'UJALA HOUSE', Ramakrishna Mandir Road, Kondivita, Andheri (East), Mumbai-400 059

- Tel : 66892800 Fax: 6689 2805 e-mail : info@lyothy.com mww.jyothylaboratories.com

Date: June 1, 2016

```
BSE Ltd.
Phiroze Jeejeebhoy Towers,
Dalal Street, Fort,
Mumbai - 400 023
Scrip Code: }53292
```

National Stock Exchange of India Ltd. Exchange Plaza, Bandra Kurla Complex, Bandra (East),
Mumbai -400 051
Scrip Code: : JYOTHYLAB

Sub: Intimation of Schedule of Analyst/ Institutional Conference under Regulation 30 of SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015

Dear Sir/ Madam,
Pursuant to Regulation 30(6) of SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, we would like to inform you that the officials of the Company will participate in the following Analyst/Institutional conferences:

| Date | Particular | Type of Meeting/Location |
| :--- | :--- | :---: |
| $03 / 06 / 2016$ | UBS Conference | Investor Conference, Mumbai |
| $03 / 06 / 2016$ | B\&K Conference |  |

A copy of the presentation to be shared with investors in the said conferences is enclosed.
Further, the aforesaid information is also available on the website of the Company at www.jyothylaboratories.com

This is for your information and records.

Thanking You.

Yours faithfully,
For Jyothy Laboratories Limited

Shreyas Trivedi
Head - Legal \& Company Secretary

## Agenda

## Financial Performance

- Results for Q4FY16 \& FY16
- EBITDA Analysis
- Sales Analysis
- Other Financial Metrics


## Business Initiatives

- Brand Updates Q4FY16


## What did we achieve 2015-16

## Guidance <br> May 25, 2015

Sales Growth better than industry

Advt. \& SP Expense $10 \%$ to $12 \%$

EBITDA $14 \%$ to $15 \%$

Delivery
May 23, 2016

Sales Growth 9.3\%

Advt. \& SP Expense 12.3\%
$\square$

fisig Hotlyy Laboratories Limited

```
Highlights for Q4 FY2016 : Consolidated
```

Sales growth of $12.4 \%$ (volume $13.7 \%$ )

Power Brand sales grew by 13.6 \% (Volume 15.3\%)

Advt. \& Sales Promo exp. for the qtr is at Rs 51.6 crore, an increase of $6.5 \%$.
A\&P to Sales Ratio is at $\mathbf{1 1 . 6 \%}$

Gross Margin increased to $50 \%$ as compared to $48 \%$ in last year same period

Operating EBITDA is at Rs. $\mathbf{6 0 . 1}$ crore ( $\mathbf{1 3 . 5 \%}$ ) as compared to Rs $\mathbf{5 2 . 2}$ crore ( $\mathbf{1 3 . 2 \%}$ ) in last year same period growth of $15.1 \%$

PAT stands at Rs. $\mathbf{3 5 . 6}$ crore as compared to Rs. 27.1 crore in last year same period growth of 31.6\%

Cash Profit for the quarter is at Rs. 42.9 crore as compared to Rs. 46 crore in last year same period

## Highlights for FY2016 : Consolidated

Sales growth of $9.3 \%$ ( $9.3 \%$ by volume)

Power Brand sales grew by $10.3 \%$ ( $9.5 \%$ by volume)

Advt.\&Sales Promo exp. is at Rs 201.6 crore, an increase of $\mathbf{1 1 . 4 \%}$.
A\&P to Sales Ratio is at $\mathbf{1 2 . 3 \%}$

Gross Margin increased to $51.4 \%$ as compared to $48.4 \%$ in last year

Operating EBITDA is at Rs. 237.6 crore (14.4\%) as compared to Rs 191.7 crore ( $12.7 \%$ ) in last year, growth of $24 \%$

PAT stands at Rs. 158 crore as compared to Rs. 121.1 crore in last year, growth of $\mathbf{3 0 . 4 \%}$

Cash Profit is at Rs 206.9 crore as compared to Rs. 182.4 crore in last year, growth of $\mathbf{1 3 . 4 \%}$

