

March 25, 2022

National Stock Exchange of India Limited

Exchange Plaza, C-1 Block G Bandra Kurla Complex, Bandra (E) Mumbai – 400051, India

Symbol: BHARTIARTL/ AIRTELPP

BSE Limited

Phiroze Jeejeebhoy Towers Dalal Street, Mumbai – 400001, India **Scrip Code:** 532454/ 890157

Sub: Investor & Analyst Participation

Dear Sir/ Ma'am,

Further to our intimation dated March 23, 2022 and pursuant to Regulation 30 of the SEBI (Listing Obligations and Disclosure Requirements), Regulations, 2015, we are enclosing herewith the presentation made by the Company at 'Investor & Analyst Day 2022' on Friday, March 25, 2022.

rtel

Kindly take the same on record.

Thanking you, Sincerely Yours,

For Bharti Airtel Limited

Rohit Krishan Puri

Dy. Company Secretary & Compliance Officer

airtel



Date: 25th March 2022

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The opportunity



Our strategy



<u>International</u> <u>India</u>

14 countries in Africa, 2 in South Asia

180 Mn+ Customers

1.8 Mn+ Retail Touch points in Africa

\$65 Bn+ Airtel Money# Transaction Value



~323 Mn Mobile Customers, 22 Mn+ Homes

184 Mn MAUs on Digital Assets

3500+ Enterprises

1M+ offices



International India



Revenue (Cr)

119K

14 countries in Africa, **2** in South Asia



EBITDA Margin

49.9%

~323 Mn Mobile Customers, 22 Mn+ Homes

184 Mn MAUs on Digital Assets

1.8 Mn+ Retail Touch points in Africa

\$65 Bn+ Airtel Money# Transaction Value

180 Mn+ Customers



Net Debt/EBITDA

2.67

3500+ Enterprises

1M+ offices



Operating Cash (Cr) 35K

Massive amount of heavy lifting in terms of capital investments done





260.4K Towers



11 Data Centers and 120 Edge DCs



1.2 Lakh Crore of Spectrum Investment*



7 Sub Marine Cables



400K+ RKms of Domestic Fiber



Assets that can be monetized to lighten the balance sheet



Indus Towers: Largest TowerCo in India



1.8L+ Towers | **\$8.9B** Mcap | **41.7%** Stake

Fiber Assets: 400K+ RKms of Fiber



Nxtra: Largest Data Center network in India



Already valued at \$1.2B | 75% Stake

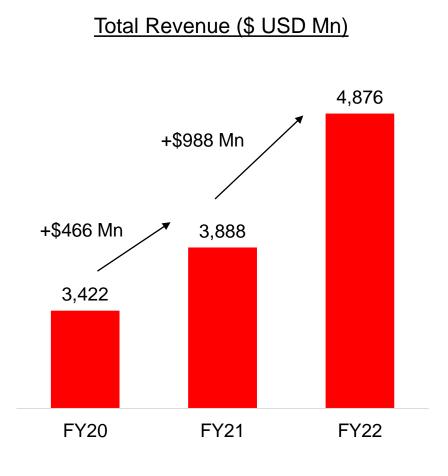
ROBI Axiata: 2nd largest operator in Bangladesh

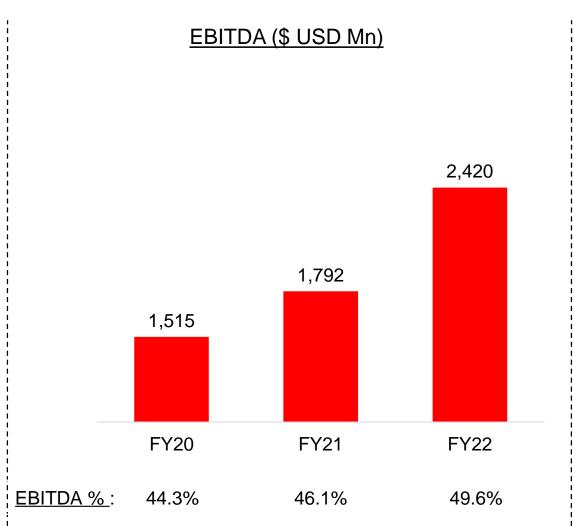


Stake valued at **\$0.6B**#

Airtel Africa performance in the last few years



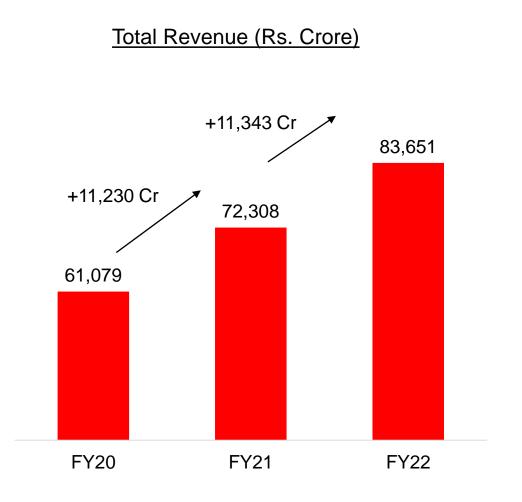


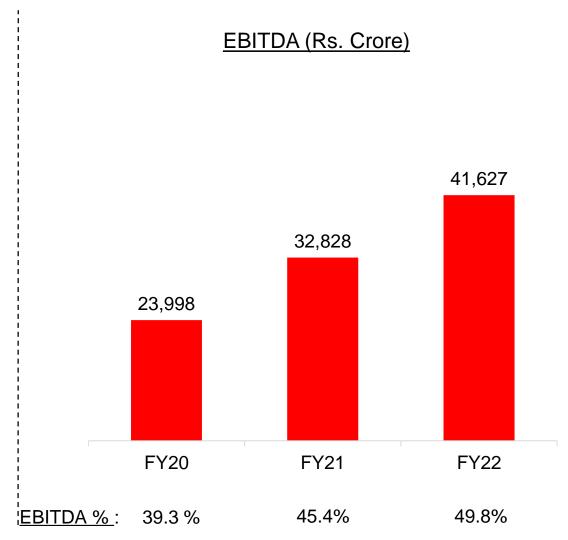


#1 / #2
in 12 markets*

Airtel India performance in the recent past

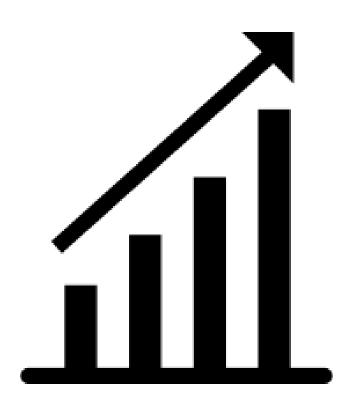






Airtel India performance in the recent past





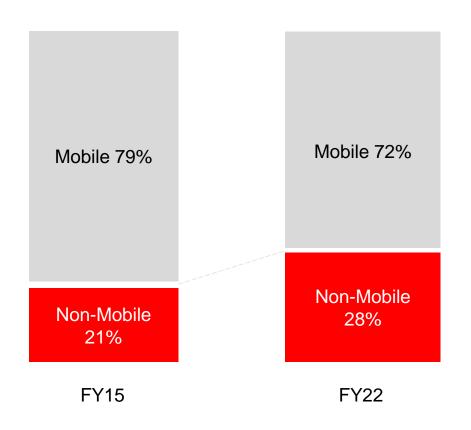
35.4% lifetime high Revenue Market Share

Postpaid #1

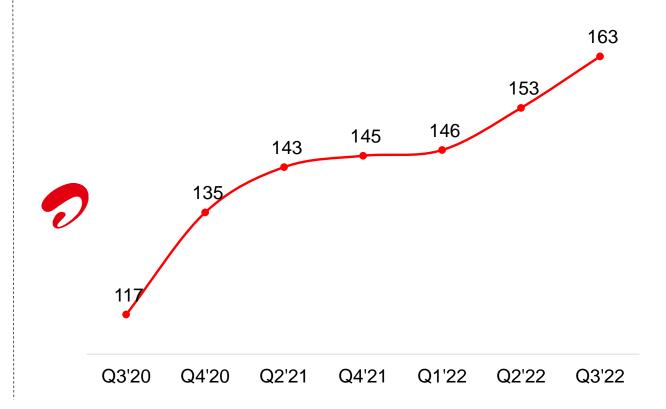
Relentless focus on best quality customers



Increasingly diversified portfolio



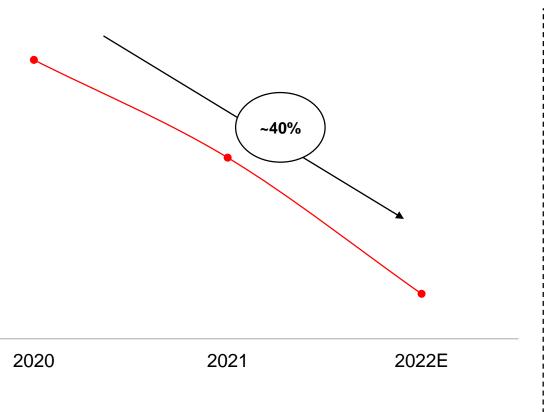
Highest industry ARPU (Rs) - ~40% gain in 2 years



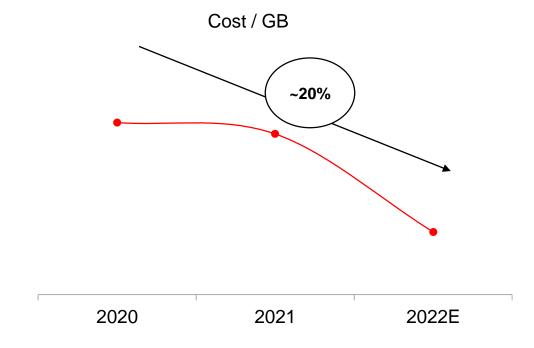
Driven by obsession with experience







Delivered at the least cost



Built strong digital assets : Airtel Payments Bank



Fast Growing and with scale

Unique Capabilities

Powerful Impact



122 Mn+ Customers*



Real-time scalable payments infrastructure



Telco Churn reduced by 65%



Rs 370+ Bn GMV# per Quarter



Billion dollars of cash handling/month



Broke even in July'21



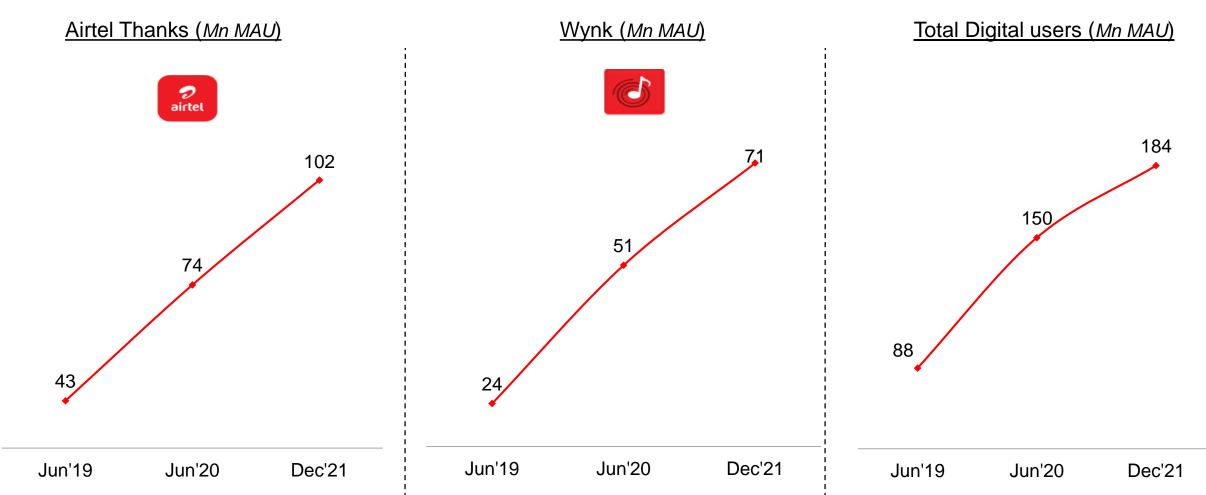
1 Bn+ Transactions / Quarter



Largest Banking Network (8 Mn+ Merchants)

Built strong digital assets: Lifestyle and Entertainment





All done with a frugal mindset



Rigorous measurement



MONITORING







Waste elimination







Stripped 1.5B\$ of waste in last 5 years







The opportunity



Our strategy

Industry structure

Mobile



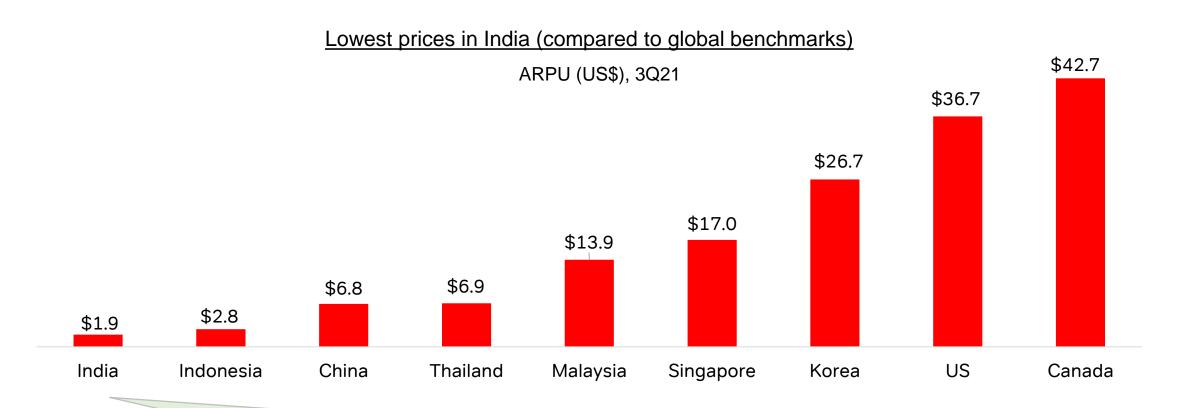
Massive industry consolidation

8 players

4 players Airtel is competitively well placed

Opportunity Mobile – ARPU opportunity



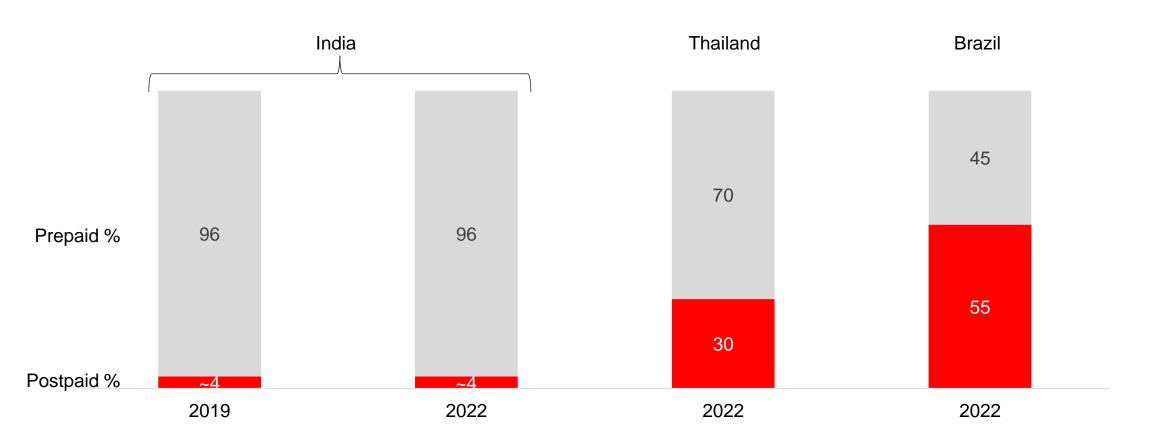


~\$2 ARPU: 6% ROCE. ~\$3.3 ARPU: ~20% ROCE. 33,000 Crore Incremental Revenue. 28,000 Crore Incremental EBITDA

Source: BofA Global Wireless Matrix as of Jan 2022 *Assuming current base of customers and 4G mix



Current contribution



Opportunity Mobile – Upgrades



200 Million Upgrades by FY 26

350 Mn Feature Phones



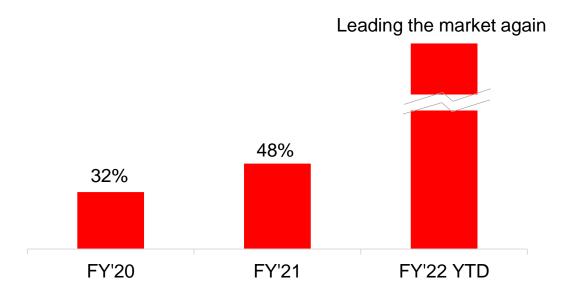
40 Mn upgrades/year



550 Mn Smartphones

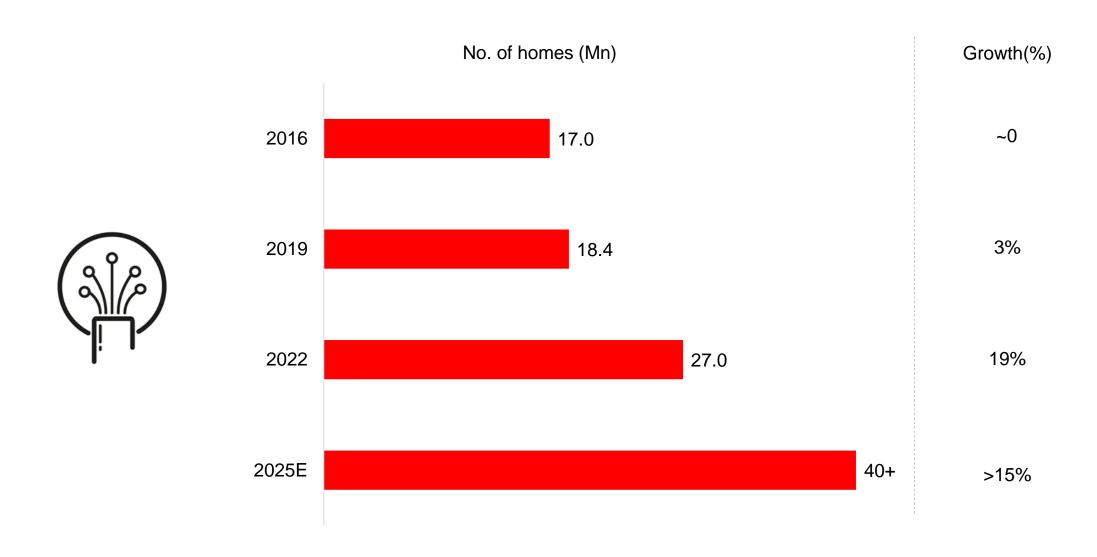
Proven track record of accelerating share gain

