

BOARD OF DIRECTORS

CHAIRMAN Shri K.L. RAMACHANDRA

VICE CHAIRMAN & MANAGING DIRECTOR

Shri K.L. SRIHARI

JOINT MANAGING

DIRECTOR

Shri K.L.A. PADMANABHASA

EXECUTIVE DIRECTOR Shri K.L. SWAMY

DIRECTOR Prof. L.R. VAGALE

DIRECTOR Major Gen. M.K. PAUL

GROUP PRESIDENT Shri P.R. ANANDA MURTHY

COMPANY SECRETARY Shri M.S. MAYYA

AUDITOR Shri S. SUKUMAR

Chartered Accountant

Bangalore

BANKERS Canara Bank

Corporation Bank Punjab National Bank Indian Overseas Bank

UCO Bank

Bank of Maharashtra

United Western Bank Limited

REGISTERED OFFICE No. 54, Kannayakana Agrahara

Anjanapura Post, Bangalore - 560 062

ADMINISTRATIVE OFFICE 'Khoday House'

26/2, Sankey Road Cross Bangalore - 560 052 Notice is hereby given that the THIRTY SEVENTH Annual General Meeting of KHODAY INDIA LIMITED, will be held on Friday, 26th December 2003 at 12.00 Noon at 'Brewery House', 7th Mile, Kanakapura Road, Bangalore-62, to transact the following business:

ORDINARY BUSINESS:

- To receive, consider and adopt the Audited Balance Sheet as at 31-3-2003 and Profit and Loss Account for the year ended on that date and the Reports of the Directors and Auditors thereon.
- To appoint a Director in the place of Sri.K.L.Ramachandra, who retires by rotation and being eligible, offers himself for re-appointment.
- To appoint a Director in the place of Sri.K.L.A.Padmanabhasa, who retires by rotation and being eligible, offers himself for re-appointment.
- 4) To appoint auditors to hold office from the conclusion of this Annual General Meeting until the conclusion of the Next Annual General Meeting on a remuneration of Rs.3,00,000/- (including Tax Audit) plus out-of-pocket expenses and actual travel expenses in connection with the Company's Audit. Sri.S.Sukumar, Chartered Accountant, Bangalore retires at this meeting and is eligible for reappointment.

SPECIAL BUSINESS:

5) ORDINARY RESOLUTION:

To consider and, if thought fit, to pass with or without modification, the following resolution as an Ordinary Resolution:

"RESOLVED that Sri.Lakshmansa Ramachandrasa Vagale, be and is hereby appointed as a Director of the Company whose period of office will be liable to retire by rotation."

6) ORDINARY RESOLUTION:

To consider and, if thought fit, to pass with or without modification, the following resolution as an Ordinary Resolution:

"RESOLVED that Major Gen.M.K.Paul, be and is hereby appointed as a Director of the Company whose period of office will be liable to retire by rotation."

7) ORDINARY RESOLUTION:

To consider and, if thought fit, to pass with or without modification, the following resolution as an Ordinary Resolution:

"RESOLVED that in accordance with the provisions of Sections 198,269, 309 and other applicable provisions, if any of the Companies Act, 1956, the Company hereby accords its approval and consent for the re-appointment of Sri.K.L.Swamy, as a Whole Time Director designated as Executive Director w.e.f. 26.4.2004 for a further period of 5 years on the following terms and conditions:

a) REMUNERATION:

SALARY: Rs.4,80,000/- per annum or Rs.40,000/- per month.

COMMISSION: 1% of the net profit.

- b) PERQUISITES:
- Use of car and telephone: Free use of office car with a driver for official use. Free telephone facility at his residence provided long distance personal calls will be paid by him.
- ii) Subscription to Clubs/Associations: Fees of clubs subject to a maximum of Two Clubs. This will not include admission and life membership fees."

"RESOLVED FURTHER that where in any financial year the Company has no profits or its profits are inadequate, the remuneration payable to Sri.K.L.Swamy shall be governed by Section II of part II of Schedule XIII of the Companies Act, 1956 or any statutory enactment thereof."

"RESOLVED FURTHER that the Board of Directors of the Company be and are hereby authorised to do all acts, deeds, matters and things as may be considered necessary, desirable or expedient for the purpose of giving effect to this Resolution."

3) SPECIAL RESOLUTION:

To consider and, if thought fit, to pass with or without modification, the following resolution as a Special Resolution:

"RESOLVED that subject to the approval from Securities and Exchange Board of India or from such authorities as may be required, the approval of the Company be and is hereby accorded to the delisting of the shares of the Company from the Stock Exchanges where the Company's Shares are presently listed viz, Bangalore Stock Exchange Ltd, The Stock Exchange Mumbai and the Madras Stock Exchange Ltd, at such time as the Board of Directors (which term shall be deemed to include a committee of the Board or any other person authorised by the Board) may in their absolute discretion, consider.

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appropriate and on the terms and conditions as may be stipulated and mutually agreed to, in the best interest of the Company, after taking into account various factors such as but not limited to the incidence, impact or burden of the cost of listing fees payable to the Stock Exchanges and that the Board of Directors be and are hereby authorised to do and perform all such acts, deeds, matters and things as they may in their absolute discretion deem necessary, desirable or appropriate and execute all such applications, documents and writings as are considered necessary or proper for giving effect to this Resolution."

By order of the Board For **KHODAY INDIA LIMITED**

Place: Bangalore Date: 26.11.2003 (M.S.MAYYA)
COMPANY SECRETARY

Notes:

- A. A member entitled to attend and vote is entitled to appoint a proxy to attend and vote instead of himself and a proxy need not be a member.
- B. A blank proxy form is sent herewith.
- C. The instrument appointing the proxy should however, be deposited at the registered office of the company not less than 48 hours before the commencement of the meeting.
- D. The Register of Members and Share Transfer Books of the Company will remain closed from 19.12.2003 to 26.12.2003 (both days inclusive).
- E. Members are requested to notify immediately any change in their address including Pin code.
- F. Members/Proxies should bring the attendance slip duly filled in for attending the Meeting.
- G. Members who are holding shares in the same names in different Folios are requested to intimate to the Company the Ledger Folios of such shareholdings together with the Share Certificate(s) to enable the company to consolidate all the holdings into one account. The Share Certificate will be returned to the Members, after endorsement in due course.
- H. As per the provisions of the amended Companies Act, 1956, facility for making nominations is now available for members in respect of the shares held by them. Nomination forms can be obtained from the Shares Department of the Company.

- I. The Company, consequent upon the introduction of the Depository System [DS], entered into agreements with National Securities Depository Limited [NSDL] and Central Depository Services (India) Limited [CDSL]. Members, therefore, now have the option of holding and dealing in the shares of the Company in electronic form through NSDL or CDSL.
- J. Pursuant to Rule 4A of the Companies Unpaid Dividend (Transfer to General Revenue Account of the Central Government) Rules, 1978 the dividend declared for the year 31-3-1995 and remaining unpaid/unclaimed has been transferred to the General Revenue Account of the Central Government.
- K. Members who have not received their dividend paid by the company for the year 1998-99 are requested to check with the companies Share Department. Members are requested to note that in terms of Section 205C of the Companies Act, 1956 any dividend unpaid/unclaimed for a period of 7 years from the date these first became due for payment are required to be transferred to the Central Government to the Credit of the Investor Protection Fund. Thereafter, no claim shall be entertained in respect of the dividend transferred to the Fund.
- L. The relative explanatory statement pursuant to Section 173 of the Companies Act, 1956, in respect of business under item Nos: 5,6,7 and 8 above is annexed hereto.

By order of the Board For **KHODAY INDIA LIMITED**

Place: Bangalore Date:26.11.2003 (M.S.MAYYA)
COMPANY SECRETARY

EXPLANATORY STATEMENT PURUSANT TO SECTION 173 OF THE COMPANIES ACT, 1956

ITEM NO: 5

-Sri.Lakshmansa Ramachandrasa Vagale was appointed as an Additional Director, at the meeting of the Board of Directors of the Company held on 31-7-2003 pursuant to Section 260 of the Companies Act, 1956 and Article 30 of the Articles of Association and whose term expires

at the Annual General Meeting scheduled to be held on 26-12-2003 and for the appointment of whom the Company has received a notice under Section 257 of the Companies Act, 1956, from a member proposing his candidature for the office of a Director.

The Directors recommend the resolution for the approval of the Shareholders.

None of the Directors of the Company is deemed to be interested in the resolution so for as his appointment is concerned.

ITEM NO: 6

Major Gen.M.K.Paul was appointed as an Additional Director, at the meeting of the Board of Directors of the Company held on 31-7-2003 pursuant to Section 260 of the Companies Act, 1956 and Article 30 of the Articles of Association and whose term expires at the Annual General Meeting scheduled to be held on 26-12-2003 and for the appointment of whom the Company has received a notice under Section 257 of the Companies Act, 1956, from a member proposing his candidature for the office of a Director.

The Directors recommend the resolution for the approval of the Shareholders.

None of the Directors of the Company is deemed to be interested in the resolution so for as his appointment is concerned.

ITEM NO: 7

The Shareholders of the Company at the 32nd Annual General Meeting held on 28th September 1998 reappointed Sri.K.L.Swamy, as Executive Director for a period of Five Years w.e.f. 26.4.1999. The term of his appointment will expire on 25.4.2004. The Board of Directors at their meeting held on 26–11-2003 approved the re-appointment of Sri.K.L.Swamy as Whole Time Director subject to the approval of the Shareholders for a further period of 5 years.

The Directors recommend the resolution for the approval of the Shareholders.

Sri.K.L.Swamy is interested in the resolution. Sri.K.L.Ramachandra, Sri.K.L.Srihari and

Sri.K.L.A. Padmanabhasa being relatives of Sri.K.L.Swamy are deemed to be interested in the resolution.

ITEM NO: 8

The members are aware that the Equity shares of the Company are presently listed on the following Stock Exchanges viz, The Bangalore Stock Exchange Ltd, The Stock Exchange Mumbai and Madras Stock Exchange Ltd.

Recently, Khodayss Systems Ltd and Khoday India Limited had approached the Hon'ble High Court of Karnataka with a scheme of amalgamation of Khodayss Systems Limited with Khoday India Ltd and the High Court was pleased to approve the amalgamation. As per the scheme of amalgamation, the shareholders of Khodayss Systems Limited have been allotted 23076923 equity shares of Rs. 10/- each in the proportion of 10:13 and consequent to amalgamation the paid up capital of Khoday India Limited increased to Rs.37.59 Crores. The promoters' holdings in the company has increased to 91.27% after amalgamation.

The public shareholding after the amalgamation of companies has fallen below 10% of the paid up capital. Now the company proposes to delist the shares on the Stock Exchanges and in this regard we have requested SEBI to exempt the company from applicability of SEBI guidelines for voluntary delisting of shares on the stock exchanges for the following reasons:

- The minority shareholders interest will be protected by a suitable exit option scheme.
- 2. The volume of trading of shares of our Company on the Stock Exchanges is very thin. Further the shares of our company are intermittently quoted with low volume of trading on Mumbai Stock Exchange.

In view of the foregoing, the Board has proposed to seek the approval of SEBI to delist the shares from the above stock exchanges.

The members are now requested to pass the resolution for the reasons cited above.

None of the Directors of the company are interested in the above resolution.



ANNEXURE TO THE AGM NOTICE

Information pursuant to Clause 49 of the Listing Agreement regarding appointment of new Directors or re-appointment of Directors.

I. Name: Sri.K.L.Ramachandra

Date of Birth and Age: 13-12-1930 - 72 YEARS

Qualification: Industrialist

Date of Appointment: 28-9-1965

Specialised Expertise: General Management

Sri.K.L.Ramachandra is a Promoter Director of the

Company.

Sri.K.L.Ramachandra is a Director of the following

companies:

Elkay Dredging Co Ltd, Forest Resort (Bandipur) Ltd, Himalaya Distilleries Ltd, Khodays Breweries Ltd, L K Polyfibre Ltd, National Distilleries Ltd, Surya Watch Industries Ltd, Tiger Breweries Ltd and United Glass Bottles Manufacturing Company Ltd.

Chairman/ Member of the Committees: MEMBER: Audit Committee, Khoday India Limited. CHAIRMAN: Shareholders/Investors Grievance Committee, Khoday India Limited.

2. Name: Sri.K.L.A.Padmanabhasa

Date of Birth: 30-12-40 - 62 YEARS

Qualification: Industrialist

Date of Appointment: 28-02-1969

Specialised Expertise: General Management

Sri.K.L.A.Padmanabhasa has been a Director on the

Board of the Company since 28-02-1969.

Sri.K.L.A.Padmanabhasa is a Director of the following

companies:

Khodays Breweries Ltd, Khodays International Ltd, Khodayss Systems Ltd, Khodayss Technologies Ltd, L K Power Corporation Ltd, Narasimha Sugars Ltd, National Distilleries Ltd, Tiger Breweries Ltd, United Glass Bottles Manufacturing Company Ltd and Wescopower Generation Ltd.

Chairman/ Member of the Committees: None

3. Name: Sri.K.L.Swamy

Date of Birth: 18-9-1946 - 57 YEARS

Oualification: Industrialist

Date of Appointment: 28-02-1969

Specialised Expertise: General Management

Sri.K.L.Swamy has been a Director on the Board of

the Company since 28-02-1969.

Sri.K.L.Swamy is a Director of the following

companies:

Forest Resort (Bandipur) Ltd, Himalaya Distilleries Ltd, Khodays Breweries Ltd, Khodayss Systems Ltd, Khodayss Technologies Ltd, LK Power Corporation Ltd, River Resort Ltd, Tiger Breweries Ltd and Wescopower Generation Ltd.

Chairman/Member of the Committees: MEMBER: Shareholders/Investors Grievance Committee, Khoday India Limited. MEMBER: Share Transfer Committee, Khoday India Limited.

4. Name: Sri.Lakshmansa Ramachandrasa Vagale:

Date of Birth: 5-6-1922 - 81 YEARS

Qualification: B.Sc, M.Sc, BE (Civil),

Date of Appointment: 31-07-2003

Specialised Expertise: Engineering Town Planning, and Housing, Chief Technical Advisor and Project Manager with Project Management and Financial Management as his responsibility for large U.N. Project.

