

EW/Sec/2017/515

August 7, 2017

**BSE Limited**P J Towers, Dalal Street,
Fort, Mumbai – 400 001.

Dear Sirs,

Ref.:- Scrip Code:- 532922

**Sub: Investor Meet Presentation** 

Please find enclosed the 'Investor Day 2017' presentation.

Kindly take the same on record.

Thanking you,

For Edelweiss Financial Services Limited

B. Renganathan

**Executive Vice President & Company Secretary** 



**Edelweiss Investor Day** 





#### **Agenda**



- 1 Introduction to Edelweiss Senior Management
- 2 Q1FY18 Results Update
- 3 Overview and Business Approach
- 4 Our Businesses
- 5 Building a High Quality Organisation
- 6 India Tailwinds

# Introduction to Edelweiss Senior Management

#### **Senior Management**





**Rashesh Shah** 



Rujan Panjwani



**Venkat Ramaswamy** 



Ramya Rajagopalan



Himanshu Kaji



S. Ranganathan

### **Q1FY18** Results Update

#### **Q1FY18** Results Highlights



#### 1 Sustained growth in profitability

Consolidated PAT growth 41% YoY; Ex-Insurance PAT growth 43% YoY

Balance Sheet growth 32% YoY

#### 2 Profit growth across businesses

Credit business grew 42% YoY

Franchise & Advisory business grew 87% YoY

#### **Continued improvement in key performance ratios**

Consolidated RoE 17.9%; Ex-Insurance RoE 22.2%

Consolidated RoA 2.0%; Ex-Insurance RoA 2.5%

Consolidated C/I ratio 59%; Ex- Insurance C/I ratio 49%

#### PAT Growth of 41% YoY in Q1FY18...



(INR Cr)	Q1FY17	Q4FY17	Q1FY18	YoY Growth	
PAT Consolidated	140	170	196	41%	
Credit	96	128	137	42%	
Franchise & Advisory	34	78	64	87%	
Insurance	(16)	(42)	(26)	-	
BMU, Corp & Others	26	6	21	(19%)	
PAT Ex-Insurance	155	212	222	43%	

#### ...With Significant Scale and Growth in Assets



As on 30 <sup>th</sup> June'17 (rounded off to nearest 100)	INR Cr	YoY Growth	,
On Balance Sheet Assets	43,600	32%	
Off Balance Sheet Assets	127,800	95%	Clients ~11,00,000
Distressed Credit (ARC Assets)	36,600	33%	
Assets Under Advice (Wealth Management)	65,900	112%	
Funds under Management (Asset Management)	19,700	239%	
Assets under Custody	5,600	300%	Employees 7,341
Total Assets	1,71,400	73%	

Growth in Franchise & Advisory businesses to provide RoE fillip

#### ...And a Stronger Balance Sheet



Liquidity cushion at INR 4,500 cr is ~10.3% of Balance Sheet

Increased quantum of long term liabilities to ~INR 18,000 cr

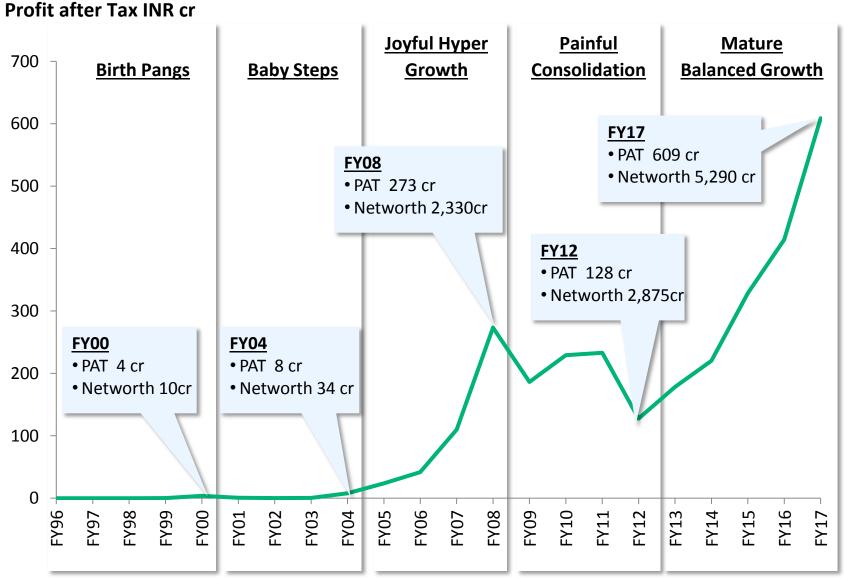
Positive asset-liability matching across durations