Share of Industry 4G Net Adds



Homes - Broadband market exploding





Homes - Convergence



50 Million High Value Homes



Airtel already present in 2 of 3 homes

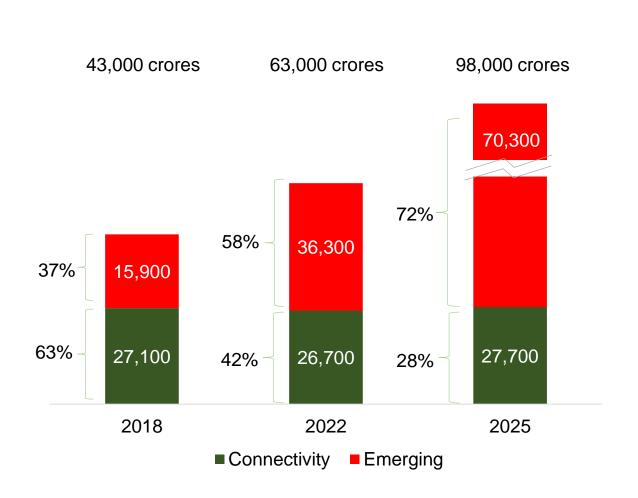
+ 1 Service

Rs. 650 incremental ARPA

B-B – Market changing dramatically







But margin profiles vary



B-B – We can go both wide and deep



Opportunity to go wider



Proven track record

~32% Lifetime high market share









The opportunity



Our strategy



Our strategy





Enterprise

B2B - Expansion



Revamped go-to-market

<u>From</u> <u>To</u>

Farming Hunting and Farming

SME Channel Led Insourced

SOHO Diffused accountability Catchment Ownership

Scale adjacencies

Leverage access and relationships

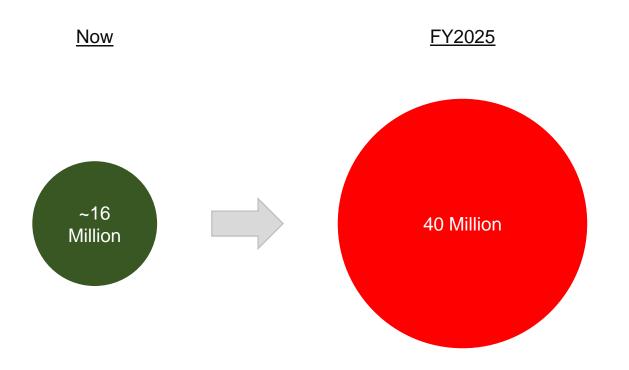
Create preferred partnerships

Ubiquitous connectivity

Broadband – Land grab



Expansion of home passes



Two proven models



Own city model



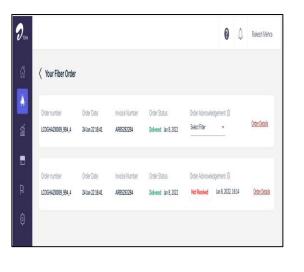
Local Cable Operator model

Broadband – The Local Cable Operator model









Summary of Commission			
Plan Details	Active Base	Revenue (₹)	Payout (₹)
999	88	56424	17491
499	186	68362	21192
799	252	134091	41568
1499	10	6662	2065
0	2	0	0
Plan Details Total	538	265539	82316
Variable Details			Total
Gross Fault Rate			2655
Sla Complaince			0
Subscriber Renewal Rate			0
Installation Conversion			0
Variable Details Total			2655
Gross Total = Plan Details Total + Variable Details Total			84971
Payout for the Month = Gross Total + Penalty for the Month Total			84971
GST 18%			15294.78
Total			100265.78

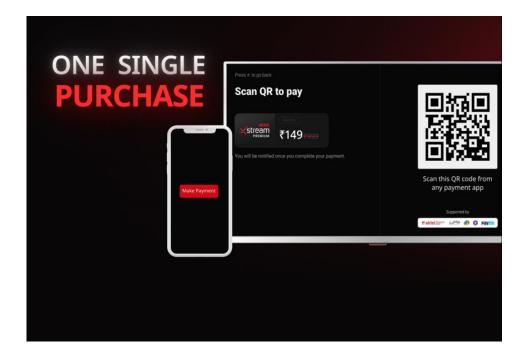
Entertainment key thrust area



Largest content aggregation; Single sign on

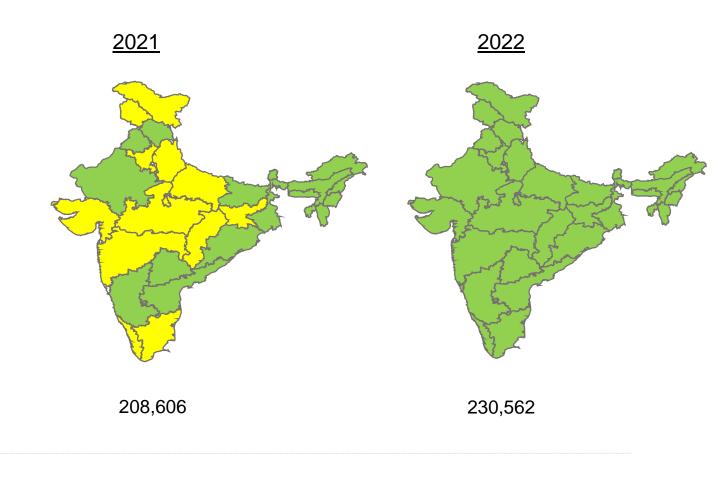


Seamless customer journeys



Mobile – Expansion







Network Towers



Circles with Sub-Ghz

10 Circles

All 22 circles

Differentiation



Propositions









Aspirational brand





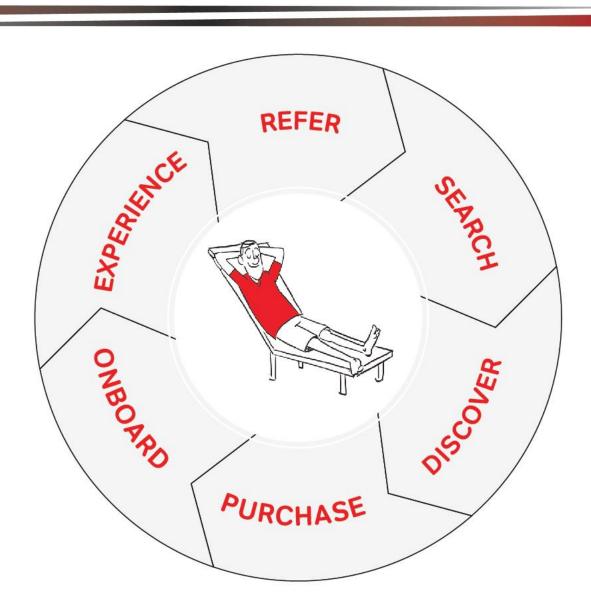
Our strategy





Our Omni Channel Experience Flywheel





Omni Channel Experience

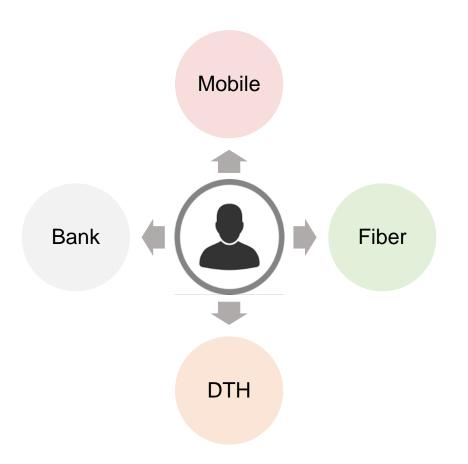
One view of the customer



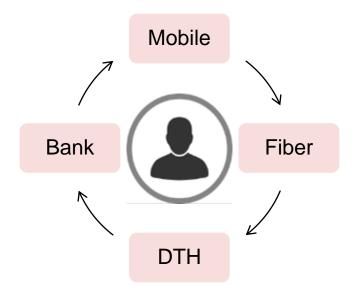
SEARCH

DISCOVER

From: A business specific Customer View



To: 'One Airtel' view of the customer





One CLM. One Experience. Omni Channel



Data science powered segmentation

Omni Channel experience

One view of our Go to market



PURCHASE

ONBOARD

From: A Business specific go-to-market



Traditional Trade



Traditional Trade. Modern Trade



Broadband Direct sales channel



Serves Customers in the Catchment





Combination of Own/Partner led model







To: A One Airtel go-to-market



Integrated Mass Retail channel



Digital channel

Direct to Consumer channel



B2B Channel: Own sales model

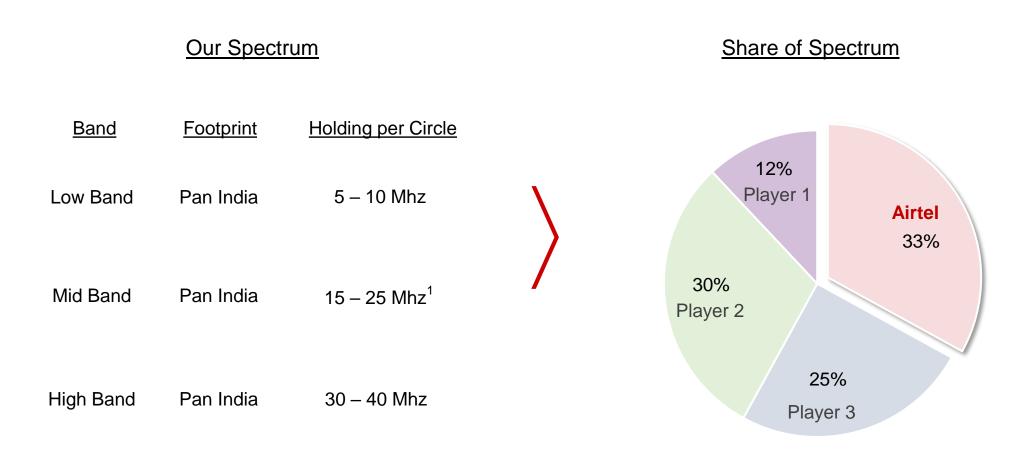
Brilliant experience

Network experience



EXPERIENCE

REFER



Brilliant experience

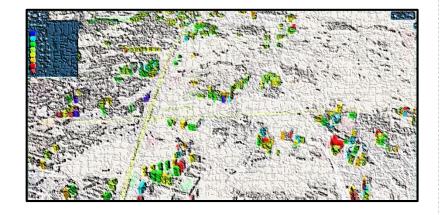
State of the art network tools



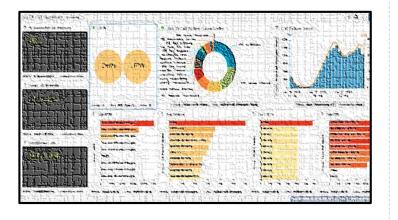
EXPERIENCE

REFER

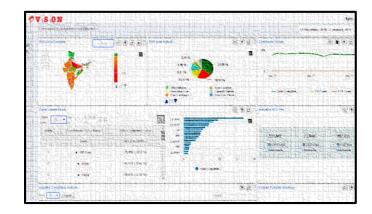
Data Experience



Voice Experience



Single Pane of Glass



Grid → Cluster → Customer level

VoLTE and VoWiFi analytics

Singular view; Automated root cause analysis

Omni Channel experience

Obsession with experience



EXPERIENCE

REFER

Leveraging the best of technology



Speech analytics



Al Ops in Customer care

Building Virality at every touch point





Our strategy

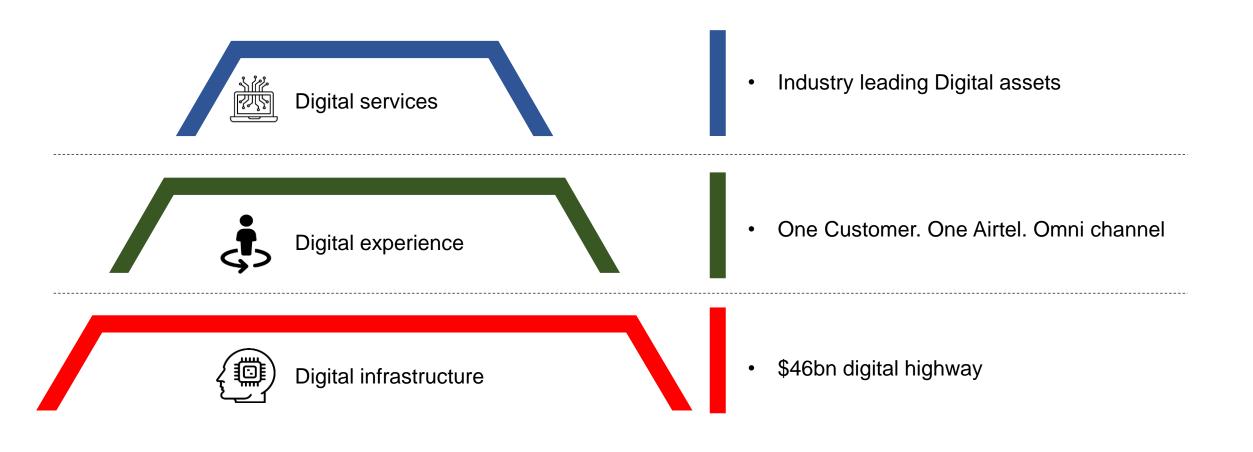




Airtel: What we have built

Compelling Capabilities: Digital at our Core





Services at scale

We believe that we can now monetize these digital services



Cloud Communications

2 airtel iQ

Data Centers



Security & Cloud

Forcepoint Fradware







Adtech

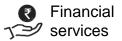
pairtel ads

Payments



Digital marketplace





Services at scale

We are well-positioned in each of these adjacencies



Cloud Communication

Data Centers

Security and Cloud



Market size (FY25) and CAGR (22-25)

20,000 crore

+36%

14,000 crore

+22%

31,000 cr

+26%



Why are we well positioned



Airtel IQ

A core right for telco to



Nxtra From Airtel

Preferred relationships, solid funnel



Airtel Secure. Airtel Cloud

Marquee partnerships, CERT empanelment, SI capabilities



185+ marquee customers







Working across hyperscalers

230+ brands onboarded







Services at scale

We are well-positioned in each of these adjacencies



			GAME
	<u>Adtech</u>	<u>Payments</u>	Digital Marketplace
Market size (FY25) and CAGR (22-25)	31,000 cr +38%	300mn Financially underbanked	Large and unestimated
Why are we well positioned	Airtel Ads 184Mn MAUs, Owned- channel supply	Airtel Payments Bank airtel Payments Leverage 100M Thanks users, 8 Mn merchant base	Scaled partnerships Proprietary credit score; monetization capabilities, low cost of acquisition
Early results	135+ brands served Reckitt Feelme blinkit	122mn+ customer base	Insurance, lending, content bundling launched

Summary





Well positioned as a portfolio: Businesses and Capabiities



The opportunity is exciting and attractive



A Proven Execution model with a cohesive and simple strategy



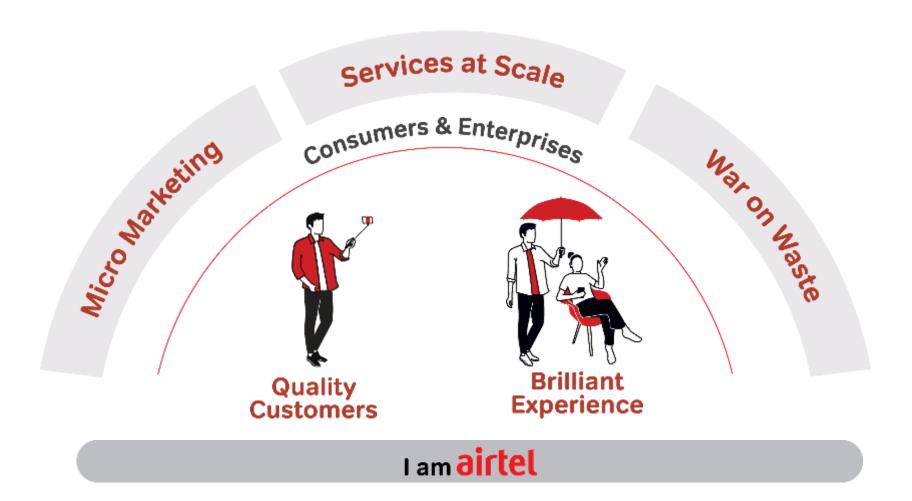
Now at a decisive cusp to become a strong digital services provider