Results - Consolidated Profit \& Loss
In Rs. Lacs

| Particulars | Quarter Ended |  |  | Year ended |  |
| :--- | ---: | ---: | ---: | ---: | ---: |
|  | 31.03 .16 | 31.12 .15 | 31.03 .15 | 31.03 .16 | 31.03 .15 |
| Net Sales | 44,521 | 38,479 | 39,612 | $1,64,473$ | $1,50,529$ |
| Other Income - Operating | 19 | 64 | 484 | 183 | 954 |
| Total Income | 44,540 | 38,543 | 40,096 | $\mathbf{1 , 6 4 , 6 5 6}$ | $\mathbf{1 , 5 1 , 4 8 3}$ |
| Cost of Goods Sold | 22,263 | 18,311 | 20,582 | 79,913 | 77,746 |
| Gross Margin | 22,258 | 20,168 | 19,030 | 84,560 | 72,783 |
| Gross Margin \% | $50.0 \%$ | $52.4 \%$ | $\mathbf{4 8 . 0 \%}$ | $\mathbf{5 1 . 4 \%}$ | $\mathbf{4 8 . 4 \%}$ |
| Employee cost | 4,249 | 4,178 | 3,744 | 16,610 | 15,026 |
| Advertisement and Sales Promo | 5,162 | 5,055 | 4,847 | 20,156 | 18,097 |
| Other expenditure | 6,861 | 5,655 | 5,705 | $\mathbf{2 4 , 2 1 8}$ | $\mathbf{2 1 , 4 4 2}$ |
| OPERATING EBITDA | $\mathbf{6 , 0 0 5}$ | $\mathbf{5 , 3 4 4}$ | $\mathbf{5 , 2 1 9}$ | $\mathbf{2 3 , 7 5 9}$ | $\mathbf{1 9 , 1 7 2}$ |
| EBITDA \% to Net Sales | $\mathbf{1 3 . 5 \%}$ | $\mathbf{1 3 . 9 \%}$ | $\mathbf{1 3 . 2 \%}$ | $\mathbf{1 4 . 4 \%}$ | $\mathbf{1 2 . 7 \%}$ |

7

## Results - Consolidated Profit \& Loss

In Rs. Lacs

| Particulars | Quarter Ended |  |  | Year ended |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | 31.03.16 | 31.12.15 | 31.03.15 | 31.03.16 | 31.03.15 |
| OPERATING EBITDA | 6,005 | 5,344 | 5,219 | 23,759 | 19,172 |
| Employee stock option / (reversal) | (270) | 246 | 1,089 | 1,750 | 2,871 |
| Depreciation and Impairment | 998 | 739 | 809 | 3,140 | 3,255 |
| Finance Cost | 52 | 79 | 319 | 603 | 1,377 |
| Other Income - Non Operating | 254 | 248 | 254 | 1,460 | 992 |
| Profit Before Prior Period Item and tax | 5,479 | 4,528 | 3,256 | 19,726 | 12,661 |
| Prior Period/Exceptional Item | - | - | 209 | - | 209 |
| Profit before Tax | 5,479 | 4,528 | 3,047 | 19,726 | 12,452 |
| Tax | 906 | 625 | (65) | 2,921 | (58) |
| Tax of earlier years | 1,010 | - | 412 | 1,010 | 412 |
| Profit from ordinary activities before minority Interest | 3,563 | 3,903 | 2,699 | 15,795 | 12,098 |
| Minority Interest (share in loss $\backslash($ profit)) | (2) | (4) | 7 | - | 14 |
| Profit After Tax | 3,561 | 3,899 | 2,706 | 15,795 | 12,112 |

## EBITDA Analysis

## Operating EBITDA Analysis (Consolidated) - Q4FY16

EBITDA \%


- EBITDA in Q4FY16 is $13.5 \%$ as compared to $13.2 \%$ in last year same period.
$\checkmark$ Movement is mainly due to :
$\checkmark$ Increase in Gross Margin by $2 \%$ due to change in sales mix and decrease in RM/PM prices.
$\checkmark$ Decrease in Advertisement and sales promotion expenses by 0.6\%
$\checkmark$ Increase in Employee cost by $0.1 \%$
$\checkmark$ Decrease in other operating Income by 1.2\%
$\checkmark$ Increase in other expenses 1\%

|  | Consolidated EBITDA Movement | In \% |
| :--- | :---: | :---: |
| Particulars | Q4FY16 vs Q4FY15 |  |
| EBITDA \% - Previous period |  |  |
| Other Operating Income | 13.2 | 12.7 |
| Gross Margin | $(1.2)$ | $(0.5)$ |
| Employee Cost | 2.0 | 10.1 |
| Advertisement \& Sales Promotion | $(0.1)$ | $(0.1)$ |
| Other Expenditure | 0.6 | $(0.2)$ |
|  | $(1.0)$ | $(0.5)$ |
| EBITDA \% - Current period | 13.5 | 14.4 |