Comfortable capital adequacy ratio - stood at 17.05% as on June'2017

# Overview and Business Approach

#### **Our Journey Over the Last 21 Years**







# We are now focused on scaling up existing businesses

#### We are a Diversified Financial Services Company...



#### Credit

- Retail Credit
- Corporate Credit
- Distressed Credit

#### Franchise & Advisory

- Wealth Management
- Asset Management
- Capital Markets

#### **Insurance**

Life Insurance

Multiple vectors of growth

Delivers consistent growth and profitability

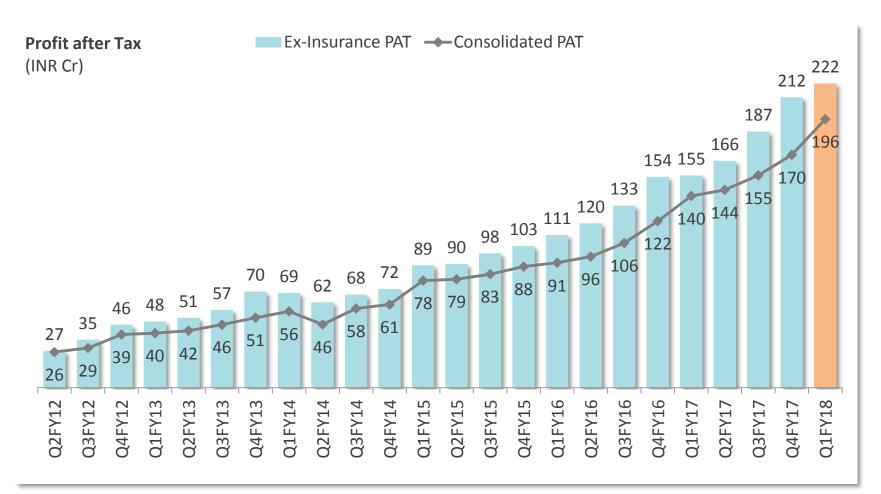
Helps manage short term volatility in the business cycle

Ability to calibrate growth in line with favourable market conditions

Provides avenues of growth for human capital

#### ...With Consistent Growth Over the Past 5 Years





**Consolidated PAT CAGR of 38% over last 24 quarters** 

#### Our Aim Over the Next 3 Years is to...



- Consistently grow our PAT at 25% 35% annually
- 2 Reach a Consolidated RoE of 18%
- Reach an Ex-Insurance RoE of 22%
- 4 Bring down Ex-Insurance Cost to Income Ratio below 50%
- 5 Increase Retail Credit Book to 50% of Total Credit Book
- 6 Maintain our asset quality with GNPA below 2%
- 7 Enhance long term credit rating to AAA

### Our Businesses

### Credit

#### **Senior Management**





**Anil Kothuri** 

Retail Mortgage & SME



R.K Bansal (Advisor)

