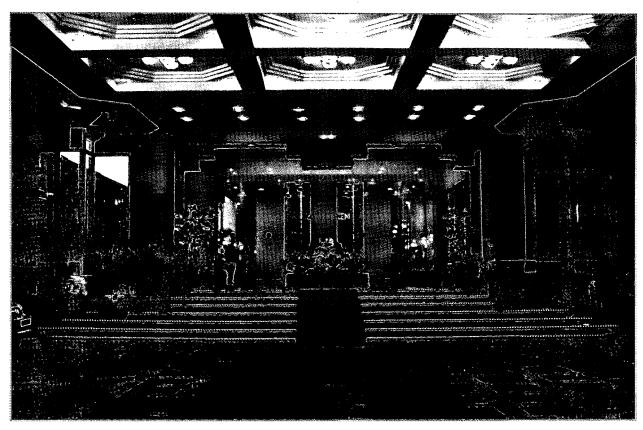
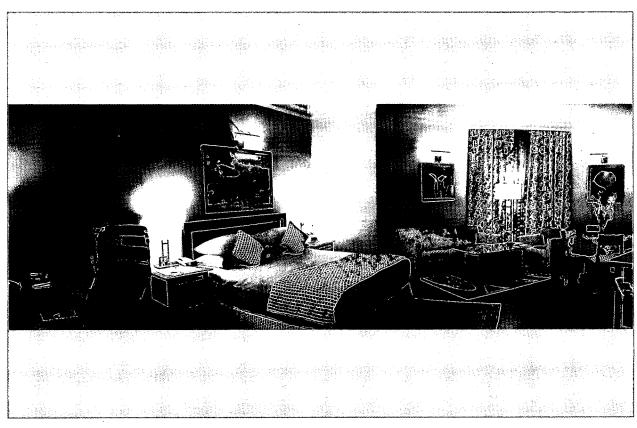
29th Annual Report 2008-09

Le MERIDIEN BANGALORE





LOBBY ENTRANCE



EXECUTIVE SUIT

BOARD OF DIRECTORS

Mr. C.B. Pardhanani	Chairman
Mr. J. Matthan	Director
Mr. K. R. Sampath	Director
Mr. P. B. Appiah	Director
Mrs. Kavita C. Pardhanani	Director
Ms. Sangeeta C. Pardhanani	Managing Director

VICE PRESIDENT FINANCE & **COMPANY SECRETARY**

Mr. M.S. Reddy B.Com., L.L.B., MBIM, FCA, FCS

REGISTERED OFFICE

Le MERIDIEN - BANGALORE

28, Sankey Road, Bangalore - 560 052

: 080-2226 2233 / 2228 2828 Tel : 080-22267676/22262050 Fax

e-mail: leme.bangalore@lemeridien.com Visit us at: www.lemeridien-bangalore.com

PRINCIPAL BANKERS

State Bank of India, Bangalore State Bank of Mysore, Bangalore

AUDITORS

K. B. Nambiar & Associates 101, President Chambers #8, Richmond Road Bangalore - 560 025

REGISTRARS & **SHARE TRANSFER AGENTS**

BgSE Financials Limited (Subsidiary of Bangalore Stock Exchange Ltd.,)

Registrar & Transfer Agent (RTA Division)

No. 51, 1st Cross, J.C. Road,

Bangalore - 560 027.

Tel 1: 080 - 4132 9661 / 4157 5234

: 080 - 2227 6674

Email: manager_rta@bfsl.co.in

INVESTORS' QUERIES

e-mail: secretarial.bangalore@lemeridien.com

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TWENTY NINETH Annual General Meeting of MAC CHARLES (INDIA) LTD. will be held on THURSDAY the 30 JULY 2009 at HOTEL LE MERIDIEN, No. 28, Sankey Road, Bangalore - 560 052 at 3 p.m.

NOTE:

- (a) As a measure of economy, copies of Annual Report will not be distributed at the Meeting. Members are requested to kindly bring their copies to the Meetimg.
- (b) Children accompanying a member/proxy will not be allowed inside the meeting hall.

NOTICE OF ANNUAL GENERAL MEETING

NOTICE IS HEREBY GIVEN TO THE MEMBERS THAT the 29th Annual General Meeting of MAC CHARLES (INDIA) LIMITED will be held at Hotel Le Meridien, No. 28, Sankey Road, Bangalore – 560-052, on Thursday the 30 July 2009 at 3 p.m. to transact the following business:

ORDINARY BUSINESS

- To receive and adopt the audited accounts of the Company for the year ended 31 March 2009 together with the Directors' and Auditors' report thereon.
- To declare a dividend on Equity Shares for the year ended 31 March 2009.

- 3. To appoint a Director in place of Mr. P.B. Appiah, who retires by rotation and is eligible for re-appointment.
- 4. To appoint a Director in place of Mr. J. Matthan, who retires by rotation and is eligible for re-appointment.
- To appoint Auditors to hold office from the conclusion of this
 meeting until the conclusion of the next Annual General Meeting
 of the Company and to fix their remuneration.

By Order of the Board of Directors

Bangalore

23 June 2009

M.S. REDDY

Company Secretary

NOTES:

- a) The Register of Members and Share Transfer Book will remain closed from Saturday, the 25th July 2009 to Thursday, the 30th July 2009 (both days inclusive) for the purpose of payment of dividend, if any, to be declared at this meeting.
- b) Members holdings shares in multiple folios in *Physical mode* are requested to apply for consolidation to the Registrar and Transfer Agent (R&T Agent)/Company along with relevant Share Certificates.
- c) Members desirous of changing from physical form to dematerialization (electronic form) may apply with their respective Depository Participants (DP's). The Company's shares are already demated with CDSL and NSDL.
- d) The dividend, if any, in respect of Equity Shares held in *electronic mode* will be paid on basis of beneficial ownership, details of which are furnished by National Securities Depository Limited (NSDL) and Central Depository Services (India) Limited (CDSL), for the said purpose.
- e) For effecting change of Address/Bank details/Electronic Clearing Services (ECS) Mandate, if any, Members are requested to notify the same to the following:
 - If shares are held in *Physical mode*, to the Company/R&T Agent of the Company, i.e., BgSE Financials Limited, RTA Division, No.51, 1st Cross, J.C. Road, Bangalore – 560 027.
 - (ii) If shares are held in electronic mode, to their Depository Participant (DP). The Company/R&T Agent will not entertain request for noting change of Address/Bank details/ECS Mandate, if any.
- f) Members holding shares in *electronic mode* may kindly note that their Bank Account details and 9 digit MICR code of their Bankers, as noted in the records of their DP, shall be used for the purpose of overprinting on Dividend Warrants, or remittance of dividend through Electronic Clearing Service (ECS), wherever applicable. It is, therefore, necessary that the members should ensure that their correct Bank details, and 9 digit MICR Code number are noted in the records on the DP.

Reserve Bank of India (RBI) is providing ECS facility for payment of dividend in select cities. Members holding shares in *physical mode* and desirous of availing this facility may give the details of their Bank account, with 9 digit MICR Code, along with photocopy of a cheque or a blank cancelled cheque relating to the designated Bank account, to the R&T Agent/Company.

- As per the ECS Mandate noted in the records of DP, the amount of dividend will be credited directly to bank account through RBI's Electronic Clearing Service (ECS). The credit of dividend amount can also be confirmed from pass book / bank statement. Kindly ensure that the ECS mandate is correctly recorded with DP so that no ECS rejection takes place.
- g) Pursuant to the Section 205A(5) of the Companies Act, 1956, dividend for the financial year ended on 31 March 2002 which remain unclaimed is due for transfer to the Investor Education & Protection Fund (IEPF) on 30.10.2009. Members who have so far not encashed the Dividend Warrants for the above year are advised to submit their claim to the Company's R&T Agents namely BgSE Financials Limited, Bangalore, by quoting their folio number / DP Id & Client Id. It may be noted that once the unclaimed dividend is transferred to IEPF as aforesaid, no claim shall lie on the Company in respect of such unclaimed dividend.
- h) Members are requested to :-
 - bring their copy of Annual Report and Attendance Slip at the venue of the meeting.
 - (ii) Quote their folio/DP & Client Id No. in all correspondence with the R&T Agent/Company.
 - (iii) Note that briefcase, mobile phone, bag, eatables and other belongings will not be allowed to be taken inside the venue of the meeting for security purpose and shareholders will be required to take care of their belongings.
 - (iv) A member entitled to attend and vote is entitled to appoint a proxy (whether a member or not) to attend and vote instead of himself but a proxy so appointed has no right to speak at the meeting. Children accompanying a member/proxy will not be allowed inside the meeting hall. Proxy form duly completed and signed should be deposited at the Registered Office of the Company not less than forty-eight (48)hours before the commencement of the Meeting. Blank proxy form is annexed hereto.
 - (v) Members having specific queries regarding accounts are requested to deposit their queries in writing at the Registered Office of the Company not less than forty-eight (48) hours before the commencement of the meeting, so as to make the management to furnish the clarification.

DIRECTORS' REPORT TO THE MEMBERS

Your Directors have pleasure in presenting the 29th Annual Report of the Company together with the Audited Statement of Accounts for the year ended 31 March 2009.

FINANCIAL RESULTS

Rs. in Lakhs

	2008-09	2007-08
Sales Turnover	6306.72	7391.80
Other Income	960.34	2853.22
Expenditure	4080.02	4785.69
Provision for Taxation	1216.56	1398.07
Profit for the year	1970.48	4061.26
Profit brought forward from previous year	551.43	256.54
Dividend including Corporate Dividend Tax	766.38	766.38
Transfer to General Reserve	1200.00	3000.00
Profit transfer to Balance Sheet	555.52	551.43
Earning Per Share	30.08	61.99

HOTEL OPERATIONS

During the year under report, the economy witnessed global slowdown mainly on account of very high crude oil prices coupled with unprecedented turmoil in the banking and financial sector in the developed countries. The Indian economy is also affected resulting in lower Hotel room occupancy and lesser average room rate. Hence, sales turn over has decreased from Rs.7392 lakhs to Rs.6307 lakhs.

FUTURE PROSPECTS

During the current financial year 2009-10, the hotel business is poor and hence, working results are likely to be poor.

FINANCE

During the year under report, the financial position of the Company has further been consolidated with significantly increased reserves and surplus.

DIVIDEND ..

The Board of Directors have recommended a dividend of Rs. 10/- per share on share capital of Rs.6.55 crores divided into 65,50,526 equity shares of Rs.10/- each. The said dividend, if approved at the ensuing Annual General Meeting, will be paid to those shareholders whose names appear in the Register of Members as on 24th July, 2009.

DIRECTORS' RESPONSIBILITY STATEMENT

The Board of Directors of the Company confirms:

- a) Applicable accounting standards have been followed in the preparation of annual accounts. Material departures therefrom, if any, are properly explained in the notes on accounts;
- b) The Board of Directors has selected such accounting policies and applied them consistently and made judgements and estimates that are reasonable and prudent so as to give a true and

- fair view of the state of affairs of the Company at the end of the financial year and of the profit of the Company for the period;
- c) The Board has taken proper and sufficient care for the maintenance of adequate accounting records in accordance with the provisions of the Companies Act for safe-guarding the assets of the Company and for preventing and detecting fraud and other irregularities; and
- d) The Annual Accounts have been prepared for the financial year ended March 31' 2009 on a going concern basis.

FOREIGN EXCHANGE EARNINGS

Foreign Exchange Earnings during the year were Rs.4454 lacs which is 71% of the Hotel Sales Turnover. The Foreign Exchange utilisation during the year was Rs.568 lacs.

