies | 50%             | 20%             |

#### b) Leave Encashment

#### **Assumptions at the Valuation Date:**

| Description            | 31 <sup>st</sup> March 2009 | 31 <sup>st</sup> March 2008 |  |
|------------------------|-----------------------------|-----------------------------|--|
| Discount Rate          | 7.30% p.a.                  | 8.30% p.a.                  |  |
| Salary Escalation Rate | 5.00% p.a.                  | 7.00% p.a                   |  |

The estimates of future salary increases, considered in actuarial valuation, take account of inflation, seniority, promotion and other relevant factors, such as supply and demand in the employment market.

#### Amount in Rs.

| Description                         | 31st March 2009 | 31st March 2008 |
|-------------------------------------|-----------------|-----------------|
| Charge in the Profit & Loss account | 2,817,085       | 685,897         |
| Amount paid during the year         | 3,076,151       | 1,752,387       |
| Liability as at year end            | 11,031,262      | 11,290,328      |

#### **Employee Benefits of Subsidiary companies:**

The Consolidated financial statements include Rs. 656,233/- towards provision for gratuity and Rs. 216,000/- towards provision for leave encashment provided by the subsidiary companies. The subsidiary companies have not provided the disclosures enumerated in AS 15 – Employee Benefits, as the same is not material.

#### 1. <u>SEGMENT REPORT</u>:

The company's predominant risks and returns are from the segment of Motion, Control & power transmission business, which constituted over 95% of the company's revenues for the reporting period. Thus the segment revenue, segment result, total carrying amount of segment assets, total amount of segment liabilities, total cost incurred to acquire segment assets, the total amount of expense incurred for depreciation and amortization during the period are all as reflected in the financial statements for the period ending March 31, 2009 and as on that date. Since this being a single business and India being a single geographical segment, the segment information as per Accounting Standard 17, "Segment Reporting", is not required to be disclosed.

#### 6 RELATED PARTY DISCLOSURE:

- a) Names of Related Parties and description of relationship:
  - i Associates
  - ii. Entity having significant influence
  - iii. Key Management Personnel and Relative of Key Management personnel

- -1 Sai India Limited
- -2 HC Hydraulic Technologies Pvt.Ltd (upto 17.05.2007)

Yuken Kogyo Co. Ltd

Managing Director - C.P. Rangachar

W/o Managing Director - Vidya Rangachar

#### b) Related Parties Transaction

| ·  | Asso         | ciates           | influ        | ence          | Pers         | onnel         | To           | otal          |
|--|--------------|------------------|--------------|---------------|--------------|---------------|--------------|---------------|
| Details  | Current year | Previous<br>Year | Current year | Previous Year | Current Year | Previous Year | Current Year | Previous Year |
| Purchase of Capital Goods  |              |                  |              |               |              |               | :            |               |
| Yuken Kogyo Co Ltd   | -            | -                | 483,184      |               | -            |               | 483,184      | -             |
| Purchase of goods  |              |                  |              |               |              |               |              |               |
| Yuken Kogyo Co Ltd   |              | -                | . 67,670,173 | 90,704,391    | -            | -             | 67,670,173   | 90,704,391    |
| Sai India Limited  | 118,436      | 166,338          | -            | -             | -            | -             | 118,436      | 166,338       |
| HC Hydraulic Technologies Pvt ltd                                | -            | 2,831            | 4            | •             | -            | -             | -            | 2,831         |
| Sale of goods  |              |                  |              |               |              |               |              |               |
| Yuken Kogyo Co Ltd   | -            |                  | 2,439,262    | 760,809       |              | , -           | 2,439,262    | 760,809       |
| Sai India Limited  | 5,357,081    | 4,822,607        | -            | •             | -            | -             | 5,357,081    | 4,822,607     |
| HC Hydraulic Technologies Pvt ltd                                |              | 201,084          | -            |               | -            | -             | -            | 201,084       |
| Directors Remuneration   | -            | •                | -            |               | 4,543,347    | 5,602,105     | 4,543,347    | 5,602,105     |
| Payment of Expenses made to relative of Key Management Personnel |              | -                |              |               | 180,000      | 182,493       | 180,000      | 182,493       |
| Reimbursement of Expenses  |              |                  |              |               |              |               |              |               |
| Yuken Kogyo Co Ltd   |              |                  | 300,000      | •             | •            |               | 300,000      | -             |
| Amount outstanding as on 31/03/2009                              |              |                  |              |               |              |               | -            | -             |
| Yuken Kogyo Co Ltd   | 1 -          | -                | (13,904,280) | (37,354,909)  | •            | -             | (13,904,280) | (37,354,909)  |
| Sai India Limited  | 2,619,374    | 969,274          | -            | •             | -            |               | 2,619,374    |               |
| Directors Remuneration   | •            | -                | •            | -             | (47,513)     | (1,490,643)   | (47,513)     | (1,490,643)   |