## Sales Analysis



| Segmentwise Sales Growth | Sales Analysis |  |  |  |  | In Rs. Lacs |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  |  |
|  | Quarter Ended |  |  | Year Ended |  |  |
| Segment | Q4FY16 | Q4FY15 | Growth \% | YTDFY16 | YTDFY15 | $\begin{aligned} & \text { Growth } \\ & \% \end{aligned}$ |
| Soaps \& Detergent | 28,862 | 26,209 | 10.1\% | 1,19,987 | 1,11,794 | 7.3\% |
| Home Care | 14,223 | 11,980 | 18.7\% | 38,742 | 33,230 | 16.6\% |
| Other Products | 310 | 408 | -24.0\% | 1,618 | 1,817 | -11.0\% |
| Total | 43,395 | 38,598 | 12.4\% | 1,60,347 | 1,46,841 | 9.2\% |
| Less: Inter Segment Revenue | -4 | -38 | 0.0\% | -180 | -518 | 0.0\% |
| Net FMCG Sales | 43,391 | 38,558 | 12.5\% | 1,60,167 | 1,46,323 | 9.5\% |
| Laundry Services | 1,130 | 1,054 | 7.3\% | 4,306 | 4,206 | 2.4\% |
| Net Sales | 44,521 | 39,612 | 12.4\% | 1,64,473 | 1,50,529 | 9.3\% |

Soaps \& Detergents include Fabric Wash, Dish Wash Bar, Beauty Soap.
Home Care includes Household insecticide, Incense sticks \& Scrubber.
Others includes Body care.
Laundry services includes dry-cleaning and laundry.

## Category Wise Consolidated Sales

In Rs. Lacs

|  | Consolidated |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Category | Q4FY16 | Q4FY15 | Growth \% | YTDFY16 | YTDFY15 | Growth \% |
| Fabric Care | 17,099 | 15,181 | 12.6\% | 68,833 | 64,672 | 6.4\% |
| Dishwashing | 11,483 | 10,290 | 11.6\% | 46,602 | 41,665 | 11.8\% |
| Mosquito Repellent | 11,425 | 9,689 | 17.9\% | 27,271 | 23,605 | 15.5\% |
| Personal Care | 2,827 | 2,923 | -3.3\% | 14,831 | 14,112 | 5.1\% |
| Other Products | 557 | 476 | 17.0\% | 2,629 | 2,269 | 15.9\% |
| Total | 43,391 | 38,559 | 12.5\% | 1,60,166 | 1,46,323 | 9.5\% |
| Laundry Services | 1,130 | 1,054 | 7.3\% | 4,306 | 4,206 | 2.4\% |
| Grand Total | 44,521 | 39,612 | 12.4\% | 1,64,473 | 1,50,529 | 9.3\% |

Brandwise Consolidated Sales
In Rs. Lacs

|  | Consolidated |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Brand | Q4FY16 | Q4FY15 | Growth \% | YTDFY16 | YTDFY15 | Growth \% |
| Ujala | 9,276 | 8,728 | 6.3\% | 39,205 | 37,222 | 5.3\% |
| Exo | 8,629 | 7,889 | 9.4\% | 34,809 | 31,453 | 10.7\% |
| Maxo | 11,425 | 9,689 | 17.9\% | 27,271 | 23,605 | 15.5\% |
| Henko | 4,640 | 3,382 | 37.2\% | 16,876 | 15,164 | 11.3\% |
| Margo | 2,453 | 2,480 | -1.1\% | 13,091 | 12,086 | 8.3\% |
| Pril | 2,855 | 2,400 | 18.9\% | 11,793 | 10,212 | 15.5\% |
| Total Power Brand | 39,277 | 34,569 | 13.6\% | 1,43,045 | 1,29,741 | 10.3\% |
| Others | 4,114 | 3,990 | 3.1\% | 17,121 | 16,582 | 3.2\% |
| Total | 43,391 | 38,559 | 12.5\% | 1,60,166 | 1,46,323 | 9.5\% |
| Laundry Services | 1,130 | 1,054 | 7.3\% | 4,306 | 4,206 | 2.4\% |
| Grand Total | 44,521 | 39,612 | 12.4\% | 1,64,473 | 1,50,529 | 9.3\% |