DUES TO SMALL SCALE UNDERTAKINGS

There are no dues payable to small scale undertakings

CORPORATE GOVERNANCE

Members are aware that the Corporate Governance code has become a statutory requirement as per listing guidelines framed by the Stock Exchanges. Members will be happy to know that their Company is complying with the stipulations of the new code as on date. In line with this requirement of the code, a Corporate Governance Report and a Management Discussion and Analysis Report of the Company is furnished elsewhere in this Annual Report.

ENERGY CONSERVATION

Conservation of energy continues to be on top priority of the management. The following energy conservation measures have been taken:

- a) Installed two numbers of 1.50 MW each environment friendly Wind Turbine Generators which generate electricity of about 75 lacs units p.a. of green power which will be utilized partially for captive consumption of the Hotel, pending necessary Govt. approval.
- b) an effective key-tag system is in vogue in all guest rooms to switch off-lights & power connections automatically.
- substantially switched over to PL lamps from conventional lamps with a view to saving energy upto 60% on lighting.
- d) installed solar panels which are feeding hot water required for the guest rooms.
- e) imported and installed three highly fuel efficient screw chillers for our AC plant.
- f) replaced windows with double glazed reflective glass with a view to save power on AC consumption.
- g) installed two on load tap charger transformers for stabilising voltage fluctuations and thereby to save power and prevent damage to electric motors and other installations.
- thermostatic Controls, Timers and Photo Cell Switches have been installed wherever necessary to control power consumption.

- i) imported and installed two temperature control systems to reduce power consumption.
- constituted an energy conservation committee to monitor power consumption regularly.

TECHNOLOGY ABSORPTION

In the opinion of the Board, the required particulars, pertaining to technology absorption in terms of Rule 2 of the Companies (Disclosure of Particulars in the Report of Board of Directors) Rules, 1988 are not applicable as hotel forms part of the service industry and the Company does not have any significant manufacturing operations. However, the management has been adopting the latest technology like LCD TV systems, high speed internet installed in all the guest rooms, latest high speed computers, modern guest

amenities, best audio-video equipment, newest model transport vehicles for complimentary transport of hotel guests, video conferencing facility, latest models of soundfree fridges in guest rooms and various latest hotel operational equipments. Further the Hotel has been conforming to the stringent Le Meridien's International Standards.

PARTICULARS OF EMPLOYEES

Information under section 217(2A) of the Companies Act. 1956, read with Companies (particulars of employees) Rules, 1975, is appended below:

Particulars of employees pursuant to the provisions of Section, 217(2A) of the Companies Act, 1956:

Employed throughout the year:

Name	Ms.Sangeeta C. Pardhanani	Mr. M.S. Reddy	Mr. G. Vijay
Age	40 Years	55 Years	47 years
Remuneration	Rs.1,41,84,000/-	Rs.41,65,451/-	Rs.31,13,654/-
Qualification	B.Com., DBM	B.Com.,L.L.B., MBIM., from London, UK, FCA, FCS	B.com.,Diploma in Hotel Mgmt.from Florida, USA, Advance Mgmt. from Cornell University, USA
Experience	7 Years	29 years	23 years
Date of commencement of employment	01.10.2002	13.08.1983	01.10.2005
Last Employment held	Executive Director – Mac Charles (India) Ltd.	CompanySecretary & Chief Accounts Officer, Sri Krishna Rajendra Mills Ltd., Mysore	Director of Operation, Harsha Hospitality Management, USA
Designation	Managing Director	Vice President Finance and Company Secretary	Vice President Operations and Director of Development

EMPLOYEES

The relationship with employees has been cordial. The total number of persons employed by the Company is 389 as at 31 March 2009.

DIRECTORS

Mr. B.N:Garudachar, resigned from the Board of Directors during the year.

Your Directors place on record their appreciation for the services rendered by Mr. B.N.Garudachar during his tenure as Director of your Company.

Out of the present Directors, Mr. P. B. Appiah and Mr. J. Matthan will retire by rotation at the 29th Annual General Meeting and being eligible offer themselves for re-appointment.

AUDIT COMMITTEE

The Audit Committee comprising of Mr. C.B. Pardhanani, Mr. J. Matthan; Mr. B.N. Garudachar and Mr. P.B. Appiah all

Directors of the Company with Mr. J. Matthan as the Chairman, discharged its duties and functions in consultation with the Internal and Statutory Auditors: (a) To review the adequacy of the internal control system and internal Audit Reports and their compliance thereof: (b) To oversee the Company's financial reporting process and the disclosure of its financial information to ensure that the financial statements are correct, sufficient and credible: and (c) To review with the management, the financial statements before submission to the Board.

AUDITORS' REPORT

The auditors' observations are explained suitably in the respective notes on accounts.

AUDITORS' REPORT ON CORPORATE GOVERNANCE

As required by Clause 49 of the Listing Agreement, the Auditors' Certificate is given as an annexure to Directors Report.

AUDITORS

M/s. K.B. Nambiar & Associates, Chartered Accountants, retire at the forthcoming Annual General Meeting and being eligible offer themselves for re-appointment.

INTERNAL AUDITORS

M/s. B.P. Rao & Company, Internal Auditors have been conducting quarterly audits of all operations of the Company and their findings have been reviewed regularly by the Audit Committee. Your Directors note with satisfaction that no material deviations from the prescribed policy and procedures have been observed.

SECRETARIALAUDIT

As per SEBI Regulations, secretarial audit is being carried out at the specified periods by a practicing Company Secretary. The findings of the secretarial audit are satisfactory.

DEMATERIALISATION

The dematerialisation of shares has been done with Central Depository Services (India) Limited (CDSL) and National Securities Depository Limited (NSDL).

ACKNOWLEDGEMENTS

Your Directors are grateful to the Shareholders for their support and co-operation extended to the Company for many years. The Directors also thank the Banks namely State Bank of India and State Bank of Mysore for their co-operation and support. The Directors wish to place on record the support and encouragement received from the Department of Tourism, Government of India, Karnataka State Government and Foreign collaborators M/s.Le Meridien. The Directors also acknowledge the dedicated services rendered by the officers and all the staff of the Company.

For and on behalf of the Board

Bangalore 23 June 2009 C.B. Pardhanani
Chairman

AUDITORS' CERTIFICATE ON CORPORATE GOVERNANCE

To,

THE MEMBERS OF MAC CHARLES (INDIA) LIMITED

We have examined the compliance of conditions of corporate governance by Mac Charles (India) Limited for the year ended of 31 March 2009, as stipulated in clause 49 of the Listing Agreement of the said company with stock exchanges.

The compliance of conditions of corporate governance is the responsibility of the management. Our examination was limited to procedures and implementation thereof, adopted by the Company for ensuring compliance of the conditions of Corporate Governance. It is neither an audit nor an expression of opinion on the financial statements of the Company.

In our opinion and to the best of our information and according to the explanations given to us, we certify that the Company has complied with the conditions of Corporate Governance as stipulated in the above mentioned Listing Agreement, except that the time gap between two Audit Committee Meetings in one instance is more than four months.

We state that no investor grievance is pending for a period exceeding one month as at 31 March 2009 except in one case as per the records maintained by the Company and as taken on record by the Share Transfer cum Shareholders Grievance Committee.

We further state that such compliance is neither an assurance as to the future viability of the Company nor of the efficiency or effectiveness with which the management has conducted the affairs of the Company.

For K. B. NAMBIAR & ASSOCIATES

Chartered Accountants

Bangalore 23 June 2009 V. V. GABRIEL

Partner

REPORT OF THE AUDITORS TO THE MEMBERS

We have audited the attached Balance Sheet of MESSRS. MAC CHARLES (INDIA) LIMITED as at 31 March 2009 and also the Profit and Loss Account and Cash Flow Statement for the year ended on that date annexed thereto. These financial statements are the responsibility of the Company's management. Our responsibility is to express an opinion on these financial statements based on our audit.

We conducted our audit in accordance with auditing standards generally accepted in India. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatements. An audit includes examining on a test basis, evidence supporting the amounts and disclosures in financial statements. An audit also includes assessing the accounting principles used and significant estimates made by the management, as well as evaluating the overall financial statement presentation. We believe that our audit provides a reasonable basis for our opinion.

As required by the Companies (Auditor's Report) Order, 2003, issued by the Central Government in terms of subsection (4A) of section 227 of the Companies Act, 1956, we enclose in the Annexure a statement on the matters specified in paragraphs 4 and 5 of the said Order.

Further to our comments in the Annexure referred to above, we report that:

- (i) We have obtained all the information and explanations, which to the best of our knowledge and belief were necessary for the purposes of our audit, subject to Note No. 20 of Schedule 19
 Notes on Accounts – regarding non-confirmation of balance;
- (ii) In our opinion, proper books of account as required by law have been kept by the company so far as appears from our examination of those books;

- (iii) The Balance Sheet, Profit and Loss Account and Cash Flow Statement dealt with by this report are in agreement with the books of account;
- (iv) In our opinion, the Balance Sheet, Profit and Loss Account and Cash Flow Statement dealt with by this report comply with the Accounting Standards referred to in sub-section (3C) of section 211 of the Companies Act, 1956;
- (v) On the basis of written representation received from the Directors, as on 31 March 2009 and taken on record by the Board of Directors, we report that none of the Directors is disqualified as on 31 March 2009 from being appointed as a Director in terms of clause (g) of sub-section (1) of section 274 of the companies Act, 1956;
- (vi) In our opinion, and to the best of our information and according to the explanations given to us, the said accounts give the information required by the Companies Act, 1956 in the manner so required and give a true and fair view in conformity with the accounting principles generally accepted in India:
 - (a) in the case of the Balance Sheet, of the state of affairs of the Company as at 31 March 2009;
 - (b) in the case of the Profit and Loss Account, of the PROFIT for the year ended on that date; and
 - (c) in the case of Cash Flow Statement, of the Cash Flows for the year ended on that date.

For K. B. Nambiar & Associates
Chartered Accountants

Bangalore 23 June 2009 V. V. Gabriel
Partner (M.No.213936)

ANNEXURE TO THE AUDITORS' REPORT DATED 23 JUNE 2009

- (i) (a) The Company has maintained proper records showing full particulars including quantitative details and situation of fixed assets.
 - (b) The fixed assets have been physically verified by the management during the year and no material discrepancies were noticed during such verification.
 - (c) Fixed Assets disposed off during the year were not substantial.
- (ii) (a) Physical verification has been conducted by the management at reasonable intervals.
 - (b) In our opinion, the procedures, of physical verification of inventories followed by the management are reasonable and adequate in relation to the size of the company and the nature of its business.
 - (c) The company is maintaining proper records of its inventory. The discrepancies noticed on physical

- verification of stocks as compared to book records are not material and have been properly dealt with in the books of account.
- (iii) The Company has neither granted nor taken any loan, secured or unsecured to or from Companies, Firms or other parties listed in the register maintained under Section 301 of the Companies Act, 1956.
- (iv) In our opinion, there is adequate internal control system commensurate with the size of the Company and the nature of its business for the purchase of inventory, fixed assets and for the sale of goods and services. No major weakness in internal control was noticed during the year.
- (v) To the best of our knowledge and belief and according to the information and explanations given to us, during the year there was no transaction that need to be entered in the Register maintained under Section 301 of the Companies Act,1956.