Consumer Business

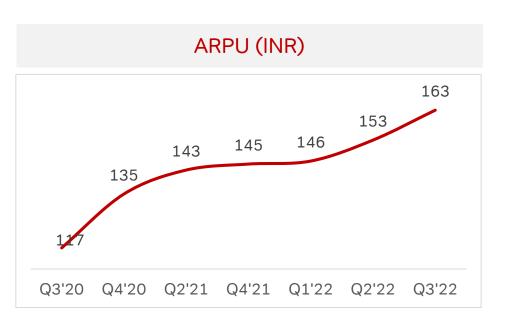






Deliver Strong ARPU growths through Premiumizing our Customer Base







High Value Homes
Customers



Mid-market Smartphone Customers











Feature Phone Customers





High Value Homes
Customers



Mid-market Smartphone Customers



1

Upgrade to Airtel Black

Upgrade to Postpaid, Fiber & Converged Entertainment

Grow ARPU with digitally engaged users

4 Upgrade to Smartphones

Key Enablers

Cutting edge Customer Lifecycle Management Capabilities

Omni-channel Capabilities

Aspirational Brand

Feature Phone Customers





High Value Homes Customers



Mid-market Smartphone Customers



Upgrade to Airtel Black



Upgrade to Postpaid, Fiber & **Converged Entertainment**

Grow ARPU with Digitally engaged users

Upgrade to Smartphones

Key Enablers

Cutting edge Customer Lifecycle Management Capabilities

Omni-channel Capabilities

Aspirational Brand

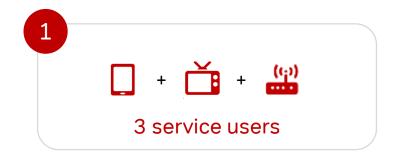
Feature Phone Customers

Airtel Black

Win with Differentiation through Convergence



Customer 360 Sharp cohorts through Data Science







Best-in-class Experience



Compelling Propositions



Postpaid

Upgrade through sharp targeting and easy upgrade online

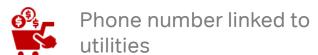


Likely to Upgrade cohort identification

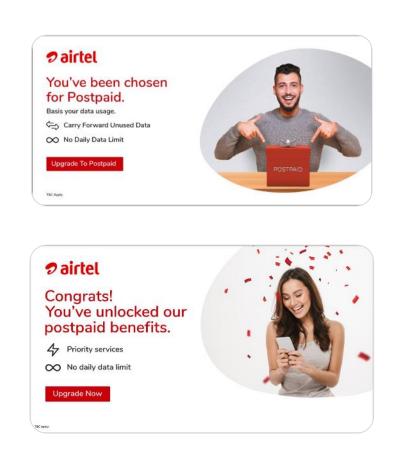




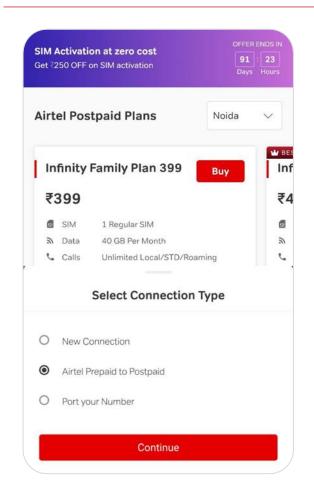




Persuasion



Simple Upgrade Process





Experience on Converged TV | Switch customer through Own-Base



OTT + Linear

Converged viewing



Bundled Packs For Converged Content



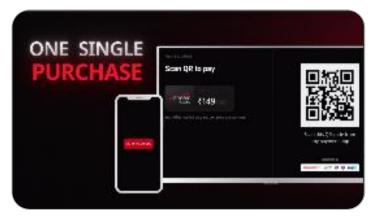
Brilliant Viewing Experience

Single Sign-on



Great Value & Simplified payments









High Value Homes
Customers



Mid-market Smartphone Customers



4

3

1 Upgrade to Airtel Black

Upgrade to Postpaid, Fiber & Converged Entertainment

Grow ARPU with digitally engaged users

Upgrade to Smartphones

Key Enablers

Cutting edge Customer Lifecycle Management Capabilities

Omni-channel Capabilities

Aspirational Brand

Feature Phone Customers

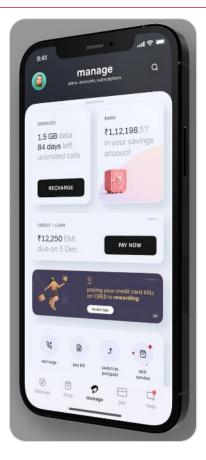
A loyal customer base engaged deeply with digital offerings



Thanks App MAUs

Wynk MAUs

Payments Bank MTUs



QQ **Wynk Top Picks** TOP 20 Your Personalized Mixes **Recently Played**

24Mn 51Mn 71MnJun'19 Jun'20 Dec'21

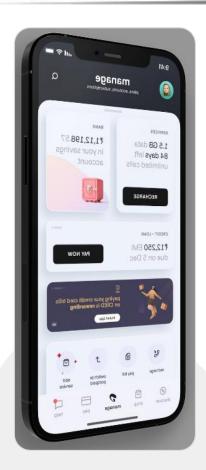
₹15,325.50 2 active investments INVEST MORE of your profile

43Mn 74Mn 102MnJun'19 Jun'20 Dec'21

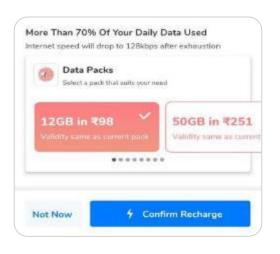
8Mn 18Mn 32Mn Jun'19 Jun'20 Dec'21

'Real-time' & 'trigger-based' marketing for ARPU growth



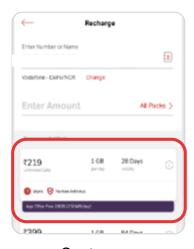


Real Time Triggers

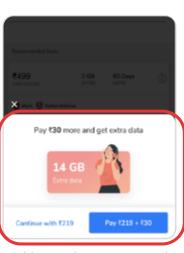


Real Time data threshold alerts

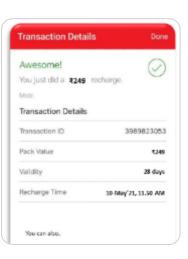
Contextual Pop-ups



Customer selects pack



Upgrade suggested at checkout



Contextual messaging leads to adoption



3 revenue streams driving upgrades

Data Pack

Content Bundles

Incr. Bundle Upgrades





High Value Homes
Customers



Mid-market Smartphone Customers



Upgrade to Airtel Black

Upgrade to Postpaid, Fiber & Converged Entertainment

Grow ARPU with Digitally engaged users

Upgrade to Smartphones

Key Enablers

Cutting edge Customer Lifecycle Management Capabilities

Omni-channel Capabilities

Aspirational Brand

Feature Phone Customers

Network of Choice for Smartphone Users



Differentiated Offering for all Customer types





Wynk Music Bundles





Airtel Xstream OTT Bundles





Insurance Bundles





Bank Wala Sim

Lead with Network Experience to create a loyal customer base



98%

Active base% of total base*

LOWEST CHURN TELCO

Lead with Technology Innovation



1st to launch VoWiFi



Best Gaming Experience**



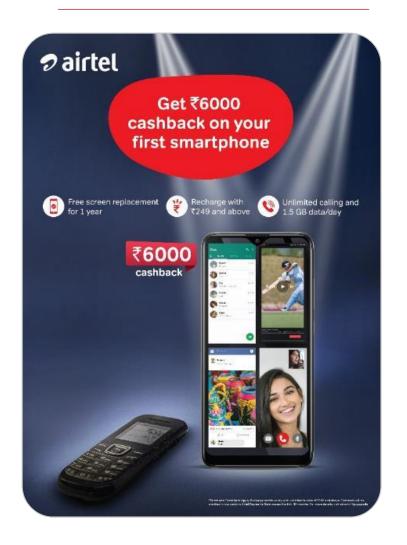
5G Ready Network

Upgrade the Feature Phone Users

Mera Pehla Smartphone Program



Loyalty Cashback



New Device platform







High Value Homes
Customers



Mid-market Smartphone Customers



4

Upgrade to Airtel Black

Upgrade to Postpaid, Fiber & Converged Entertainment

Grow ARPU with Digitally Engaged Users

Upgrade to Smartphones

Key Enablers

Cutting edge Customer Lifecycle Management Capabilities

Omni-channel Capabilities

Aspirational Brand

Feature Phone Customers

Cutting Edge Al-ML and Customer Lifecycle Management Tools

Powering Retention and ARPU



Single View of Airtel Customers





Omni-channel connect based on customer preference



Segmentation and sharp shooting driving growth











Segment 1 Segment 2

Segment 3

Segment 4

Segment 5





High Value Homes
Customers



Mid-market Smartphone Customers



Feature Phone Customers

1 Upgrade to Airtel Black

Upgrade to Postpaid, Fiber & Converged Entertainment

Grow ARPU with Digitally Engaged Users

Upgrade to Smartphones

Key Enablers

Cutting edge Customer Lifecycle Management Capabilities

Omni-channel Capabilities

Aspirational Brand

Digitally Powered Channels to serve our businesses



Two Channels Types across businesses

High Value Businesses

+ + ((2)

Mass Businesses



Bank



Direct to Customer



With Omni-channel capabilities



All Airtel services







Micro-marketing & Sales-Force Automation - Core to our channel strategy



Micro-Marketing

Mass Retail

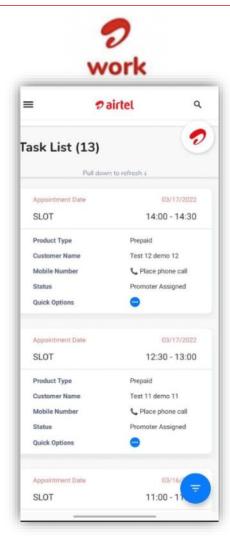


Grids Way-of-Working Direct-To-Customer



Catchment Marketing

Sales-Force Automation







High Value Homes
Customers



Mid-market Smartphone Customers



Feature Phone Customers

1 Upgrade to Airtel Black

Upgrade to Postpaid, Fiber & Converged Entertainment

Grow ARPU with Digitally Engaged Users

Upgrade to Smartphones

Key Enablers

Cutting edge Customer Lifecycle Management Capabilities

Omni-channel Capabilities

Aspirational Brand

Built one of the Strongest Consumer Brands in India



Consistently ranked among the Most Trusted Brands in India



BRANDS

Here is how Airtel, TCS and Asian Paints continue to win consumer trust despite challenging times

Bharti Airtel is the most trusted telecom brand in India: Survey

Business

Airtel ranked No 1 service brand

Differentiation led by Care & Innovation







With an obsession of serving customers needs better, everyday...



Our Purpose

Customer Service is paramount

Transparency with Customers







airtel

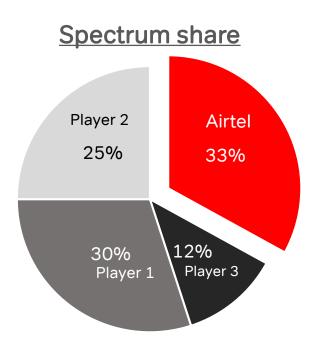


Network

25th March 2022

Best Spectrum holding in the country







Maximum share of liberalized spectrum



Healthy mid-band range spectrum



Sub Ghz spectrum pan-India

Low-band (5-10Mhz)

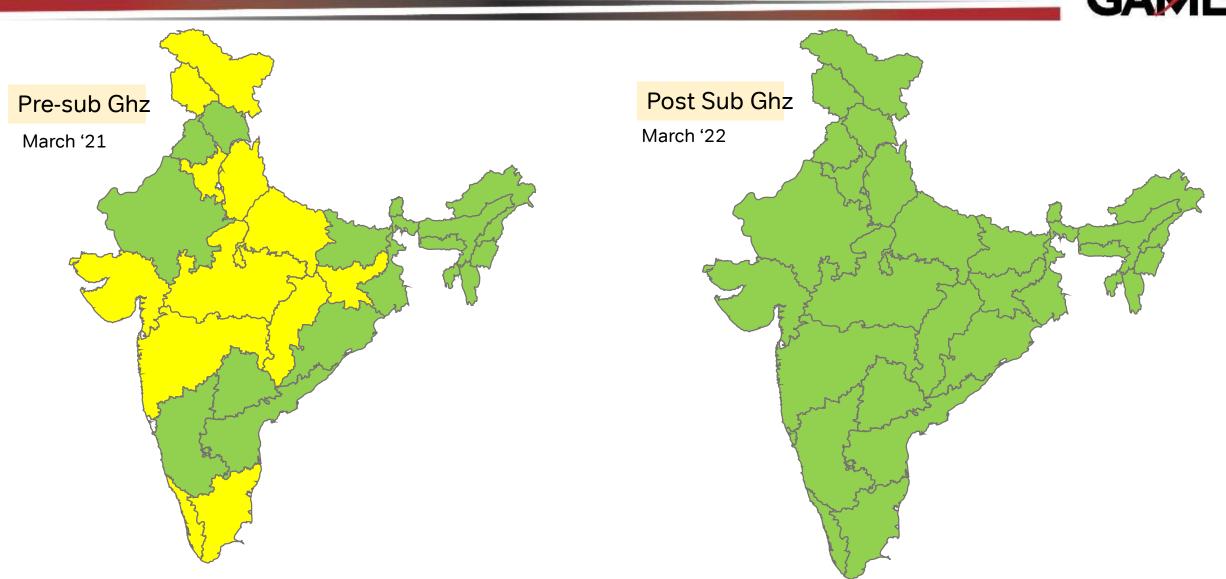
Mid-band (15-25Mhz)[^]

High bands (30—40Mhz)

Highest mid-band range among competition

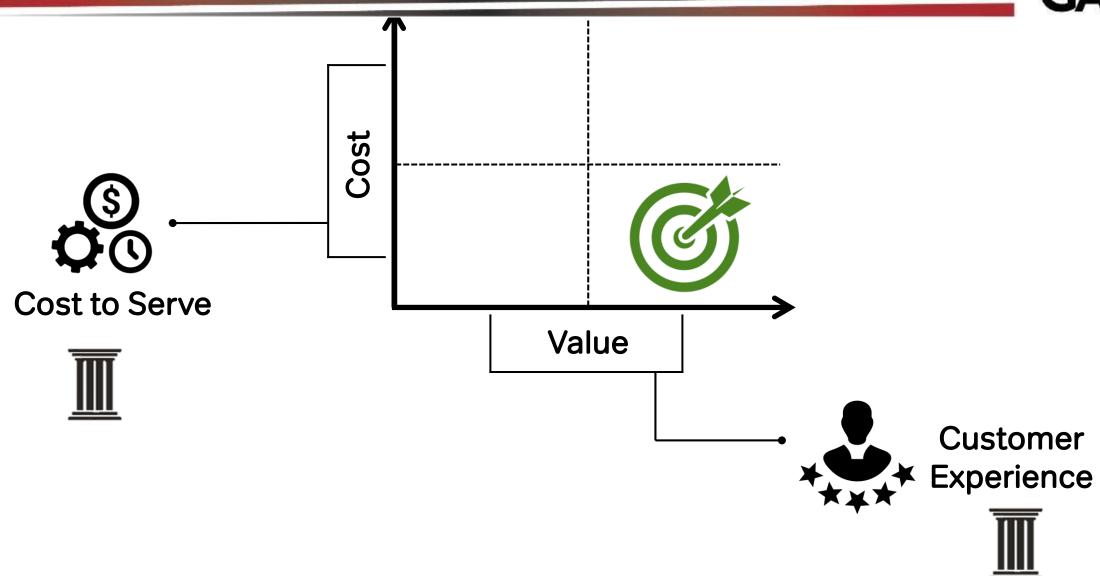
Deeper and wider coverage pan-India with Sub Ghz





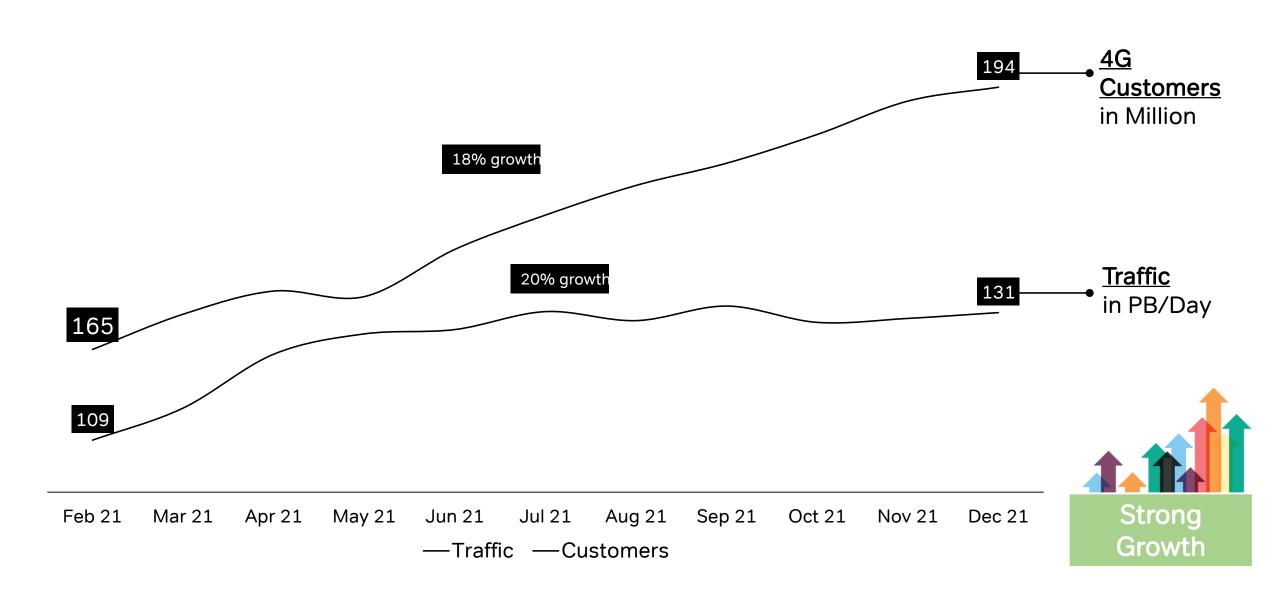
Our pillars





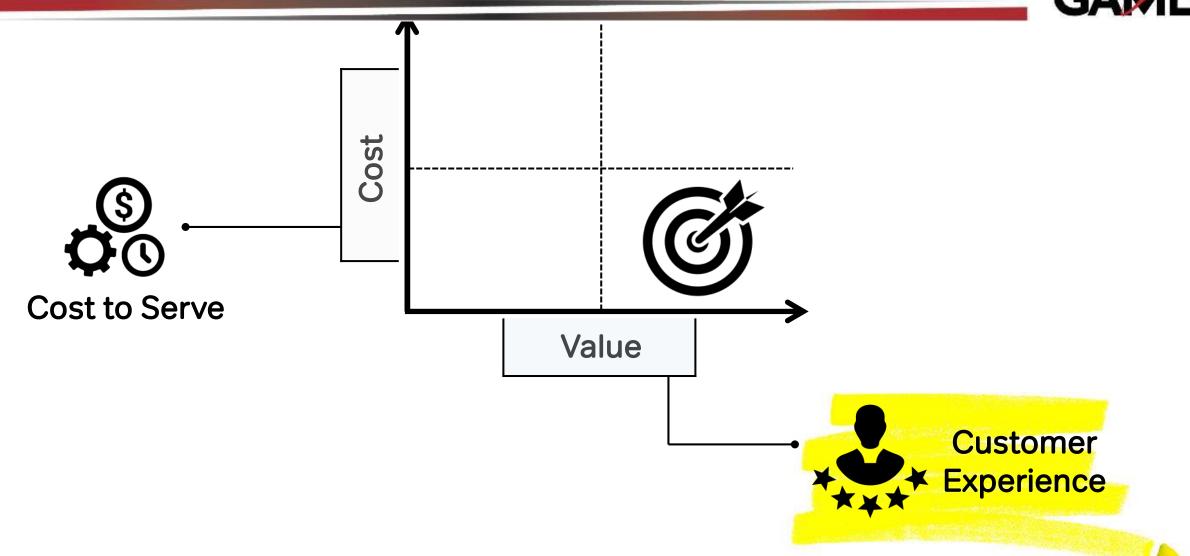
Growth Journey of Mobility Network





Customer Experience Leadership

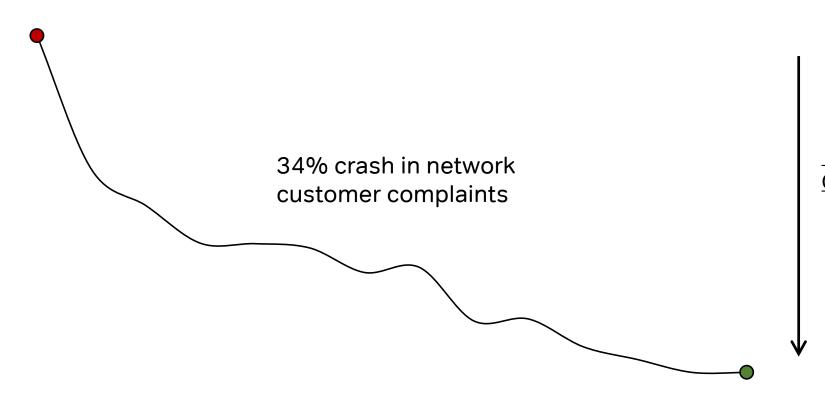




Direct Measure of Customer Experience

Customer Complaints





<u>Initiatives for reducing Customer</u> <u>Complaints</u>

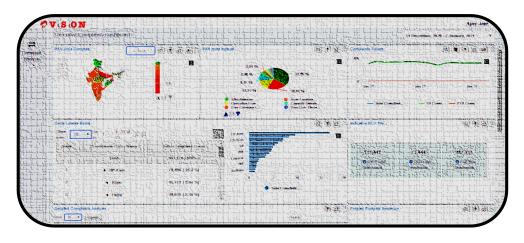
- Focused Root Cause Analysis
- Plugged Operational Gaps
- Inculcate use of Tools
- Heavy use of AI ML based automation

