



## **Investor Communication**

## Performance overview – Q3 & 9MFY14

14 February, 2014



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## Punj Lloyd – The Group

### Punj Lloyd Limited (A Diversified Global EPC Conglomerate)

#### • Energy

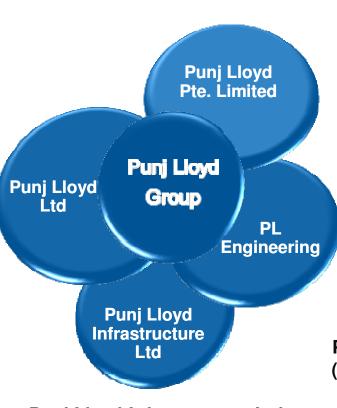
- Oil & Gas Offshore Platform, Onshore Field Development, Pipelines, Tankage and Terminals, Process Plants,
- Power : Thermal, Nuclear
- Renewables : Non-conventional Power, Bio Fuels, Green Buildings & Infrastructure and Water

#### Infrastructure

- Transport :Subways & Metro Systems, Airports, Highways & Expressways, Tunnels & Caverns, Seaports & Terminals, Bridges, Flyovers & Interchanges
- Utilities : Reservoirs & Treatment Plants
- Building : Hospitality & Leisure, Commercial, Industrial, Institutional, Residential Complexes, Healthcare & Townships & Industrial Parks

#### Defence

- Land Systems, Aviation and Defence Electronics
- Onshore Drilling
- Polymers, Petrochemicals & Chemicals



### Punj Lloyd Infrastructure Ltd (Project Development Company)

- Transportation, Energy & Urban Infrastructure
- Focused on Public Private Partnership

### Punj Lloyd Pte Limited (One of the leading South East Asian Co.)

- Primarily a holding and investment Company
- Operates in South East Asia in buildings, transportation, civil construction for various utilities, oil and gas pipelines, refineries and tankage
- Major subsidiaries (contributing around 85% to total net sales)
- Sembawang Engineers & Constructors Pte Ltd
- Punj Lloyd Oil & Gas Sdn Bhd
- PT. Punj Lloyd Indonesia

### PL Engineering Limited (An Engineering Services Co.)

- Oil & Gas
- Petrochemicals, Chemicals & Fertilizers
- Power : Nuclear & Thermal
- Automotive & Aerospace





## **Business Structure & Solutions**

Oil & Gas	Onshore & Offshore Pipelines, Onshore & Offshore field Development, Gas Processing, Tankage and Terminals
Process	Refineries, Polymers & Petrochemicals, Chemicals
Power	Thermal, Nuclear
Utilities	Water & Sewage Treatment Facilities, Reservoirs, Centralized Utilized
Infrastructure	Subway & Metro Systems, Airports, Highways & Expressways, Bridges, Flyovers & Interchanges, Tunnels & Caverns, Seaports & Terminals
Buildings	Hospitality & Leisure, Commercial, Industrial, Institutional & Residential Complexes, Healthcare, Townships & Industrial Parks
Asset Management	Asset Preservation & Maintenance







## Financial Results & Operating Highlights

## Q3 & 9M FY14





## Q3 FY14 – FINANCIAL OVERVIEW

INR Cr

Description	Standalone for the Period		Consolidated for the Period	
	Q3 FY14	Q3 FY13	Q3 FY14	Q3 FY13
Net Sales / Income from Operations	2,038	1,979	2,711	2,775
Other Income	21	79	78	109
Total Income	2,059	2,058	2,789	2,884
Total Expenditure (Excl. Interest Exp. & Depreciation)	(1,806)	(1,830)	(2,629)	(2,591)
EBITDA	253	228	160	293
EBITDA as % of Total Income	12%	11%	6%	10%
Finance Cost	(184)	(168)	(204)	(198)
Depreciation	(67)	(56)	(100)	(88)
PBT	2	4	(144)	7
Tax	(1)	(1)	4	(8)
PAT	1	3	(140)	(1)
Share of Associates & Minority Interest	-	-	1	10
Profit for The Period	-	-	(139)	9



## 9M FY14 – FINANCIAL OVERVIEW

**INR Cr** 

Description	Standalone for the Period		Consolidated for the Period	
	9M FY14	9M FY13	9M FY14	9M FY13
Net Sales / Income from Operations	6,282	5,901	8,572	8,210
Other Income	257	181	273	225
Total Income	6,539	6,082	8,845	8,435
Total Expenditure (Excl. Interest Exp. & Depreciation)	(5,797)	(5,384)	(8,080)	(7,536)
EBITDA	742	698	765	899
EBITDA as % of Total Income	11%	11%	9%	11%
Finance Cost	(552)	(502)	(614)	(585)
Depreciation	(179)	(173)	(279)	(275)
PBT	11	23	(128)	39
Тах	(4)	(8)	(18)	(81)
PAT	7	15	(146)	(42)
Share of Associates & Minority Interest	-	-	(20)	19
Profit for The Period	-	-	(166)	(23)



## Borrowings – as on Dec 31, 2013 (CONSOLIDATED)

	INR Cr
E&C Activities (A)	6,091
Development Activities (B)	644
Gross Borrowing (C=A+B)	6,735
Less - Cash & Bank Balance (D)	719
Net Borrowing (E=C-D)	6,016
Long Term Debt Equity Ratio	1.1
Current Ratio	1.8