a) The related party relationships are as indentified by the Company on the basis of information available with the Company and relied upon by the auditors

b) The above transactions are compiled from the date in which these parties became related and do not include reimbursement of expenses which are accounted in the natural heads of accounts.

c) No amounts in respect of the related parties have been written off / back or provided for during the year.

#### 6. LEASES:

a) The Company has entered into various hire purchase transactions for the acquisition of vehicles. Total minimum hire purchase payments as at the balance sheet date amounted to Rs. 251,101/-(Rs1,817,174/-) (excluding interest). The total of minimum lease payments and their present value outstanding at the balance sheet date are as below:

Amount in Rs.

| Due  | Total Minimum Lease Payments outstanding as at 31.03.2009 | Intérest            | Present Value of<br>Minimum Lease<br>Payments |
|--|---|---------------------|---|
| Within one year from the date of the Balance sheet | 253,694<br>(1,647,516)                                    | 2,593 (<br>(81,383) | 251,101<br>(1,566,133)                        |
| Due in a period between one year to five year      | (253,723)   | -<br>(2,682)        | -<br>(251,041)                                |
| Due after five years                               |   | -                   | <u>-</u>                                      |
| Total  | 253,694<br>(1,901,239)                                    | 2,593<br>(84,065)   | 251,101<br>(1,817,174)                        |

b) The company has taken a rental premises on a operational lease. The lease rent paid has been charged to the profit and loss account. The break up of total minimum lease rent due as on 31.03.2009 is as follows

Amount in Rs.

| Particulars                                    | 2008-09   | 2007-08   |
|--|-----------|-----------|
| Not later than one year                        | 837,574   | 813,870   |
| Later than one year but not later than 5 years | 3,883,908 | 3,774,006 |
| Later than 5 years                             | 29,38,680 | 4,758,426 |

c) The Company has entered into lease agreements for vehicles and office facilities which are cancellable. The lease payments recognized in the statement of profit and loss account for the year against these agreements is Rs.5,652,526/-(Rs.3,766,431/-) which has been grouped under 'Rent' under Schedule-12. There are no contingent rents payable.

#### 7. MINIMUM ALTERNATE TAX (MAT):

In accordance with the provisions of Section 115JB of the Income-tax Act, 1961, the Company is required to pay Minimum Alternative Tax (MAT). Accordingly, a provision for the same amounting to Rs.1,400,000/-(Rs. Nil) has been made for the year.

The Finance Act, 2005 inserted sub section (1A) to section 115JAA to grant tax credit in respect of MAT paid under section 115JB of the Act with effect from assessment year 2006-07 and carry forward the unadjusted credit for a period of 7 years. In accordance with the Guidance Note on "Accounting For Credit Available in Respect of Minimum Alternative Tax (MAT) under the Income Tax Act, 1961" issued by the Institute of the Chartered Accountants of India, the Company has recognised MAT Credit which is expected to be set-off against the tax liability, other than MAT in future years.

Accordingly, an amount of Rs.1,400,000/- (Rs. Nil) for the year, is included as MAT Credit Entitlement in Schedule 6- Loans and Advances.