Customer Complaints

Digital Complaint Handling

Automated Precision





360 degree view of the complaint

Customer touchpoints

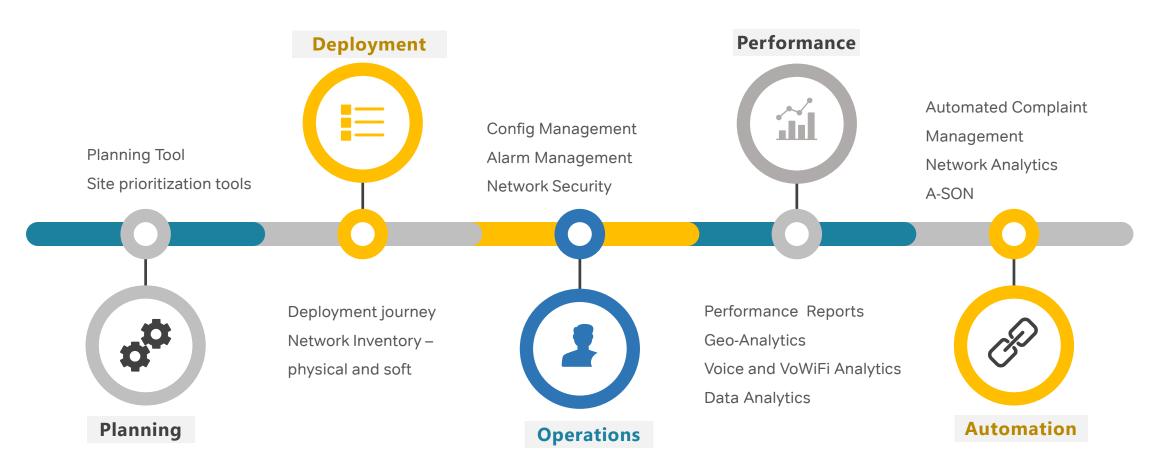
Capture
Customer inputs

Root Cause Analysis Actions & Resolution

CustomerCommunication

Holistic view of the digital tools



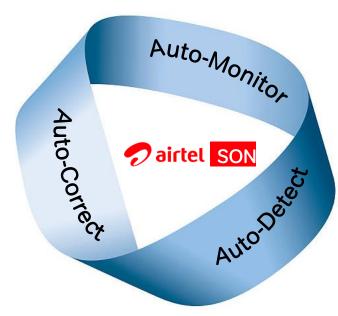


Self Optimizing Network (SON)



Mass scaled Use-cases

- Power Saving Feature (Cost)
- Duct Mitigation Feature (Experience)
- Auto-layer Balancing Feature (Experience)
- Auto-degradation Corrections (Experience & Cost)
- And more in pipe





WiFi @ Home Experience

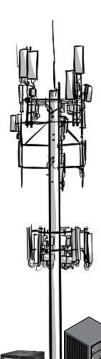
Experience value-chain





End to End Experience

- Video Calling
- Gaming
- OTT experience



'One Airtel Org'

- Planning convergence
- Better Optimization
- Stronger Control



Home Delivery Experience

- Installation & Fault Repair
- Multi-Services under one roof

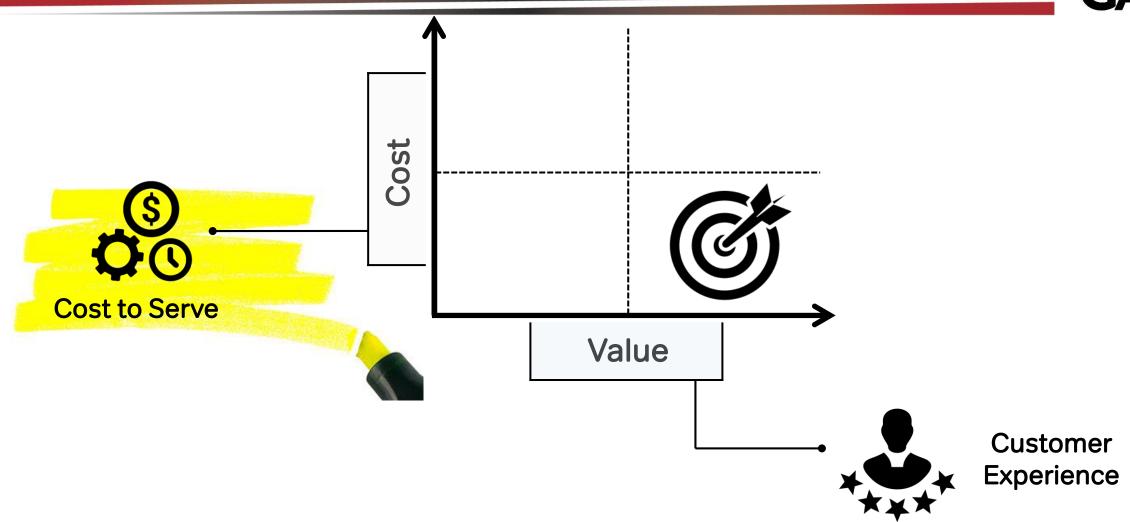


In-Home Experience

- Coverage Analysis
- Experience analytics
- Plug coverage gaps

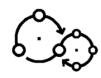
Cost Leadership





Driving lower cost through efficiency









Pooled software licenses Hardware efficiency

Smart spectrum usage

Smart site planning







Converged core

Single efficient charging system (IN)

Architectural interventions to sweat our assets















Sub 6 3500 MHz

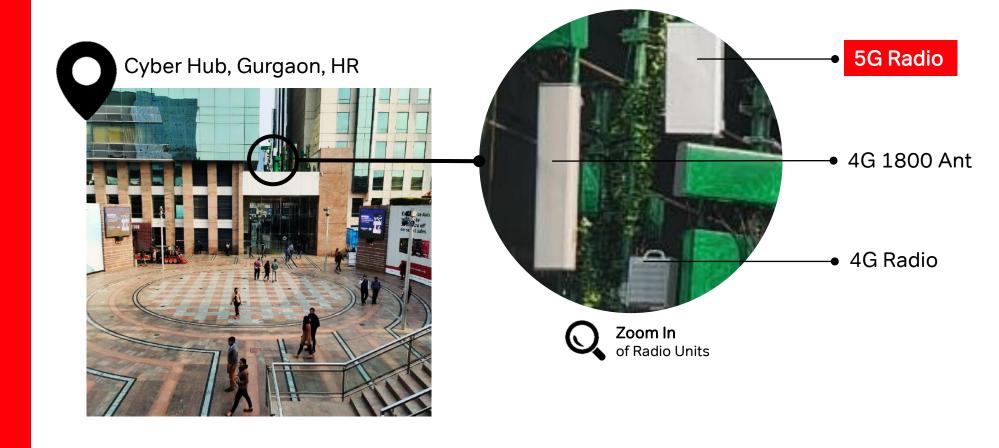
mmWave 26 GHz

RuralCoverage Test

Sub 6 3500 MHz

mmWave 26 GHz

Rural Coverage Test







Sub 6 3500 MHz

mmWave 26 GHz

Rural
Coverage Test

Test #1

Location Airtel, Gurgaon
Band 26 GHz
BW 800 MHz (8CC)
Config NSA
Device WNC Router

Test #2

Location Airtel, Bangalore

Band 26 GHz

BW 400 MHz (4CC)

Config NSA

Device 5G Mifi

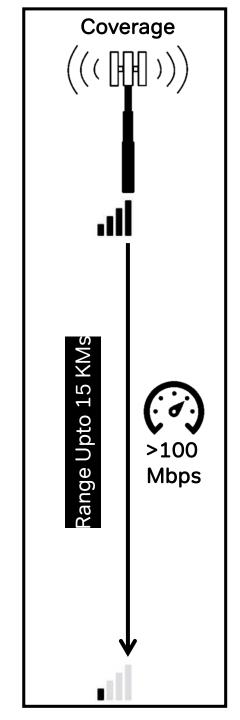
Peak Downlink Speed

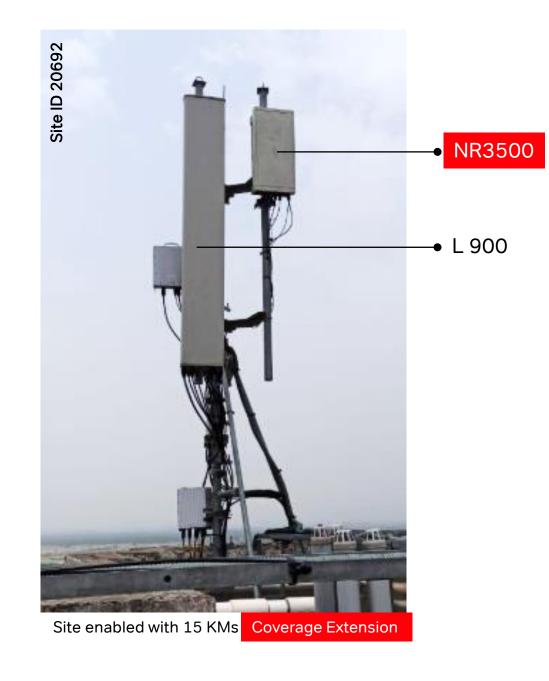


Sub 6 3500 MHz

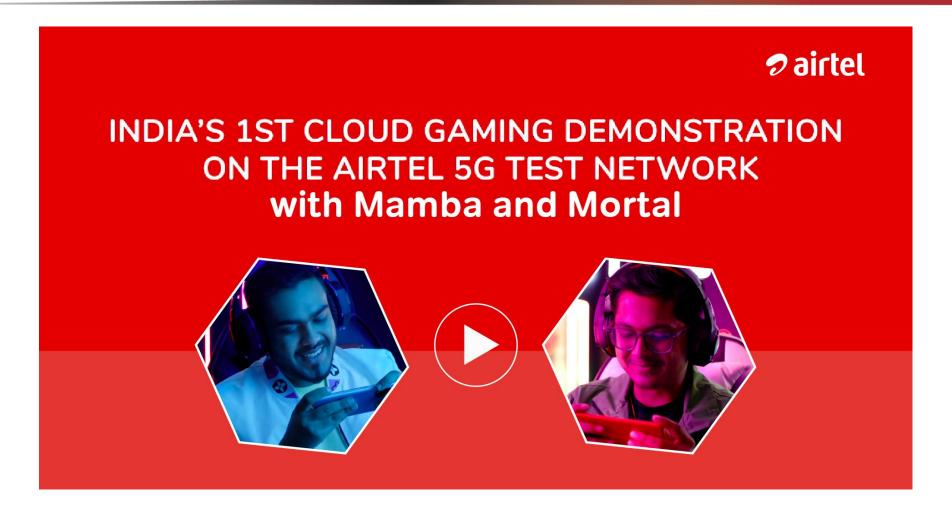
mmWave 26 GHz

Rural Coverage Test









Mortal and Mamba enjoyed the thrilling session on smartphones connected to 3500 MHz high capacity spectrum band

The 5G test network delivered speeds in excess of 1 Gbps and latency in the range of 10 milliseconds

5G Enterprise usecase

Experience testing at Airtel 5G lab

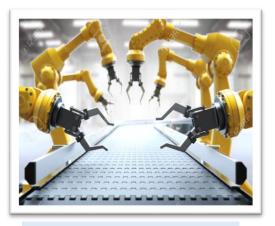




Warehouse/Manufacturing
Drone based Smart Inventory



Retail/E-commerce
AR Shopping



Warehouse/Manufacturing
Anomaly Detection



Healthcare
Connected Ambulance



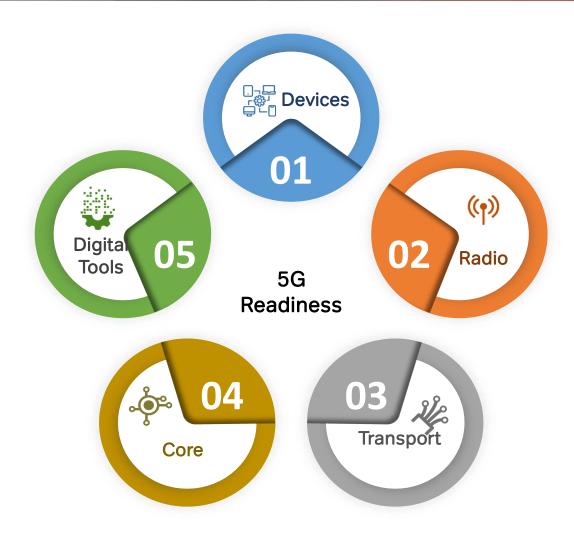
Shipyard Operations
Digital Twin



Video analytics
Airport security surveillance

From lab to life





Infra Readiness

Devices







From Lab To Life



Accelerate OEM Device Compliance

As per Airtel 5G network requirements



5G Device Guide

Airtel 5G recommended handsets based on OEM Compliance



Testing Checklist

Connectivity, Enhanced Coverage, Superfast 4G & Overall 5G Experience

Radio







Maximize Network Coverage



Minimize Total Cost of Ownership

Transport





2 types of Transport Medium



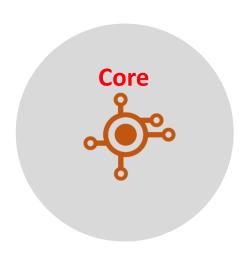
Fiberized sites



Microwave

Core





From Lab To Life



5G core ready

Digital Tool







5G Planning & 5G Site prioritization



From Lab To Life



Deployment Journey

Digitize NW inventory & Deployment workflows



Site Acceptance

Zero touch Site Acceptance

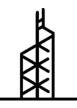


Operations & Optimization

Configuration Mgmt., Alarm Mgmt. & Network Security

Infra Readiness





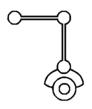
Tower Strengthening

Readiness to load 5G equipment



Power upgrade

Readiness for higher power consumption



Mount Readiness

Additional mounts for antennas



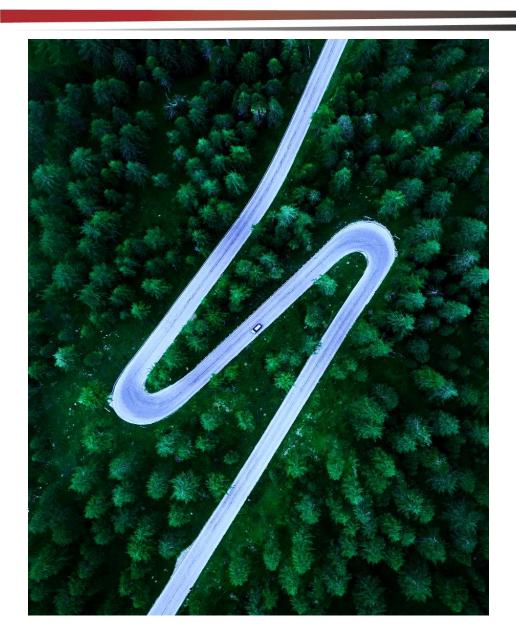
Tower pre-feasibility
Checks completed



Additional Mount

FY 2030 – 50% carbon emission reduction FY 2050 – carbon net ZERO







Crash carbon emission

Incorporate renewable energy



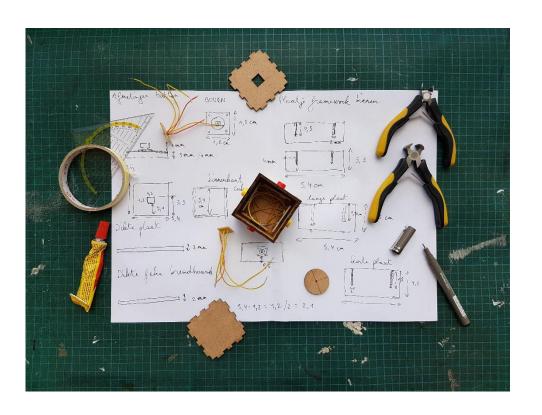
Sustainable waste management



Build climate-change combat plan

Principled approach





Taking responsibility of our footprint

Science-based assessment and targets

Investing in innovation

Policy advocacy with our partners

ESG Initiatives





Reduction Energy consumption



Massification of solar



Operationally efficient infrastructure



Captive solar plants

airtel



Digital

25th March 2022

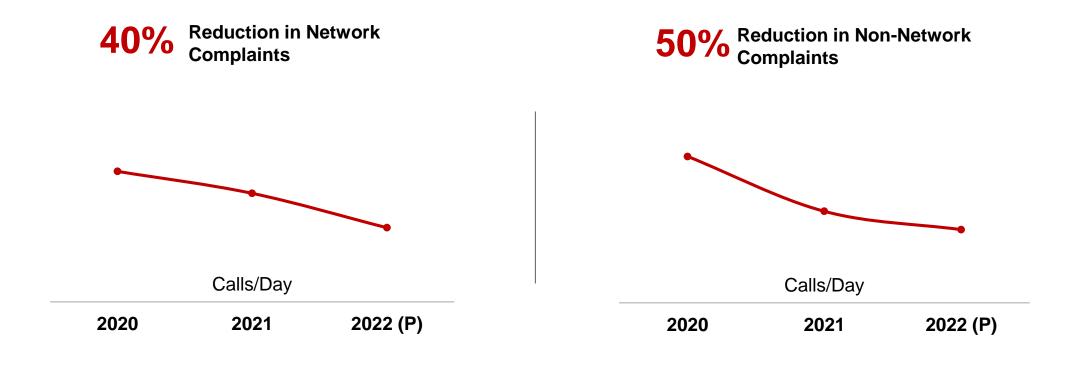




Relentless focus on improving customer experience has led to great impact



Impact of Digital on Customer Experience



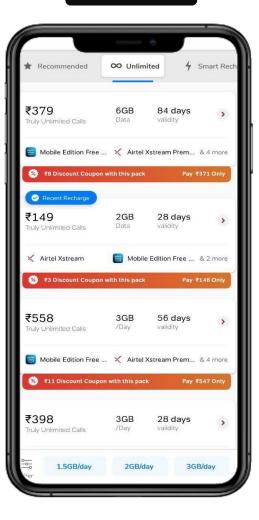
As an example, here is evolution of mobility recharge journey