Thrust on Regional Brands becoming National


## Other Financial Metrics

|  | Net Debt Status - March 31, 2016 |  | Rs. In cr |
| :---: | :---: | :---: | :---: |
| Particulars4 | Maturity | 31/03/16 | 31/03/15 |
| Non Convertible Debenture@ 10.25\% | Nov 15 | - | 50 |
| Non Convertible Debenture @ 9.65\% | June 15 | - | 65 |
| Zero Coupon Non Convertible Debenture@11\% | Nov 16 | 400 | 400 |
| Excess cash/investment in Debt Funds |  | (117) | (230) |
| Total |  | 283 | 285 |
| Note:- Payment of dividend for FY15 |  |  | Rs 87.15 |
| Payment of interim dividend for FY16 |  |  | Rs 87.20 |
| Total dividend payout including DDT |  |  | Rs 174.35 |




## Financial Highlights Balance Sheet




## Purchase \& Supply Chain Initiatives

Proactive Planning \& better Inventory management resulted in improvement in WC

Introduction of transport module for service level enhancement and better control

Initiated better focus on channel wise service level to ensure minimal stock outs

Achieved savings in RM/PM cost by entering into long term contract

## Manufacturing and R\&D

Capacity expansion initiated for key product portfolio

Geared up for the implementation of GST

Appointed National Safety Manager to improve SHEQ across all factories

Invested in R\&D facility to support innovations in packaging and product
filif Joothy laboratories limiteo

## Information Technology

## Will be live on SAP S4 HANA by April 1, 2017

## Connect Phase II to capture Third Party Costing

Rolled out Jconnect - Jyothy Intranet and Employee Self Ser vice Portal

Distribution Management System initiated for rollout across India at all Super Distributors Point

今h Jyothy LABORATORIES LIMITEO

## Awards



## Structure

- Big Picture : Strategy and Organisational Journey
- FY 16 : Key Activities \& Results in Brief
- Category Summary
- Post Wash
- Laundry
- Dish wash
- Insect Control
- Personal care
- Capability Journey
- Market scenario \& Way Forward


## Big Picture

## Path to Growth : Our Journey

Voice of the consumer

- Listen to the consumer to bring in genuine insights

Process Efficiency

- Drive End to End Efficiencies across value chain

Build Organisational capabilities

- Onground, in the market place


## Big Picture

## Path to Growth

Superior Mixes

## Superior GTM Execution

Profitable play

## Our Category Strategy

Dish wash

- Leveraging 2 brand portfolio
- Strengthening position

| Household |
| :--- |
| Insecticide |

- Increasing footprint
- Winning through Innovations

- Reinvigorating Brand
- Relevant Extensions

- Extending Dominance


## FY16 : KEY ACTIVITIES

## Superior Mixes-Superior Insights

New communication on Ujala

## Relaunch of Exo

## Launch of Maxo Magic Card

今il Jyothy laboratories limited



## Post Wash

## Strengthening Dominance

## Ujala FW Performance

Source: AC Nielsen

Net Sales


All India Val Share Progress


Net Sales

$>$ Ujala increasing shares in a stagnant Fabric Whitener category
$>$ Ujala FY' 16 at positive $4 \%$ on the back of new communication theme targeting new users



## Ujala Detergent Performance

Source: AC Nielsen

Net Sales All India


FY' 15
FY'16

Net Sales All India


## Kerala Val MS progress



Brand re-launch with new proposition of "Effortless Cleaning" successful in increasing shares \& driving internal growth


## UJALA 

## Ujala Fabric Stiffener Performance


$>$ Ujala Crisp \& Shine growing at double digits in a mature Kerala market
$>$ Brand extended to TN


## Detergents: Investing at the Top End



## Detergents: Investing at the Top End

Henko Lintelligent : Breakthrough Innovation

Strong consumer acceptance



## Laundry FY 16 : Matic Performance

Category Growth \%


Henko MS\%


Net Sales - Value


FY 2015'16
FY 2014'15

Volume


- Henkomatic is growing at 1.5 times the category.
*Source: AC Nielsen
fill Jyotfy LABORATORIES LIMITED


## Laundry MQ 16 : Matic Performance

Market Growth \%



Net Sales - Value


Volume


## Dish Wash

## Path to Growth

Formidable \# 2 in category


## PRIL : Continuing Strong Growths



FY 15 vs FY 16

$$
\text { MQ } 15 \text { vs MQ } 16
$$



Value Growth (in \%)
Volume Growth (in \%)