Other Directorships: None

Chairman/Member of the Committee: CHAIRMAN: Audit Committee Meeting, Khoday India Limited.

5. Name: Major Gen.M.K.Paul:

Date of Birth: 01-04-1935 - 68 YEARS

Qualification: BE (Mech), Civil Engineering

Date of Appointment:31-07-2003

Specialised Expertise: Controller in National

Institute of Advanced Studies in Bangalore

Other Directorships: None

Chairman/Member of the Committees: MEMBER: Audit Committee Meeting, Khoday India Limited.

REPORT OF THE DIRECTORS TO THE SHAREHOLDERS

Your Directors have pleasure in presenting the 37th Annual Report on the working of your Company and the Audited Statement of Accounts for the year ended 31st March 2003:

FINANCIAL HIGHLIGHTS:

(Rupees in Lakhs)

	Particulars	2002-2003	2001-2002
1.	Gross Income	18400.10	15770.43
	Less: Excise Duty	5355.87	3897.01
2.	Net Income	13044.23	11873.42
3.	Profit Before Tax	117.74	597.42
4.	Provision for Taxation		
	Current Tax	9.30	205.00
	Deferred Tax	(188.27)	15.82
5.	Profit After Tax	296.71	376.60
	ADD :Balance Brought forward	159.08	. 321.21
	LESS: Balance absorbed on Amalgamation	(576.64)	, and a
		(120.85)	697.81
	LESS:Provision for taxation for earlier years	72.03	203.61
6.	Prior year Adjustments	(40.20)	30.98
7.	Depreciation for earlier years	1.54	4.14
8.	Transfer to Debenture		
	Redemption Reserve	-	300.00
9.	Balance carried forward	(154.22)	159.08

DIVIDEND:

Your Directors express their inability to declare dividend for the year under review.

REVIEW OF PERFORMANCE:

The net income of the Company during the year under review was Rs130.44 Crores compared to Rs.118.73 Crores in the previous year, representing an increase of Rs.11.71 Crores.

Taking into consideration the present performance of the Company, your Directors hope that the sales turnover of the Company is expected to be better in the years to come.

AMALGAMATION

Your Directors have taken a major decision during the year under review for amalgamating the sister company Khodayss Systems Ltd with the Company in order to diversify the activities of the Company by carrying on the business of Information Technology. During the year under review, the company had not commenced the Call Centre operations of M/S Khodayss Systems Limited which has been merged with the Company with effect from 01-04-2002.

Pursuant to the Scheme of Amalgamation as approved by the Hon'ble High Court of Karnataka by its order dated 22.8.2003, the Company issued shares of Rs.10/each at par credited as fully paid up for every 13 equity shares of Rs.10/e each as fully paid up held by the shareholders of Khodayss Systems Ltd.

The assets and liabilities of the transferor company have accordingly been merged with the assets & liabilities of the company and have been reflected in the accounts of the company for the year ended 31-3-2003.

FIXED DEPOSITS:

The total amount of deposits as on 31st March 2003 was Rs 99,00,000. All the matured deposits were re-paid on the due dates.

DIRECTORS:

Your Directors regret to inform you that Dr.S.M.Patil. Director of the company expired on 13-7-2003. In Dr.Patil's passing away The House of Khodays has lost a Good Friend, and Khoday India Limited a Strong Supporter.

Sri N.Lakshman Rau, Director of the Company submitted his resignation to the post of Director w.e.f. 31-7-2003 due to personal reason.



Your Directors wish to place on record their appreciation for the valuable services rendered by them during their tenure of office.

In accordance with the provisions of the Companies Act, 1956, and the Articles of Association of the Company, Sri.K.L.Ramachandra, Director and Sri. K.L.A. Padmanabhasa, Director retire by rotation and being eligible, offer themselves for re-appointment.

Sri.Lakshmansa Ramachandrasa Vagale and Major Gen.M.K.Paul were appointed as Additional Directors of the Company from 31-7-2003. In accordance with Section 260 of the Companies Act, 1956, they vacate office at the Annual General Meeting. The Company has received notices under Section 257 of the Act proposing Sri.Lakshmansa Ramachandrasa Vagale and Major Gen.M.K.Paul for appointment as Directors.

In accordance with the provisions of the Companies Act, 1956, and the Articles of Association of the Company, Sri.K.L.Swamy Director being eligible, offers himself for re-appointment for the office of Whole Time Directorship.

CONSERVATION OF ENERGY, TECHNOLOGY ABSORPTION, FOREIGN EXCHANGE EARNINGS AND OUTGO, IF ANY:

The information required to be furnished Under Section 217(1)(e) of the Companies Act, 1956, is annexed.

PARTICULARS OF EMPLOYEES:

Particulars required to be furnished under the Companies (Particulars of Employees) Rules, 1975 and Companies (Disclosure of Particulars in the Report of Board of Directors) Rules, 1988, to the extent applicable to the Company are given in the Annexures.

DIRECTORS' RESPONSIBILITY STATEMENT:

Pursuant to the requirement under Section 217(2AA) of the Companies Act, 1956, with respect to Directors' Responsibility Statement, it is hereby confirmed:

- i. that in the preparation of the annual accounts for the financial year ended 31st March, 2003, the applicable accounting standards had been followed along with proper explanation relating to material departures:
- ii. that the directors had selected such accounting policies and applied them consistently and made judgements and estimates that are reasonable and prudent so as to give a true and fair view of the state of affairs of the company at the end of the financial year and of the profit

- or loss of the company for the year under review;
- iii. that the directors had taken proper and sufficient care for the maintenance of adequate accounting records in accordance with the provisions of the Companies Act, 1956 for safeguarding the assets of the company and for preventing and detecting fraud and other irregularities;
- iv. that the directors had prepared the annual accounts for the financial year ended 31st March, 2003 on a going concern basis.

CORPORATE GOVERNANCE:

A separate section on Corporate Governance is included in the Annual Report and the Certificate from the Company's Auditors confirming the compliance of conditions on Corporate Governance as stipulated in the said clause 49 of the Listing Agreement is annexed thereto.

AUDITORS:

Sri.S.Sukumar, Chartered Accountant, Bangalore retires and is eligible for re-appointment.

REMARKS OF AUDITORS:

The remarks made by the Auditors in their Audit Report are considered by the Board of Directors and the following observations are made:

Non-confirmation of Balances:

The Company has been writing to its debtors and creditors and only a few of them have been responding so far. The Company is pursuing this matter and hopes to reconcile all the accounts and also have confirmation of balances from the respective parties.

INDUSTRIAL RELATIONS:

Industrial Relations were cordial throughout the year under review. Your Directors appreciate the dedicated services and co-operation of employees at all levels.

ACKNOWLEDGEMENT:

Your Directors wish to place on record their appreciation of the continued assistance and co-operation from the State Government, Bankers, Financial Institutions, Business Associates and Company's Customers.

For and on behalf of the Board of Directors
For KHODAY INDIA LIMITED

Date: 26.11.2003 K.L.RAMACHANDRA

Place: Bangalore Chairman

Annexure "A" to Director's Report

Information pursuant to Section 217(1)(e) of the Companies Act, 1956

FORM - A (See Rule 2)

1. Conservation of Energy.

PA	RTICULARS	31-0	3-2003	31-03	-2002
		Paper	Glass	Paper	Glass
A.	POWER & FUEL CONSUMPTION				
	I. Electricity				
	(a) Units Purchased KWH	600192	5433732	763752	4869528
	Amount (Rupees in '000s)	5,276	24,726	4,904	20,599
	Rate per Unit (in Rs.)	8.79	4.55	6.42	4.23
	(b) Own Generation :				
	Through Diesel Generators				
	Units Produced KWH	2,870	308066	21960	680000
	Rate per Unit (in Rs.)	22.61	8.90	8.70	5.81
В.	CONSUMPTION PER UNIT OF PRODU	UCTION			
	Electricity KWH (per M.T)	1023.56	643	1055.18	556

FORM - B (See Rule 2)

2. TECHNOLOGY ABSORPTION

The question of technology absorption does not arise

3. Foreign Exchange Earnings & Out Go		[Rupees in Thousands]
PARTICULARS	31-03-2003	31-03-2002
A. FOREIGN EXCHANGE OUT GO	43,256	9,885
B. FOREIGN EXCHANGE EARNINGS	19,769	938

Annexure "B" to Directors' Report

INFORMATION REQUIRED AS PER SECTION 217 (2A) OF THE COMPANIES ACT, 1956 READ WITH THE COMPANIES (PARTICULARS OF EMPLOYEES) RULES, 1975 AND FORMING PART OF THE DIRECTORS' REPORT FOR THE YEAR ENDED MARCH 31^{5T} 2003:

DIRE	CTORS' REPORT FOR THE YEAR EN	NDED MA	RCH 31 st 2003:
1)	NAME	:	LEHAR SARMA
2)	DESIGNATION	:	VICE-PRESIDENT – MARKETING
3)	remuneration (rs. p.m.)	:	3,45,577/-
4)	QUALIFICATION	:	MBA (Sydney), B.A. (Hons)
5)	EXPERIENCE (YRS).	:	7 YEARS 4 MONTHS
6)	COMMENCEMENT OF EMPLOYMENT	:	1-2-2002
7)	AGE (YRS)	:	29 YEARS
8)	PARTICULARS OF LAST EMPLOYMENT/ EMPLOYER/ LAST POST AND PERIOD FOR WHICH POST HELD:	:	2 YEARS GLOBAL BUSINESS DIRECTOR AIR INFOTECH, GURGAON



CORPORATE GOVERNANCE REPORT

1. COMPANY'S PHILOSOPHY ON CORPORATE GOVERNANCE:

Khoday India Limited believes that good Corporate Governance is essential to achieve long term Corporate Goals and to enhance shareholders' value. Your company believes in transparency in dealing, dissemination of information with due disclosures, strict adherence to Statutory and regulatory prescription and increasing accountability to its shareholders, bankers and customers.

2. BOARD OF DIRECTORS:

- A) The Board of Directors of the company consists of 6 members as on 31-3-2003 comprising:
 - a) Three Executive Directors in the whole-time employment of the company.
 - b) Three Non- Executive Directors (two independent Directors)
- B) Attendance of each Director at the Board of Directors' Meetings:

In all 8 Board Meetings were held during the financial year 2002-2003 on 30-4-2002, 31-7-2002, 6-9-2002, 30-9-2002, 31-10-2002, 31-1-2003, 12-2-2003 and 27-3-2003.

The attendance of the Directors is as under:

NAME		POSITION	NO.OF BOARD MEETINGS ATTENDED	ATTENDANCE AT THE PREVIOUS AGM
	SRI.K.L.RAMACHANDRA	Promoter		
		Non-Executive	6	Р
	SRI.K.L.SRIHARI	Promoter		•
		Executive	8	Р
	SRI.K.L.A.PADMANABHASA	Executive	7	Р
	SRI.K.L.SWAMY	Executive	7 .	Р
	SRI.N.LAKSHMAN RAU *	Non-Executive		
		Independent	. 8	Р
	DR.S.M.PATIL **	Non-Executive	1	. •
		Independent	6	Р

^{*} Resigned with effect from: 31-7-2003

(C) Details about the Directors on the Boards/Committees:

NAME OF THE DIRECTOR		DIRECTORSHIPS	MEMBERSHIP
		HELD IN OTHER PUBLIC LIMITED COMPANIES	HELD IN COMMITTEES
1.	SRI. K.L. RAMACHANDRA	12	2
2.	SRI. K.L. SRIHARI	13	2
3.	SRI. K.L.A. PADMANABHASA	11	-
4.	SRI. K.L. SWAMY	П	2
5.	SRI.N.LAKSHMAN RAU *	\cdot 1	1
6.	DR. S.M. PATIL **	4	1

^{*} Resigned with effect from: 31-7-2003

^{**} Expired on 13-7-2003

^{**} Expired on: 13-7-2003

3. AUDIT COMMITTEE:

For better Corporate Governance, promoting transparency and for enhancing the credibility of the financial disclosures of the company, the Directors have constituted an Audit Committee.

The Audit Committee of Directors has been functioning since 1991. The Audit Committee was reconstituted and its terms of reference, role and scope were modified so as to bring them in line with clause 49 of the Listing Agreement with Stock Exchanges. The company also complied with the provisions of Section 292 A of the Companies Act, 1956.

During the financial year ended 31st March 2003 three meetings were held on 6-9-2002, 30-9-2002 and 31-1-2003.

And the attendance were as under:

Name of Director	Meetings attended
SRI.K.L.RAMACHANDRA	2
SRI.N.LAKSHMAN RAU	3
DR.S.M.PATIL	3

At present, the Audit Committee consists of 3 non executive Directors viz., Sri.K.L.Ramachandra – Non Executive Director, Sri.L.R.Vagale – Independent Director and Maj. Gen. M.K. Paul – Independent Director. The Minutes of all the Committees of the Board are prepared by the Secretary of the Company, approved by the Chairman of the Meeting, circulated to the Board in the Agenda for the succeeding meeting and recorded thereat.

4. SHAREHOLDERS'/ INVESTORS' GRIEVANCE COMMITTEE:

The Shareholders'/Investors' Grievance Committee comprising of 3 Directors was also constituted. The Chairman is a Non-Executive Director. The names of the members of the Shareholders'/Investors' Grievance Committee, including its Chairman, are as follows:

Sri.K.L.Ramachandra	-	Chairman
Sri.K.L.Srihari	-	Member Director
Sri.K.L.Swamy	-	Member Director

During the year under review four meetings were held on 16-05-2002, 22-07-2002, 10-10-2002 and 25-01-2003.

And the attendance were as under:

Nar	me of the Director	Meetings attended
1)	Sri K.L. Ramachandra	4
2)	Sri K.L. Srihari	4
3)	Sri K.L. Swamy	4

During the year, the company received 70 complaints from Shareholders which were attended to promptly and disposed off within 30 days.