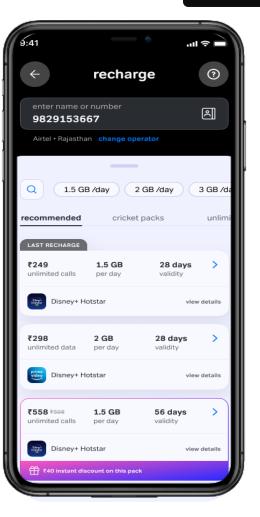
2019

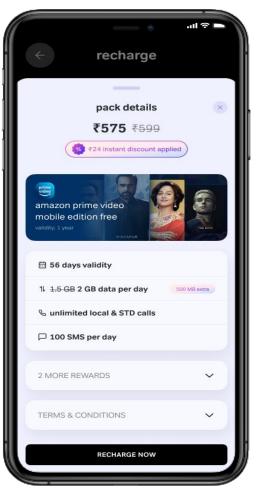
Browse Plans SPECIAL OFFERS UNLIMITED PACKS SMART Enjoy Unlimited National Calls, 1GB data per day,100 National SMS/day. ₹ 169 Validity: 28 Days Enjoy Unlimited National Calls, 1GB data per day plus extra 1GB data, ₹ 179 100 National SMS/dav. Validity: 28 Days Enjoy Unlimited National Calls, 1.5GB per day,100 National SMS/day. ₹ 199 Validity: 28 Days 2GB data/day Unlimited Calls (Local+STD+National Roaming) and ₹ 249 100 Local+STD SMS/day Validity: 28 Days Enjoy 3GB/day data, Unlimited Local+STD+National Roaming calls ₹ 349 and 100 Local+STD SMS/Day. Validity: 28 Days Enjoy Unlimited National Calls,1GB ata per day, 100 National SMS/day.

2021



2022





Airtel's customer experience strategy rests on 5 key pillars



5 pillars of customer experience strategy



Omnichannel

Meet our customers where they want to meet us.

Digital First

Empower customers to self serve on digital channels.

Purpose

Empower frontlines to delight our customers.

War on Failures

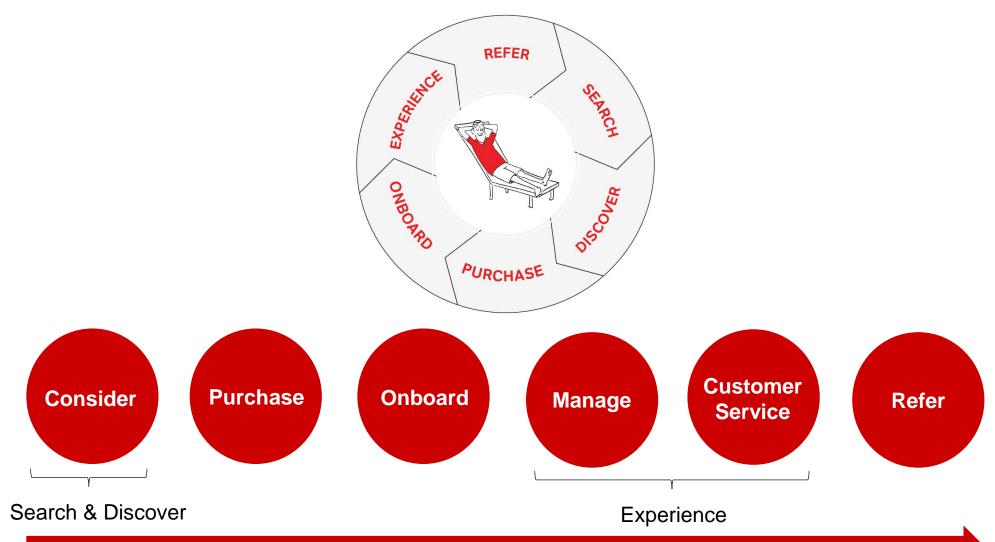
Proactively detect and structurally fix failures.

Open Telco

Transparently communicate with our customers.

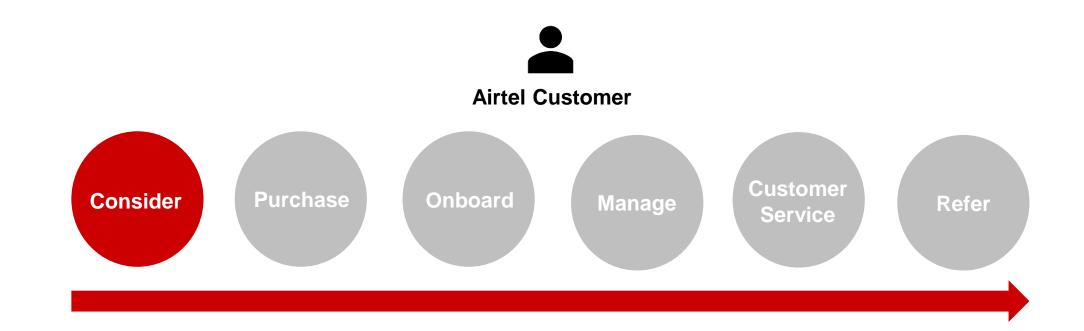
Omnichannel and Digital-first Customer Lifecycle





Omnichannel and Digital-first Customer Lifecycle





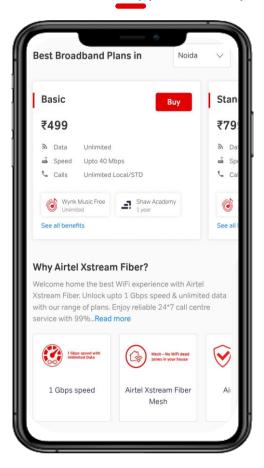
Consider

Illustrating with an example of Broadband product



Going omnichannel – Share of online acquisition of broadband has grown 3x since 2018

Easy acquisition – Buying Broadband on Thanks App from Shop



Buying Broadband through any of our channels



Airtel Retail Store



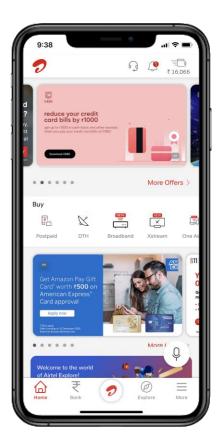
Airtel Contact Centers

Consider

Aspiration to make all our services omnichannel



Customers can **Start Anywhere** and **Finish Anywhere** across all Airtel Channels – Thanks App, Retail Stores or Contact Centers



Airtel Thanks App



Airtel Retail Store

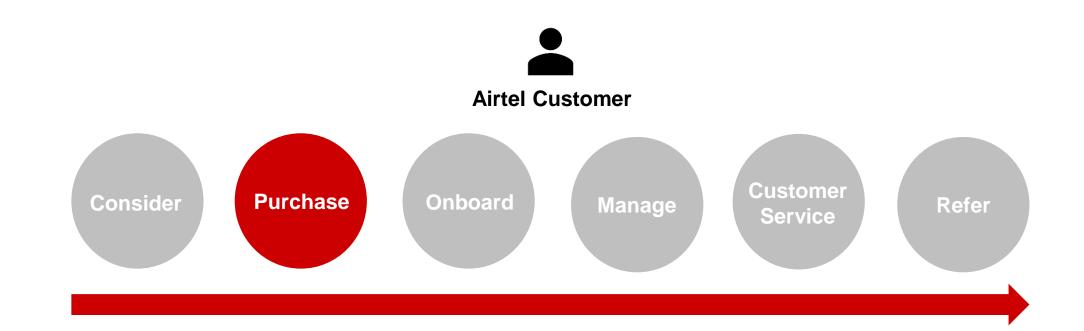


Airtel Contact Centers

Digital Experience

Omnichannel and Digital-first Customer Lifecycle

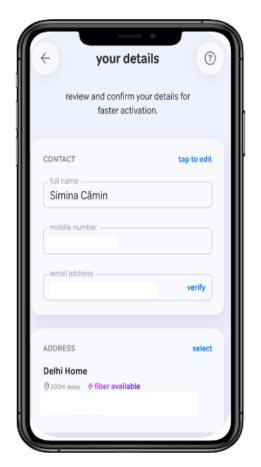




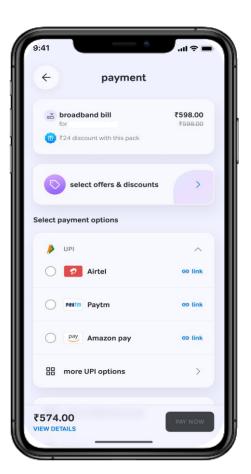
Purchase

Purchasing broadband is a seamless experience for customers





Customer enters details



Customer given payment options with all payment modes

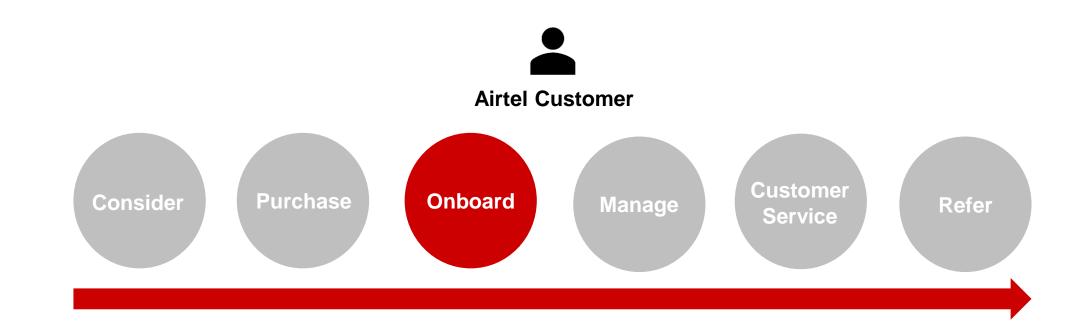
Purchase

 Full-fledged payments page with access to all payment modes, offering a personalized payment journey.

Digital Experience

Omnichannel and Digital-first Customer Lifecycle



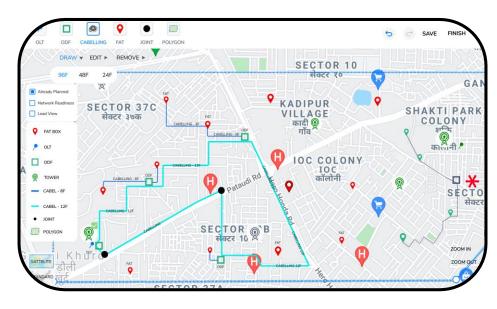


Installation

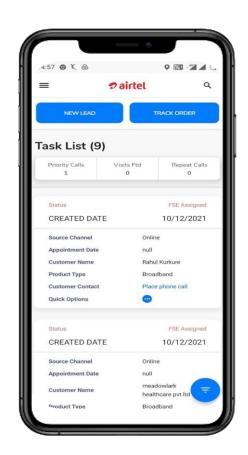
Broadband planning and installation using Airtel Work during onboarding of the customer



Digitizing our field forces with tools to improve operational efficiencies by 30%



Planning – Schedule and route optimization for our field forces

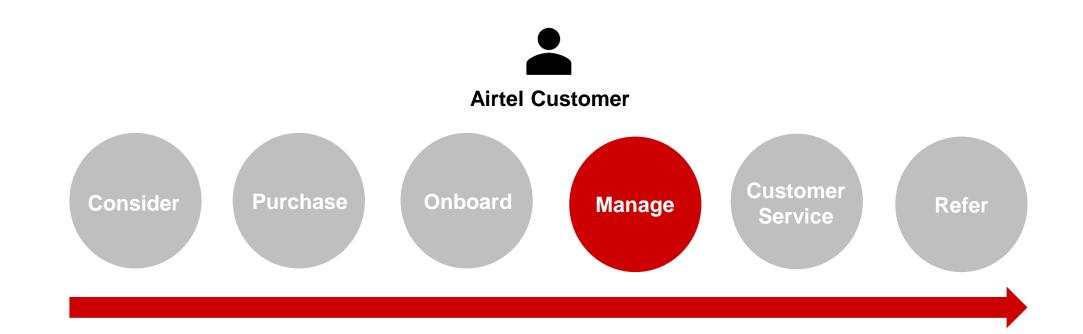


Installation – Installer receives instructions on the Airtel Work app

Digital Experience

Omnichannel and Digital-first Customer Lifecycle

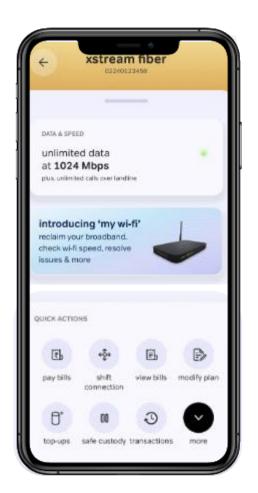




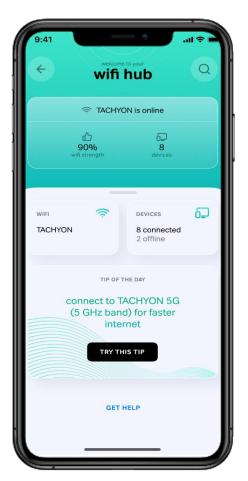
Manage

Creating a brilliant experience for broadband customers





Manage broadband account and make payments on app



Optimize broadband and troubleshoot any WiFi issues

WiFi Hub

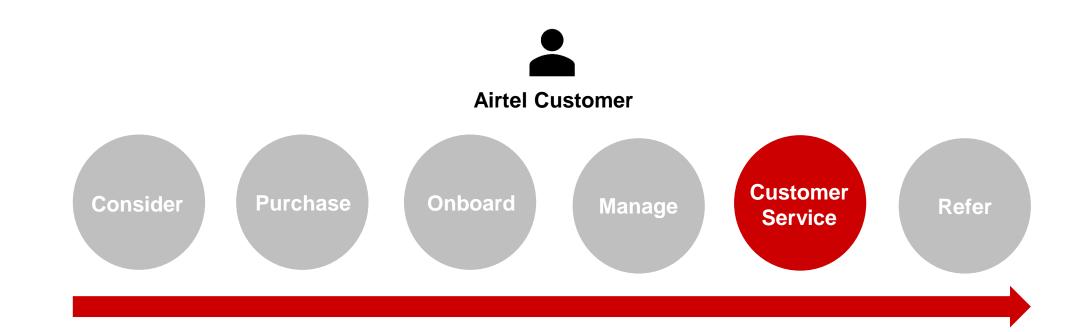
13M+ customers interact with Manage everyday

600K+ customers interact with WiFi Hub everyday

Digital Experience

Omnichannel and Digital-first Customer Lifecycle





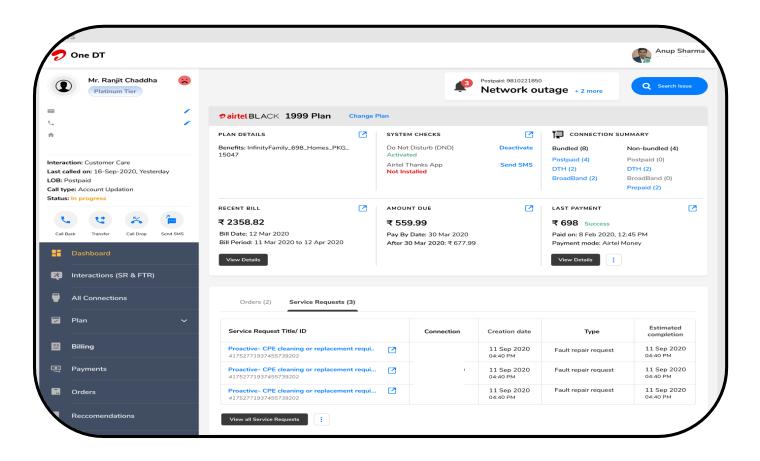
Customer Service – Assisted

Customer experience has been transformed with the One Airtel Service Portal



Empowering our agents with one view of the customer, allowing to serve customers efficiently

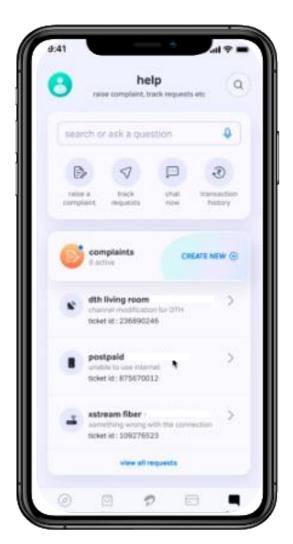
One Airtel Service Portal



Customer Service – Self Serve

Did not stop at Assisted. Transformed 'Help section' on the app, enabling Self Serve





Help Section on Thanks App

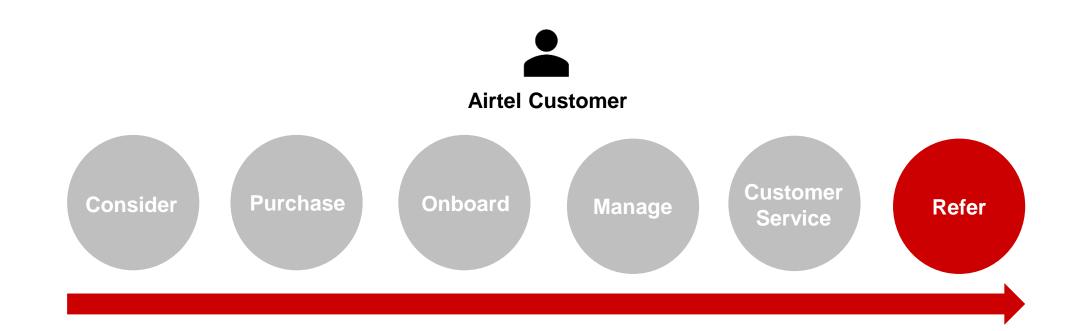
Help Section

- New UI/UX provides ease of accessibility to raise new and track existing broadband complaints.
- Revamped chat feature for customers to get instant resolutions to their queries.