#### 8. EARNING PER SHARE:

#### Amount in Rs.

| After exceptional item  |       | 31°¹ March 2009 | 31 <sup>st</sup> March 2008 |
|---|-------|-----------------|-----------------------------|
| Profit after taxation and after exceptional item as per Profit & Loss Account   | (A) , | Rs. 9,907,558   | Rs. 68,968,673              |
| Weighted number of Equity shares  | (B) ` | 3,000,000       | 3,000,000                   |
| Face Value of Share   |       | Rs.10           | Rs.10                       |
| Basic & Diluted Earnings Per Share after exceptional item (net of tax expenses) | (A/B) | Rs.3.30         | Rs.22.99                    |

#### Amount in Rs.

| Before exceptional item  |       | 31st March 2009 | 31st March 2008 |
|--|-------|-----------------|-----------------|
| Profit after taxation and before exceptional item as per Profit & Loss Account   | (A)   | Rs. 9,907,558   | Rs.58,844,068   |
| Weighted number of Equity shares   | · (B) | 3,000,000       | 3,000,000       |
| Face Value of Share  | 7.    | , Rs.10         | Rs.10           |
| Basic & Diluted Earnings Per Share before exceptional item (net of tax expenses) | (A/B) | Rs.3.30         | Rs.19.61        |

#### 9. **DEFERRED TAX:**

Tax provision has been made in accordance with the requirements under the Accounting Standard 22 "Accounting for Taxes on Income" as detailed below:

| Description               | Deferred tax(asset)/<br>liability as at 01.04.08 | Current year charge / (credit) | Deferred tax (asset) /<br>liability as at 31.03.09 |
|---------------------------|--|--------------------------------|--|
| Difference between book & |  |                                |  |
| Tax Depreciation          | 28,122,281                                       | 3,102,765                      | 31,225,046   |
| Other timing differences  | (10,534,855)                                     | 7,630,223                      | (2,904,632)  |
| Impairment Loss           | (3,195,000)                                      | · -                            | (31,95,000)  |
| Unabsorbed depreciation   | - ·  | (4,690,620)                    | (4,690,620)  |
| Net                       | 14,392,426                                       | 6,042,368                      | 20,434,794   |

#### 10. INTEREST PAID COMPRISES OF:

#### Amount in Rs.

| Description    | 31*1 March 2009 | 31 <sup>st</sup> March 2008 |
|----------------|-----------------|-----------------------------|
| On Fixed loans | 22,248,493      | 16,012,205                  |
| On others      | 17,478,500      | 11,894,786                  |
| Total          | 39,726,993      | <b>27,906,991</b>           |

#### 11. MISCELLANEOUS EXPENSES INCLUDES:

**Auditors remuneration** 

#### a. Remuneration to the auditors of the Company:

Amount in Rs.

| Description                 | 31st March 2009 | 31st March 2008 |
|-----------------------------|-----------------|-----------------|
| Audit fees                  | 500,000         | 400,000         |
| Payments for other services | 450,000         | 450,000         |
| Expenses                    | 31,414          | 2,500           |
| Total                       | 981,414         | 852,500         |

#### b. Remuneration to the auditors of the subsidiaries:

Amount in Rs.

| Description                | 31** March 2009 | 31st March 2008 |
|----------------------------|-----------------|-----------------|
| Audit fees                 | 152,070         | 158,927         |
| Payment for other services | 35,000          | 27,500          |
| Expenses                   | 24,334          | 13,646          |
| Total                      | 211,404         | 200,073         |

- 12. Figures relating to subsidiary companies have been reclassified where necessary to bring in line with the holding company's financial statements.
- **13.** Figures relating to previous year has been reclassified wherever necessary to conform to current year classification. Figures in brackets relate to previous year.