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SHAREHOLDERS'/INVESTORS'COMPLAINTS:

Particulars of Complaints received during 2002-2003

Complaint from	Received	Redressed	Pending as on November 26, 2003
Shareholders/Investors	54	54	NIL
Depositories/DP	10	10	NIL
SEBI	3	· 3	NIL
Stock Exchanges	3	3	NIL
Department of Company			
Affairs/Registrar of			
Companies	NIL	NIL	NIL
TOTAL	70	70	NIL

NATURE OF COMPLAINTS

Nature	No.of Complaints	% of Complaints
Transfer of Shares	2	2.86
Issue of duplicate Share certificates	4	5.71
Non receipt of Dividend Warrants	\mathbf{H}^{-1}	15.72
Dematerialisation of Shares	12	17.14
Non receipt of Annual Report	2	2.86
Non receipt of Debenture Redemption Warrant/Amount	25	35.71
Others	14	20.00
Total	70	100.00

5. GENERAL BODY MEETINGS:

A) Particulars of last three Annual General Meeting:

AGM	Year ended	Venue	Date	Time	
36 th	31-3-2002	'Brewery House', 7 th Mile, Kanakapura Road, Bangalore-560 062	30-9-2002	12.00 Noon	
35 th	31-3-2001	As above	28-12-2001	12.15 P.M.	
34 th	31-3-2000	As above	30-12-2000	12.00 P.M.	

B) Particulars of last two Extra-Ordinary General Meetings:

Date	Time	Venue
18.3.2003	11.00 A.M	'Brewery House' 7 th Mile, Kanakapura Road, Bangalore -62
18-12-1999	10.30 A.M.	Hotel Ashok, Banquet Hall Kumara Krupa, High Grounds Bangalore-560 00 l

Special Resolution seeking approval of the members u/s 17 of the Companies Act, 1956 was transacted through postal ballot. The said special resolution was passed with requisite majority. The scrutinizer for the said postal ballot was Mr. Saji P. John, Advocate for conducting the postal ballot in compliance with the provisions of sec 192A of the Companies Act, 1956 and the Rules thereunder.

6. DISCLOSURES:

There were no materially significant related party transactions.

The company has complied with the requirements of regulatory authorities on capital markets and no penalties/ strictures have been imposed against it in the last three years.

7. MEANS OF COMMUNICATION:

The quarterly and half yearly financial results are published in the Economic Times/ The Hindu (English) and Kannada Prabha (Kannada). The Management discussion and analysis is a part of this Annual Report.

8. COMPLIANCE CERTIFICATE OF THE AUDITORS:

Certificate of Statutory Auditors has been obtained on the compliance of conditions of Corporate Governance in deference to Clause 49 of the Listing Agreement of the Stock Exchanges and the same is annexed. Copy of the certificate is furnished to the Stock Exchanges as required.

9. GENERAL SHAREHOLDER INFORMATION:

37TH ANNUAL GENERAL MEETING – 26th December 2003 At 12.00 Noon. At 'Brewery House', 7th Mile, Kanakapura Road, Bangalore-560 062.

Financial year

2002-2003

Book Closure Date

19-12-2003 to 26-12-2003

Listed at Bangalore Stock Exchange Ltd

Stock Exchange Towers, 51, 1st Cross, J C Road

Bangalore-560 027 Phone No: 2995234

The Stock Exchange, Mumbai, Phiroze Jeejeebhoy Towers, Dalal Street, Mumbai-400 001 Phone No: 022-2272 1234

37th Annual Report 2002 - 2003



Madras Stock Exchange Ltd "Exchange Building" 11, Second Line Beach Chennai-600 001

Phone No: 044-25228951

Market Price data during April 2002 - March 2003 on Mumbai Stock Exchange:

MONTH		HIGH	LOW	VOLUME
APRIL	2002	20.50	16.00	7264
MAY	2002	19.00	15.25	13856
JUNE	2002	20.00	14.60	10839
JULY	2002	27.40	16.00	4 5778
AUGUST	2002	19.50	16.30	7892
SEPTEMBER	2002	18.50	15.00	10133
OCTOBER	2002	19.00	13.65	7019
NOVEMBER	2002	15.50	12.55	6194
DECEMBER	2002	16.50	12.05	19318
JANUARY	2003	15.30	13.00	24798
FEBRUARY	2003	13.55	11.50	11983
MARCH	2003	12.90	9.00	10808

Dematerialisation

The Equity shares of the company are traded in compulsory demat form and are available for trading under both the Depository Systems in India, namely NSDL and CDSL. Its International Securities Identification Number (ISIN) allotted under the Depository System is INE 687B01014-KIL-EQ

Mode of holding	Shareh	Shareholders		
As on 31-3-2003	No.	%	No.	%
Physical	15,697	82.50	1,35,45,624	92.99
Demat	3,329	17.5	10,21,824	7.01

Registrar and Share Transfer Agent:

For physical segment and for Demat Form:

Alpha Systems Private Limited,

30, Ramana Residency, 4th Cross, Sampige Road,

Malleswaram, Bangalore-560 003

Phone No: 3460815 Fax No:3460819

Shareholders holding shares in electronic form shall address their correspondence to their respective Depository Participants.

Compliance Officer:

Mr.M.S.Mayya, Company Secretary is the Compliance Officer under SEBI (Registrar to an issue and Share Transfer Agents) Regulations, 1993 and under Clause 47 of the Listing Agreement with Stock Exchanges.

10. SHARE TRANSFER SYSTEM:

Shares lodged for transfer are normally processed within 15 days from the date of lodgment. All request for dematerialisation of shares are processed and the confirmation is given to the Depositors within 15 days.

Distribution of Shareholding as of 31st March 2003 is given below:

Range of Shares	No. of Share holders	% of Share holders	No. of Shares Held	% of Share- holding
1 - 500	18594	97.73	2398845	16.47
501 - 1000	260	1.37	194710	1.34
1001 - 2000	73	0.39	103549	0.71
2001 - 3000	19	0.10	47381	0.33
3001 - 4000	8	0.04	28315	0.19
4001 - 5000	6	0.03	27108	0.18
5001 - 10000	10	0.05	65305	0.45
Over 10,000	56	0.29	11702235	80.33
Total	19,026	100.00	1,45,67,448	100.00

Categories of shareholding as on 31st March 2003

Category	No. of Shareholders	No. of Shares held	% of Shareholding
Individuals (Including NRI's)	18,846	29,91,525	20.536
Companies	114	55,511	0.380
Promoters and Associated Companies	52	1,12,33,893	77.117
Mutual Funds, Fl's	11	2,86,175	1.965
NSDL/CDSL Transit position	3	344	0.002
Total	19,026	1,45,67,448	100.000

Plant Location:

No:54, Kannayakana Agrahara

Anjanapura Post, Bangalore-560 062.

Address for correspondence: Khoday India Limited

"Brewery House",

7th Mile, Kanakapura Road, Bangalore-560 062.



11. REMUNERATION COMMITTEE:

The Company has not constituted any Committee of Directors styled as "Remuneration Committee".

MANAGEMENT DISCUSSION AND ANALYSIS REPORT

- 1. An Overview: Your Company is one of the leading Manufacturers and Distributors of High Quality Alcoholic Beverages in the Country, catering to both Indian and Overseas market. Of late the company has diversified its business activities by carrying on the business of High Quality Glass Bottles and Printing and Writing Papers etc.
 - Further, pursuant to the scheme of Amalgamation as approved by Hon'ble High Court of Karnataka by its order dated 22-8-2003, Khodayss Systems Ltd., the sister concern of the Khoday group was amalgamated with your company, thereby enabling the company to carry on the business of Information Technology as well.
- 2. Business Environment: The Government has in the recent past progressively liberalised the economic system of the country and also reduced the import tariffs on liquor thereby facilitating the entry of global giants into the country. Despite this, your company's products have been able to hold their position by gearing itself to meet these challenges.
- 3. Financial Performance: The gross sales turnover of the company during the year under review was Rs. 184.00 crores compared to Rs. 157.70 crores in the previous year, representing an increase of Rs. 26.30 crores. The cost of manufacturing has substantially increased, mainly in the areas of material consumption, interest and Bank charges and personnel expenses. As a result, profit after tax has been reduced to Rs. 2.96 crores as against Rs. 3.76 crores in the previous year.
- 4. Out-look for 2003-2004. Opportunities & Threats: Government policies on Excise and statutory levies have a direct bearing on the business activities of the company and also on the profit levels of the company. Recent liberalisation initiated by the Government and the growing consumer demand has attracted multinationals to enter the domestic liquor market resulting in a more competitive environment. Your company is however will be geared to meet the challenges by diversifying its activities into the area of Information Technology, Paper and Paper Products and hope to capitalise on the opportunities open to the company in the year 2003-2004.
- 5. Risk Perception: Consolidation & restructuring within the Alcoholic Beverages Industry and prospects of increasing competition for imports, continue to pose formidable challenges. There is no change in the attitudes or policies of the state government in regard to movement of Alcoholic Beverages from one state to the other. Thus, the industry continues to suffer from handicaps. The licencing policies of the Government continue to be extremely rigid. Both these factors adversely affect the Industry's capabilities to rationalise and relocate production capacities. Inadequate finances from the Banking Sector for optimum storage and maturation capabilities is also another adverse factor.
- 6. Internal Control System: The day to day administration is looked after under the supervision, control and guidance of the Managing Director. The company has an adequate system of internal control and the scope of the Internal Audit System has been further consolidated by strengthening the Internal Audit Department commensurate with the size of the company and the nature of its business.
- 7. Industrial Relations: Your Company values its human resources and considers it as an invaluable asset. The employees are motivated to bring out the best within themselves and the industrial relations in all the units of the company remained cordial throughout the year.

Auditor's Certificate on Corporate Governance

To The Members, Khoday India Limited.

I have examined the compliance of conditions of Corporate Governance by Khoday India Limited for the year ended 31st March, 2003 as stipulated in Clause 49 of the Listing Agreement of the said Company with Stock Exchange(s).

The compliance of conditions of Corporate Governance is the responsibility of the Management. My examination was limited to procedures and implementation thereof, adopted by the Company for ensuring the compliance of the conditions of Corporate Governance. It is neither an audit nor an expression of opinion on the financial statements of the Company.

In my opinion and to the best of my information and according to the explanations given to me and the representations made by the Directors and the Management, I certify that the Company has complied with the conditions of Corporate Governance as stipulated in the above mentioned Listing Agreement.

As required by the Guidance Note issued by the Institute of Chartered Accountants of India, I have to state that as per the records maintained by the Company, there were no investor grievances remaining unattended / pending for more than 30 days.

I further state that such compliance is neither an assurance as to the future viability of the Company nor the efficiency or effectiveness with which the Management has conducted the affairs of the Company.

Place: Bangalore Date: 26-11-2003 S. SUKUMAR
Chartered Accountant



REPORT OF THE AUDITOR

To the Members of KHODAY INDIA LIMITED

- I. I have audited the attached Balance Sheet of Khoday India Limited as at 31st March, 2003 and the Profit and Loss Account and also the Cash Flow statement for the year ended on that date, annexed thereto [incorporating the accounts of Khodayss Systems Limited amalgamated with the Company with effect from 1st April, 2002 in terms of the order of the Hon'ble High Court of Karnataka]. These financial statements are the responsibility of the Company's management. My responsibility is to express an opinion on these financial statements based on my audit.
- 2. I have conducted my audit in accordance with the auditing standards generally accepted in India. Those standards require that I plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by the management, as well as evaluating the overall financial statement presentation. I believe that my audit provides a reasonable basis for my opinion.
- 3. As required by the Manufacturing and Other Companies (Auditor's Report) Order, 1988 issued by the Central Government in terms of sub-section (4A) of Section 227 of the Companies Act, 1956, I enclose, in the annexure, a statement on the matters specified in paragraphs 4 and 5 of the said Order.
- Further to my comments in the Annexure referred to above, I report that:
 - a. I have obtained all the information and explanations which to the best of my knowledge and belief were necessary for the purpose of my audit.
 - In my opinion, proper books of account as required by law have been kept by the company so far as appears from my examination of such books.

- c. The Balance Sheet and the Profit and Loss Account dealt with in this report are in agreement with the books of account.
- d. In my opinion, the Balance Sheet and the Profit and Loss Account comply in all material respects with the Accounting Standards referred to in subsection (3C) of Section 211 of the Companies Act, 1956.
- 5. According to the information and explanations given to me and on the basis of the written representation received from the Directors which have been taken on record by the Board of Directors, I report that none of the Directors are disqualified as at 31st March, 2003 from being appointed as a Director in terms of clause (g) of sub-section(1) of Section 274 of the Companies Act, 1956.
- 6. Attention is invited to the following:

Note No. 10 regarding non-confirmation of balances for certain sundry debtors, sundry creditors, advances received and loans and advances, the effect of which on the accounts if any, could not be ascertained.

. Subject to the foregoing,

in my opinion, and to the best of my information and according to the explanations given to me, the said Balance Sheet and the Profit & Loss Account read together with the notes thereon and Accounting Policies, give the information required by the Companies Act, 1956, in the manner so required and give a true and fair view:

- (i) in the case of the Balance Sheet, of the state of the affairs of the Company as at 31st March, 2003
- (ii) in the case of the Profit & Loss Account, of the Profit of the Company for the year ended on that date.
- (iii) in the case of Cash flow Statement, of the cash flow for the year ended on that date.

PLACE : BANGALORE
DATE : 26-11-2003
CHARTERED ACCOUNTANT

ANNEXURE TO THE AUDITOR'S REPORT

(Referred to in para 3 of my report of even date)

FIXED ASSETS:

- 1. The Company has maintained proper records showing full particulars including quantitative details and situation of fixed assets. The fixed assets are being physically verified by the Management under a phased programme of verification. In my opinion, the frequency of verification is reasonable having regard to the size of the Company and the nature of its assets. To the best of my knowledge, no material discrepancies were noticed on such verification.
- None of the Fixed Assets have been revalued during the year.