Digital Experience

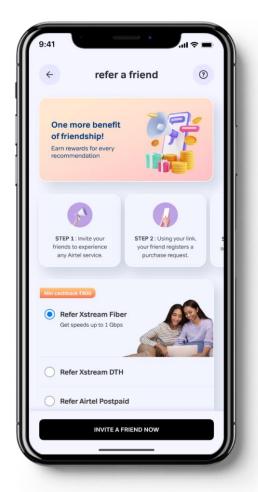
Omnichannel and Digital-first Customer Lifecycle







A referral program where customers can refer our services





Digital Experience In conclusion

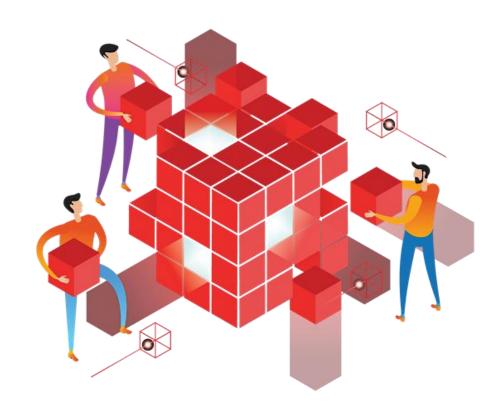


Our Objective

Reimagine Airtel for a future-ready and brilliant customer experience... where every customer is a fan of Airtel and is referring our services



Digital Services



Digital Services





Digital Stack & Capabilities

Airtel Digital Stack

Capabilities We Have Extracted

Digital Infrastructure

B2B Distribution: 3.5K+ Enterprises & 1M+ SMBs

B2C Distribution: 350M+ Customers & 184M+ Digital MAU

Data: 4K+ Databases, 338K+ KM of Fiber & \$46B of investments

Pay Infrastructure

Capabilities Deep Dive

Digital Infrastructure – Data



Data as a capability is core to a Digital Telco

Our Scale











Capabilities Extracted

Customer 360 (Cohorts for Targeting)

Telco Scores: Credit, Fraud

Scalable and Elastic

Al and ML Recommendation Engine

Respond to real-time events

End-to-end Observability

High service reliability across customer journeys

Digital Services

Overview



Digital Stack & Capabilities

Airtel Digital Stack

Capabilities We Have Extracted

Digital Experience

Digital Infrastructure

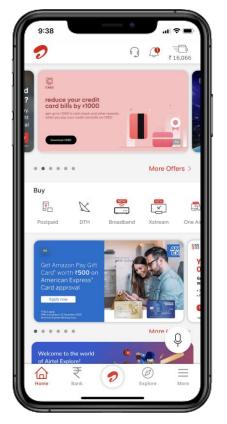
- Omnichannel
- Search-to-Refer Customer Cycle
- B2B Distribution: 3.5K+ Enterprises & 1M+ SMBs
- B2C Distribution: 350M+ Customers & 184M+ Digital MAU
- Data: 4K+ Databases, 338K+ KM of Fiber & \$46B of investments
- Pay Infrastructure

Capabilities Deep Dive

Digital Experience – Omnichannel & Search-to-refer Customer Cycle



Omnichannel customer touchpoint for our 350M+ customers



Airtel Thanks App



Airtel Retail Store

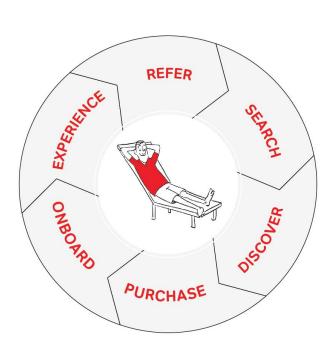


Airtel Contact Centers



Store & Mitra

Search-to-refer Customer Cycle



Digital Services

Overview



Digital Stack & Capabilities

Airtel Digital Stack

Digital Services

Digital Experience

Digital Infrastructure

Capabilities We Have Extracted

pairtel ads pairtel iq

Digital Marketplace (Wynk, Xstream,

Digital **Banking**

Loans and Credit Card)

- **Omnichannel**
- Search-to-Refer Customer Cycle
- B2B Distribution: 3.5K+ Enterprises & 1M+ SMBs
- B2C Distribution: 350M+ Customers & 184M+ Digital MAU
- Data: 4K+ Databases, 338K+ KM of Fiber & \$46B of investments
- Pay Infrastructure





Airtel AdsWhat is Airtel adtech?



A first party platform that connects brands to consumers via Airtel's assets

Airtel Ads Tech Stack

135+ Brands



350M+ Airtel Customers



Airtel Thanks



Wynk Music



lusic Xstream Video



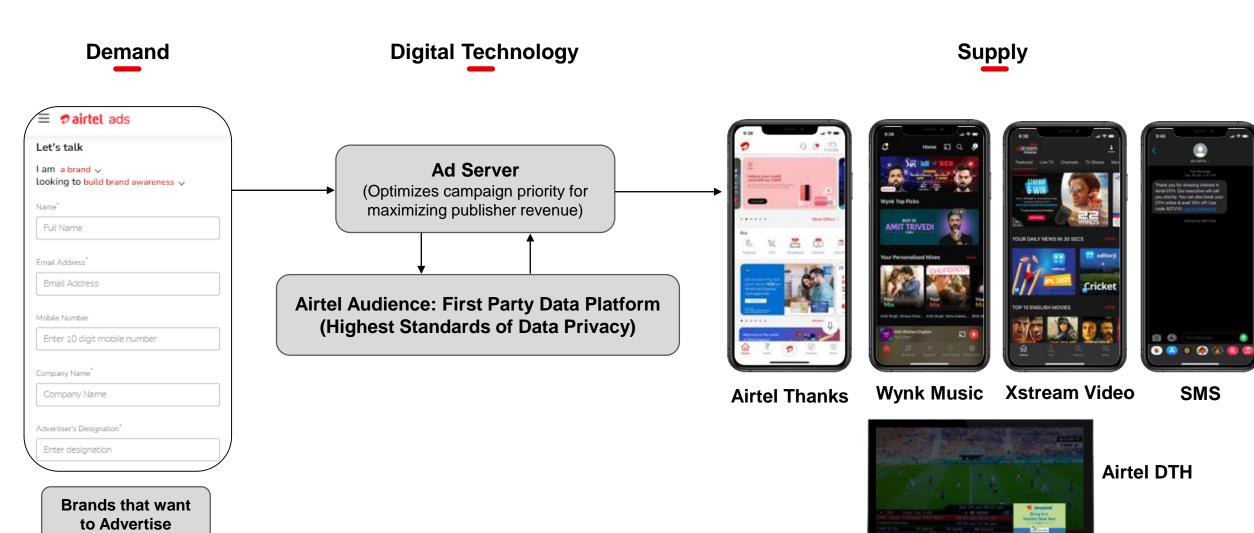
SMS



Airtel DTH

Unpacking the tech stack





Launched and received great response from the market



mint

Bharti Airtel launches advertising platform



Deal is part of Airtel's strategy to consolidate its customer facing products and biz.reuters

2 min read . Updated: 25 Feb 2021, 12:35 AM IST

Ishita Guha

Airtel Ads will enable brands to curate consent-based and safe campaigns for subscribers of the telco

Airtel launches ad tech platform to tap \$10 bln digital advertising market

"Airtel Ads allows brands of all sizes to curate consent based and privacy safe campaigns to one of the biggest pool of quality customers in India," a statement issued by the company said on Wednesday.

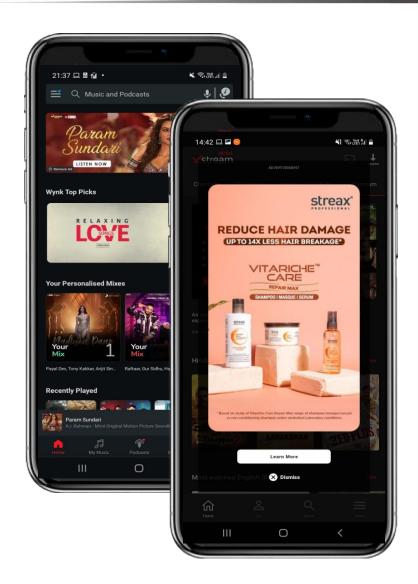
Airtel acquires strategic stake in blockchain-as-a-service company Aqilliz

"Blockchain technology is maturing and we see its application across areas such as Adtech, Creator Economy, and Loyalty Programs. We are thrilled to have Aqilliz join our Startup Accelerator Program and be part of Airtel's digital innovation factory,"

ETTelecom • February 24, 2022, 11:00 IST

Had a good start. It is time to go after a much larger opportunity





Highlights

1,000+
Campaigns delivered successfully in FY'22

135+
Premium brands
served in FY'22

• Serving premium brands across 35+ industries such as FMCG, Gaming, OTT, Financial Services, etc.

Key opportunity areas and growth plan



Opportunity Areas

Growth Plan

Demand Ownership & Acceleration

• Investing in an agency and direct sales team.

Supply Growth

 Investing in growing our supply to cater to the growing market demand.

Advanced Personalization & Targeting

 Investing in data science capabilities to build better cohorts and improve audience targeting.

New Products

 Investing in developing deeper customer insights to become a planning tool for advertisers, helping brands with media planning.



Airtel IQ





Airtel IQ – A Unified Customer Engagement Platform

Voice

Call Masking, Toll Free, Dialer, SEBI Call Recording

Messaging

Send SMS, CLI Manager, Secure SMS, WhatsApp

Contact Centre

IVR, Email, Social, Voice Analytics, Chat Bots Video

Stream, Call, Analytics

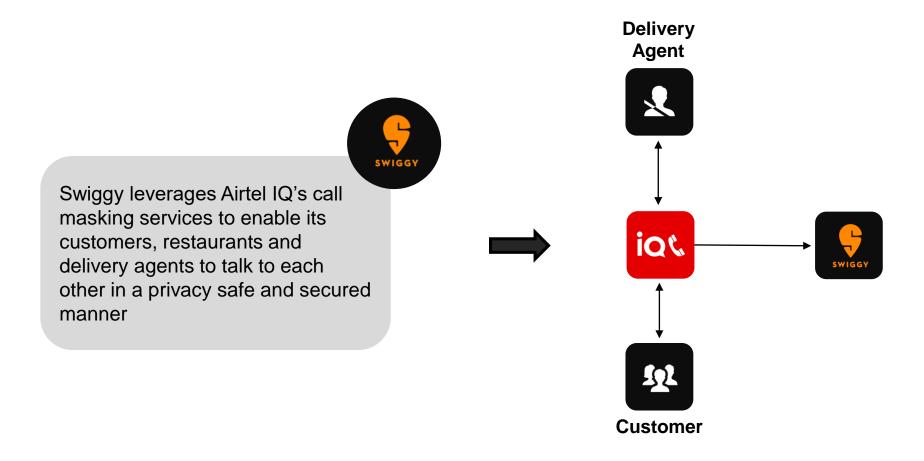
Enabling enterprises to deliver unparalleled customer engagement across Voice, Messaging and Video programmatically

Airtel IQ

Walkthrough of Airtel IQ's application – Case Study: Swiggy



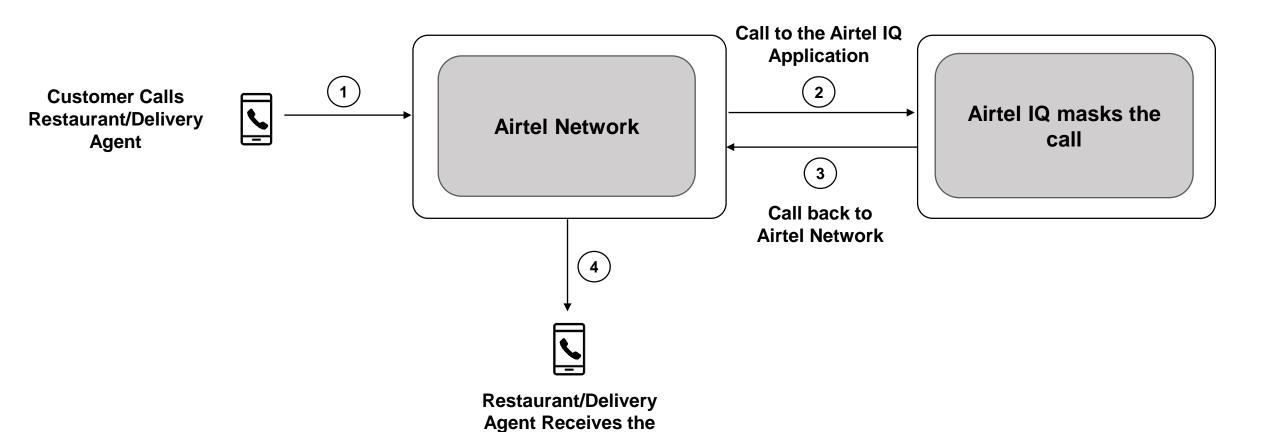
Our cloud communication suite that helps businesses transform their customer engagement



Airtel IQ

Unpacking the tech stack





masked call

Launched and received great response from the market



Bharti Airtel enters cloud communications market, launches 'Airtel IQ'

The Indian cloud communications market, estimated at USD 1 billion, is seen growing nearly 20 per cent annually

Topics

Bharti Airtel | Cloud computing



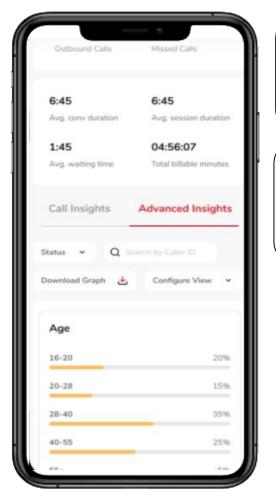
Airtel launches 'IQ Video' as one stop solution for OTT content developers

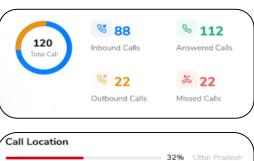
Airtel IQ Video brings an easy-to-use platform that can enable anyone to quickly build and scale their business in video streaming.

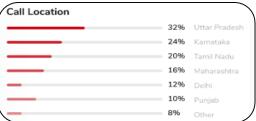
Airtel IQ

Had a good start. It is time to go after a much larger opportunity









Highlights

185+

Enterprise customers live in FY'22

- Multiple use cases such as interoffice telephony, phone commerce and fleet management are driving growth of voice minutes.
- Using IQ's omnichannel messaging capabilities, organizations are able to achieve their goals on Customer Lifecycle Management and Hyperlocal Marketing.

Key opportunity areas and growth plan



Opportunity Areas

Growth Plan

Extraction from Existing Customers

 Instituting processes for account based marketing to enable customer-level revenue extraction.

Product Bundling

• Investing in creating omnichannel suites for customer experience across voice, video and messaging.

Extend into SMB segment.

Product Stack Stability

 Investing in tech towards building a reliable and low latency platform for continued and a seamless customer experience.

New Products

 Investing to bring industry-first products to market such as SIM-based recording, Video IQ, etc.





What is Digital Marketplace?



350M+ Airtel Customers



Digital MAU

90M+ Music & video

streamers



50M+ Gaming champs



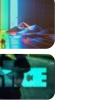
30M+ Frequent fliers



Marketplace Tech

Our Products





Wynk Music



Airtel Loans



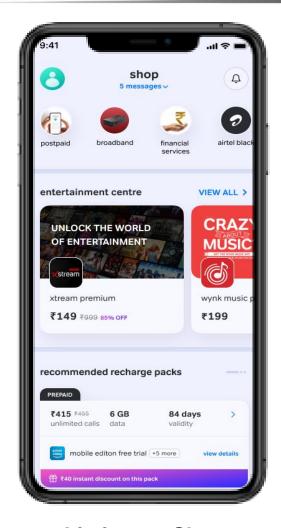
Airtel Xstream

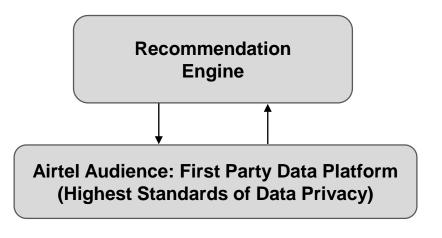


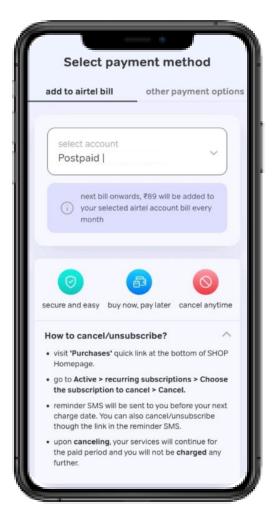
Airtel Credit Card

Unpacking the tech stack









Listing on Shop

Digital Technology



Product Demos













Airtel Xstream



Airtel Loans



Airtel Credit Card

Received great response from the market



Wynk Music Is The Rising Star Of India's Music Streaming Apps

Launched in 2014 as a free service for Airtel subscribers, Bharti Airtel-owned Wynk Music is one of the pioneers in the music streaming space and enables users to download and listen to songs offline.

Currently, Wynk's premium service is the cheapest in the market, priced at INR 49/month and INR 349/year for an ad-free music experience.



Home / Companies / News / Axis Bank, Bharti Airtel to issue co-branded credit card

Axis Bank, Bharti Airtel to issue co-branded credit card



Airtel Axis Bank Credit Card users will get rewards on their card spends on mobile/DTH recharges, Airtel Black and Airtel Xstream Fiber payments, cashback on electricity/gas/water bill payments etc. Photo: iStockphoto

Bharti Airtel unveils 'Xstream Premium', eyes 20 mn paid users

Press Trust of India

feedback@livemint.com

NEW DELHI: Telecom operator Bharti Airtel on Thursday announced a new video streaming service, Airtel Xstream Premium, that brings together content from 15 popular video apps, with single subscription at an introductory price of ₹149 a month.