#### **SIGNATURES TO SCHEDULE 1 TO 13**

For and behalf of the board

R Srinivasan V Balaji Bhat C. F. Rangachar
Director Director Managing Director

Place: Bangalore
Date: 20th June, 2009

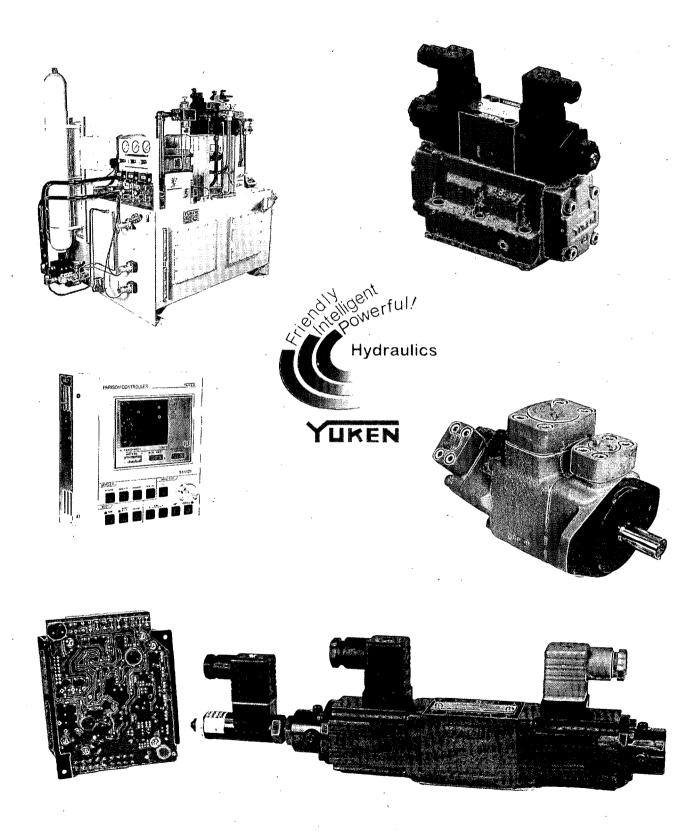
#### FORM OF PROXY

# YUKEN INDIA LIMITED P.B. No. 16, WHITEFIELD ROAD, WHITEFIELD, BANGALORE - 560 066

| l/We  |
|---|
| above named Company, hereby appoint   |
| ofas my/our proxy, to vote for me/us on my/our behalf at the  |
| minimum moral bonds at a  |
| 33rd Annual General Meeting of the Company to be held on 26th August 2009 at 10.00 A.M. and at ar   |
| adjournment thereof. Signed thisday of  |
|   |
| Signature   |
| Note: 1. The instrument of proxy shall be deposited at the Registered Office of the Company not less than forty eight hours before the time for holding the meeting.  |
| <ol><li>Share holders intending to require information about accounts to be explained in the<br/>meeting are requested to inform the company atleast 15 days in advance of the Annual<br/>General Meeting.</li></ol>  |
| 3. Members are requested to bring their copies of the Annual Report to the Annual General Meeting. Due to the prohibitive cost, no copies will be distributed at the Meeting.   |
| YUKEN INDIA LIMITED   |
| P.B. No. 16, WHITEFIELD ROAD, WHITEFIELD, BANGALORE - 560 066   |
| ATTENDANCE SLIP   |
| L.F. No No. of Shares held  |
| Mr./Mrs./Miss   |
| WILDING STATES TO THE STATE OF THE STATE OF THE STATES OF |
| I certify I am a registered Shareholder/proxy for the registered Shareholder of the Company.  |
| I hereby record my presence at the 33 <sup>rd</sup> Annual General Meeting of the Company held on 26 <sup>th</sup> August 200 at 10.00 A.M. at Registered Office, White Field Road, White Field, Bangalore - 560 066.   |
|   |
| Signature   |
| lote: 1) Shareholders / Proxy holders are requested to bring the Attendance Slips when they come to   |

- Note: 1) Shareholders / Proxy holders are requested to bring the Attendance Slips when they come to meeting and handover the same at the entrance after affixing their signature. Joint shareholders may obtain additional Attendance Slips at the entrance.
  - 2) Please Complete this Attendance Slip and hand it over at the entrance of the Meeting Hall.
  - 3) No additional/duplicate Attendance Slip will be issued at the Meeting Hall..
    - \* Strike out whichever is not applicable
  - 4) The Company has arranged transport on the day of AGM. It will start from Corporation Circle (Opp.) to Pallavi Theatre, at 8.30 A.M. and drop the members to the same place after AGM.

# Products Range





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