INVENTORIES:

- The stock of finished goods, stores, spare parts and raw materials have been physically verified by the Management at reasonable intervals. The stock in possession of third parties have been confirmed by them.
- The procedure and frequency of physical verification of stocks followed by the Management are reasonable and adequate considering the size of the Company and the nature of its business.
- No material discrepancies have been noticed on such physical verification of stocks as compared to book records.
- 6. On the basis of examination of the stock records, the valuation of stocks is fair and proper in accordance with the normally accepted accounting principles. The basis of valuation of such stock is same as in the preceding year.
- As explained to me, the Company has a regular procedure for the determination of unserviceable or damaged stores, raw materials, finished goods and trading stock. Adequate provision has been made in the accounts for the loss arising on items so determined.
- 8. In my opinion, reasonable records have been maintained by the Company for the sale and disposal of realizable scrap and by-products.
- I have broadly reviewed the books of account maintained by the Company in respect of Industrial

Alcohol and Paper products pursuant to the order made by the Central Government for maintenance of Cost Records under Section 209(1)(d) of the Companies Act, 1956, and I am of the opinion that, prima-facie, prescribed records and accounts have been made and maintained by the Company. However, no detailed examination of such records and accounts has been carried out by me with a view to determine whether they are accurate or complete.

LOANS AND ADVANCES:

- 10. The Company has not taken loans, secured or unsecured, from Companies and Firms which have been listed in the Register maintained under Section 301 of the Companies Act, 1956. However, the Company has taken unsecured loans from the parties which have been listed in the register maintained under Section 301 of the Companies Act, 1956. The terms and conditions of such loans are, prima-facie, not prejudicial to the interest of the Company. The Company has not taken loans, secured or unsecured, from the Companies under the same Management within the meaning of subsection (1B) of erstwhile Section 370 of the Companies Act, 1956.
- The Company has not given any loans, secured or unsecured, to the Companies, firms or other parties listed in the Register maintained under Section 301 of the Companies Act, 1956 and to Companies under the same Management within the meaning of sub-section (1B) of erstwhile Section 370 of the Companies Act, 1956.
- 12. The parties and the employees to whom loans have been given by the company are repaying the principal amount as stipulated and are also regular in repayment of interest, wherever applicable, except in a few cases amounting to Rs.8.94 Lakhs relating to employees of the company. I am informed that necessary steps are being taken for recovering the loans in such cases.

INTERNAL CONTROLS:

13. In my opinion and according to the information and explanations given to me, the existing internal control procedures are adequate and



- commensurate with the size of the company and the nature of its business for the purchase of stores, components, plant and machinery, equipment, other assets and for the sale of goods.
- 14. The Company has an Internal Audit System, the scope of which needs to be refined to make it commensurate with the size of the company and nature of its business.

RELATED PARTIES:

15. In my opinion and according to the information and explanations given to me, the transactions of purchase and sale of goods, materials and services made in pursuance of contracts or arrangements entered in the Register maintained under Section 301 of the Companies Act, 1956, and aggregating during the year to Rs.50,000/- or more in respect of each party have been made at prices which are reasonable having regard to prevailing market price for such goods, materials or services or the prices at which transactions for similar goods, materials or services have been made with other Further, for certain transactions of Purchases and Sales, quotations have not been obtained, as according to the Management, these are of special nature and considering the quality requirement and delivery schedule, the price alone cannot be the criterion.

PUBLIC DEPOSITS:

16. In my opinion and according to the information and explanations given to me, the company has complied with the provisions of Section 58A of the Companies Act, 1956, and the rules framed thereunder with regard to acceptance of deposits from the public.

STAFF WELFARE:

17. According to the records, the Company Provident Fund and Employees State Insurance dues have been regularly deposited during the year with the appropriate authorities except in few cases. The overdue amount outstanding as on 31st March 2003 was Rs. 34.69 Lakhs towards Provident Fund and Rs. 2.82 Lakhs towards Employees State Insurance and the entire above said amount have been remitted subsequently with the appropriate authorities.

18. According to the information and explanations given to me, no personal expenses have been charged to revenue account, other than those payable under contractual obligations or in accordance with generally accepted business practice.

TAXATION:

19. According to the information and explanations given to me, except for Rs. 56.07 Lakhs towards Sales Tax and Rs.3.49 Lakhs towards Income Tax, there are no other undisputed amounts payable in respect of Income Tax, Wealth Tax, Sales Tax, Customs Duty and Excise Duty which have remained outstanding, as at 31st March 2003 for a period of more than six months from the date they became payable.

OTHERS:

- The Company is not a sick industrial company within the meaning of clause(o) sub-section(1) of Section 3 of the Sick Industrial Companies (Special Provisions) Act, 1985.
- 21. In respect of the Company's trading activity, I report that damaged goods have been determined pursuant to the Company's laid down procedures and consequential adjustments which has not been significant, has been made in the accounts.
- 22. In respect of the Company's service activity, I report that:
- The Company has a reasonable system of recording receipts, issues and consumption of materials and stores and allocating materials consumed to the relative jobs.
- The Company has a reasonable system of billing for labour at pre-determined rates per job, and does not allocate actual-hours utilized to the relative jobs.
- iii. The Company has a reasonable system of authorization at proper levels, and adequate system of internal control on issue of stores and allocation of stores and labour to jobs commensurate with the size and the nature of its business.

PLACE : BANGALORE

S. SUKUMAR

DATE: 26-11-2003

CHARTERED ACCOUNTANT

BALANCE SHEET AS AT 31ST MARCH, 2003

				[Rupees in	Thousands]
PARTICULARS	Schedule		31-03-2003		31-03-2002
SOURCES OF FUNDS					
I. SHARE HOLDERS' FUNDS					
[a] Share Capital	1		145,675		145,675
[b] Share Capital Suspense (Note No.2)			230,769		
[c] Reserves & Surplus	2		963,607		952,980
2. LOAN FUNDS	_				
[a] Secured Loans	3		1,008,911		937,242
[b] Unsecured Loans	4		155,065		19,461
3. DEFERRED TAX LIABILITY (NET)			10,325		29,153
TOTAL			2,514,352		2,084.511
APPLICATION OF FUNDS		_		-	
4. FIXED ASSETS					
[a] Gross Block	5	985,653		896,381	
[b] Less: Depreciation		446,979		374,876	
[c] Net Block			538,674		521,505
5. CAPITAL WORK-IN-PROGRESS			233,51		52.,505
[a] Call Centre			259,026		
[b] Others			52,598		87,069
6. INVESTMENTS	6		628,356		5,870
7. CURRENT ASSETS, LOANS & ADVANCES			,		
[a] Inventories	7	473,175		366,150	
[b] Sundry Debtors	8	371,682		383,145	-
[c] Cash & Bank Balances		49,033		59,184	
[d] Other Current Assets	10	589		423	
[e] Loans & Advances	. 11	653,561		1,043,276	
		1,548,040		1,852,178	
8. LESS: CURRENT LIABILITIES & PROVISION	S				
[a] Current Liabilities	12	521,093		359,788	
[b] Provisions	13	25,732		22,323	
		546,825		382,111	
O NET CURRENT ACCETS			1 001 015		1 470 0 47
9. NET CURRENT ASSETS 10. MISCELLANEOUS EXPENDITURE	14		1,001,215		1,470,067
(To the extent not written off or adjusted)	14		34,483		
TOTAL		-	2,514,352	_	2,084,511
	4- 22				_,
Significant Accounting Policies and Notes on Accoun	ts 23				

The schedules referred to above form an integral part of the Balance Sheet

K. L. RAMACHANDRA Chairman K. L. SRIHARI Vice - Chairman Managing Director As per my report of even date

Place: Bangalore Date: 26-11-2003 M. S. MAYYA Company Secretary S. SUKUMAR Chartered Accountant



PROFIT AND LOSS ACCOUNT FOR THE YEAR 31ST MARCH, 2003

[Rupees in Thousands]

PARTICULARS	Schedule	31-03-2003	31-03-2002
INCOME			
Sales	15	1,729,062	1,535,872
Other Income	16	37,837	59,638
Increase / (Decrease) in Stock	17	73,111	(18,468)
TOTAL	[A]	1,840,010	1,577,042
EXPENDITURE			
Consumption of Materials and			
Purchase for resale	18	522,711	433,846
Mfg, Administrative & Selling Expenses	19	448,888	428,717
Personnel Expenses	20	110,968	102,402
Excise Duty and Import Fee		535,587	389,701
Interest & Bank Charges	21	174,224	129,449
Depreciation	22	35,858	33,185
TOTAL	[B]	1,828,236	1,517,300
PROFIT / (LOSS) BEFORE TAXATION	[A-B]	11,774	59,742
LESS: Provision for Taxation - Current Tax		930	20,500
- Deferred Tax		(18,827)	1,582
PROFIT/ (LOSS) AFTER TAXATION		29,671	37,660
ADD : Balance Brought forward	•	15,908	32,121
LESS: Balance absorbed on Amalgamation		57,664	• •
		(12,085)	69,781
LESS: Provision for Taxation for earlier years Prior Year Adjustments Depreciation for Earlier Years Transfer to Departure Redemption Reserve		7,203 (4,020) 154	20,361 3,098 414 30,000
Transfer to Debenture Redemption Reserve		- (15 422)	
Balance carried forward		(15,422)	15,908
TOTAL		(12,085)	69,781
Significant Accounting Policies and Notes on Account	:s 23		

The schedules referred to above form an integral part of the Profit & Loss Account

K. L. RAMACHANDRA

Chairman

K. L. SRIHARI

Vice - Chairman Managing Director As per my report of even date

Place: Bangalore Date: 26-11-2003 M. S. MAYYA
Company Secretary

S. SUKUMAR Chartered Accountant

SCHEDULES TO BALANCE SHEET AND PROFIT & LOSS ACCOUNT

SCHEDOLES TO BALANCE SHEET AND FI		ees in Thousands
PARTICULARS	31-03-2003	31-03-2002
SCHEDULE - 1		
SHARE CAPITAL:		
AUTHORISED		
4,50,00,000 Equity Shares of Rs.10/- each	450,000	200,000
ISSUED	454.404	454.404
1,51,10,448 Equity Shares of Rs. 10/- each	<u> 151,104</u>	151,104
SUBSCRIBED AND PAID UP		
1,45,67,448 Equity Shares of Rs. 10/- each fully paid up	145,675	145 675
(Includes 64,50,000 Equity Shares allotted as fully paid Bonus Shares by capitalisation of Reserves and 11,10,448	145,075	145,675
Equity Shares of Rs.10/- each allotted and issued as		
fully paid up shares pursuant to the scheme of		
amalgamation for consideration other than cash)		
TOTAL	145,675	145,675
SCHEDULE - 2		
RESERVES AND SURPLUS:		
CAPITAL RESERVE		
As at the begining of the financial year	190,839	190,839
Add: Addition on Account of Amalgamation	79	
As at the end of the financial year	190,918	190,839
SHARE PREMIUM ACCOUNT	116,260	116,260
GENERAL RESERVE		
As at the begining of the financial year	224,125	250,087
Add: Transfer from Debenture Redemption Reserve	5,000	1,609
Add: Transfer from Amalgamation Adjustment Reserve	69,231	-
Less: Profit & Loss Account	15,422	07 571
Less: Transfer to Deferred Tax Liability		27,571
As at the end of the financial year	282,934	224,125
AMALGAMATION ADJUSTMENT RESERVE		
As at the begining of the financial year Add: Addition on Account of Amalgamation	69,231	_
Less: Transfer to General Reserve	69,231	· •·
As at the end of the financial year	•	-
REVALUATION RESERVE :		
As at the begining of the financial year	350,848	378,201
Less : Transfer to Profit & Loss Account	27,353	27,353
As at the end of the financial year DEBENTURE REDEMPTION RESERVE	323,495	350,848
As at the begining of the financial year	55,000	26,609
Add: Transfer from Profit & Loss Account	-	30,000
Less: Transfer to General Reserve	5,000	1,609
As at the end of the financial year	50,000	55,000
SURPLUS FROM PROFIT & LOSS ACCOUNT	-	15,908
TOTAL	963,607	952,980



	[Rup	ees in Thousands]
PARTICULARS	31-03-2003	31-03-2002
SCHEDULE - 3		
SECURED LOANS:		
a. 15 % Non Convertible Debentures	•	50,000
b. 17 % Non Convertible Debentures	•	50,000
c. 16.5 % Non Convertible Debentures	50,000	
d. From Banks - Cash Credits	402,810	447,553
- Term Loans	441,435	304,826
e. From Financial Institutions	90,060	74,023
f. From Others	24,606	10,840
TOTAL	1,008,911	937,242

[17% Non convertible debentures has been rephased into 16.5% Privately placed Non Convertible Secured Debentures which are redeemable at par in seven quarterly instalments from 25th May 2003 - Secured by personal Guarantee of the Directors and their relatives, Mortgage of Property owned by Directors and their relatives and Mortgage of immovable property owned by companies in which some of the Directors are members, and further secured by first mortgage of immovable property owned by a Trust in which some of the Directors are Trustees and whole of movable property of the Company including its Plant and Machinery, Spares, Tools and Accessories and other movables, both present and future.

Cash Credits from Banks have been secured by a first charge on the Company's assets both present and future on pari pasu basis excluding Bio-Methanisation Plant & Effluent Treatment Plant and first charge on the receivables and inventories relating to Distillery Division.

Term Loan of Rs 4414.35 Lacs includes Rs. 1614.34 Lacs secured by hypothecation of maturation stock and further secured by a first charge by way of mortgage of immovable property of a company in which some of the Directors are members and,

- Rs. 7.17 Lacs secured by hypothecation of vehicles and personal guarantee of directors and their relatives and.
- Rs. 942.83 Lacs secured by personal guarantee of the directors and their relatives and further secured by first charge by way of mortgage of immovable properties of a firm in which some of the directors are partners and,
- Rs.279.33 Lacs secured by mortgage of immovable property of a company in which some of the Directors are members and personal guarantee of the directors and.
- Rs. 68.26 Lacs secured by equitable mortgage by deposit of Title Deeds of certain immovable properties of the company and,

SCHEDULES TO BALANCE SHEET AND PROFIT & LOSS ACCOUNT

[Rupees in Thousands]

PARTICULARS

31-03-2003

31-03-2002

- Rs.952.06 Lacs secured by the Equitable mortgage of Factory Land and Building and by a First charge on the Plant & Machinery owned by the Paper Division of the Company and,
- Rs. 423.89 Lacs secured by a First charge on the Plant & Machinery, Equipments and Furnace of Glass Division and further secured by an Equitable mortgage of Factory Land and Building of a Company in which some of the Directors are members, also secured by Corporate Guarantee of a Company in which some of the Directors are members and personal guarantee of the Directors of the Company and Rs. 126.47 Lacs secured by Fixed Deposits of the company.