- (vi) The Company has not accepted deposits to which the directives issued by Reserve Bank of India and provisions of Section 58A, 58AA, or any other relevant provisions of the Companies Act, 1956 and the rules framed thereunder apply.
- (vii) The Company has an internal audit system commensurate with its size and the nature of its business.
- (viii) As informed to us, the Central Government has not prescribed maintenance of cost records under Section 209 (1) (d) of the Companies Act, 1956, for the company.
- (ix) (a) According to the records of the Company and the information and explanations given to us, the Company is
- regular in depositing undisputed statutory dues including Provident Fund, Investor Education and Protection Fund, Employees' State Insurance, Income Tax, Sales Tax, Wealth Tax, Service Tax, Customs Duty, Excise Duty, Cess and any other statutory dues with the appropriate authorities during the year.
- (b) To the best of our knowledge and belief and according to the information and explanations given to us, details of disputed statutory dues which has not been deposited in the case of Income Tax and Excise Duty are given in the table below:

SI. No.	Nature of Dues	Period to Which the Dispute relates	Amount in Rupees	Forum where the Dispute is Pending	Remarks
1	Income Tax	A.Y. 1997-98	9,55,691	Honourable High Court of Karnataka	The amount in dispute is adjusted by the Income Tax Dept., out of refund due to the Company
2	Income Tax	A.Y.2001-02	1,62,10,958	Income Tax Appellate Tribunal.	The amount in dispute is adjusted by the Income Tax Department out of refund due to the Company
3	Excise Duty (Penalty)	-April 2003 to February 2007	3,89,276	Customs, Excise and Service Tax Appellate Tribunal.	

- (x) The Company has neither accumulated loss as at 31 March 2009 nor has it Incurred any cash loss during the financial year ended on that date or in the Immediately preceding financial year.
- (xi) The Company has not defaulted in repayment of dues to financial institution or bank.
- (xii) According to the information and explanation given to us, and records examined by us, during the year the company has not granted loan or advance on the basis of security by way of pledge of shares, debentures and other securities.
- (xiii) The provisions of any special statute as specified under clause (xiii) of paragraph 4 of the Order are not applicable to the Company.
- (xiv) In our opinion and according to the information and explanations given to us, the Company is not a dealer or trader in securities.
- (xv) According to the information and explanations given to us, the Company has not given any guarantee for loans taken by others from banks or financial institutions.
- (xvi) In our opinion and according to the information and

- explanations given to us, the company has not obtained any term loan during the year.
- (xvii) According to the information and explanations given to us and on an overall examination of the balance sheet of the company, we report that no funds raised on short term basis have been used for long term investment by the Company.
- (xviii) The Company has not made any preferential allotment of shares during the year.
- (xix) The Company has not issued any debenture during the year.
- (xx) The Company has not raised money by public issue during the year.
- (xxi) In our opinion and according to the information and explanations given to us, no fraud on or by the Company has been noticed or reported during the year.

For K. B. Nambiar & Associates
Chartered Accountants

Bangalore 23 June 2009 V. V. Gabriel
Partner (M.No.213936)

BALANCE SHEET AS AT 31 MARCH 2009

		Schedule No.	2009 Rupees	2008 Rupees
SOURCES OF FUNDS		4	. !	
Shareholders' funds				•
Share Capital		1	6,55,32,010	6,55,32,010
Reserves and Surplus		2	1,74,28,30,529	1,62,24,20,877
Loan Funds	* .			
Secured Loans		3	1,02,95,230	76,141
Net Deferred Tax Liability		4	4,61,32,234	4,33,01,218
TOTAL		·*.	1,86,47,90,003	1,73,13,30,246
				-,,,-
APPLICATIONS OF FUNDS	•			
Fixed Assets		5		
Gross Block			97,00,64,331	96,54,00,606
Less: Depreciation			35,13,75,669	31,66,73,789
Net Block		• •	61,86,88,662	64,87,26,817
Capital work-in-progress			8,13,061	3,93,125
Investments		6	65,36,76,535	70,81,75,373
CURRENT ASSETS, LOANS AND ADVAN	ICES		÷	
Inventories		7	59,03,432	62,26,308
Sundry Debtors		8	1,52,03,610	2,52,52,541
Cash and Bank Balances		9	2,99,53,542	17,62,56,455
Loans and Advances		10	81,52,30,911	38,13,58,704
			86,62,91,495	58,90,94,008
LESS: CURRENT LIABILITIES AND PRO	VISIONS	11		·
Current Liabilities			19,24,68,211	13,14,06,798
Provisions			8,22,11,539	8,36,52,279
•	•		27,46,79,750	21,50,59,077
NET CURRENT ASSETS			59,16,11,745	37,40,34,931
TOTAL			1,86,47,90,003	1,73,13,30,246
NOTES ON ACCOUNTS		19	-	
NOTES ON ACCOUNTS	and of Dolomoo Choot	19	T.	
The Schedules 1 to 11 and 19 form an integral	part of Balance Sheet		•	
In terms of our report of even date	•		On bel	nalf of the Board
For K.B. Nambiar & Associates Chartered Accountants	M.S. Reddy Vice Preside Company S	ent Finance &		C. B. Pardhanani Chairman
V. V. Gabriel Partner (M.No.213936)	Company S		_	a C. Pardhanani Managing Director
Bangalore 23 June 2009	Bangalore 23 June 200	9		J. Matthan Director

PROFIT AND LOSS ACCOUNT FOR THE YEAR ENDED 31 MARCH 2009

	Schedule	2009	2008
	No	Rupees	Rupees
INCOME			
Rooms, Restaurants, Banquets and Other services	12	63,06,71,921	73,91,80,496
Other Income	13	9,60,34,419	28,53,21,456
•	•	72,67,06,340	1,02,45,01,952
EXPENDITURE			· · · ·
Consumption of provisions, food supplies and beverage	es 14	4,09,66,003	4,36,08,217
Remuneration and benefits to employees	15	7,69,19,246	7,62,20,020
Maintenance, Upkeep and services	16	5,57,37,726	5,24,20,988
Operating and administrative expenditure	17	12,09,02,871	13,11,06,053
Interest and financial expenses	18	10,47,781	77,60,245
Provision for diminution in value of investments		46,15,158	-
Depreciation		3,95,22,560	3,63,54,705
Loss on Sale of Investments - Long Term		· -	3,40,649
- Short Term		6,72,91,448	12,87,08,082
Provision for Donations	•	10,00,000	20,50,000
· · · · · · · · · · · · · · · · · · ·		40,80,02,793	47,85,68,959
PROFIT BEFORE TAX	·	31,87,03,547	54,59,32,993
Provision for Income Tax - Current Tax		(11,75,00,000)	(11,35,00,000)
Less: Excess Provision of	fearlier years	-	82,64,717
- Deffered Tax		(28,31,016)	(3,31,71,620)
- Fringe Benefit Tax		(13,25,000)	(14,00,000)
Profit after Tax for the year	•	19,70,47,531	40,61,26,090
Profit brought forward from previous year		5,51,42,632	2,56,54,421
Profit available for appropriation		25,21,90,163	43,17,80,511
APPROPRIATION	•		
General Reserve		(12,00,00,000)	(30,00,00,000)
Proposed Dividend		(6,55,05,260)	(6,55,05,260)
Corporate Dividend Tax		(1,11,32,619)	(1,11,32,619)
BALANCE CARRIED TO BALANCE SHEET		5,55,52,284	5,51,42,632
Earnings per share basic & diluted (Face value of Rs.10/	- per share)	30.08	61.99
NOTES ON ACCOUNTS	19	•	
The Schedules 12 to 19 form an integral part of the Pro-	fit and Loss Account		
In terms of our report of even date		On beh	alf of the Board
For K.B. Nambiar & Associates	M.S. Reddy		.B. Pardhanani
Chartered Accountants	Vice President Finance & Company Secretary	• .	Chairman
V. V. Gabriel	Company occionary	Sangeeta	C. Pardhanani
Partner (M.No.213936)		•	Ianaging Director
Bangalore	Bangalore		J. Matthan
23 June 2009	23 June 2009		Director

SCHEDULES TO BALANCE SHEET

	2009 Rupees	2008 Rupees
SHARE CAPITAL		
AUTHORISED		
2,00,00,000 (2,00,00,000) Equity Shares of Rs.10/- each	20,00,00,000	20,00,00,000
ISSUED, SUBSCRIBED AND PAID UP		· · · · · · · · · · · · · · · · · · ·
65,50,526 (65,50,526) Equity shares of Rs.10/- each	6,55,05,260	6,55,05,260
Add: Forfeited Shares	26,750	26,750
	6,55,32,010	6,55,32,010
[Out of the above 3564076 (3564076) shares are held by		
Kapi Investment Ink Ltd, the Holding Company]	•	
. RESERVES AND SURPLUS	•	•
Security Premium Account	1,75,11,237	1,75,11,23
	1,75,11,237	1,75,11,23
General Reserve		
At the commencement of the year	1,54,97,67,008	1,22,87,67,00
Add: Transfer from Foreign Exchange Earnings Reserve	-	2,10,00,00
Add: Transfer from Profit & Loss Account	12,00,00,000	30,00,00,00
	1,66,97,67,008	1,54,97,67,00
Foriegn Exchange Earnings Reserve	1,00,77,07,000	1,34,77,07,00
At the commencement of the year		2,10,00,00
Less: Transfer to General Reserve	_	2,10,00,00
Profit and Loss Account		
Surplus	5,55,52,284	5,51,42,63
Daipido	5,55,52,284	5,51,42,63
CECUDED I OANG	1,74,28,30,529	1,62,24,20,87
. SECURED LOANS		
From Banks		
Over Draft	- 1 00 05 000	76,14
Cash Credit	1,02,95,230	· .
	1,02,95,230	76,14
The Cash Credit is secured by company's immovable property at No.28, Sankey	-	
Road, Bangalore and first charge by way of hypothecation and / or pledge of the		
company's entire goods, movables and other assets present and future including documents of title to the goods and other assets, such as Book Debts, outstanding	•	
monies, receviables, bills, invoices, documents, contracts, insurance policies, guarantees,	•	
engagements, securities, investments and rights and uncalled capital and all machinery		
present and future, and personal guarantees of two of the Directors of the Company.		
Overdraft is secured by Fixed Deposit with the Bank.		
. NET DEFERRED TAX LIABILITY		
Deferred Tax Liability:		
Accumulated Depreciation	4,89,52,474	4,62,32,39
Less: Deferred Tax Assets:		
	28,20,240	29,31,17
Accrued Expenses deductible on payment	20,20,240	

SCHEDULES TO BALANCE SHEET (Contd...,)

5 FIXED ASSETS

(Amount in Rs.)