Airtel is eyeing 20 million new users for this paid offering, according to Adarsh Nair, CEO of Airtel Digital. The Airtel Xstream Premium offering aggregates content from 15 Indian and global video OTTs in one app, the company said in a statement. Customers will get access to a large catalogue of over 10.500 movies and shows as well as live channels from SonyLIV, ErosNow, Lionsgate Play, Hoichoi, ManoramaMax, Shemaroo, Ultra, HungamaPlay, EPICon, Docubay, DivoTV, Klikk, Nammaflix, Dollywood, Shorts TV on Airtel Xstream Premium.

Xstream Premium is a completely revamped version of its previous content offering that was free. Users can access Airtel Xstream Premium across mobiles, tablets, laptops through the app or web, and on the TV through the Xstream set-top-box. For now, it will be available only to Airtel users.

It will offer a single app, single subscription, single sign-in, unified content search and Artificial Intelligence driven personalised curation for each user. "These content are available exclusively to Airtel customers at... ₹149 per month," the statement said.

According to Media Partners Asia, by 2025, India's OTT (Over-The-Top) subscription market is expected to grow to \$2 billion, from the current \$500 million. A large proportion of new subscriptions are likely to come from users in smaller cities.

"Airtel Xstream Premium is a game-changing innovation to democratise OTT content in India," Nair said.

Digital Marketplace

Had a good start. It is time to go after a much larger opportunity



Highlights

70M+MAU of Wynk Music

600K+

Paid subscribers added on Xstream in just 1 month of launch

- Loans: Industry-first proprietary lending model, providing best-in-class customer experience.
- Credit Card: Industry-first co-branded credit card with offers such as 25% off on Mobility, Broadband and DTH bill payments, 10% off on utility spends (Electricity/Gas) and 10% off on Ola, Swiggy, BigBasket and Zomato.

Digital Marketplace

Key opportunity areas and growth plan



Opportunity Areas

Growth Plan

Demand Acquisition

• Full exploitation of our distribution channels to ensure wide consideration and adoption of marketplace products.

Supply Growth

 Add more music, video OTT, financial services (Banks, NBFCs) companies to fuel supply. Additionally, scale our creator economy play for music and video.

Tech Investments

• Investing in tech towards building a better recommendation engine, improved payment systems (success rates) and enabling add-to-bill.





Airtel Payments Bank

25th March 2022

500 Mn Customers Opportunity



Financially Underbanked

Digitally Underserved

Informal Economy

- ❖ 300 Mn underbanked people lack access to formal financial services
- ❖ India's GDP growth to ₹ 375 Tn resulting in tripling of per capita incomes to ₹ 90,000

300 Mn

- ❖ 450 Mn Indians consume digital content but only 250 Mn consume digital financial services
- ❖ By 2023, over **500 Mn** Indians will consume digital content

Current cash economy of India at 87% cash

month.

200 Mn

economy with ₹ 14 Tn changing hands 6 times a

Expected to drop to 75% due to formalization and digitization initiatives by 2024

₹37 Tn

Bank 500 Mn Consumers

Digitize 87% Cash Economy

Unique Model







Differentiated • License to accept customer deposits **Banking License** Multiple revenue streams



Distribution

- Access to over 1M telecom retailers
- Aadhaar enabled financial services



Digital Assets

- 184M unique users across digital assets
- India's largest B2B app for retailers



Consumers

- 350M Airtel user base
- Unique model to engage, upgrade and monetize

Scaled with Care



Phase 1

✓ Building Blocks in Place

- √ Organization structure
- ✓ Controls architecture
- √ Governance framework
- √ Re-launch and segmented products
- ✓ Image and relationships
- ✓ Strong growth with controls



Phase 2

✓ Accelerate with controls

- ✓ Wave 2.0 of innovation with rapid investments in products, services & distribution
- ✓ Sustained growth in customers, balance, throughput and income



• ₹ 6,270 Mn Gross Revenues

Phase 3

Attain Market leadership

- Scale on digital strategy
- Leadership in segments of choice
- · New spaces incubated



FY 2022-23

FY 2021-22

• ₹ 10,020 Mn Gross Revenues (Q3 FY22 annualised)

FY 2019-20

• ₹4,743 Mn Gross Revenues

Businesses – Diversified



A Profitable Bank in FY22

Underbanked Space



Become the largest bank for the underbanked in the world by creating a network of banking outlets Digital Space



Serve the digitally savvy customer through a dedicated section on Airtel Thanks App Institutional Space







Help business partners digitize small ticket cash transactions

Technology

People

Controls

Businesses – Large and Growing







Underbanked users

- Over 3L banking points in Tier 5/6
 Villages
- Banking 1 in 6 villages across India

Rapidly growing digital bank



Digital users

- Digital consumer balances doubled Y-o-Y
- ~ 80% growth in digital transactions Y-o-

Largest micro cash player

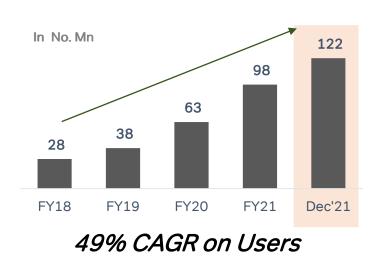


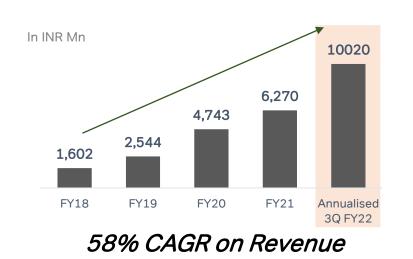
Institutional flows

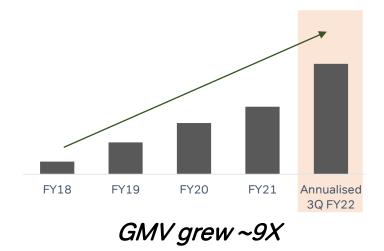
- **Double digit** growth Y-o-Y
- Over **2,000** B2B Partners

The Bank at scale









Profitable in FY22

Capabilities



People & Culture

Over 900 Bank employees

• Seasoned senior management and diverse Board

Distribution

- ~600 Bn Cash digitized annually
- Distributed services model at 1/10th of cost to serve of traditional banks

Compliance and Control

Received 2nd scheduled status from RBI

• Robust compliance and governance standards of a bank

Fully digital Processes

Processing ~5 Bn transactions annually

• Real-time scalable payments and data infrastructure

Unique Position







India's only profitable

multi-segment fintech

operating at scale with a

banking license

Market Impact



3rd largest in BBPS BoU¹



A@PSI

7% Market share² in Aadhar enabled payment systems

~2.6 Mn units

Financial products³ cross sold







16% Market share² in Domestic Remittances

4th largest Fastag issuer⁴





3rd largest enrollment bank in India⁵

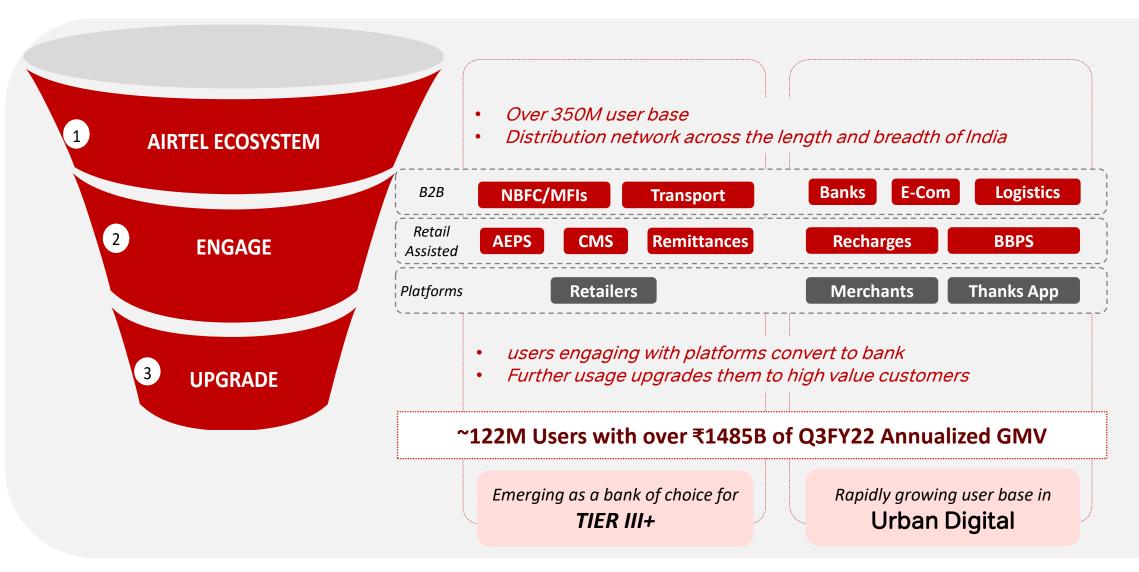
Sources:

^{1 -} BBPS; 2- Internal Analysis;

^{3 -} Covers Atal Pension Yojana, insurance, Digigold, and Loans units processed

Deep ecosystem across segments





Digital Opportunity





UPI Universe²

~ 300M

unique monthly active users (MAUs)

airtel Payments Bank €

Sustainable model established

Opportunity for growth with the right revenue model

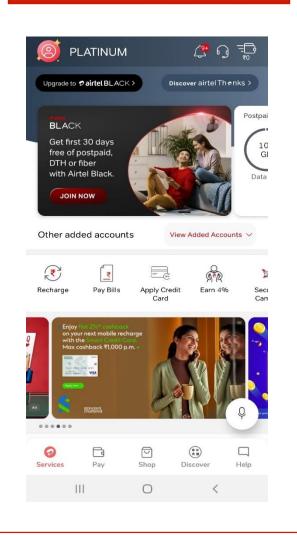
^{1 -} Representative set

^{2 -} NPCI (Source)

Digital Pivot



Thanks App

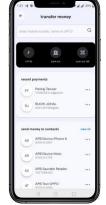


Pay

Existing MTU to expand exponentially over the next few years







DigiBank

One of India's fastest growing Digital-Banks





Revenue Pivots



Cross Sell









IndusInd Bank





New Streams













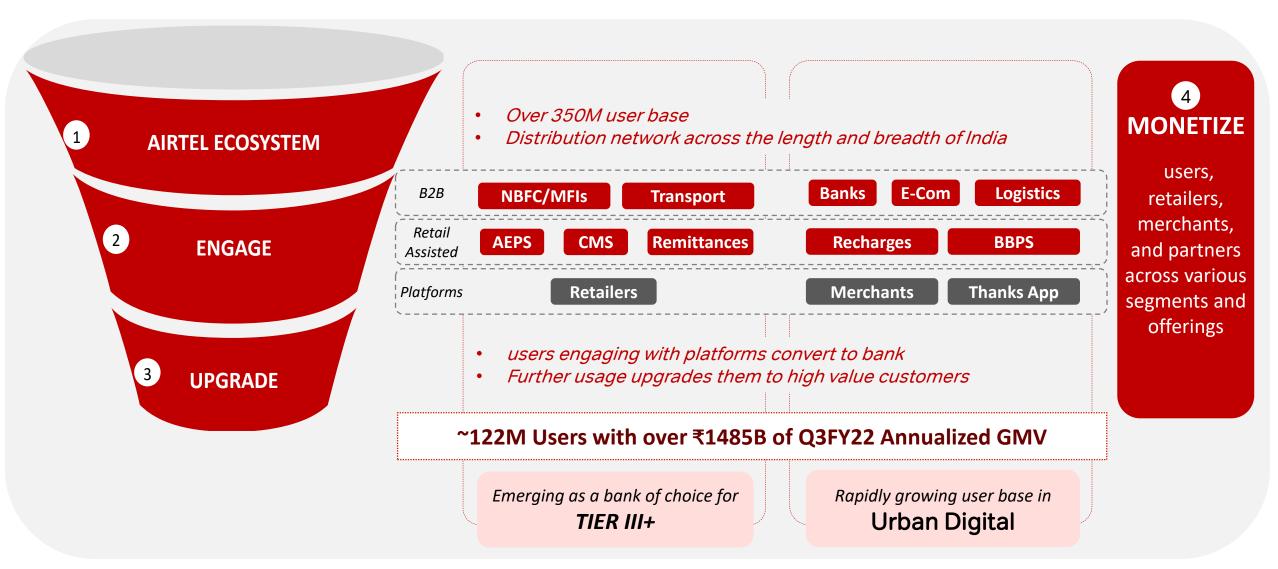
Subscriptions



Multiple bundles in pipeline

Monetization across ecosystem





In summary





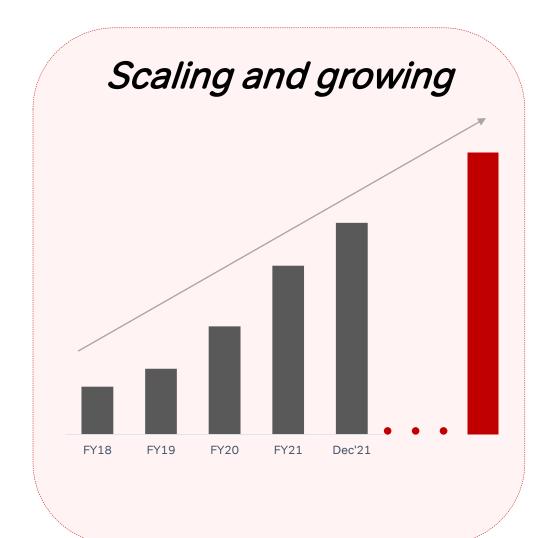
Unique access to Airtel's ecosystem

Business portfolios working together

Low cost of customer acquisition

Engage, upgrade and monetize model

Digitally driven sustainable business





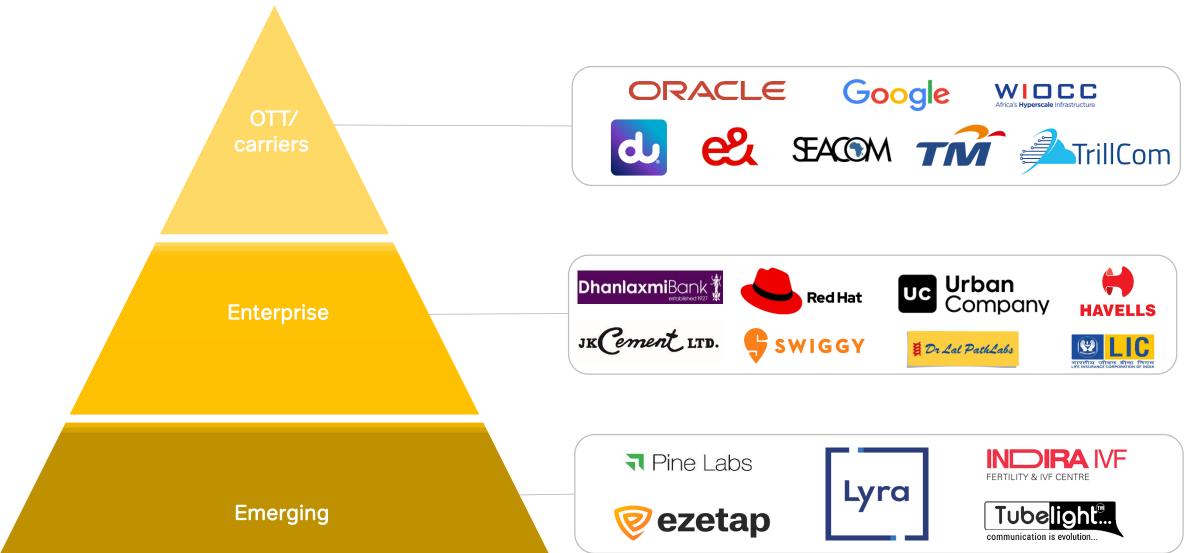


Enterprise Services Overview

25th March 2022

Our customers





Where have we reached today



We power **46.2%** of India's IoT

Airtel IoT is the market leader in India's Enterprise Connectivity Segment

Airtel launches 'Airtel IoT' a 5G Ready
Platform for the World of Connected Things

India's largest network of Data Centers

Nxtra by Airtel launches new 38 MW Hyperscale Data Center in Chennai Targeting a sustainable growth with Green energy

Airtel strengthens its green energy footprint with the commissioning of 21 MW Solar Power Unit in Maharashtra

Own and operate the largest undersea cable network out of India spanning more than 365000 RKMs

Airtel joins
SEA-ME-WE-6 undersea
cable consortium to scale
up high speed network
for India's emerging
digital economy

World's first network integrated CPaaS platform

Airtel launches 'Airtel IQ Video' – a CPaaS solution to democratize video streaming in India

Gartner

Airtel IQ recognized in CPaaS category; Airtel recognized as the key Indian CSP Reinventing itself to stay ahead of the curve – Lavelle Networks, Hughes, 5GforBusiness

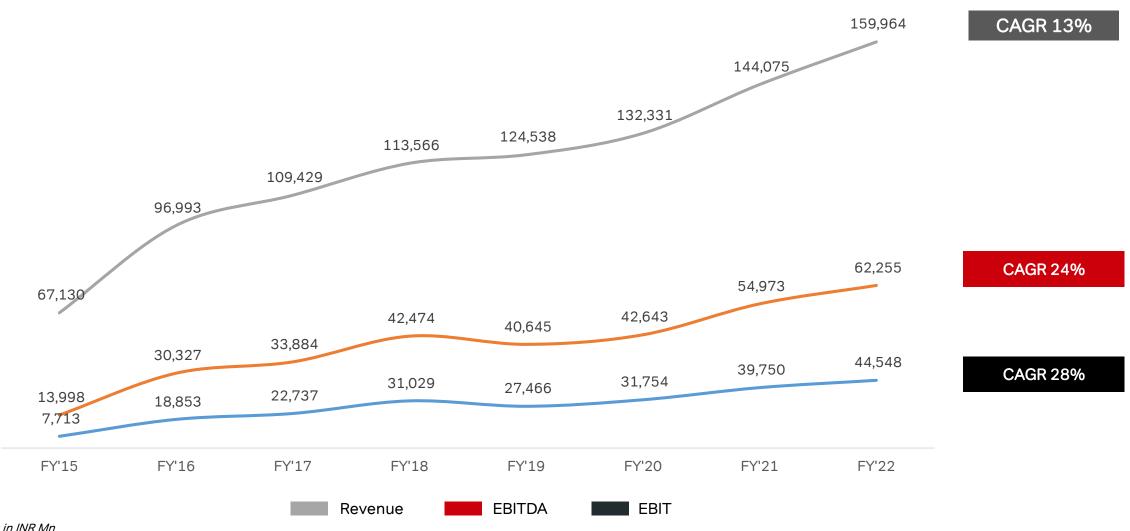
Airtel acquires
~25% strategic
stake in SDWAN startup
Lavelle Networks