Loans from Financial Institutions of Rs.900.60 Lacs includes Rs.547.68 Lacs is secured by the personal guarantee of the directors and their relatives and mortgage of the property owned by the directors and their relatives and further secured by the first mortgage of immovable property owned by a Trust in which some of the Directors are Trustees and mortgage of immovable properties owned by a company in which some of the Directors are members and whole of movable property of the Company including its Plant and Machinery, Spares, Tools and Accessories and other movables, both present_and future.

- Rs.352.92 Lacs is secured by first charge on the company's movable and immovable properties both present and future and further secured by mortgage of immovable property owned by a private company in which some of the directors are members and further secured by first mortgage of immovable property of land measuring 8.2 acres which is owned by private trust in which some of the directors are trustees and also personal guarantee of the directors of the company.

Loans from others includes Rs.59.37 Lacs which is secured by hypothecation of vehicles and Rs.129.16 Lacs being hire purchase loans taken for acquiring fixed assets of the company and the balance of Rs.57.54 Lacs has been secured by the Second Charge on the Plant & Machinery and Land measuring 77.24 acres of Company's Paper Division.]

SCHEDULE - 4

UNSECURED LOANS

\sim .	~	
Short	Term	nanc

	-,	
TOTAL	155,065	19,461
- From Banks	40,064	
Other Loans		
- From Others	109,503	19,461
- From Directors	5,498	-

[Loan from banks Rs.400.64 Lacs is secured by the personal guarantee of the Directors of the company]



[Rupees in Thousands]

PARTICULARS

31-03-2003

31-03-2002

SCHEDULE - 5

FIXED ASSETS

			GROSS E	BLOCK			DEPREC	IATION			NET	BLOCK
SL NO	PARTICULARS	AS AT 01.04.2002	ACQUIRED ON AMALGAMATION	ADDITIONS	AS AT 31.03.2003	AS AT 01.04.2002	ON AMALGAMATION	FOR THE YEAR	FOR EARLIER YEARS	AS AT 31.03.2003	AS AT 31.03.2003	AS AT 31.03.2002
١	LAND	33,417	•	-	33,417	-		-	-	-	33,417	33,417
2	BUILDINGS	239,434	-	20,038	259,472	44,390	-	8,948	-	53,338	206,134	195,044
3	PLANT & MACHINERY	441,914	39	34,614	476,567	205,980	4	38,765	-	244,749	231,819	235,935
4	FURNITURE & FIXTURES & OTHER OFFICE EQUIPMENTS	105,744	17,412	1,204	124,359	67,662	8,189	9.108	154	85,112	39,246	38,080
5	VEHICLES	75,872	323	15,642	91,838	56,844	120	6,816	-	63,780	28,058	19,029
	TOTAL	896.381	17,774	71,498	985,653	374,876	8,313	63,636	154	446,979	538,674	521,505

SCHEDULE - 6

INVESTMENTS:

Govt. Securities		256	256
TOTAL	{ A }	256	256
QUOTED - EQUITY SHARES (FULLY PAID-UP) TRADE INVESTMENTS - LONG TERM	No of Shares		
Alembic Glass Industries Limited	33	4	4
Arlem Breweries Limited	150	1	1
Artos Breweries Limited	225	2	2
Excell Glass Limited	500	5	5
Haryana Breweries Ltd	-	-	3
Jupiter Breweries Limited	300	3	. 3
Pilsener Brewries Limited	100	2	2
Punjab Breweries Limited	250	· 3	3
Shaw Wallace and Co Ltd (Includes 1100 Bonus Shares)	1700	6	6
Sica Breweries Limited	÷	-	12
Skol Breweries Limited	-	-	2
UB Limited	139021	1,191	2,978
Kingfisher Properties and Holdings Ltd.	208531	1,787	· <u>-</u>
SUB TOTAL		3,004	3,021

SCHEDULES TO BALANCE SHEET AND PROFIT & LOSS ACCOUNT

PARTICULAR	RS	31-03-2003	31-03-2002
NON-TRADE INVESTMENTS - LONG TER	RM:		
Chowgule Steam Shipping Limited	17500	400	400
GL Hotels Limited	900	5	5
GTC Industries Limited	160	4	1
Godfrey Phillips India Limited	1600	14	14
IDL Chemicals Limited	1860	7	7
Karnataka Bank Ltd	5700	276	228
Kasturi Foods & Chemicals Limited	5000	50	50
MOI Engineering Limited	1400	10	10
Metal Box India Limited	365	4	4
Modern Syntex (India) Ltd	400	12	12
Nestle India Ltd	574	1	1
(Includes 76 Bonus Shares)			
Panchakala Malt Limited	100	1	1
Punjab National Bank	14000	434	
State Bank of Travancore	280	168	168
SUB TOTAL		1,383	901
TOTAL	{ B }	4,387	3,922
MARKET VALUE OF QUOTED INVESTME	ENTS	16,139	50,085
UNQUOTED - EQUITY SHARES (FULLY F	PAID-UP)		
TRADE INVESTMENTS - LONG TERM Himalaya Distilleries Ltd	12500	125	125
United Glass Bottles Mfg Co Ltd	. 13650	137	137
Khoday Industries Pvt Ltd	480	480	480
SUB TOTAL		742	742
NON-TRADE INVESTMENTS - LONG TEF	ora .		7-72
Naveen Hotels Limited	45000	450	450
SUB TOTAL		450	450
TOTAL	. {C}	1,192	1,192
UNQUOTED - PREFERENCE SHARES (F NON-TRADE INVESTMENTS - LONG TER			
Kirlosker Consultants Ltd (15% Redeemable Cumulative Preference	5000	500	500
TOTAL	{ D }	500	500
INVESTMENTS IN FIRM Lakshmi Estate		622,021	· · · · · · · · · · · · · · · · · · ·
TOTAL	{ E }	622,021	
TOTAL INVESTMENTS AT COST	{ A+B+C+D+E }	628,356	5,870



PARTICULARS	31-03-2003	31-03-2002
SCHEDULE - 7		
INVENTORIES: (As valued and certified by the Management)	· .	
Stores, Spares and Fuel	4,322	4,530
Raw Materials & Goods Purchased for Resale	134,014	102,706
Semi-Finished Goods	265,274	206,143
Work - in - Progress	3,466	1,366
Finished Goods	66,099	51,405
TOTAL	473,175	366,150
SCHEDULE - 8		
SUNDRY DEBTORS : (Unsecured, Considered Good)		
Outstanding for More than Six Months	149,144	172,351
Other Debts	222,538	210,794
(Unsecured, Considered Doubtful)		
Outstanding for more than six months	928	928
LESS: Provision for Doubtful Debts	928	928
TOTAL	371,682	383,145
SCHEDULE - 9		
CASH AND BANK BALANCES : Cash on hand and in transit	16,155	15,525
Balances with Scheduled Banks		
- In Current Account	7,713	19,963
- In Fixed Deposit Accounts	25,165	23,696
TOTAL	49,033	59,184
SCHEDULE - 10		
OTHER CURRENT ASSETS:	589	423
Interest Accrued on Fixed Deposits and Investments TOTAL	589	423
IVIAL		723

SCHEDULES TO BALANCE SHEET AND PROFIT & LOSS ACCOUNT

	[Rupees in Thousand		
PARTICULARS	31-03-2003	31-03-2002	
SCHEDULE - 11			
LOANS & ADVANCES :			
(Unsecured, considered good)			
Advances recoverable in cash or in kind	638,706	1,022,092	
or for value to be received Balance with Excise Authorities	14 055	12,841	
	14,855		
Advance Payment for Income Tax (Net)	₩	8,343	
TOTAL	653,561	1,043,276	
SCHEDULE - 12			
CURRENT LIABILITIES :	•		
Sundry Creditors			
- For Trade	125,454	72,581	
- For Capital Goods	8,085	4,772	
- For Expenses & Others	214,691	173,467	
Advance from customers	37,888	32,624	
Unclaimed dividends	251	251	
Other liabilities	133,464	76,093	
Interest accrued but not due	1,260	•	
TOTAL	521,093	359,788	
SCHEDULE - 13			
PROVISIONS:			
For Taxation (Net)	490	_	
For Retirement Benefits, etc.,	25,242	22,323	
TOTAL	25,732	22,323	



PARTICULARS	31-03-2003	31-03-2002
SCHEDULE - 14		
MISCELLANEOUS EXPENDITURE: (To the extent not written off or adjusted)	•	
Preliminary Expenses	7	-
Deferred Revenue Expenditure	34,476	
TOTAL	34,483	-
SCHEDULE - 15		
SALES:		
Distillery - IML	1,339,231	1,192,432
Glass	118,884	138,145
Brewery	214,543	169,383
Others	21,216	10,704
Paper	14,131	24,228
Timber	•	42
Tissue Culture	-	938
Systems	21,057	-
TOTAL	1,729,062	1,535,872
SCHEDULE - 16		
OTHER INCOME :		
Interest received (Gross) (TDS Rs. 3.27,999/- Previous Year Rs.4,56,895/-)	4,130	2,415
Dividend - From Trade	-	533
- From Non Trade (TDS Rs. 33,108/- Previous Year Rs.NIL)	236	153
Income from Services	4,330	4,724
Misc.Income .	19,464	23,047
Sundry Credit Balances forfeited	9,335	26,741
Baddebts Written Off recovered	-	2,025
Profit on Sale of Shares	342	-
TOTAL	37,837	59,638

SCHEDULES TO BALANCE SHEET AND PROFIT & LOSS ACCOUNT

		[Rup	ees in Thousands
PART	ICULARS	31-03-2003	31-03-2002
SCHEDULE - 17			
INCREASE / (DECREASE) IN S	втоск :		
CLOSING STOCK		•	•
Finished Goods Semi-finished Goods Work-in-progress		66,099 265,274 3,466	51,405 206,143 1,366
TOTAL	{ A }	334,839	258,914
OPENING STOCK			
Finished Goods Less : Stock used for Own Cons Semi-finished Goods Work-in-progress	umption	52,243 124 206,143 3,466	64,483 210,977 1,922
TOTAL	{B}	261,728	277,382
Increase / (Decrease) in Stock		73,111	(18,468)
SCHEDULE - 18	•		
CONSUMPTION OF RAW MAT	ERIALS &		
OPENING STOCK			
Distillery	•	73,876	58,706
Glass		9,758	8,470
Brewery Timber		11,354 2,690	15,005 2,690
Paper		1,956	607
issue Culture			290
imber Divn.		59	30
Goods Purchased for Resale		3,013	194
TOTAL	{ A }	102,706	85,992
DD: PURCHASES			
Distillery		366,413	280,964
ilass		83,707	72,816
rewery		86,872	64,959
aper		12,456	15,996
issue Culture			1,794
imber Divn.		-	42
ystems loods Purchased for Resale		564 4,007	13,989
TOTAL	{ B }	554,019	450,560
TOTAL	/ D /	334,019	730,300



PAR	TICULARS	31-03-2003	31-03-2002
LESS: CLOSING STOCK			
Distillery		97,445	73,876
Glass		14,649	9,758
Brewery		10,314	11,354
Timber		2,690	2,690
Paper		5,640	1,956
Timber Divn.		59	59
Systems	•	387	•
Goods Purchased for Resale		2,830	3,013
TOTAL	{ C }	134,014	102,706
Consumption and purchase	for resale {A+B-C}	522,711	433,846
SCHEDULE - 19			
MANUFACTURING, ADMINIS	TRATIVE AND		
SELLING EXPENSES:			**
Power, Fuel & Lighting Charge	S	94,621	86,295
Rent		11,485	10,819
Rates & Taxes		57,746	36,535
Call Centre Management Char	ges	7,818	-
Insurance		4,779	4,004
Royalty		40,791	28,591
Repairs & Maintenance :			
- Electrical		798	887
- Plant & Machinery	•	13,870	15,359
- Buildings		1,137	1,275
- Vehicles		11,446	18,718
- Others		2,737	4,617
Freight, Octroi & Storage Exps		30,915	36,762
Demurrage		2,272	-
Excise Establishment Charges		1,592	1,902
Lease Rent		29,416	49,434
Travelling & Conveyance		15,866	17,494
Printing & Stationery		3,461	4,141

SCHEDULES TO BALANCE SHEET AND PROFIT & LOSS ACCOUNT

PARTICULARS	31-03-2003	3!-03-2002
Postage,Telephone & Telegram	10.532	8,522
Books & Periodicals	259	142
Security Service Charges	14,535	8.184
Legal & Professional Charges	12,247	10,857
Remuneration to Directors	1,500	1,977
Directors' Sitting Fees	34	47
Auditor's Remuneration		
- For Statutory Audit	300	50
- For Tax Audit	85	10
Cost Audit Fees	16	16
Donation	76	.553
Commission & Discount on Sales	9,318	5.106
Sales Promotion	54,988	50.572
Advertisement	2,493	4,083
Service Charges	161	1,260
Bad Debts		3,760
Miscellaneous Expenses	11,212	9,740
Share of Loss in Partnership Firm	29	. ~
Exchange Variation	•	277
Loss on Sale of Car	-	31
Irrecoverable advances written off	353	6,697
TOTAL	PARAMETERS	
	448.888	428,717
SCHEDULE - 20		
PERSONNEL EXPENSES :		
Salaries. Wages, Gratuity & Bonus	93,139	83,868
Staff Welfare Expenses	10.263	11,286
Employees Compensation	- -	675
Contribution to P.F. and Other Funds	7,566	6.573
TOTAL	110.968	102,402



PARTICULARS	31-03-2003	31-03-2002
SCHEDULE - 21		
INTEREST & BANK CHARGES :		
NTEREST	•	
On Debentures	19,252	15,349
On Term Loan	54,506	26,192
On Others	94,415	78.858
BANK CHARGES	6,051	9,050
TOTAL	174,224	129.449
SCHEDULE - 22		
DEPRECIATION:		
As per Schedule - 5	63,636	60,538
Less: Transferred from Revaluation Reserve A/c	27,353	27,353
Less: Transferred to Deferred Revenue Expenditure	425	
TOTAL	35,858	33,185

SCHEDULES TO BALANCE SHEET AND PROFIT & LOSS ACCOUNT

SCHEDULE - 23 : SIGNIFICANT ACCOUNTING POLICIES AND NOTES ON ACCOUNTS

PARTICULARS

I. Significant Accounting Policies

(a) Accounting Convention

The Financial Statements have been prepared under the Historical Cost Convention, except for Fixed Assets, which have been revalued as stated in (c) below. The Financial Statements materially comply with the Accounting Standards issued by the Institute of Chartered Accountants of India.