	GRO	SS BLOCK AT C	OST	- 1	DEPRECIATION	NET BLOCK		
DESCRIPTION	As at 1.4.2008	Additions / (Disposals)	As at 31.3.2009	Up to 31.3.2008	For the year (Withdrawal)	Up to 31.3.2009	As at 31.3.2009	As at 31.3.2008
Land	33,31,65,755	-	33,31,65,755	· .	· ·	· -	33,31,65,755	33,31,65,755
Buildings	18,60,77,026	1,58,975 (3,786,750)	18,24,49,251	11,52,50,729	49,12,247 (16,58,092)	11,85,04,883	6,39,44,367	7,08,26,297
Plant and Machinery	33,15,81,077	73,43,552	33,89,24,629	11,75,82,412	2,62,79,793	14,38,62,205	19,50,62,424	21,39,98,665
Sanitary Fittings	1,63,85,821	-	1,63,85,821	96,10,049	8,01,701	1,04,11,750	59,74,071	67,75,772
Computers	84,75,166	2,52,928	87,28,094	71,60,466	8,15,272	79,75,738	7,52,356	13,14,700
Furniture Fixtures & Interiors	6,27,17,367	8,56,278	6,35,73,645	4,93,56,143	37,93,393	5,31,49,536	1,04,24,109	1,33,61,224
Vehicles	2,69,98,394	42,65,330 (44,26,589)	2,68,37,135	1,77,13,990	29,20,154 (31,62,586)	1,74,71,557	93,65,577	92,84,404
\Total	• 96,54,00,606	1,28,77,064 (82,13,339)	97,00,64,331	31,66,73,789	3,95,22,560 (48,20,678)	35,13,75,670	61,86,88,661	64,87,26,817
Previous Year	84,62,57,326	11,91,44,780 (1,500)	96,54,00,606	28,03,20,584	3,63,54,705 (1,500)	31,66,73,789	64,87,26,817	56,59,36,742

D. P. D. C. L. L. D. C.						****			
PARTICULARS	FACE VALUE	AS ON 01. QUANTITY		BOUGHT DURIN QUANTITY	G THE YEAR VALUE	SOLD DURING QUANTITY	THE YEAR VALUE	AS ON 31 QUANTITY	
LONG TERM									
NON TRADE - UNQUOTED - AT COST									
1. In GOVERNMENT SECURITIES								: •	
National Savings Certificate									
(Lodged with Commercial Tax Dept.)			250	_			250	·	
2. In Fully Paid Equity Shares									
Electrex (India) Ltd.	10/-	. 600	25040		:			600	2504
3 In Fully Paid Units of Mutual Fund -					•				٠.
EQUITY FUND									
Franklin Templeton Mutual Fund								*	
Index Fund Nifty Plan Growth	10/-	123193.673	5000000			· -		123193.673	500000
HSBC Mutual Fund								1	•
Equity Fund - Growth	10/-	380266.168	34573800	979473.136	80000000	_		1359739.304	11457380
Sundaram BNP Paribas Mutual									
Capex Opportunities Fund - Dividend	10/-	794146.234	20100000					794146.234	2010000
Sundaram BNP Paribas Mutual									·.
Global Advantage Fund - Dividend	10/-	3000000.000	30000000					3000000.000	3000000
UTI Mutual Fund				•					
Index Select Fund - Growth	10/-	299485.088	12066254		· *		_	299485.088	1206625
4. PORTFOLIO MANAGEMENT SERVICES		•							
Deutsche Bank Direct Equities			242476757		1664103		31929530		20543832
Reliance Asset Management - PMS			6954164		543836		6500000		892376

SCHEDULES TO BALANCE SHEET (Contd...,)

PARTICULARS	FACE	AS ON 01.0	4.2008	BOUGHT DURING	THE YEAR	SOLD DURIN	G THE YEAR	AS ON 31	.03.2009
	VALUE	QUANTITY	VALUE	QUANTITY	VALUE	QUANTITY	VALUE	QUANTITY	VALUE
5. In Fully Paid Units of Real Estate								*	
Venture Capital Fund		* * * * * * * * * * * * * * * * * * *							
Kotak Real Estate Fund	100000/-	250.000	25000000	***************************************		10.520	1051771	239,480	2394822
Pru.ICICI India Advantage Fund - III	100/-	400000.000	40000000	35000.000	3500000	-	· 	435000.000	4350000
NON-TRADE - QUOTED - AT COST									
6. In Fully Paid Equity Shares									•
- Ballarpur Industries	2/-	3000	97092				***************************************	3000	9709
Bombay Dyeing & Mfg. Company Ltd.	10/-	1000	469118	<u> </u>	_		. —	1000	46911
Britannia Industries Ltd.	10/-	431	752843		·· —	-	_	431	75284
Essel Propack Ltd.	. 2/-	10000	817458					10000	81745
GMR Infrastructure	2/-	20000	3200611	5000	486634			25000	368724
Godrej Consumer Products Ltd.	1/-	4000	717538					4000	. 71753
Great Offshore Ltd.	. 10/-	500	523713	.				500	52371
Gujarat Alkalies and Chemicals Ltd.	10/-	2000	452181	*********				2000	45218
HCL TECH	2/-	4000	1284165	· · ·				4000	128416
Housing Development Finance Corporation	10/-	1755	4485838	2500	5170993	2505	5782126	1750	371474
HOV Services	10/-	5000	995820					5000	99582
ICICI Bank	10/-	5250	5068840	12025	6791329	. 6025	3719516	11250	622811
Industrial Development Finance Corporation	10/-	1000	215714			· · ·		1000	21571
Indiabulls Financial Services	2/-	5000	5049787				. —	5000	504978
Indiabulls Securities	10/-	5000	0	·	-			5000	
NON-TRADE - QUOTED - AT COST						•		•	
In Fully Paid Equity Shares									
Jaiprakash Associates	2/-	750	326663			· _		750	32666
Lakshmi Overseas Industries	2/-	***************************************		1994	540589			1994	54058
Larsen & Tourbro	2/-	2500	8276444	2500				5000	827644
Mastek Ltd.	5/-	1800 .	1455550		~			1800	145555
Mercator Lines	1/-	1149	132451					1149	13245
NTPC	10/-	1500	359027					1500	35902
Polaris Software Lab Ltd.	5/-	2350	361800,		—		*	2350	36180
Purvankara Projects	10/-	30161	8433503	8490	1356953			38651	979045
Radha Madhav Corporation	10/-	10000	851752					10000	85175
Reliance Communications Ltd.	5/-	750	517406	·			-	750	51740
Reliance Industries Ltd.	10/-	2050	5280586	1600	3060474	1100	2351572	2550	523194
Reliance Petroleum Ltd.	10/-	1500	307984					1500	30798
Silverline Technology	10/-	380	1401191	*******	-			380	140119
Silverline Animation	10/-	152		_				152	
Sobha Developers Ltd.	10/-	12433	8774119	14000	4930237			26433	1370435
Subex Azure Ltd.	10/-	4000	1875529		<u> </u>	. —	_	4000	187552
Supreme Industries Ltd.	10/-	4000	995609	1000	186444			5000	118205
Tata Consultancy Services Ltd.	1/-	5000	5715762	1000	880879	-	_	6000	659664
Wockhardt Ltd.	5/-	1000	411206	-		•	. —	1000	41120
TRADE - QUOTED - AT COST									. *
7. In Fully Paid Equity Shares Indian Hotels Company Ltd.	1/-			10000	405277		_	10000	40527
SHORT TERM -		•							
NON TRADE - QUOTED - AT COST									
8. In Fully Paid Equity Shares									
Bharti Airtel	1Ô/-	1750	1456709	· . 		1750	1613117	_	
Hindustan Oil Exploration	10/-	8333	901137			8333	1155288		
Spice Communication	10/-	270000 .	12150000	115300	6929530.	385300	27485475		

SCHEDULES TO BALANCE SHEET (Contd...,)

6. INVESTMÈNTS (Contd....,)

(Value in Rupees)

PARTICULARS	FACE	AS ON 01.	04.2008	BOUGHT DURIN	NG THE YEAR	SOLD DURING	THE YEAR	AS ON 31.	.03.2009
	VALUE	QUANTITY	VALUE	QUANTITY	VALUE	QUANTITY	VALUE	QUANTITY	VALUE
NON TRADE - UNQUOTED - AT COST									
9. In Fully Paid Units of Mutual Fund -						٠.	*		
EQUITY FUND									
Birla Sun Life Mutual Fund								-	
International Equity Fund - Dividend	10/-	5000100.000	50001000			5000100.000	38086262		
ICICI Prudential Mutual Fund									
Indo Asia Equity Fund	10/-	5000100.000	50001000			5000100.000	40200804	. —	
ICICI Prudential Mutual Fund					. -				•
Focused Equity Fund - Retail Growth	10/-			2000000.000	20000000			2000000.000	2000000
Sundaram BNP Paribas Mutual									
Select MidCap Fund - Dividend	10/-	2526794.551	60000000		-	2526794.551	25759912		
Sundaram BNP Paribas Mutual				•				**	
Select Focus - Appreciation	10/-			505164.835	25695512		_	505164.835	2569551
DEBT FUND					•				
Deutsche Asset Management						•			-
DWS Liquid Plus - Institutional Plan - Gr	10/-	www.com		3496087.371	35000000	3496087.371	35475498		
Deutsche Asset Management									
Premier Bond Institutional Plan - Growth	10/-			3454418.650	35475498			3454418.650	35475498
ICICI Prudential Mutual Fund									
Flexible Income Plan - Dividend Reinvest	10/-		_	21264906.734	224844491	21264906.734	224844491	. — .	
ICICI Prudential Mutual Fund							*	•	
Flexible Income Plan - Growth	10/-			20587807.491	310892809	20587807.491	314877726		• —
ICICI Prudential Mutual Fund					* * * * * * * * * * * * * * * * * * * *	4	•		
Institutional Liquid Plan-Super Instal Gr	10/-			18593018.201	229000000	15097460.767	184065495	3495557.434	4508085
10. In Fully Paid Units of Real Estate Mutual Fur	nd								r
ING Investment Management (I) Pvt.Ltd.									
Global Real Estate Fund - Retail Div	10/-	5010000.000	50100000			5010000.000	48697200		
•		_	710413411						66052973
Less: Provision for diminution						-			
in value of Investments			2238038				* *,	·	685319
		_	708175373		997355588		993596033		65367653

Aggregate amount of Company's Quoted Investments is Rs.7,87,33,851/- (Rs.8,41,15,146/-)

Total Market value of Quoted Investments as on 31 March 2009 is Rs. 2,79,45,886/- (Rs.6,30,52,819/-)

Aggregate amount of Company's Unquoted Investments is Rs. 58,17,95,879/- (Rs.62,62,98,265/-)

SCHEDULES TO BALANCE SHEET (Contd...,)

	2009 Rupees	2008 Rupees
7. INVENTORIES		
Provisions, Food supplies and Beverages	31,32,554	29,28,930
Other stores and operational supplies	27,70,878	32,97,378
	59,03,432	62,26,308
		02,20,300
8. SUNDRY DEBTORS UNSECURED - CONSIDERED GOOD		
Debts outstanding for a period exceeding six months	3,00,437	
Other debts	1,49,03,173	2,52,52,541
Siller design		
,	1,52,03,610	2,52,52,541
9. CASH AND BANK BALANCES		
Cash on hand	12,35,787	16,92,119
Balances with Scheduled Banks		
On Current account	2,70,30,179	. 17,34,76,865
On deposit account	16,87,576	10,87,471
	2,99,53,542	17,62,56,455
10. LOANS & ADVANCES	•	•
UNSECURED - CONSIDERED GOOD		
Advances recoverable in cash / kind / for value to be recd.	68,76,30,070	25,43,45,112
Advance Income Tax	11,98,07,467	11,91,06,214
Deposits	77,93,374	79,07,378
	81,52,30,911	38,13,58,704
11. CURRENT LIABILITIES & PROVISIONS		
A) Current Liabilities		
Sundry Creditors:		
a. Due to Micro and Small Enterprises		. –
b. Others	2,95,78,902	3,54,72,936
Unclaimed Dividend	2,46,39,951	2,00,52,527
Due to Directors	1,20,32,689	1,29,05,385
Other Liabilities	12,62,16,669	6,29,75,950
$oldsymbol{A}$	19,24,68,211	13,14,06,798
B) Provisions		
Proposed Dividend	6,55,05,260	6,55,05,260
Corporate Dividend Tax	1,11,32,619	1,11,32,619
Provision for Fringe Benefit Tax	1,23,696	_
Provision for Gratuity	3,07,370	14,65,051
Provision for Leave encashment	51,42,594	55,49,349
В	8,22,11,539	8,36,52,279
A+B	27,46,79,750	21,50,59,077
A/D		