Form Joint
Venture to
Provide Satellite
Broadband
Services in India

Airtel rolls out #5GforBusiness to demonstrate 5G use cases for enterprises

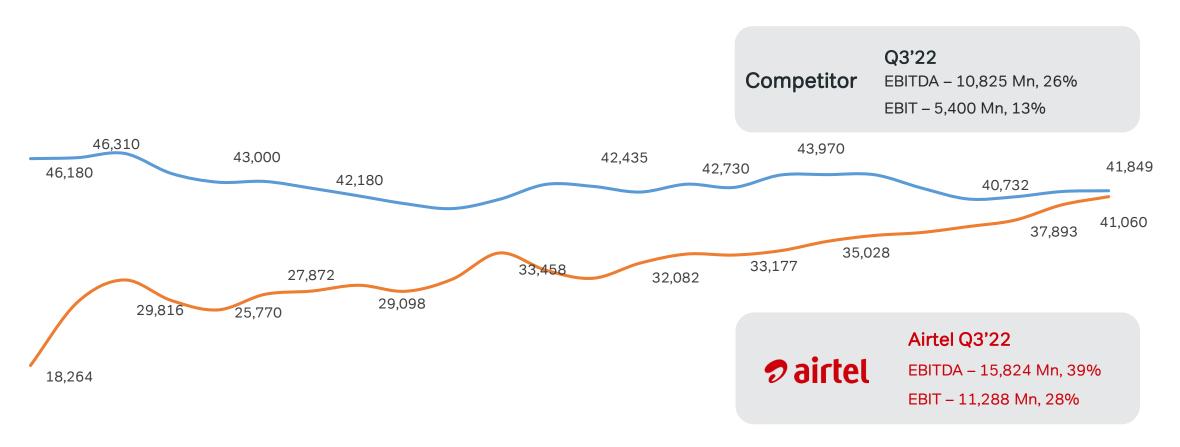
Performance so far





Outperforming Competition





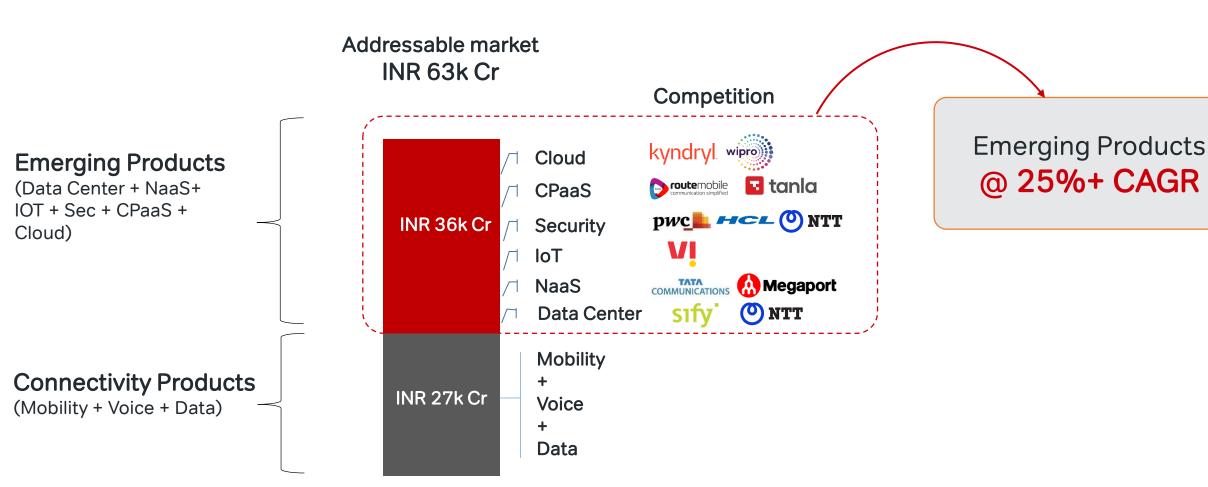
Q4'16 Q1'17 Q2'17 Q3'17 Q4'17 Q1'18 Q2'18 Q3'18 Q4'18 Q1'19 Q2'19 Q3'19 Q4'19 Q1'20 Q2'20 Q3'20 Q4'20 Q1'21 Q2'21 Q3'21 Q4'21 Q1'22 Q2'22 Q3'22



New horizons – expansion in new markets

Addressable Market FY'22





Identifying Opportunities



From

Revenue growth driven by large customer accounts

Market shift from connectivity to new product areas

To

GTM focus on increasing presence across Customer base to capture market potential

Innovate in connectivity and accelerate solutions beyond connectivity and maintain margins

4 Pillars for our future growth



--(1)

GTM 2.0

2

Product

3

Digital

4)

People

4 Pillars for our future growth



GTM 2.0 Product Digital People



Customer Segmentation

Delayering of Structure

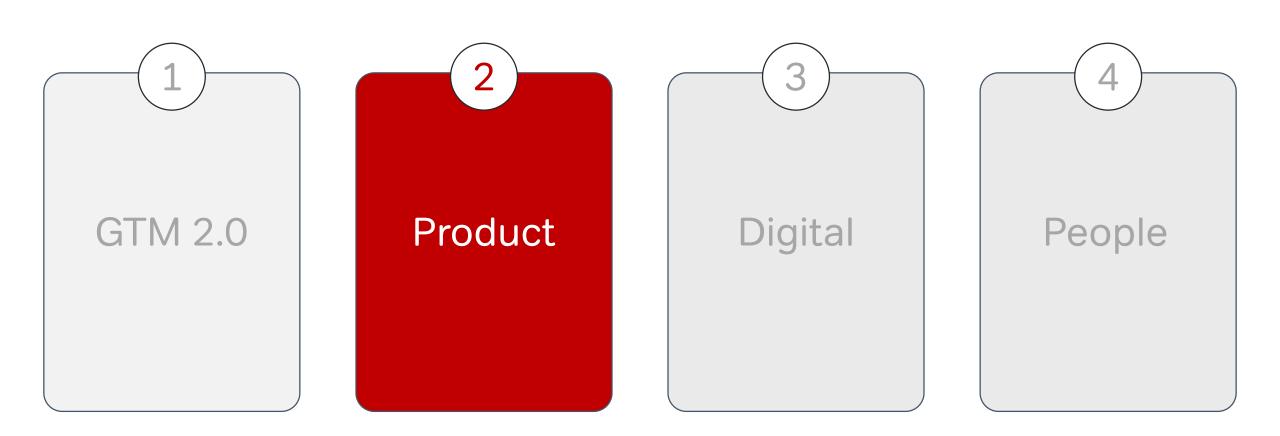
Sales effectiveness

Channel to Insource Sales

Product Specialist

4 Pillars for our future growth





Winning beyond core in new markets



Cables



Data Center (Nxtra)



NaaS



CPaaS



Cloud



Security



IoT



5G



Submarine Cables





1 SMW 6

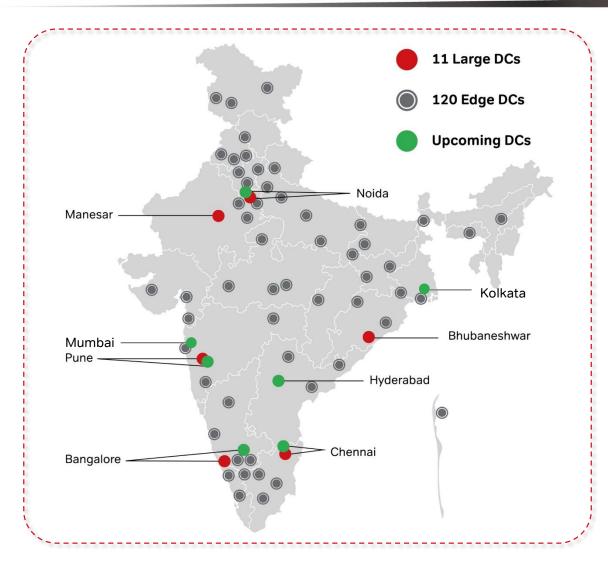
2 Africa

Extension to new location, Chennai - Mumbai

New Landing stations in India and Africa

Data Centre





Over **50%*** power through renewable sources for core DCs

Accelerate

- Work with Hyperscaler
- **Drive ESG** agenda



























Network-as-a-Service (NaaS)



Moving up the value chain.

\$1Bn market in 3 years time

Moving from

#1 Connectivity Player

to leading innovation in connectivity

1 SDWAN



2 Bandwidth on Demand

Work from Anywhere

4 Devices

Panasonic









We power 46.2% of India's IoT

4500+ Customers 11Mn+
Devices

Network: 2G/4G/NBIOT/ Satellite 2 Focus on top segments Auto / Utility / Pos Horizontal solutions - Device Mgt / Location services / AIS 140









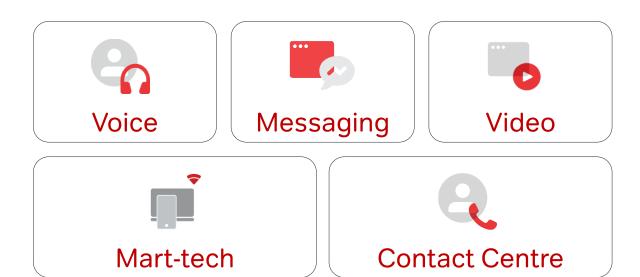






A Unified Customer Engagement Platform

130 Bntransactions300+ customers















Airtel Cloud



Cloud Connect



Every major cloud player **Edge Cloud**



CDN

Public Cloud







Hybrid Cloud for applications





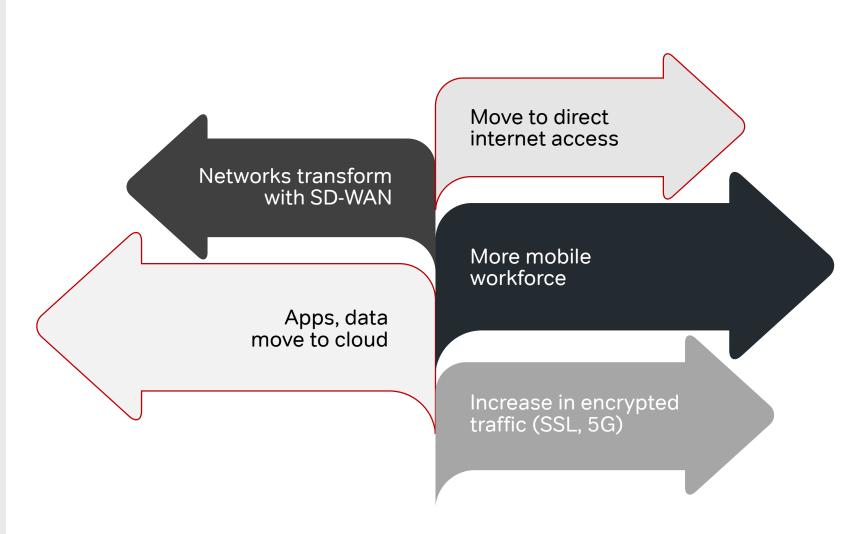
Airtel Secure



soc

Network Bundle

Multi-product and technology



#5GforBusiness | Enabling the entire ecosystem – not just 5G



Partner ecosystem







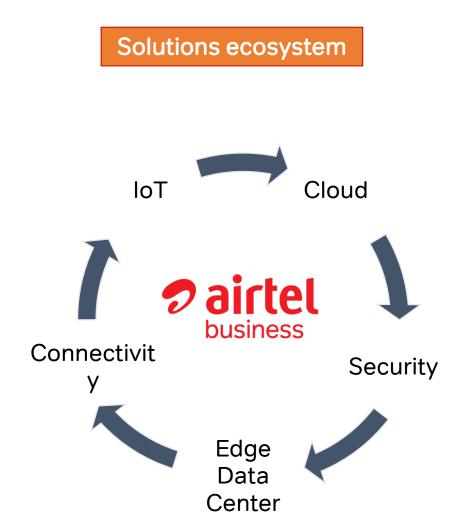
















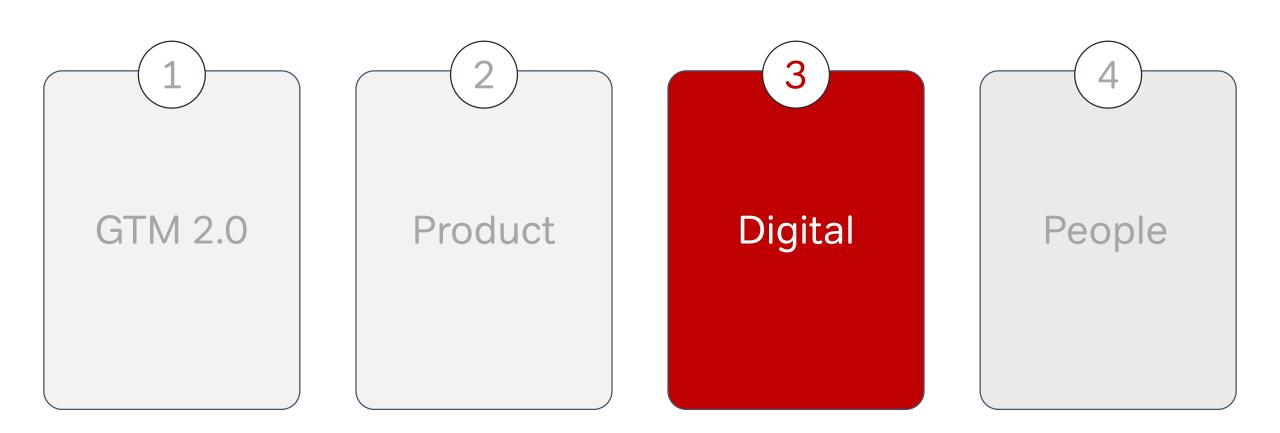






4 Pillars for our future growth







GTM 2.0

SMB and Enterprise Transformation

+

Experience 2.0

Omnichannel experience



New Revenue streams / New Products

#airtelThonks
forBusiness

Airtel Thanks for Business



An integrated self-serve platform to allow <u>customers</u> to discover, buy & manage all Airtel Business applications





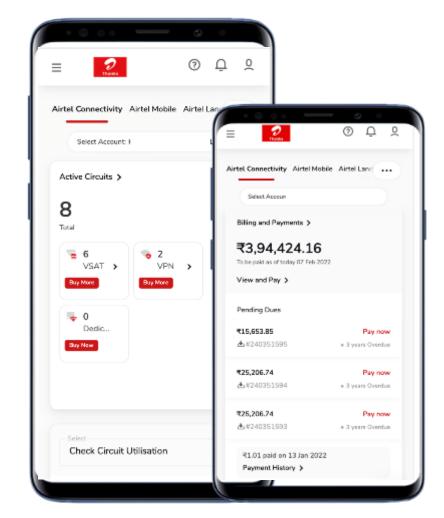


60%

Decrease in emails

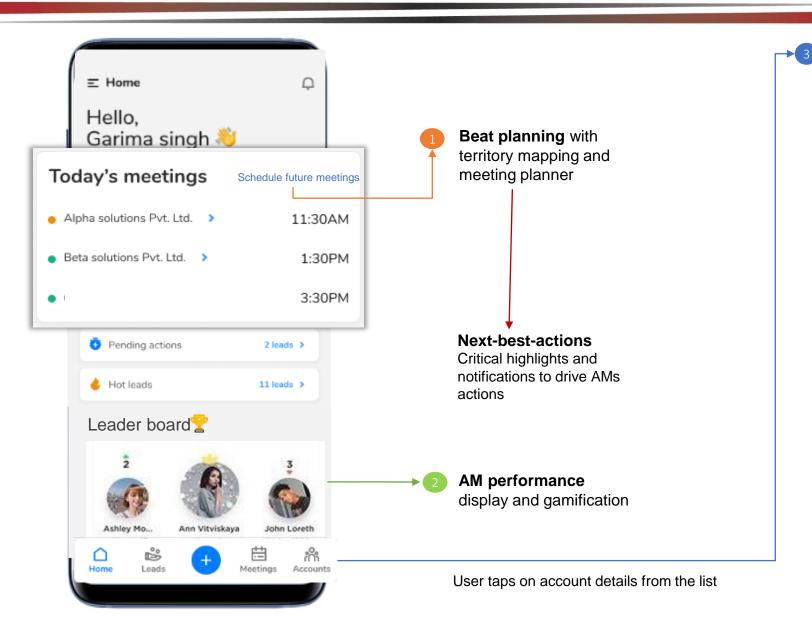
15%+
Online Orders

40%+
Reduction in payment collection Time

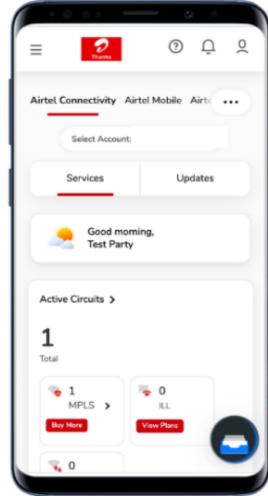


Airtel Work – Improving productivity of front-line sales





Establishing better customer relationship by offering **360^o** view of customers
Via Airtel Thanks for Business



4 Pillars for our future growth



GTM 2.0 Product Digital People

Airtel Business | Strong Leadership



A Strong leadership focused on building stronger teams



Talent Refresh



Upskilling of Talent



Culture

Value Creation for Customers through Airtel Ecosystem



Increasing value to Airtel Business Customers

Core

Voice

• Fixed Voice
• Mobile
• Leased Lines
• MPLS

2G, 4G, 5G

Mobile Connectivity, Data

Solutions Airtel Cloud Airtel Secure NXTRA • CDN • NOC SDWAN System Integration Managed Wifi • Work from Anywhere Industry Solutions and core innovation Digital platform

- IOT
- Airtel IQ
- Airtel Thanks for Business
- NaaS

Digital Transformation

We continue to innovate in our Core offerings while bringing in new products and solutions into our portfolio

airtel



Thank you

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