(b) Estimates and Assumptions

Preparation of Financial Statements requires management to make estimates and assumptions that affect the reported amount of assets and liabilities at the date of the Balance Sheet and the reported amounts of income and expenses during the reporting period. Examples include bad debts written off, useful life of assets, etc. Actual results may differ from these estimates.

(c) Fixed Assets

Fixed Assets are stated at cost of acquisition inclusive of inward freight, duties (net off CENVAT credit) and taxes and incidental expenses related to acquisition. In respect of major projects involving construction, related pre-operational expenses form part of the value of assets capitalised. Expenses capitalised also include applicable borrowing costs.

The cost of assets acquired under hire purchase is capitalised to the extent of the principal value.

Certain Assets comprising of Land, Building, Plant & Machinery, Furniture & Fittings and Other Office Equipments have been revalued on 31-03-1999 and the resultant surplus of Rs.4,32,900 Thousands on such revaluation over the written down value of these assets has been added to the cost of the assets and credited to the Revaluation Reserve account.

(d) Capital Work-In-Progress

Advances paid towards the acquisition of fixed assets and the cost of assets under installation / construction / not put to use before the year-end are disclosed under Capital Work-in-progress.

(e) Deferred Revenue Expenditure

Deferred Revenue Expenditure is written off over a period of 5 years from the year of the commencement of commercial production.



SCHEDULE - 23

PARTICULARS

(f) Depreciation

Depreciation has been provided on fixed assets, except Oakwood Barrels, at the rates mentioned in Schedule XIV to the Companies Act, 1956, on written down value method in respect of certain assets and straight line method in respect of others. Depreciation on Oakwood barrels has been provided on written down value method @ 20% based on technical evaluation. Depreciation is provided on pro-rata basis on additions and deletions from the date the assets were put to use or up to the date of sale / transfer, as the case may be. However, assets costing Rs.5,000/- and below are depreciated in full.

The depreciation charged to the Profit and Loss account is net of depreciation on Revalued Amounts being the recoupment from the Revaluation Reserve representing the difference between the depreciation for the year on the revalued amount of assets and depreciation calculated on their original cost.

(g) Foreign Currency Transactions

Foreign Currency Transactions are accounted at the exchange rate on the transaction date. Outstanding year-end balances are translated at the forward contract rates or year-end exchange rate, as applicable. Resultant difference together with gains / losses on settlement of transactions are taken to Profit and Loss Account except that exchange differences on long term liabilities utilised for acquisition of Fixed Assets adjusted to the cost of related Fixed Assets.

(h) Borrowing Cost

Borrowing costs attributable to acquisition and construction of assets are capitalised as part of the cost of such asset up to the date when such asset is ready for its intended use. Borrowing costs that are attributable to 'Maturation stocks' has been considered for valuation of semi-finished goods, as these stocks require a substantial period of time to bring them to saleable condition. Other Borrowing Costs are treated as revenue expenditure.

(i) Investments

Current Investments are stated at lower of cost and fair value and Long-term Investments are stated at cost. Wherever applicable, provision is made where there is a permanent decline in the value of Long-term Investments.

SCHEDULES TO BALANCE SHEET AND PROFIT & LOSS ACCOUNT

SCHEDULE - 23

PARTICULARS

(j) Inventories

- (i) Raw Materials, Stores, Spares and Fuel are valued at cost.
- (ii) Work-in-Progress:
 - (a) Semi-Finished Goods are valued at cost and Work-in-Progress relating to contracts are valued at estimated net realisable value.
 - (b) Software under development is shown as Work-in-Progress and is valued at cost.

(iii) Finished Goods:

- (a) Finished Goods are valued at lower of Cost or Net Realisable Value.
- (b) Stock of Traded Goods are valued at lower of cost or Net Realisable Value.

The cost is calculated on First-in First-Out Method and comprises of expenditure incurred in the normal course of business in bringing such inventories to its present location and includes, wherever applicable, appropriate overheads based on normal level of activity.

(k) Sundry Debtors / Loans and Advances

Sundry Debtors and Loans and Advances are stated after making adequate provision for doubtful balances.

(I) Revenue Recognition

- Sales are recognised on accrual basis. Sales are net of returns and sales tax collected is not included in sales. Sales include excise duty and additional excise duty.
- (ii) Dividend on Investments is accounted in the year in which the right to receive is established.

(iii) Contract Revenue:

- (a) Income in respect of construction contracts is recognised on percentage of completion method.
- (b) Income from Software Development is recognised based on terms of specific contract.
- (iv) Income from services are recognised in accordance with the terms of the contract.
- (v) Income from training is recognised upon the completion of the course.



SCHEDULE - 23

PARTICULARS

(m) Expenditure

Expenses are accounted on accrual basis and provision is made for all known losses and liabilities.

(n) Leases

- Finance lease payments are apportioned between Finance Charges and reduction of lease liability as per the relevant agreements.
- (ii) Operating Lease payments are recognised in the Profit and Loss Account over the lease term.

(o) Income Tax

Provision for taxation includes current tax and deferred tax.

- The current charge for income tax is based on the tax liability computed after considering tax allowances and exemptions.
- (ii) Deferred tax asset or liability is recognised for timing differences between the profit as per financial statements and profit offered for income tax purposes, using current tax rates. Deferred tax assets are recognised only if there is a reasonable certainty that sufficient future taxable income will be available against which they can be realised. The carrying amount of deferred tax assets / liabilities, if any, is reviewed at each Balance Sheet date and reduced to the extent that it is no longer probable that sufficient taxable profit will be available to allow all or part of the deferred tax assets/liabilities to be utilized.

(p) Retirement Benefits

- Provision for Gratuity is made in accordance with the Payment of Gratuity Act, 1972.
- (ii) Employees Leave Encashment Benefit on Retirement is accounted on accrual basis.
- (iii) Retirement benefits in the form of Provident Fund, Superannuation / Pension schemes in pursuance of any law for the time being in force is accounted for on accrual basis and charged to the Profit and Loss Account of the year.

(q) Contingent Liabilities

All the liabilities have been provided for in the accounts except liabilities of a contingent nature, which have been disclosed at their estimated value in the notes to the accounts.

(r) Prior Year Adjustments

Income / Expenditure are disclosed in Prior Year Adjustments only when the value exceeds Rupees One Lakh in each case.

SCHEDULES TO BALANCE SHEET AND PROFIT & LOSS ACCOUNT

SCHEDULE - 23

PARTICULARS

(s) Inter-Division Transfers

Inter-division transfer of goods as independent marketable products produced by separate divisions are included in the respective heads of account to reflect the true working of the respective divisions.

(t) Preliminary Expenses

Preliminary expenses has been amortized as per Section 35D of the Income Tax Act, 1961.

(u) Excise Duty

Excise duties recovered are included in the sale of products. Excise duty paid on despatches and in respect of finished goods lying at factory premises and depots are shown separately as an item of excise duty and import fee in the Profit and Loss account and included in the valuation of Finished Goods.

2. Amalgamation

In accordance with the Scheme of Amalgamation of the erstwhile Khodayss Systems Limited with the Company as approved by the members at a meeting convened by the Honourable High Court of Karnataka held on 13-05-2003, and subsequently sanctioned by the Honourable High Court of Karnataka, vide order dated 22-08-2003, the Assets and liabilities of Khodayss Systems Limited were transferred to and vested in the Company with effect from 01-04-2002. The scheme has, accordingly, been given effect in the current year accounts.

The operations of Khodayss Systems Limited include trading of Computers, embedded software solutions, software development and other proposed allied activities.

The Amalgamation has been accounted for under the "Pooling of Interest" Method as prescribed in the Accounting Standard for Accounting for Amalgamation (AS 14) issued by the Institute of Chartered Accountants of India. Accordingly, the assets, liabilities and losses of Khodayss Systems Limited has been taken over at their book value as specified in the Scheme of Amalgamation. Accordingly, Rs. 69,231 thousands has been credited to General Reserve taken over.

Pursuant to the Scheme of Amalgamation, 2,30,76,923 equity shares of Rs. 10/- each of the company are to be issued to the shareholders of Khodayss Systems Limited in the ratio of 10 Fully paid-up equity shares of the company for every 13 fully paid-up Equity shares of Rs. 10/- each in Khodayss Systems Limited. Notice has been given to the Stock Exchanges where the company's equity shares are listed fixing 29-09-2003 as the record date for this purpose. Pending allotment, an amount of Rs. 230,769,230 has been included in the Share Capital Suspense Account as at 31st March, 2003.



PAI	RTICULARS	2002 - 2003	2001 - 2002
. Earnings Per Share			
Profit after Taxation as	per Profit and Loss Account	29,671	37,660
Number of Shares	(A)	1,45,67,448	1,45,67,448
Number of Shares in Su	spense Account (B)	7,61,571	-
Number of Shares in Su	spense Account * (C)	18,59,613	-
Total Number of Shares	(D) = (A) + (B) + (C)	1,71,88,632	
Earnings per Share – Bas	sic (in Rs.) [PAT/(A)]	2.04	2.59
Earnings per Share – Dil	uted (in Rs.) [PAT/(D)]	1.73	•
Face Value per Share (in (* Weighted Average) Leases	Rs.)	10.00	10.00
The Company has taken below:	certain assets on operating lease. T	ne amount of further minima	l lease payments are
Less than I year		17,640	19,670
Later than I year & not	later than 5 years	Nil	Nil
Later than 5 years	•	Nil	Nii
. Deferred Tax - Net		v ·	
The deferred tax liability	(Net) as at 31st March 2003 comp	rises of the following:	
Deferred Tax Liabilit	ies:		• .
On depreciation Differe	nces	13,177	26,634
On deferred Revenue Ex	penditure	11,940	, ·
On others		17,721	11,624
TOTAL	[A]	42,838	38,258
Deferred Tax Assets:			
On provision for Entry 1	ax	1,063	1,068
On Employees Benefits		14,977	8,037
On unabsorbed tax losse	es and depreciation	16,473	-
TOTAL	[B]	32,513	9,105
Net Deferred Tax Lia	bilities [A] - [B]	10,325	29,153
	-		

SCHEDULES TO BALANCE SHEET AND PROFIT & LOSS ACCOUNT

SCHEDULE - 23

PARTICULARS

6. Segment Reporting

The Company has Considered Business Segment as reporting segment and accordingly identified Liquor, Glass, Tissue Culture and Systems divisions as Business Segments. Segments have been identified taking into account the nature of the products, the differing risks and returns, the organisation structure and internal reporting system.

Segment Revenue, Segment Results, Segment Assets and Segment Liabilities include the respective amounts identified to each of the segments and amounts allocated on a reasonable basis.

Inter Segment Transfer Pricing Policy – Broken Glass Pieces and computer peripherals supplied to Glass, Glass supplied to Liquor are based on market price.

[Rupees in Thousands]

[A] PRIMARY INFORMATION

						- Thousand
		200	2 - 2003		200	- 2002
PARTICULARS			SALES			SALES
	External	Inter- Segment	TOTAL	External	Inter- Segment	TOTAL
SEGMENT REVENUE						
Liquor	1,553,774	-	1,553,774	1,361,815	-	1,361,815
Glass	32,531	86,352	118,884	56,478	81,667	138,145
Tissue Culture	-	-	-	938	. 2	938
Systems	21,056	l	21,057	-		-
Others	31,643	3,705	35,347	34,808	166	34,974
TOTAL	1,639,004	90,058	1,729,062	1,454,039	81,833	1,535,872
SEGMENT RESULTS						
Liquor			84,241			133,333
Glass			(48,824)			(34,837)
Tissue Culture			-			(27,364)
Systems			(14,650)			. -
Others			(11,394)			(9,731)
TOTAL			9,373			61,401
Unallocated Expenses			(1,966)			2,084
Operating profit		·····	7,407			59,317



HEDULE - 23		[Rupees in Thousands
PARTICULARS	2002 - 2003	2001 - 2002
PRIMARY INFORMATION (Continu	ued)	
INTEREST INCOME		
Liquor	4,290	2,783
Glass	21	317
· Tissue Culture	-	· -
Systems	55	-
Others	-	-
TOTAL	4,366	3,100
EXCEPTIONAL ITEMS		
Liquor	-	1,805
Glass	-	520
Tissue Culture	-	-
Systems	-	-
Others	-	350
TOTAL		2,675
INCOME TAX		
Current Tax	(930)	20,500
Deferred Tax	18,828	1,582
TOTAL	17,898	22,082
PROFIT AFTER TAX	29,671	37,660

[B] OTHER INFORMATION

<u>.</u>	Segment Assets	Segment Liabilities	Segment Assets	Segment Liabilities
SEGMENTS				
Liquor	1,254,436	1,452,425	1,145,606	324,730
Glass	109,021	95,029	172,503	37,436
Tissue Culture	9	123	9	179
Systems	281,506	135,459	-	-
Others	74,639	27,766	75,239	19,766
TOTAL	1,719,611	1,710,802	1,393,357	382,111

SCHEDULES TO BALANCE SHEET AND PROFIT & LOSS ACCOUNT

SCHEDULE - 23

[Rupees in Thousands]

PARTICULARS	<u> </u>	2002 - 2003		2001 - 2003
	Capital Expenditure	Depreciation	Capital Expenditure	Depreciatio
SEGMENTS				
Liquor	39,576	22,962	29,329	47,95
Glass	36,850	9,481	9,226	8,75
Tissue Culture	-	-	•	
Systems	159,848	1,945	•	
Others	-	1,471	41	3,83
TOTAL	236,274	35,859	38,596	60,53
Total Assets Exclude				
INVESTMENTS				
Liquor		628,334		5,84
Glass		-		
Tissue Culture		•		
Systems		_		
Others		21		2
TOTAL		628,355		5,87
FIXED DEPOSITS WITH BAN	<			
Liquor		23,793		22,77
Glass		32		75
Tissue Culture				
Systems		1,173		
Others		167		16
TOTAL		25,165	<u> </u>	23,69
ADVANCE INCOME TAX				
Liquor		-		8,32
Glass		-		
Tissue Culture		-		
Systems		-		
Others		•		20
TOTAL				8,34