SCHEDULES TO PROFIT AND LOSS ACCOUNT

		2009 Rupees	2008 Rupees
12	ROOMS, RESTAURANTS, BANQUETS AND OTHER SERVICES	Nupces	
14.	Rooms	46,77,15,951	56 04 78 501
	Food, Beverage & Banquets	12,80,08,411	56,04,78,591 12,94,28,753
	Other Services	3,49,47,559	4,92,73,152
	Office Scivices	63,06,71,921	73,91,80,496
13.	OTHER INCOME		73,71,00,470
10.	Interest received [TDS: Rs.19885/- (Rs.16642/-)]	13,35,476	39,40,212
	Dividend Income (Non-Trade)	27,86,272	3,82,64,388
	Profit on sale of Fixed Assets	83,67,825	1,500
	Profit on sale of investments - Short term	58,75,213	5,21,63,648
	- Long term	77,73,000	4,08,17,497
٠.	Profit on Relinquishment of rights in immovable Properties	3,72,13,120	12,19,02,844
	Income Rent [TDS: Rs.1583441/- (Rs.1647424/-)]	71,99,973	
	Income Licence Fees [TDS: Rs.912824/- (Rs.587716/-)]	41,58,126	71,41,457
	Sale of Electricity Genarated from Wind Turbine Genarators	1,96,92,357	
	Laibilies Written Back		1,16,57,493
	Provision for diminution in value of investments no longer required written back	7,82,923	2,70,649 9,54,722
	Bad Debts / Advances written off recovered		4,65,000
	Miscellaneous Income	8,50,134	4,65,000 8,56,338
	wiscenaneous meonie	9,60,34,419	· - · · · · · · · · · · · · · · · · · ·
14	CONSUMPTION OF PROVISIONS, SUPPLIES & BEVERAGES	9,00,34,419	28,53,21,456
17.	Opening Stock	- 29,28,930	22,17,685
	Add: Purchases	4,11,69,627	4,43,19,462
	The I divings	4,40,98,557	4,65,37,147
	Less: Closing Stock	31,32,554	2928,930
	200 Crossing Grock	4,09,66,003	4,36,08,217
15.	REMUNERATION & BENEFITS TO EMPLOYEES	4,03,00,003	4,50,00,217
	Salaries, Wages & Bonus	6,89,63,146	6,46,60,066
	Contribution towards provident & other funds	50,28,669	47,70,283
	Gratuity	4,44,193	22,28,433
	Welfare Expenses	24,83,238	27,01,064
	Unavailed Leave entitlement	24,03,230	18,60,174
	onavance Ecuve entirement	7,69,19,246	7,62,20,020
16	MAINTENANCE, UPKEEPAND SERVICES	7,03,13,240	7,02,20,020
LU.	Guest Accomodation Board and Kitchen	85,44,400	1 15 42 272
	Linen, Uniforms & Laundry	68,42,290	1,15,43,373
	REPAIRS & MAINTENANCE	00,42,290	, 04,20,231
	Building	1 72 65 650	1 20 76 905
	Plant & Machinery	1,73,65,659	1,28,76,805
	Interiors, Furniture, Furnishings & others	1,00,50,983	73,40,444
	Housekeeping expenses	61,36,579	56,07,922
		27,39,767	37,52,498
	Music, Entertainment & Banquet Expenses	40,58,048	48,73,715
		5,57,37,726	5,24,20,988

SCHEDULES TO PROFIT AND LOSS ACCOUNT (Contd...,)

		2009 Rupees	2008 Rupees
		Ruptes	respects
	PERATING & ADMINISTRATIVE EXPENDITURE		
	ower, Water & Fuel	3,54,53,714	3,39,59,405
Co	ommission to Travel & Other Agencies	84,20,172	22,63,395
	ostage & Telephones	55,62,616	59,14,781
Pr	rinting & Stationery	27,35,180	26,48,407
	ales & Promotional Expenses	4,03,361	36,12,908
A	dministrative & General Expenses	1,29,16,921	1,34,46,769
Tr	ravel & Conveyance	39,22,201	33,52,103
Re	ent	26,62,995	15,68,388
Ra	ates & Taxes	54,24,466	67,26,109
Iņ	nsurance	17,30,838	14,16,853
R	oyalty	2,09,44,529	2,56,20,729
Fr	reight & Transport	2,21,398	1,77,395
Pr	rofessional & Consultancy fees	53,69,922	98,45,121
M	liscellaneous Expenses	4,95,427	3,26,031
Fo	oreign Currency Exchange Fluctuation	1,76,479	3,90,039
Pa	ayment to Auditors		
A	udit Fee	2,00,195	1,85,394
Ta	ax Audit Fee	72,921	70,335
Ot	ther Services	50,281	69,091
Re	eimbursement of Expenses	15,455	31,800
Di	rirector's Sitting Fees	1,60,000	1,95,000
Co	ommission to Chairman & Managing Director	1,39,63,800	1,92,86,000
		12,09,02,871	13,11,06,053
18. IN	NTEREST & FINANCIAL EXPENSES		
O	n Fixed Loans	_	63,58,972
Ot	others	7,52,851	10,80,670
Ва	ank Charges	2,94,930	
		10,47,781	

SCHEDULE TO BALANCE SHEET AND PROFIT AND LOSS ACCOUNT

19. NOTES ON ACCOUNTS

1. SIGNIFICANT ACCOUNTING POLICIES:

The accounts have been prepared on historical cost convention under mercantile system of accounting and generally complies with mandatory accounting standards.

a. Fixed Assets

Fixed Assets are stated at cost of acquisition inclusive of inward freight, duties and taxes and incidental expenses related to acquisition. In respect of major projects involving construction, related pre-operational expenses form part of the value of the assets capitalized.

b. Depreciation

Depreciation is provided on straight line method on buildings at triple the rates and on other fixed assets at double the rates specified in Schedule XIV to the Companies Act, 1956, based on technical evaluation.

c. Impairment of Assets

The carrying amounts of assets are reviewed at each Balance Sheet date if there is any indication of impairment based on Internal / external factors. An impairment loss will be recognized wherever the carrying amount of an asset exceeds its recoverable amount. The recoverable amount is greater of the asset's net selling price and value in use. In assessing value in use, the estimated future cash flows are discounted to the present value. A previously recognized impairment loss is further provided or reversed depending on changes in circumstances.

d. Investments

- i. Current Investments are stated at lower of cost and fair value.
- ii. Long Term Investments are stated at cost. However provision for diminution is made to recognize a decline, other than temporary in the value of the investments.

e. Inventories

- i. To value inventories of provisions, food supplies, crockery, cutlery, glassware, beverages, stores and operational supplies at cost on Weighted Average Method. Cost includes freight and other incidental expenses.
- ii. To charge to revenue the value of crockery, cutlery and glassware at the time of first issue.

f. Miscellaneous Expenditure

To amortize the preliminary expenses and other deferred revenue expenditure over a period of 10 years.

g. Foreign Currency Transactions

Transactions in foreign currencies are accounted at the average exchange rate prevailing on the date of transaction.

SCHEDULE TO BALANCE SHEET AND PROFIT AND LOSS ACCOUNT (Contd...,)

- ii. To account for gain or loss on foreign exchange rate fluctuations relating to assets and liabilities as at the date of the Balance Sheet at the convertible rate of exchange prevailing on that date.
- iii. To account for all exchange differences arising from foreign currency transactions in the Profit and Loss Account.

h. Revenue Recognition

- i. Room revenue is recognized on actual occupancy and is net off, of cost of complimentary airport pick-up and drop-back.
- ii. Food and Beverage at the point of supply.
- iii. Other services on rendering such services.
- iv. Sale of Electricity generated from Wind Turbine Generators is recognized on the basis of electricity units metered and invoiced.

i. Employee Benefits

i. Provident Fund:

The Company contributes to the statutory provident fund of the Regional Provident Fund Commissioner, in accordance with Employees provident fund and Miscellaneous Provisions Act, 1952. The plan is a defined contribution plan and contribution paid or payable is recognized as an expense in the period in which the employee renders service.

ii. Gratuity

Gratuity is a post employment benefit and is defined benefit plan. The liability recognized in the balance sheet represents the present value of the defined benefit obligation at the balance sheet date less the fair value of plan assets together with adjustments for unrecognized actuarial gains or losses and past service costs. Independent actuaries using the projected unit credit method calculate the defined benefit obligation annually.

iii. Leave Encashment

Provision for unavailed leave to the credit of the employees as the end of the year is made on the basis of the actuarial valuation.

j. Taxation

Current Tax is determined as the amount of tax payable in respect of taxable income for the period.

Deferred Tax is recognized, subject to the consideration of prudence, on timing differences, being the difference between taxable income and accounting income that originate in one period and are capable of reversal in one or more subsequent periods.

Deferred Tax assets are not recognized on unabsorbed depreciation and carry forward of losses unless there is virtual certainty that sufficient future taxable income will be available against which such deferred tax assets can be realized.

2. As per Accounting Standard 15 "Employee Benefits", the disclosures of Employee benefits as defined in the Accounting Standard are given below:

Defined Contribution Plan

Contribution to Defined Contribution Plan, recognized as expense for the year are as under:

Employer's Contribution to Provident Fund

Rs. 34.52.100

Defined Benefit Plan

The employees' gratuity fund scheme managed by a Trust is a defined benefit plan. The present value of obligation is determined based on actuarial valuation using the Projected Unit Credit Method, which recognizes each period of service as giving rise to additional unit of employee benefit entitlement and measures each unit separately to build up the final obligation. The obligation for leave encashment is recognized in the same manner as gratuity.

. Reconciliation of opening and closing balances of Defined Benefit obligation

	Reconcination of opening and closing balances of Deffied Benefit obligation			Rs. in Lakhs	
		Gratuity (Funded)	Lea	ve Encashment (Unfunded)	_
	Defined Benefit obligation at beginning of the year	132.85		55.49	_
	Current Service Cost	14.32		8.56	
	Interest Cost	8.84		3.88	
	Actuarial (gain) / loss	(9.46)		(16.52)	
	Benefits paid	(13.27)		(0.36)	
	Defined Benefit obligation at year end	133.28		51.42	
II.	Reconciliation of opening and closing balances of fair value of plan assets		• .	• • • • •	
	Fair value of plan assets at beginning of the year	118.20		,	. .
	Expected return on plan assets	9.51			
	Actuarial gain/ (loss)	1.07	•	. ,	
	Employer contributions	14.69	• •		
	Benefits paid	(13.27)			
	Fair value of plan assets at year end Actual return on plan assets	130.20			
	Actual Return on plan assets	10.58	*		
III.	Reconciliation of fair value of assets and present value of obligation				
	Fair value of plan assets	130.20			
	Present value of obligation	133.28	•	51.42	٠.
	Amount recognized in Balance Sheet	3.08	•	51.42	
IV.	The amounts recognized in the Profit and Loss Account are as follows		•	•	
	Current Service Cost	14.32		8,56	
	Interest Cost	8.84		3.88	
	Expected return on plan assets	(9.51)			
-	Actuarial (gain) / loss	(10.53)		(16.25)	
	Net Cost	3.11	* *	(3.71)	
V.	Composition of Plan Assets;	Amount		% Invested	_
VI	Insurance Managed Funds Actuarial assumptions	130.20		100 %	
	Interest rate	7%		7%	
	Discount rate (per annum)	7%	•	7%	
	Expected rate of return on plan Assets (per annum)	8%		0%	
	Rate of escalation in salary (per annum)	10%	*	10%	
-	Attrition rate	5%		5%	
	Retirement Age	- 58		58	
	to the state of th	30		.50	

SCHEDULE TO BALANCE SHEET AND PROFIT AND LOSS ACCOUNT (Contd...,)

- 3. Foreign Exchange Earnings Reserve represents reserve created to avail benefit under Section 80 HHD of the Income Tax Act, 1961.
- 4. Advance recoverable in cash or in kind or for value to be received includes Rs. Nil (Rs.Nil) due from officers of the company. The maximum amount due at any time during the years was Rs.Nil (Rs.7,00,000/)
- 5. Advance recoverable in cash/kind or for value to be received includes Rs.49,27,10,071/- (Rs.23,41,19,760/-) being advance given for investments in Immovable Properties.
- 6. The Company has entered into an agreement for purchase of immovable property being commercial office space of 58000 sft with a Developer in Bangalore. Towards this, an advance of Rs.35 crores has already been paid: Subsequently, there was a delay in commencement of the Project. The abovereferred agreement entitles the Company to take appropriate action with regard to this agreement for which the consent of the Developer is deemed to have been given. Accordingly, the Company has decided to relinquish its rights in the said agreement to the extent of 29000 sft for a consideration of Rs.21,22,13,120/- of which a sum of Rs.3,72,13,120/- has already been received by the Company.
- 7. Considering the nature of operations of the Company, it is not practicable to give quantitative details of turnover and consumption in terms of the requirement under Part-II of Schedule VI to the Companies Act, 1956.
- 8. The Company has registered two residential apartments at Cochin, in its favour as on 31.03.2007. Pending completion and handing over the physical possession of the said apartments, they are not capitalised in the Books of Accounts. The advance payments towards the said apartments of Rs.64,35,699/- is included under Loans and Advances.