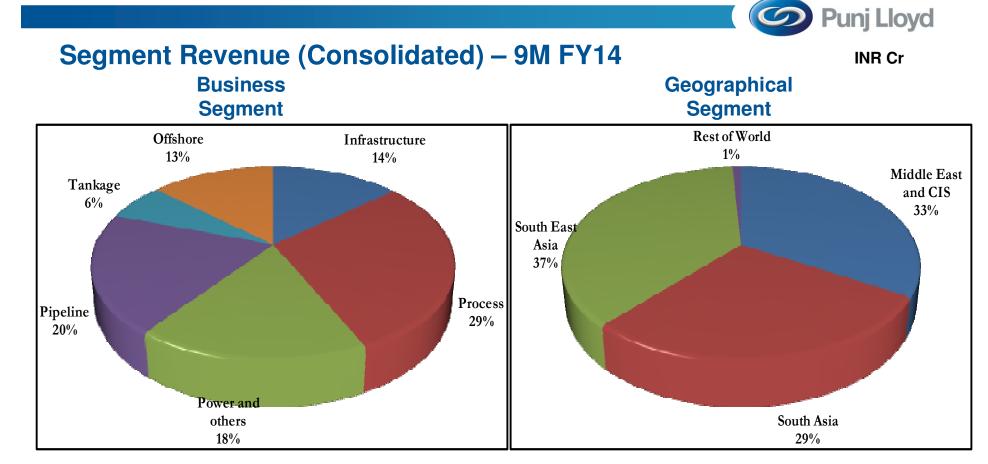


## Punj Lloyd appoints J P Chalasani as Group Chief Executive Officer

- Punj Lloyd is pleased to announce that Mr. Jayarama P. Chalasani has been appointed as the CEO of the Group
  - Mr Chalasani is an Engineering graduate and has 27 years of experience in the Power and Infrastructure sector
  - He last served as the Chief Executive Officer of Reliance Power Limited since March 7, 2008 until December 31, 2013
  - Besides having held responsible positions with National Thermal Power Corporation he was earlier also Director and Chief Executive of BSES Rajdhani Power Limited

### Other Senior Management appointments

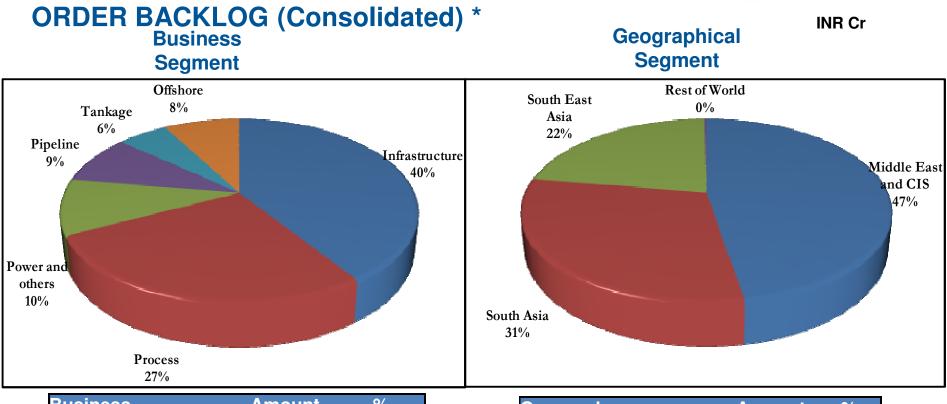
• Mr. Michael Heerdt, has been appointed as President and CEO of the Company's subsidiary Company, M/s. Sembawang Engineers and Constructors Pte. Ltd., in Singapore



Business	Amount	%
Infrastructure	1,184	14%
Process	2,496	29%
Power and others	1,498	18%
Pipeline	1,705	20%
Tankage	542	6%
Offshore	1,147	13%
Total	8,572	100%

Geography	Amount	%
Middle East and CIS	2,860	33%
South Asia	2,438	29%
South East Asia	3,193	37%
Rest of World	81	1%
Total	8,572	100%





Business	Amount	%
Infrastructure	7,612	40%
Process	5,163	27%
Power and others	1,832	10%
Pipeline	1,653	9%
Tankage	1,021	6%
Offshore	1,571	8%
Total	18,852	100%

Geography	Amount	%
Middle East and CIS	8,907	47%
South Asia	5,712	31%
South East Asia	4,199	22%
Rest of World	34	0%
Total	18,852	100%

\* Order Backlog comprises of unexecuted orders as on December 31, 2013 plus new order received after that date.



#### About us

Punj Lloyd is a diversified international conglomerate offering EPC services in Energy and Infrastructure along with engineering and manufacturing capabilities in the Defence sector. Known for its capabilities in delivering mega projects 'on time,' thereby ensuring repeat customers, the Group possesses a rich experience of successfully delivered projects across the globe, while maintaining the highest standards of health, safety, environment and quality (HSEQ). Further information about the Group is available at www.punjlloydgroup.com

### For further information please contact:

## Vinay Krishan Sood

Punj Lloyd Ltd.

Tel: 0124 2620 221

Fax: 0124 2620 111

Email: vinaysood@punjlloyd.com

### Gavin Desa / Ankit Hirawat

Citigate Dewe Rogerson

Tel: 022 6645 1237 / 1244

Fax: 022 6645 1200

Email: gavin@cdr-india.com

ankith@cdr-india.com





# Thank You