CHEDULE - 23		[Rupees in Thousands]
PARTICULARS	2002 - 2003	2001 - 2002
OTHER LOANS & ADVANCES		
Liquor	607,844	1,035,356
Glass	-	-
Tissue Culture	-	
Systems	80,200	-
Others	•	-
TOTAL	688,044	1,035,356
Total Liability Excludes		
DEFERRED TAX LIABILITIES		
Liquor	10,325	29,153
Glass	-	-
Tissue Culture	•	-
Systems	-	· · · · · · · · · · · · · · · · · · ·
Others		· - · · · · · · · · · · · · · · · · · ·
TOTAL	10,325	29,153

7. Related Party Disclosure as per Accounting Standard - 18

(i) The list of related parties as identified by the management are as under:

(a) Associates

Acqua Borewells Private Limited

Blendwell Bottlers Private Limited

Elkay Distilleries Private Limited

Elkay Pharmaceuticals Private Limited

Elkay Steels Co Limited

Elkay Tradings Corporation Private Limited

Five Brothers Marketing Private Limited

Forest Resort (Bandipur) Limited

Gayathri Bottling Co Private Limited

Gayathri Foundation

Gayathri Holdings Private Limited

Habib Distilleries Private Limited

Honeywell Business Private Limited

Hercules Construction Private Limited

Ingo Property Developers Private Limited

Jaypee Shoes Private Limited

SCHEDULES TO BALANCE SHEET AND PROFIT & LOSS ACCOUNT

SCHEDULE - 23

PARTICULARS

Kanakapura Tradings Private Limited

Khoday Business Private Limited

Khoday Control Systems Private Limited

Khoday Hotels Private Limited

Khoday International Ltd

Khoday Industries (Hyderabad) Private Limited

Khoday Industries (Kottayam) Private Limited

Khoday Industries (Kuppam) Private Limited

Khoday Industries Private Limited

Khoday Times Private Limited

Khoday Tunas Electricals Private Limited

Khodays and Inver House (India) Private Limited

Khodays Breweries Limited

Khodayss Technologies Limited

L.K. Polyfibre Limited

L.K. Power Corporation Limited

L.K. Trust

McDonald Distilleries Private Limited

McDonald Tradings Private Limited

Narasimha Sugars Limited

Narmada Distilleries Private Limited

National Distilleries Limited

North India Distilleries Private Limited

Panchaganga Tradings Private Limited

Panchakalyani Tradings Private Limited

Patna Distilleries Private Limited

Peninsula Skyways Private Limited

PeterScot Tradings Private Limited

Ram Mohan and Company Private Limited

River Resorts Ltd

Solar Cells Private Limited

Spring Borewell Company Private Limited

Sri Gurunath Tradings Private Limited

Surya Sugars Limited

Surya Watch Industries Limited



SCHEDULE - 23

PARTICULARS

The Distillers Company Private Limited

Tiger Breweries Limited

Trishul Wineries and Distilleries Private Limited

United Glass Bottles Manufacturing Company Limited

Universal Business Concepts Private Limited

Vaijayanti Tradings Private Limited

Vaishnavi Communications Private Limited

Viva Breweries Private Limited

Vviva Distilleries Private Limited

Walvekar Sales & Mercantile Private Limited

Wescopower Generation Limited

Winrocs Limited

(b) Key Management Personnel of the Company

Sri K.L. Ramachandra

Non-Executive Chairman

Sri K.L. Srihari

Managing Director

Sri K.L.A. Padmanabhasa

Joint Managing Director

Sri K.L. Swamy

Executive Director

(c) Relatives of Key Management Personnel

Sri K.R Nithyananda

Sri K.H. Gurunath

Sri K.H. Srinivas

Sri K.S Giridhar

Sri K.R Dayananda

Sri K.H Radeshayam

Sri K.L. Narayansa

Smt Rajalakshmi Srihari

Smt Gulab P Khoday

Smt Lalitha Swamy Khoday

Smt Padma N Khoday

(d) Significant Influence

Bangalore Leather Garments

Bangalore Personal Care

Elkay Farm

General Mining & Minerals

SCHEDULES TO BALANCE SHEET AND PROFIT & LOSS ACCOUNT

SCHEDULE - 23

PARTICULARS

Hoodi Brick Works

K. Lakshmansa & Co.,

Khoday Ayurvedic Specialities

Khoday Brothers

Khoday Enterprises

Khoday Eswarsa & Sons

Khoday Fashions

Khoday Herbal Care

Khoday Laboratories

Khoday Oil

Khoday Overseas Corporation

Khoday Pustak Bhandar

Khoday Sanchar Nigam

Lakshmi Estate

Murugan Enterprises

Nithyananda Enterprises

Ransh Coffee Estate

Sree Gurunath Panels

Tiruvonam Wines

Universal Trading Company

VEL Beedies

Vindhya Distilleries

Yajaman Enterprises

(ii) The following transactions were carried out with the related parties:

(a) Associates

		[Ri	upees in Thousands]
SI. No.	Particulars	2002-2003	2001-2002
f.	Purchase of Goods/Services	39,685	45,093
2.	Sale of Goods/Services	33,545	39,324
3.	Purchase of Fixed Assets	356	-
4.	Leasing Arrangements	25,430	24,434
5.	Advance given towards Equity Shares	-	1,15,640
6.	Balance outstanding as at 31-Mar-2003(Dr)	1,56,422	3,83,506
7.	Guarantee & Collateral obtained from*	4,67,021	3,85,330



CHED	ULE - 2	3		[Rupees in Thousands
SI.No.		PARTICULARS 20	02-2003	2001 - 2002
(b)	Key Ma	anagement Personnel		
	1.	Sale of Goods/Services	55	158
	2.	Remuneration	1,500	1,528
	3.	Balance outstanding as at 31-Mar-2003(Cr)	5,443	
	4.	Guarantee & Collateral obtained from*	47,607	
(c)	Relativ	es of Key Management Personnel		
	I.	Remuneration		477
	2.	Balance outstanding as at 31-Mar-2003(Cr)	33,567	4,864
(d)	Signific	ant Influence		
	١.	Purchase of Goods/Services	696	483
	2.	Sale of Goods/Services	31,227	39,941
	3.	Leasing Arrangements	5,000	25,000
	4.	Guarantee & Collateral obtained from *	94,283	1,03,337
	5.	Investment in Partnership Firms	6,22,050	
	6.	Balance outstanding as at 31-Mar-2003(Dr)	2,46,919	5,50,019
*	Includes	personal guarantee given by Key Management Personne	l and their relatives.	
Con	itingent	Liabilities		
	1.	Claims against the company not acknowledged as de	bts 29,573	26,836
	2.	(i) Disputed Sales Tax not provided	18,266	59,456
		(ii) Disputed Income Tax not provided	19,891	994
	3.	Guarantees/Counter-guarantees given to Banks/ Financial Institutions / Government Departments	21,306	20,161
Сар	ital Cor	nmitments		
Estin	nated Val	ue of contracts remaining to be executed on unt to the extent not provided in the accounts.	29,400	

00	[Rupees in		
SI.No	D. PARTICULARS	2002-2003	2001-2002
recei certa How advar	irmation of balance for certain sundry debtors, sundry creditors, advance wed and loans and advances are awaited. Balances in the account of in debtors, creditors and loans and advances require to be reconciled. ever, in the opinion of the Management, all current assets, loans and onces including advances on capital account, would realize, in the normal see of business, the value stated in the balance sheet.		
II. Adv	rances Include:		
1.	Due from companies under the same management:		
	Acqua Borewells Private Limited	173	170
	Elkay Distilleries Private Limited	4	-
	Gayathri Holdings Private Limited	2,208	684
	Khoday Business Private Limited	2	-
	McDonald Distilleries Private Limited	2	-
	Patna Distilleries Private Limited	2	-
	Peninsula Skyways Private Limited	3	-
	Spring Borewell Company Private Limited	38	_
	The Distilleries Company Private Limited	17,781	14,753
	Vviva Distilleries Private Limited	1	· · · · · · · · · · · · · · ·
	(Maximum Amount Outstanding at any time during the year Rs. 20214)		
2.	Due from private companies in which any Director is a director or a member	3,129	19,450
3.	Due from Firms in which any Director is a partner	27,067	3,87,069
12. Sun	dry Debtors include:		•
1.	Due from companies under the same management:		
	Elkay Tradings Corporation Private Limited	7	7
	Gayathri Holdings Private Limited	2	. 2
	Khoday Hotels Private Limited	287	287
	Khoday Industries (Kuppam) Private Limited	11	, H
	Khoday Industries Private Limited	1,511	1,714
	North India Distilleries Private Limited	547	1,293
	Tiger Breweries Limited	25	25
	West India Distilleries Private Limited	2,057	2,057
	(Maximum Amount Outstanding at any time during the year Rs. 4447)		
2.	Due from private companies in which any Director		
	is a director or a member	28,764	31,241
3.	Due from Firms in which any Director is a partner	9,930	57,720



SCI	HEDULE - 23		····	·	[Rupees	in Thousands
	P.A R T I C	ULARS		2002-2003		2001-2002
13.	Sales Turnover:		_		_	
		Unit	Qty	Value	Qty	Value
	Distillery – IML	B.L	6964878.195	1,149,550	7384026.675	1,192,43
	Brewery – BEER	B.L	7270657.320	214,543	5448526.200	169,383
	Glass	M.T	9336.435	118,884	10758.577	138,14
	Paper	M.T	564.151	14,131	760.587	24,22
	Tissue Culture	Nos.	_	·	108500.000	93
	RCA - IML	B.L	1126693.800	189,681	almongon	***************************************
	Systems	Nos.	89.000	867		
	Others			41,406		10,746
	Total Sales			1,729,062		1,535,872
	Less: Excise Duty			515,419		375,635
	Net Sales			1,213,643		1,160,23
4.	Particulars of Materials Co	nsumed:				
	(a) Distillery					
	Barley Malt	Kgs	3559250	51,527	2792675	41,19
	Rectified Spirit	Lts	2645910	29,298	2168830	18,91
	Molasses	M.T	10450	30,997	9518.820	21,29
	Empty Glass Bottles	Nos.	13949303	73,154	14996883	75,50
	Cartons	Nos.	6881023	23,604	10510541	29,23!
	Others			96,713		79,65
				305,293		265,79
	(b) Glass					
	Soda Ash	M.T	1474.570	15,890		10,619
	Cullets	M.T	2283.476	5,284		13,823
	Silica/Quartz Sand	M.T	4721.290	4,989		3,360
	Others			52,653		43,72
				78,816		71,528
	(c) Brewery					
	Malt	Kgs	1056490	15,701	922955	14,065
	Hops/Hops Pellets	Kgs	3217.600	1,035	2970.238	762
	Sugar	Kgs	245860	3,480	213850	3,236
	Empty Glass Bottles	Nos	12818417	43,666	8670837	30,80
	Cartons	Nos	1145436	7,209	785845	5,72
	Others			16,821		14,01
				87,912		68,609

SCHEDULES TO BALANCE SHEET AND PROFIT & LOSS ACCOUNT

[Rupees in Thousands]

SCHEDULE - 23	

PARTIC	ULARS		2002-2003		2001-2002
the state of the s	Unit	Qty	Value	Qty	Value
(d) Timber	F.T		_		13
(e) Paper					
Waste Paper	M.T	769.29	7,784	898.123	9,538
Others			989		5,109
			8,773		14,647
(f) Tissue Culture					2,084
(g) R C A					
Rectified Spirit	Lts	574150	16,700	·	
Empty Glass Bottles	Nos	4590211	12,151	_	
Cartons	Nos	131097	2,446	_	
Others			6,253		_
			37,550		
(h) Systems					
PCB	Nos	152	47		
ICS	Nos	2109	61		
Others			69		
			177		
15. Purchase of goods for Resa					
Distillery – IML	B.L	4532.100	1,006	675.000	172
R C A – IML	B.L	9382.320	1,682		
Systems			500		
Others			1,002		10,999
			4,190		[1,17]
Total Consumption & Po	ırchase for i	Resale [14 + 15]	522,711		433,846
16. Inventory - Finished Goods	:				
Opening Stock					
Distillery – IML	B.L	343504.680	28,358	474553.150	30,703
Brewery - BEER	B.L	58344.000	964	71806.800	1,240
Glass	M.T	1658.010	20,902	2446.907	30,772
Paper	M.T	57.012	1,181	72.975	1,766
RCA – IML	B.L		_		_
Systems		_	838		
		•	52,243		64,483



SCHEDULE - 23

[Rupees in Thousands]