		• •			
9. Prior period items del	bited/credited to Profit and Loss Account:		2009		2008
			Rupees in lakhs		Rupees in lakhs
Prior period expenses					
Commission on sales, .			587,919		- 1
R & M Computers ·	A Section		337,858		-
•	et Profit (in accordance with Section 349 read wi	th		•	4
Section 309(5) an	d Section 198 of the Companies Act, 1956)				
Profit for the year			1970.48		4061.26
Add : Provision for	or Taxation		1216.56		1398.07
Wealth Tax			0.64	•	0.52
 Depreciation Char 	~		395.22		363.53
Commission to the	e Chairman and the Managing Director		139.64		192.86
Remuneration to 1	Managing Director	•	36.84		36.84
Loss on Sale of In			672.91	-	1290.49
Provision for Dim	inution in value of Investments '		46.15	-	·
			4478.44	•	7343.57
Less : Depreciation	on under Section 350	395.22		363.53	
Profit on Sale of I		136.48		929.81	
Profit on Sale of F	Fixed Assets	83.68		0.02	•
Profit on Relinqui	ishment of rights	372.13		1219.03	1.
 Provision for Dim 	ninution in value of Investments written back		987.51	9.55	2521.94
	, , , , , , , , , , , , , , , , , , ,		3490.93		. 4821.63
Commission @ 19	% of the above payable to the Chairman and 3% to t	the		• ,	
- Managing Directo	or included under the head "Operating and Admin	nistrative Expenditure"	139.64		192.86
b. Managerial Remo	uneration to the 'Chairman' and 'Managing Dire	ector'		-	
	the Managing Director		36.84		36.84
Commission to M	0 0		104.73		144.65
Commission to Ch			34.91		48.21
•	, • 1			-	430 #0
	* 1 p 1		176.48	. , .	229.70
11. Earnings in Foreign E	Exchange		4454.35		5023.99
12. Expenditure in Forcig	in Currency			· ·	
Royalty	a currency.		165.89		223.13
Sales Promotion and C	Jeneral Evnenses		118.30		102.76
Agents Commission fo	•		30.40		17.81
Agents Commission to	· · · · · · · · · · · · · · · · · · ·		30.40		
13. CIF Value of Imports	:				•
Stores, Components ar	nd Spare Parts	4	. 156.60		71.30
Capital Goods			96.70		62.05
	der No.46/22/98 CL III Dated 24 February 1998,		,		
•	y of Finance, Department of Company Affairs:				
a. Income From :			•		
i. Wines and L	_		89.47		136.67
ii. Telephone and			91.53		101.13
b. Consumption of				•	
i. Provision, Be	everages (excluding Wine and Liquor)		374.07		379.35
ii. Wine and Li	quor		35.59	• •	56.73

15. Dividends remitted in Foreign Currency to Non Resident Shareholders Rs.4,56,42,260/- (Rs.4,56,42,260/-):

Number of Non Resident Shareholders	Number of Shares held by them on which Dividends remitted
2 (2)	4564226 (4564226)

SCHEDULE TO BALANCE SHEET AND PROFIT AND LOSS ACCOUNT (Contd...,)

16. Related Party Disclosures:

Name of the Transacting Related party	hotwoon		Related party between Nature of transactions		Volume of transactions during the Year (Rs.)	Amount Outstanding as on 31.3.2009 (Rs.)	Payable (P) OR Receivable (R)	
Kapi Investment Ink Limited	Holding Company	Dividend	3,56,40,760 (3,56,40,760)	· Nil (Nil)	Nil (Nil)			
Mr.C.B.Pardhanani	Chairman	Commission based on profit	34,90,950 (48,21,500)	35,35,547 (32,10,714)	(P) (P)			
		Dividend	1,00,01,500 (1,00,01,500)	Nil Nil	(Nil) (Nil)			
Mrs.Kavita C.Pardhanani	Director	Dividend	25,000 (25,000)	Nil (Nil)	Nil (Nil)			
Ms.Sangeeta C.Pardhanani	Managing Director	Dividend	32,17,500 (32,17,500)	Nil (Nil)	Nil (Nil)			
		Remuneration	36,84,000 (36,84,000)	Nil (Nil)	Nil (Nil)			
		Commission based on profit	1,04,72,850 (1,44,64,500)	84,97,142 (96,75,286)	(P) (P)			
C Pardhanani's Education Trust	Trust in which chairman of the company is a trustee	Donation	6,00,000 (6,00,000)	Nil (Nil)	Nil (Nil)			
Mr. M. B. Pardhanani	Related to Director	Dividend	6,02,000 (6,02,000)	30,70,200 (24,68,200)	(P)(Under dispute and subjudice)			
Mrs.Uma M. Pardhanani	Related to Director	Dividend .	10,25,000 (10,25,000)	52,27,500 (42,02,500)	(P)(Under dispute and subjudice)			
Ms.Arti M. Pardhanani	Related to Director	Dividend	3,00,000 (3,00,000)	15,30,000 (12,30,000)	(P)(Under dispute and subjudice)			

17. Contingent Liabilities:

- a) Penalty Claim from Central Excise against which Appeal is pending before Customs, Excise, Service Tax Appellate Tribunal
- b) Disputed Income Tax liability against which Appeals are pending
- (i) Assessment Year 1997-98
 - (ii) Assessment Year 2001-02

2009

Rupees

3,89,276

9,55,691

2008

Rupees

3,89,276

9,55,691

- 18. Estimated amount of contract remaining to be executed on capital account not provided for Rs.146.45 lacs (Rs.349.12 lacs).
- 19. In the absence of information as regard to the status/classification of the relevant enterprises into Micro, Small and Medium Enterprises, information as required under Notification No.G.S.R.719[E] dated 16.11.2007 issued by the Department of Company Affairs in respect of the total amount payable at the end of the year to the Sundry Creditors could not be disclosed.
- 20. Confirmation of balances has not been received from parties covered under Sundry Debtors, Loans and Advances and Current Liabilities, except some of the parties...
- 21. Earnings Per Share has been computed As under:

	2009 Rs. in Lakhs	2008 Rs. in Lakhs
Net Profit	1970.48	4061.26
Weighted Average Number of Equity Shares Outstanding	6550526	6550526
Earnings Per Share Rs Basic and Diluted (Face Value of Rs.10/- per share)	30.08	61.99

22. Previous year's figures have been regrouped /rearranged wherever necessary.

PARTICULARS		2009		2008
) CASH FLOW FROM OPERATING ACTIVITIES:				-
Net Profit before Tax & Extraordinary Items	31,87,03		54,59,33	
Adjustments for:				•
Depreciation	3,95,22		3,63,55	
Profit on sale of Fixed Assets	(83,68).		. (2)	
Profit on sale of Investments	(1,36,48)	1	(9,29,81)	
Loss on sale of Investments	6,72,91		12,90,49	
Provision no longer required written back	0,72,71		(9,54)	
Provision for diminution in value of Investments	46,15		(3,34)	
Dividend received			(2.92.64)	
	(27,86)	•	(3,82,64)	
Interest Paid	7,53	*	74,40	
Profit from relinquishment of rights in immovable properties	(3,72,13)		(12,19,03)	
Operating profit before working capital changes	36,88,69		46,46,73	,
Adjustments for:				
Trade and other receivables	1,01,63		2,41,64	
Inventories	. 3,23		30,16	
Trade Payables	5,94,98		(6,63,30)	
Cash generated from operations	43,88,53		42,55,23	
Direct Tax paid	(11,94,02)	,	(18,62,50)	
Net Cash from Operating Activities		31,94,51	*	23,92,73
CASH FLOW FROM INVESTING ACTIVITIES:				
Purchase of Fixed Assets	(1,28,77)	•	(11,91,45)	
Sale of Fixed Assets	1,17,61		2	
Advance towards Investment in Properties	(43,32,85)		(5,88,58)	
Purchase of Investments	(99,73,56)	•	(3,25,90,30)	
Sale of Investments	99,35,96		3,10,16,68	
Proceeds from relinquishment of rights in immovable properties	3,72,13		40,59,80	
Dividend Received	27,86		3,82,64	
Capital work in progress	(4,20)		(3,93)	
Net Cash from/(used) in Investing Activities		(39,85,82)	(3,33)	10,84,88
CASH FLOW FROM FINANCING ACTIVITIES		(0),00,02)		,
Dividend Paid including Corporate				
Dividend Tax	(7,66,38)	1.5	(6,09,18)	4
	(7,00,30)	•		
Term Loan (Repaid) / obtained	(7.53)		(18,00,00)	
Interest paid	(7,53)		(74,40)	
Increase / (Decrease) in cash credit/overdraft	1,02,19	(6.51.50)	(1,36,17)	(0 (10 75)
Net cash used in Financing Activities		(6,71,72)		(26,19,75)
Net increase / (decrease) in cash/cash equivalent		(14,63,03)		8,57,86
Opening cash / cash equivalent		17,62,57	•	9,04,71
Closing cash / cash equivalent	•	*2,99,54	•	*17,62,57
* Includes cash and cash equivalants, being amounts lying in the unpaid di		.		•
accounts which are not available for use by the company amounting to Rs	s.2,46,40 (Rs.2,00,	53)	· · · · · · · · · · · · · · · · · · ·	
n terms of our report of even date			On behalf	of the Boar
or K.B. Nambiar & Associates M.S. Reddy			C.B.	Pardhanan
Chartered Accountants Vice President	Finance &			Chairma
Company Sect				
V. V. Gabriel			Sangeeta C.	Pardhanar
artner (M.No.213936)		•	Mana	iging Directo
Bangalore Bangalore				J. Mattha
Bangalore Bangalore 3 June 2009 23 June 2009				Directo
				Linect

CORPORATE GOVERNANCE REPORT COMPANY'S PHILOSOPHY ON CODE OF GOVERNANCE

Corporate Governance is the social, legal and economic process by which companies function and are held accountable. Messrs. Mac Charles (India) Ltd., is committed in implementing corporate governance in true letter and spirit, maximizing shareholder value and paving way for good partnership and alliances. The company believes in having a long term partnership with investors by having transparency and fairness in the dealings and placing an uncompromising emphasis on integrity and regularity of compliance.

The functions of the Board of Directors and the executive management are well defined and are distinct from one another. The Chairman of the company is a non-executive Director. More than 1/3rd strength of the Board of Directors is independent. Various (presently three) Committees of the Board of Directors, mainly consist of Executive and non-executive

Directors and have been formed to oversee the functions of the executive management and impart professionalism to the Board.