Source: AC Nielsen



今il Jyotfy Laboratories limited

## PRIL Bar: Premium Innovation

## FOR THE FIRST TIME IN INDIA YOUR FAVOURITE SUPERIOR DEGREASER ‘PRIL BAR’ WITH THE POWER OF ACTIVE BOOSTERS



500 GM MONTHLY PACK

- Innovative Tamper proof Monthly Pack
- Superior product premium pricing


## Exo Dishwash

## Net Sales - Volume




## Net Sales - Value





悃) Jootley Laboratories Limiteo


## No. of Stores



- Superior Touch \& Shine formulation
- Strengthened Anti-bac reinforcement


## Exo Scrubber



Net Sales - Value Exo Bactoscrub


Offers longer life

Offers malodour protection

## Household insecticide

## Strengthening position in the category



## Maxo Coil FY 16

FY 16: Grew share in 2015 in a declining category

Market Growth \%

*Source: AC Nielsen (Jan-Dec15)


Net Sales - Volume


Net Sales - Value


## Maxo Coil Q4 FY 16



Net Sales - Value


- Market growth remains sluggish


## Maxo LV FY 16

FY 16: Grew share in 2015
Market Growth \%


Value Market Share \%


Net Sales - Volume


Net Sales - Value


- Maxo LV growth ahead of category growth

丹. Jyothy Laboratories Limited

## Maxo LV Q4 FY 16

Market Growth \%

*Source: AC Nielsen (MQ'16 over MQ'15)

Volume Growth


Value Growth


- Maxo LV growth ahead of category growth
- Thrust on excellence in execution


## Maxo Card MQ 16



## Net Sales - 4 months

| FY16 | Rs. lakh |
| :---: | :---: |
| Magic Card | 1029 |

- Intensive media spends in key markets
- Supported by on ground activations


Value Market Share \%


- Emerged as no. 2 player in Kerala \& Karnataka
- $7 \%+$ share in 5 states

Our ambition is to be the no. 2 player nationally

## Personal Care

## UNIQUE POSITION

## Margo - Sales Performance


$>$ West Zone grew at $21 \%$ in the same period.

- High potential market going forward
> Q4 FY15 Vs Q4 FY 16 growth remained flat




## Margo - Since 1920. Powerful Equity

Margo to leverage on its natural equity 'Known for Original/pure Neem’

Objective: To make "Original Neem"a part of the consumer's skin care regime

## How?

- Margo is made with neem oil extracted from fallen neem buds that are freshly collected
- Undiluted form of Neem Oil is used in the soap making
- Process of making is unique and unmatched to any of the other players


## Extending Margo Equity



$$
\begin{aligned}
& \text { Margo Glycerine } \\
& \text { Launch }
\end{aligned}
$$



## Our Go To Market Strategy



- Win in $>5$ Lac towns
- Enhance presence in Open Format Outlets

- Enhance Presence
- Reconfigure to service better

- Enhance Reach profitably for channel partners
- Activate feeder towns

Exploring New Channels

- Mass Market
- HORECA (Institutional)


## Significantly enhance our Front Line Field Resources

## SALES CAPABILITIES

## Winning with Shoppers



## Priority Outlets -

Shopper Led Activity for Off take generation

* Channel Specific Plans:
> Focus visibility plans
> Increase in Share of shelf in Priority Outlets
> Strong Market share gains

| Total POs | Contribution to <br> Urban Sales | \% Growth |
| :---: | :---: | :---: |
| $\sim 7000$ | $\sim 25 \%$ | $25 \%$ |

```
Assortment increase ~100%
```

今il Jyothy Laboratories Limited

## SALES CAPABILITIES

## Driving Efficiencies through better information guided planning

## DMS Package Roll out

Nearly 259 Super stockiest who cater to 4286 Sub Stockiest.

* Merits :
> Effective coverage / Stockiest efficiency
$>$ Visibility of Scheme Utilisation
$>$ Real time Sales Performance Tracking
> Claim process simplified
$>$ Increase efficiency by reducing admin overhead


## SALES CAPABILITIES

## Direct Rural footprint increased



* 42,200 Rural Outlets added in year 2015-16 over 2014-15
(il) Jyothy Laboratories Limited


## Market Scenario and Way forward

$>$ While demand continues to be soft, good monsoon expected to help drive rural sales.
$>$ Increased coverage and rural GTM plans expected to sustain growths.
$>$ We see no abatement in price competition in laundry and dish wash.
$>$ We will be able to sustain our volume growth ahead of industry.

## Thank you