РА	RTICULARS		2002-2003		2001-2002	
	Unit	Qty	Value	Qty	Value	
Closing Stock						
Distillery - IML	B.L	458549.520	45,120	343504.680	28,356	
Brewery - BEER	B.L	44454.120	845	58344.000	964	
Glass	M.T	1255.795	15,902	1658.010	20,902	
Paper	M.T	82.042	1,938	57.012	1,181	
RCA – IML	B.L	23347.800	1,596	_		
Systems			698			
			66,099		51,405	
17. Licenced & Installed						
Licenced Capacity	y					
Distillery			N.A.	N.A	۸.	
Brewery			N.A.		N.A.	
Glass			18000 M.T		18000 M.T	
Paper			10000 M.T		10000 M.T	
RCA			N.A.		N.A.	
N C A						
Systems Installed Capacity		•	N.A.		N.A.	
Systems	are as certified by t		63000 K.Lts N.A. 18000 M.T 1000 M.T N.A. N.A.		63000 K.Lts N.A. 18000 M.T 1000 M.T N.A. N.A.	
Systems Installed Capacity [Installed capacities and not verified by the Distillery Brewery Glass Paper R C A	are as certified by t		63000 K.Lts N.A. 18000 M.T 1000 M.T N.A.		63000 K.Lts N.A. 18000 M.T 1000 M.T N.A.	
Systems Installed Capacity [Installed capacities and not verified by to Distillery Brewery Glass Paper R C A Systems	are as certified by t		63000 K.Lts N.A. 18000 M.T 1000 M.T N.A.		63000 K.Lts N.A. 18000 M.T 1000 M.T N.A.	
Systems Installed Capacity [Installed capacities and not verified by to Distillery Brewery Glass Paper R C A Systems 18. Production:	are as certified by t he Auditor, being a		63000 K.Lts N.A. 18000 M.T 1000 M.T N.A. N.A.	7252976.205	63000 K.Lts N.A. 18000 M.T 1000 M.T N.A. N.A.	
Installed Capacity [Installed capacities and not verified by to Distillery Brewery Glass Paper R C A Systems 18. Production: PARTICULARS	are as certified by the Auditor, being a	technical matter]	63000 K.Lts N.A. 18000 M.T 1000 M.T N.A. N.A.	7252976.205 7667.135	63000 K.Lts N.A. 18000 M.T 1000 M.T N.A. N.A.	
Installed Capacity [Installed capacities and not verified by to Distillery Brewery Glass Paper R C A Systems 18. Production: PARTICULARS Distillery	are as certified by the Auditor, being a unit of the Auditor of th	7099237.920	63000 K.Lts N.A. 18000 M.T 1000 M.T N.A. N.A.		63000 K.Lts N.A. 18000 M.T 1000 M.T N.A. N.A.	
Installed Capacity [Installed capacities and not verified by to Distillery Brewery Glass Paper R C A Systems 18. Production: PARTICULARS Distillery Less: Breakages	are as certified by the Auditor, being a UNIT B.L B.L	7099237.920	63000 K.Lts N.A. 18000 M.T 1000 M.T N.A. N.A.		63000 K.Lts N.A. 18000 M.T 1000 M.T N.A. N.A. QUANTITY	
Installed Capacity [Installed capacities and not verified by to Distillery Brewery Glass Paper R C A Systems 18. Production: PARTICULARS Distillery Less: Breakages Brewery Glass	are as certified by the Auditor, being a unit being a uni	7099237.920	63000 K.Lts N.A. 18000 M.T 1000 M.T N.A. N.A. QUANTITY 7079923.035 7256767.440		63000 K.Lts N.A. 18000 M.T 1000 M.T N.A. N.A. QUANTITY 7245311.070 5435063.400	
Installed Capacity [Installed capacities and not verified by to Distillery Brewery Glass Paper R C A Systems 18. Production: PARTICULARS Distillery Less: Breakages Brewery Glass Paper	unit B.L B.L M.T M.T	7099237.920	63000 K.Lts N.A. 18000 M.T 1000 M.T N.A. N.A. QUANTITY 7079923.035 7256767.440 6934.220		63000 K.Lts N.A. 18000 M.T 1000 M.T N.A. N.A. QUANTITY 7245311.070 5435063.400 9969.680 744.624	
Installed Capacity [Installed capacities and not verified by to Distillery Brewery Glass Paper R C A Systems 18. Production: PARTICULARS Distillery Less: Breakages Brewery Glass	are as certified by the Auditor, being a unit being a uni	7099237.920	63000 K.Lts N.A. 18000 M.T 1000 M.T N.A. N.A. QUANTITY 7079923.035 7256767.440 6934.220		63000 K.Lts N.A. 18000 M.T 1000 M.T N.A. N.A. QUANTITY 7245311.070 5435063.400 9969.680	

SCHEDULES TO BALANCE SHEET AND PROFIT & LOSS ACCOUNT

SCHEDULE - 23			[Rupees in	Thousands]
PARTICULARS		2002-2003		2001-2002
19. CIF Value of Imports:		Value		Value
Raw Materials		8,409		15,339
Capital Goods		30,574		-
20. Consumption of Imported and Indigen	ous Materials &	Components:		
Imported	2.72%	14,198	2.99%	12,962
Indigenous	97.28%	508,512	97.01%	420,884
21. Expenditure in Foreign Currency				
For Travel		864		286
Technical Fees		<u>.</u>		165
Others		3409		277
22. Earnings in Foreign Currency				
FOB Value of Exports		19769		938
23. Payments made or provided for Direct	ors			
Directors' sitting fees	•	34		47
Managerial Remuneration		1,500	•	1,977

In view of the Managerial Personnel waiving the commission payable and also due to inadequacy of profits, the remuneration paid to the managerial personnel is within the limits specified in Schedule XIII and as approved by the shareholders. Hence, the net profit computation under Section 349 has not been disclosed.

24. Investment in Lakshmi Estate

Name of the Partners	Total Capital	Share of Partners
Khoday India Limited	6,22,021	75.00%
K.L. Ramachandra – HUF	5,1835	6.25%
K.L. Srihari HUF	5,1835	6.25%
K.L.A.Padmanabhasa – HUF	5,1835	6.25%
K.L. Swamy – HUF	5,1835	6.25%
TOTAL	82,93,61	100.00%
		



SCHEDULE - 23

PARTICULARS

- 25. Residual value of assets acquired under lease has been capitalized after obtaining "No Dues" certificate from the lessors.
- 26. Loans and Advances include Rs. 3,33,800 thousands towards Lease Deposit.
- 27. Fixed Deposit Receipts for Rs. 11,462 thousands have been lodged with the Banks towards margin money for guarantee.
- 28. As information relating to small-scale units having business relations with the company is not readily available, such information is not furnished.
- 29. In respect of the bottling arrangement entered into by the company, there are claims and counter claims amounting to Rs.7,828 thousands. No entry has been passed in the books pending settlement of such claims. The same will be made as and when the claims are settled.
- 30. Semi-finished stock includes Malt Spirit, Neutral Spirit kept for maturation over a varying period of time ranging from 2 to 6 years. The relevant carrying cost of inventory represented by interest of Rs. 35,232 thousands on borrowed capital towards such stock has been included as cost for the purpose of valuation.
- 31. Rates & Taxes include Entry Tax on rectified spirit pertaining to previous years to the extent of Rs. 6,043 thousands which has crystallized during the year.
- 32. Purchase of Raw Materials (Distillery) includes Stock received on loan basis from Khoday Eshwarsa & Sons to the extent of Rs 24,772 Thousands which is returnable.
- 33. Expenditure incurred during construction period:
 - (a) Capital Work- in -Progress (Call Centre) Represents amount incurred for setting up the Call Centre which is Under Construction as on the Balance Sheet date.
 - (b) The expenditure directly incurred in connection with construction activity are treated as capital expenditure. Amount incurred towards training and other expenditure for conducting trials etc. are treated as preoperative expenses and accounted as deferred revenue expenditure. As the commercial production has not commenced the entire expenditure incurred amounting to Rs.34.476 thousands will be written off from the year of commencement of Commercial Production as per the Accounting Policies of the Company.
- 34. In view of the Amalgamation of Khodayss Systems Limited with effect from 01-APR-2002, the figures for the current year are not comparable with those of the previous year. Previous year's figures have been reclassified and regrouped, wherever necessary, to conform to the current year's presentation.

K. L. RAMACHANDRA

Chairman

K. L. SRIHARI

As per my report of even date

Vice - Chairman Managing Director

Place: Bangalore Date : 26-11-2003 M. S. MAYYA Company Secretary S. SUKUMAR Chartered Accountant

CASH FLOW STATEMENT FOR THE YEAR ENDED 31ST MARCH 2003

[Rupees in Thousands]

	PARTICULARS	2002-2003	2001-2002
Α.	Cash flow from Operating Activities		
	Net Profit/(Loss) before Tax	11,774	59,742
	Adjustments for:		
	Depreciation	35,858	33,185
	Loss/(Profit) on sale of Investments	(342)	-
	Loss/(Profit) on sale of Fixed Assets	•	31
	Interest Income	(4,130)	(2,415)
	Dividend Income	(236)	(686)
	Interest & Bank Charges	174,223	129,449
	Operating Profit before Working Capital Changes Adjustments for:	217,147	219,306
	(Increase)/Decrease in Sundry Debtors	16,454	(78,795)
	(Increase)/Decrease in Inventories	(103,901)	1,552
	(Increase)/Decrease in Loans & Advances (Increase)/Decrease in Other Current Assets	431,234 (128)	(54,947) 72
	Increase/(Decrease) in Other Current Liabilities	123,928	(205,091)
	Cash generated from Operations	684,734	(117,903)
	(Direct Taxes paid)/Refund Received - Net	765	(53,264)
	Prior Year Adjustments	4,020	(3,098)
	Net Cash from/(used in) Operating Activities	689,519	(174,265)
В.	Cash flow from Investing Activities		
	Additions to Fixed Assets	(196,873)	(38,459)
	Additions to Investments	(622,504)	-
	Proceeds from Sale of Investments	359	· · · · · · · · · · · · · · · · · · ·
	Proceeds from Sale of Fixed Assets	•	50
	Interest Income	4,130	2,415
	Dividend Income	236	686
	Deferred Revenue Expenditure	(31,970)	•
	Net Cash from / (used in) Investing Activities	(846,622)	(35,308)
	Deferred Revenue Expenditure	(31,970)	



CASH FLOW STATEMENT FOR THE YEAR ENDED 31ST MARCH 2003

[Rupees in Thousands]

	PARTICULARS	2002-2003	2001-2002
C.	Cash flow from Financiing Activities		
	Proceeds from Issue of Debentures	-	50,000
	Proceeds from Long Term Borrowings	380,010	332,790
	Repayment of Long Term Borrowings	(179,693)	(68,547)
	Dividend Payment relating to earlier years	-	(6)
	Interest & Bank Charges	(174,223)	(129,449)
	Inflow due to Amalgamation	113,799	-
	Net Cash Flow from/(used in) Financing Activities	139,893	184,788
	Net Cash Flows during the year [A+B+C]	(17,210)	(24,785)
	Cash & Cash Equivalents (Opening Balance)	59,184	83,969
	Add: Cash & Cash equivalents takenover on Amalgamation	7,059	-
	Cash & Cash Equivalents (Closing Balance)	49,033	59,184

Note: I. All figures in brackets represent cash outflow.

- 2. Cash and cash equivalents includes Rs. 7,059 thousands of the erstwhile Khodayss Systems Limited taken over on amalgamation.
- 3. Previous year's figures have been regrouped, wherever necessary, to conform with the current year's presentation.

AUDITOR'S CERTIFICATE

I have examined the attached Cash Flow Statement of M/s. Khoday India Limited derived from the Audited Financial Statements for the year ended 31st March, 2003 and found the same to be drawn in accordance with the requirements of Clause 32 of the listing agreement with the Stock Exchanges and is based on and in agreement with the corresponding Profit and Loss Account and Balance Sheet of the company covered by my report of 26-11-2003 to the members of the company.

S. SUKUMAR Place: Bangalore Date: 26-11-2003 Chartered Accountant

BALANCE SHEET ABSTRACT AND COMPANY'S GENERAL BUSINESS PROFILE

Registration Details								
Registration No. : 0 0	0 1 5 9 0 State Code : 0 8							
Balance Sheet Date		*						
Date	Month Year							
3 1	0 3 2 0 0 3							
CAPITAL RAISED DURI	NG THE YEAR (Amount in Rs.thousands)							
Public Issue		Rights	lssue	e				
NIL			Ν	ı	L			
Bonus Issue		Private	Plac	.eme	ent			
NIL			N	1	L			
POSITION OF MOBILISATION Total Liabilities	ATION AND DEPLOYMENT OF FUNDS (An				ands))		
		Total /	4226	CS	т	·		1
2 5 1 4 3 5 2		2 5	1	4	3	5	2	ļ
A. Sources of Funds								
Paid-up Capital	Share Capital Suspense	Reserve	es &	Sur	plus			
1 4 5 6 7 5	2 3 0 7 6 9	9	6	3	6	0	7	
Secured Loans	Unsecured Loans	Deferre	ed T	ax				
1 0 0 8 9 1 1	1 5 5 0 6 5		ı	0	3	2	5	
B. Application of Funds								
Net fixed Assets	•	Capital	Wo	rk Ir	n Pro	gre	ss	
5 3 8 6 7 4		3	l	I	6	2	4	
Investments		Net Cu	rren	t As	sets			
6 2 8 3 5 6		1 0	0	Į.	2	ı	5	
Miscellaneous Expenditure		Accumi	ulate	d Lo	osses			
3 4 4 8 3			N	1	L			

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PERFORMANCE OF THE COMPANY (Amount in Rs. Thousands) Turnover Total Expenditure 8 4 0 0 ŀ 0 8 2 8 2 3 6 Profit Before Tax Profit After Tax 2 9 Earning Per Share (Rs. Ps.) Earning Per Share (Rs. Ps.) Dividend Rate % (Basic) (Diluted) **GENERIC NAMES OF THREE PRINCIPAL PRODUCTS / SERVICES** Product Discription Item code No. (ITC Code) IML 8 2 0 0 2 2 2 0 3 0 0 0 0 BEER PAPER 0 2 (Uncoated Paper & Paper Boards) **K.L.RAMACHANDRA** K.L. SRIHARI Vice-Chairman & Chairman Managing Director

Place: Bangalore Date: 26.11.2003 M.S. MAYYA
Company Secretary



Regd. Off.: 54, Kannayakana Agrahara, Anjanapura Post,

Bangalore - 560 062.

Name & address of the Share holder / proxy

Attendance slip

Thirty Seventh Annual General Meeting

26th Dec. 2003 at 12.00 Noon

"Brewery House", 7th Mile Kanakapura Road Bangalore - 560 062

Folio No.	
Client ID No.	
DP ID No.	
No. of shares	

Signature of Member / proxy





KHODAY INDIA LIMITED

Regd. Off.: 54, Kannayakana Agrahara, Anjanapura Post, Bangalore - 560 062.

Drovy Form	Folio No.				
Proxy Form	Client ID No.				
Proxy No.	DP ID No.				
Date of Receipt	No. of Shares				
I/We of					

Date:

Affix Re. 1-00 Revenue Stamp

Signature of member

The Proxy form duly completed must reach the Registered Office atleast 48 hours before the commencement of the meeting.

U. P. C.



If Undelivered Please Return to: KHODAY INDIA LIMITED "Brewery House" 7th Mile, Kanakapura Road, Bangalore - 560 062.