BOARD OF DIRECTORS

The Company has an appropriate mix of executive and independent directors to maintain the independence of the Board and to separate the Board functions of governance and the executive management. During the year the Board comprised of Chairman, one Managing Director and five Non-Executive Directors of whom four were independent Directors. During the year, Mr. B. N. Garudachar, Director of the Company has resigned as a Director with effect from 25.03.2009.

Board Meetings are scheduled well in advance. Agenda papers along with explanatory notes are distributed in a timely manner to Board members. The Board meets at least once in every quarter to review the quarterly financial results and discuss issues of import. During the year under review five Board Meetings have taken place on 19 June 2008, 19 August 2008, 27 September 2008, 31 December 2008 and 25 March 2009.

Sl. No	Name of Director	Category	No. of Board Meetings Attended	Last AGM attended	No. of Committee Member	No. of Chairmanship in Board / Committee	No. of Other Director ships (Public Ltd Companies)	No. of Other Director ships (Private Ltd. Companies)	Number of Shares Held
1.	Mr. C.B. Pardhanani	Non- Executive	4	YES	3	2	NONE	, 3	1000150
2.	Mr. J. Matthan	Independent Non- Executive	5	YES	3	2	NONE	1	200
3.	Mr. B.N. Garudachar	Independent Non- Executive	4	YES	1	NONE	NONE	NONE	<u>-</u>
4.	Mr. K.R.Sampath	Independent Non- Executive	2	YES	NONE	NONE	NONE	NONE	
5.	Mr. P.B. Appiah	Independent Non- Executive	. 5	YES	2	NONE	1	NONE	
6.	Mrs. Kavita C. Pardhanani	Non-Executive	. 3	NO	NONE	NONE	NONE	3 .	
7.	Ms. Sangeeta C. Pardhanani	Executive	5	YES	NONE	NONE	NONE	3	324250

None of the Directors is a Member of more than ten Board-level Committees, or a Chairman of more than five such Committees, as required under clause 49 of the listing agreement.

Particulars of Directorships of other Companies and Memberships of their Committees

Name of the Director	Other Directorships	Other Directorships			Other Committee Membership			
	Name of the Company	Position	Name of the Company	Committee	· Position			
Mr. C B Pardhanani	Kapi Investment Ink Ltd., Mauritius	Director	Nil					
	Sanko Properties (P) Ltd.	Director						
	Pardhanani International Properties (P) Ltd.	Director						
	formerly Vaswani Properties (P) Ltd.							
-	Pardhanani International Investments		•					
	& Holdings (P) Ltd.	Director						
	formerly Vaswani Investments & Holdings (P) Ltd			·	•			
Mr. J Matthan	Hosmat Hospital (P) Ltd.	Director	Nil					
Mr. K R Sampath	Nil		Nil					
Mr. P B Appiah	Integrated Finance Co. Ltd.	Director	Integrated Finance Co. Ltd.,	Audit Committee	Member			
Mrs. Kavita C Pardhanani	Sanko Properties (P) Ltd.	Director	Nil					
	Pardhanani International Properties (P) Ltd. formerly Vaswani Properties (P) Ltd.	Director						
	Pardhanani International Investments & Holdings (P) Ltd.	Director						
	formerly Vaswani Investments & Holdings (P) Ltd							
Ms. Sangeeta C Pardhanani	Sanko Properties (P) Ltd.	Director	Nil	•	•			
	Pardhanani International Properties (P) Ltd.	Director						
	formerly Vaswani Properties (P) Ltd.	1.1						
	Pardhanani International Investments & Holdings (P) Ltd.	Director		•				
	formerly Vaswani Investments & Holdings (P) Ltd				•			

COMMITTEES OF THE BOARD .

The following subcommittees of the Board of Directors of the Company have been constituted:

a) AUDIT COMMITTEE

The composition of the Audit Committee is as follows:

NAME OF THE DIRECTOR	DES	SIGNATION	CATEGORY
Mr. J. Matthan	2 1 (Chairman	Independent - Non-Executive
Mr. C.B. Pardhanani		Member	Non - Executive
Mr. B. N. Garudachar	and the second second	Member	Independent - Non-Executive
Mr. P. B. Appiah		Member	Independent - Non-Executive

Mr.J. Matthan, Chairman of Audit Committee is a former Chairman of LIC with a wide experience in finance and administration. The Committee regularly keeps a watch on the adequacy of internal control systems. It reviews the company's financial reporting systems, the monthly and quarterly financial results, half yearly results and ensures that the financial statements prepared by the company give a true and fair view of the affairs of the company. Four meetings of the Committee were held on 19 June 2008, 19 August 2008, 31 December 2008 and 25 March 2009.

Table 2: Attendance record of Audit Committee Members:

NAME OF THE DIRECTOR	CATEGORY	NUMBER OF MEETINGS	
		HELD	ATTENDED
Mr. C.B. Pardhanani Mr. J. Matthan Mr. B. N. Garudachar Mr. P. B. Appiah	Non-Executive Independent - Non-Executive Independent - Non-Executive Independent - Non-Executive	4 4 4 4	- 3 4 3 4

SHARE TRANSFER & SHAREHOLDERS GRIEVANCE COMMITTEE

This committee comprises of Mr. C. B. Pardhanani - Chairman and Mr. J. Matthan, who is an independent and Non-executive Director. The committee approves and monitors transfers, transmissions of shares, transposition of names, and investigates and directs redressal of shareholders' grievances. Share transfers are processed in not more than a month's time. The Committee endeavors to attend to the investors' grievances / correspondences within a period of fortnight from the date of receipt of the same, except in cases which are constrained by disputes or legal impediments.

Compliance Officer : Mr. M. S. REDDY, Company Secretary

Communication Address: No. 28, Sankey Road, P.B. No. 174, Bangalore - 560 052.

Table 3: Details as to the shareholders complaints received and pending for a period of more than 30 days is given below:

NATURE OF COMPLAINT	OPENING BALANCE OF COMPLAINTS	NO. OF COMPLAINTS RECEIVED OF SHAREHOLDERS	RECEIVED RESOLVED TO	
With regard to relisting/ demat/ share transfer/ Transmission/ Transposition/ Dividend / Annual Reports etc.,	9	:: :: :: 6 ::	14	1

c) REMUNERATION COMMITTEE:

The composition of the Remuneration Committee is as follows:

NAME OF THE DIRECTOR	DESIGNATION	CATEGORY	
Mr. J. Matthan	Chairman	Independent - Non-Executive	
Mr. C.B. Pardhanani	Member	Non - Executive	
Mr. P. B. Appiah	Member	Independent - Non-Executive	

The company has set up a Remuneration Committee of the Board. The Committee determines on behalf of Board and on behalf of the shareholders as per agreed terms of reference, the Company's policy of remuneration package. Mr. J. Matthan, Chairman of Remuneration Committee, is a former Chairman of LIC with a wide experience in finance and administration. No stock option has been offered to the Directors or Executives of the Company. The remuneration policy of the Company is based on individual employee's merit and performance in particular and the Company's working results in general.

Table 4: Details of remuneration disbursed to Directors, during the Financial Year 2008-2009 are as under:

(In Rupees)

Srl.No.	Name of the Director	SittingFees	Fees	Remuneration	Commission
1 .	Mr. C.B. Pardhanani				34,90,950
2	Mr. J. Matthan	55,000			
3	Mr. B.N. Garudachar	35,000			
4	Mr. K.R. Sampath	10,000			
5	Mr. P.B. Appiah	45,000	1,44,000		,
6	Mrs. Kavita C Pardhanani	20,000			
7	Ms. Sangeeta C Pardhanani			36,84,000	1,04,72,850
		1,60,000	1,44,000	36,84,000	1,39,63,800

NON-MANDATORY REQUIREMENTS

The Chairman of the Company, who is a Non-Executive Director, is devoting considerable time and energy towards the success of the Company and hence 1% commission based on profit is paid. He is entitled to maintain a Chairman's Office and is allowed reimbursement of expenses incurred in performance of his duties.

GENERAL BODY MEETING

Table 5: The Company has held last three AGM's as per the details furnished below:

Financial Year (ended)	Date	Time	Venue	No. of Special Resolutions passed
31 March 2006	25 September 2006	3:00 p.m.	Hotel Le Meridien, No.28, Sankey Road, Bangalore – 560 052.	-
31 March 2007	28 September 2007	3:00 p.m.	Hotel Le Meridien, No.28, Sankey Road, Bangalore – 560 052.	3
31 March 2008	27 September 2008	3:00 p.m.	Hotel Le Meridien, No.28, Sankey Road, Bangalore – 560 052.	_

A. CODE OF CONDUCT

Pursuant to Clause 49 of the Listing Agreement with the Stock Exchange, all listed Companies are required to adopt a Code of Conduct for Board of Directors and members of the Senior Management. Accordingly, the Board of Directors of the Company has laid down a . Code of Conduct applicable to all the Board Members and Senior Management Personnel. All those governed by the said Code of Conduct have made the following declaration with respect to adoption of the Code of Conduct.

Dear All (or Members)

This is to certify that all Board Members and Senior Management Personnel, to whom the Code of Conduct of the Company applies, are complying / abiding by the same and no instance of non-compliance with the same has been reported till date.

Place: Bangalore

Date: 23 June 2009

Sangeeta C. Pardhanani Managing Director

B. CEO CERTIFICATION

As per the requirement of Corporate Governance Code, the Managing Director and Chief Financial Officer have furnished a necessary certificate to the Board of Directors with respect to financial statements and Cash flow statement for the year ended 31 March 2009.

DISCLOSURES

Under related party transactions:

The Company has contributed a sum of Rs.6,00,000/- to C. Pardhanani's Education Trust wherein Mr. C.B. Pardhanani, Chairman is a Trustee.

MEANS OF COMMUNICATION

The Company is publishing unaudited quarterly results in the newspaper namely, Financial Express.

GENERAL SHAREHOLDER INFORMATION

Annual General Meeting

Date	Time	Venue
Thursday, 30 June 2009	3 p.m.	Hotel Le Meridien, No.28, Sankey Road, Bangalore - 560 052.

Financial Calendar (Tentative and subject to change)

Table: 6 1st April to 31st March:

Financial Reporting for the Quarter ending 30th June, 2009	End of July, 2009
Financial Reporting for the Quarter ending 30th September, 2009	End of October, 2009
Financial Reporting for the Quarter ending 31st December, 2009	End of January, 2010
Financial Reporting for the Quarter ending 31st March, 2010	End of April, 2010

Listing on Stock Exchanges	Address	Stock Code
Bangalore Stock Exchange Ltd.,	No. 51, Stock Exchange Towers, J.C. Road, Banglaore – 560 027.	BgSE: MAC
Bombay Stock Exchange Ltd.,	Phiroze Jeejeebhoy Towers, Dalal Street, Mumbai - 400 001.	BSE : 507836

Trading of shares on Stock Exchange/s: All shares of the Company are traded both in Physical and dematerialized form during the year. R&T Agents and share transfer system:

BgSE Financials Limited, RTA Division, No. 51, 1st Cross, J.C. Road, Bangalore - 560 027, were appointed 'Registrar and Transfer Agent' both in respect of shares held in physical form and dematerialised form view a tripartite agreement dated 10.07.2008 in respect of shares held with CDSL and a tripartite agreement dated 21.01.2009 in respect shares held with NSDL having ISIN: INE435D01014.

Process for transfer of shares

Share transfers would be registered and returned within a period of 25 days from the date of receipt, if the documents are clear in all respects. The Company holds Share Transfer Committee Meetings / passes Resolutions by circulation up to two times a month, as may be required, for approving the transfers / transmissions of equity shares.

Share held in physical and dematerialised form

As on 31st March 2009, 74.49% of the Company's shares were held in dematerialised form and the rest in physical form.

Share Price Performance

Table: 7 (a) The shares traded on Bombay Stock Exchange Limited are as follows:

MONTH	MONTHLY HIGH (Rs.)	MONTHLY LOW (Rs.)
APRIL 2008	542.50	465.20
MAY	450.00	317.00
JUNE	375.25	280.10
JULY	304.50	265.30
AUGUST	354.65	291.80
SEPTEMBER	291.10	260.35
OCTOBER	265.00	194.95
NOVEMBER	198.95	172.05
DECEMBER	175.80	160.10
JANUARY 2009	179.70	156.20
FEBRUARY	170.60	135.05
MARCH	144.95	126.20

⁽b) No shares are traded on Bangalore Stock Exchange Limited from 01.04.2008 to 31.03.2009

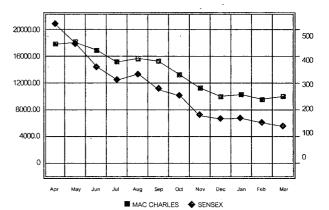


Table: 8 Distribution of Shareholding as on 31 March 2009

No. of E	Equity Sha	res held	No.of Shareholders	% of Shareholders	No. of Shares	% of Shareholding
Up to	-	500	12935	98.51	10,59,050	16.26
501	-	1000	114	0.87	85,050	1.34
1001	-	2000	48	0.37	67,000	1.02
2001	-	3000	11	0.08	27,700	0.42
3001		4000	1	0.01	3,400	0.05
4001	-	5000	2	0.02	9,100	0.14
5001	-	10000	8	0.06	48,050	0.73
10001	- :	50000	4	0.03	91,400	1.40
50001	and	above	6	0.05	51,56,776	78.73
Total			13129	100	65,50,526	100

Table: 9 Categories of Shareholders as on 31 March 2009:

Category	No.of Share Holders	Total Shares	% of Total Equity
Overseas Corporate Bodies	1	35,64,076	54.41
FI's & Banks	3	. 1,600	0.02
- Bodies Corporate	45	1,23,650	1.89
Non-Resident Indian public	381	. 65,500	1.00
Directors	3	13,24,600	20.22
Resident Indian Public	12696	14,71,100	22.46
Total	13129	65,50,526	100

MANAGEMENT DISCUSSION & ANALYSIS REPORT

INDUSTRY STRUCTURE & DEVELOPMENTS

During the year under report, the global economic turmoil especially in the western countries has caused unprecedented recession and job losses all around the world. The Indian economy too suffered heavily with lower export of goods and services. The Indian IT and BPO business is languishing and hospitality industry too is badly affected pushing the room occupancy and average room rate significantly lower levels.

REVIEW OF OPERATIONS

During the year under report, the economy witnessed a global slowdown mainly on account of high crude oil prices coupled with unprecedented turmoil in the banking and financial sector in developed countries. The Indian economy is also affected resulting in lower Hotel room occupancy and average room rate. Hence, sales turn over has decreased from Rs. 7392 lakhs to Rs. 6307 lakhs. During the current financial year 2009-10, the hotel business is not bright and hence, working results are gloomy.

SEGMENT WISE PERFORMANCE

The Company is currently operating only one integrated business at one geographical location viz., Le Meridien, Bangalore.

FUTURE OUTLOOK, RISK AND CONCERNS

The future of the hotel industry is entirely dependant on the state of the country's economy. The outlook for the Financial Year 2009-10 is not bright. The demand for hotel accommodation is dull and dwindling. The Company's performance is expected to show a substantial decrease.

OPPORTUNITIES AND THREATS

The Company is presently affected by Indian economic recession in general and Bangalore's slow IT growth in particular. Other factors that may retard the hotel industry are:

a) global recession

- b) the growing competition due to impending entry of many new hotels
- c) high taxation
- d) inadequate infrastructure facilities
- e) global terrorism
- f) general slump in five star hotel business
- g) other global factors

INTERNAL CONTROL SYSTEMS AND THEIR ADEQUACY

Internal information systems ensure smooth information flow to facilitate proper control. Adherence to the systems is then validated through the process of internal audit. The Company has adequate system of internal audit control to ensure that all the assets are safeguarded and protected. Regular internal audits are conducted by the professional Chartered Accountant firm and reports submitted by these Internal Auditors are periodically reviewed by the Audit Committee of the Board. The findings and compliance/s are reported to the apex level management on a periodic basis. The Company has constituted an in-house Audit Committee for timely implementation of internal audit recommendations. The Company has clear systematic process and well-defined roles and responsibilities for people at different hierarchical levels. This ensures appropriate information flow to facilitate monitoring.

CAUTIONARY STATEMENT

The views and futuristic statements contained in this report are the perception of management and subject to certain risks and uncertainty that could cause actual results to differ materially from those reflected in such statements. Readers should carefully review the other information in this Annual Report and in the Company's periodic reports. The Company undertakes no obligation to publicly update or revise any of these futuristic statements, whether as a result of new information, future events, or otherwise.

DETAILS OF DIRECTORS SEEKING APPOINTMENT / RE-APPOINTMENT IN THE ANNUAL GENERAL MEETING BEING HELD ON 30th JULY 2009				
Name of Director	Mr. P.B. Appiah	Mr. Matthan		
Date of Birth	4th February, 1962	27th July, 1920		
Date of Appointment	26th August 2000 18th July 1985			
Expertise in Specific Law Functional Areas		Finance and Administration		
List of Companies in which Outside Directorship Held	M/s. Integrated Finance Co. Ltd. Chennai	Hosmat Hospitals Pvt. Lytd. Bangalore		
Other Committee Memberships	Audit Committee Remuneration Committee	Audit Committee Share Transfer Committee Remuneration Committee		

BALANCE SHEET ABSTRACT AND COMPANY'S GENERAL BUSINESS PROFILE

Information as Required Under Part IV of Schedule VI to The Companies Act, 1956

1.11	formation as required officer 1 art 17 or Sene	dule VI to The Companies	101, 1750
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Ţ	REGISTRATION DETAILS:	en de la companya de	4, 4, 4, 4
	Registration Number U55101KA1979PLC003620		. 08
	Balance Sheet Date 31-03-2009	'j	
11	CAPITAL RAISED DURING THE YEAR (Amount in Rs. 1	Chousands)	· · · · · · · · · · · · · · · · · · ·
	Public Issue Nii		Nil
	Bonus Issue Nii		Nil
	A Commission of the Commission	1 Telefential 188de	
Ш	POSITION OF MOBILISATION AND DEPLOYMENT	OF FUNDS (Amount in Rs., Thousa	nds)
	Total Liabilities 1,86,47,90	Total Assets	1,86,47,90
٠.	Sources of Funds		
ſ	Paidup Capital 6,55,32	Reserves & Surplus	1,74,28,31
	Secured Loans 1,02,95		4,61,32
		Deferred tax Elability	4,01,52
	Applications of Funds		
	Net Fixed Assets 61,95,02		65,36,77
,	Net Current Assets 59,16,11	Maria de la companya	er tyte ja og stere kill
TV.	PERFORMANCE OF THE COMPANY (Amount in Rs. T	housands)	
14	Turnover (including Other Income) 72,67,06		40,80,02
	Profit Before Tax 31,87,04	•	19,70,48
			19,70,48
	Earnings per Share (in Rs.) (Basic and Diluted) 30.08	Dividend (%)	100
V.	GENERIC NAME OF THREE PRINCIPAL PRODUCTS/	SERVICE OF COMPANY	Professional Committee Com
<i>:</i> -	The Company is in the business of Hoteliering which is not of	covered under ITC classifications.	Land to the second of the second
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<u> </u>		.*	
.,	and the second of the second o	::	
	C Dadder	·	On behalf of the Board C.B.Pardhanani
	S.Reddy the President Finance and		C.B.Pardnanani
	mpany Secretary	State of the state	Chairman
	ngalore	J.Matthan	Sangeeta C.Pardhanani
	June 2009	Director	Managing Director

Registered Office: 28, Sankey Road, Bangalore - 560 052

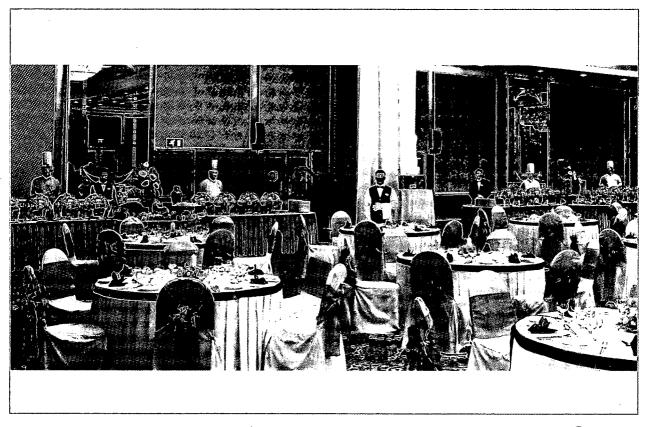
ATTENDANCE SLIP

(To be handed over at the entrance of the meeting hall)

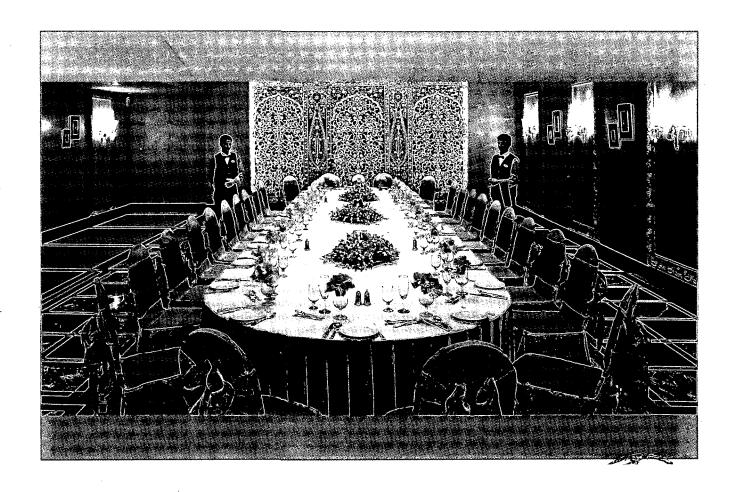
I hereby record my presence at the TWENTY-NINETH ANNUAL GENERAL MEETING of the Company held at the				
Hotel Le Meridien No. 28, Sankey Road, Bangalore - 560 052 on Thursday the 30th July, 2009 at 3 p.m.				
Full Name of Member (in Block Letters)				
Reg. Folio No				
Full Name of Proxy (in Block Letters)				
Member's /Proxy's Signature				
NOTE: Shareholders are requested to bring this slip to the Meeting duly filled up including Folio Number & Number of Shares held.				
MAC CHARLES (INDIA) LIMITED Registered Office: 28, Sankey Road, Bangalore - 560 052 PROXY FORM				
I/We				
of				
being a Member / Members of Mac Charles (India) Limited hereby appoint				
of				
vote for me/us on my/our behalf at the TWENTY-NINETH ANNUAL GENERAL MEETING of the Company to be held				
on Thursday the 30th July, 2009 at 3 p.m. Affix				
Reg. Folio No				
No. of Shares				
NOTE: This form duly completed and signed must be deposited at the Registered Office of the Company not less than 48 hours before Meeting.				



La Brasserie



CORONET



BOOK-POST

If undelivered please return to:
MACCHARLES (INDIA) LIMITED

28, Sankey Road, Bangalore - 560 052.