Distressed Assets
Resolution



Ravi Bubna

Corporate Credit



**Siby Antony** 

Distressed Assets
Resolution



**Randhir Singh** 

Structured
Collateralised Credit



**Amit Agarwal** 

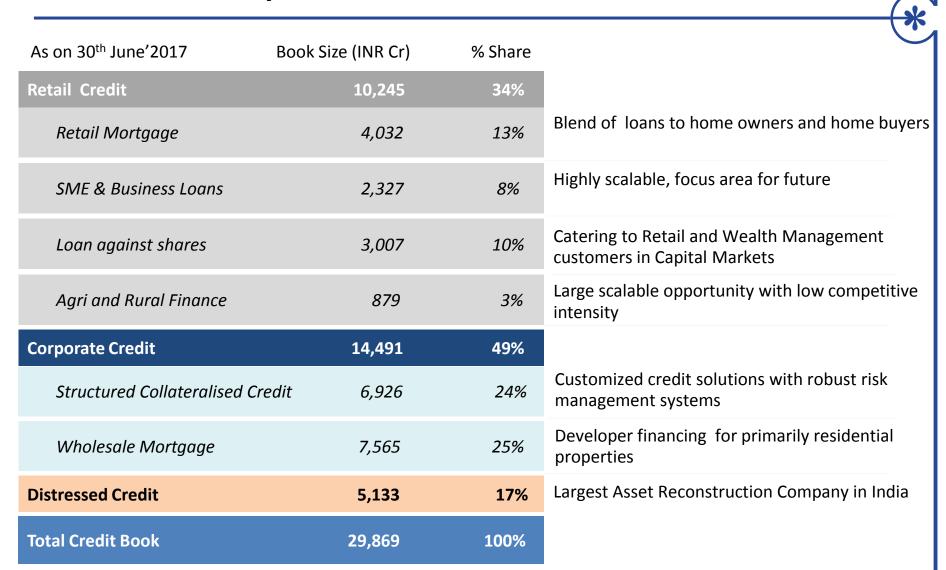
Distressed Assets
Resolution



Sanjeev Rastogi

Wholesale Mortgage

#### **Growth Driven by Our Diversified Credit Book...**



Credit

Franchise & Advisory

Life Insurance

#### ...With Improving NIMs and Robust Asset Quality



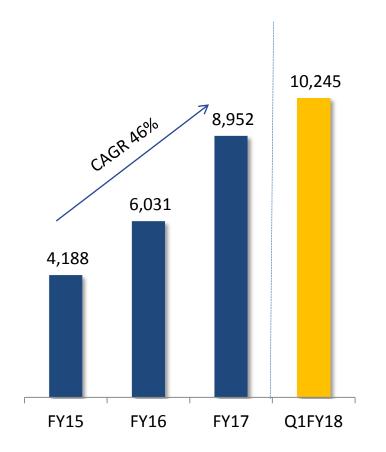
At the end of	FY15	FY16	FY17	Q1FY18
Credit Book	15,036	20,014	27,608	28,869
Days Past Due	180 dpd	150 dpd	120dpd	90 dpd
Net Interest Margin	6.7%	6.8%	7.2%	7.6%
Gross NPA %	1.31%	1.40%	1.59%	1.71%
Net NPA %	0.38%	0.47%	0.60%	0.61%
Total Provision Cover	94%	88%	87%	89%

#### **Retail Credit is Expanding Footprint**



#### **Capital Employed**

(INR Cr)



Products tailored for target segments that are large, growing, underpenetrated and profitable

Established and optimized business infrastructure and platform

Digital initiatives to drive operational efficiency underway

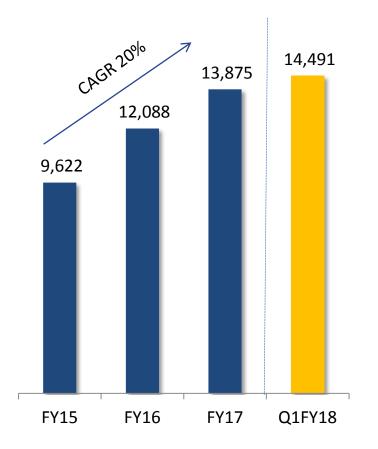
Increasing location footprint and building SME distribution capabilities

#### **Steady Growth in Corporate Credit**



#### **Capital Employed**

(INR Cr)



Amongst the top 5 players in the Structured Collateralised Credit space in India

In house team of experts carrying out detailed evaluations -Counterparty, Collateral and Cash flows

Ring fenced structures and hybrid collateral pool ensures negligible loss given defaults

Incremental growth in Corporate Credit will largely come through the fund structure going forward

#### **EARC** is the Largest Asset Reconstruction Company in India





Large opportunity: NPA of ~8Lakh Cr. and Stressed assets of ~10Lakh Cr.

Focus on large operational assets but financially broken

Focused on delivering long term risk adjusted returns of 18-20% akin to LP GP model (Limited Partner & General Partner )

CDPQ has acquired 20% equity stake in EARC

Building capability on operational turnaround with a strong advisory board / network of industry experts



# While Credit remains the core...

Franchise & Advisory businesses give us a truly Diversified Model

## Franchise & Advisory

#### **Senior Management**





Nitin Jain

Global Asset &

Wealth Management



Asset
Management



Ashish Kehair

Wealth

Management



Vikas Khemani

Capital

Markets



Life
Insurance



Vidya Shah

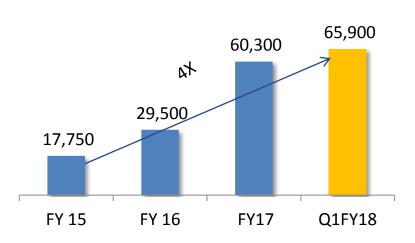
EdelGive

Foundation

#### **Wealth Management Scaling Up Rapidly**



#### Assets Under Advice (INR Cr)



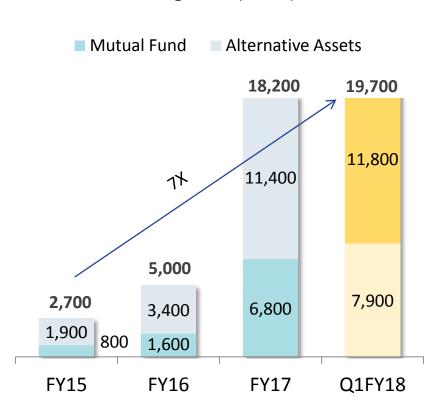
As on June '17	No. of clients	AUA (INR Cr)
UHNI	~1,000	51,100
Affluent	~4,04000	14,800

- Amongst the top 3 Wealth Management players in India
- Large market opportunity
  - o UHNI segment: INR 35 lac Cr AUM
  - OHNI & Mass Affluent: INR 30 lac Cr AUM
- Focus on offering differentiated strategy across client segments
- Cost to income ratios have improved to 73% for the quarter
- Yield of 80 90 bps on AUA

#### **Asset Management – Building a Sustainable Franchise**



Assets Under Management (INR Cr)



- Leading player in the Private Debt space across real estate credit, distressed assets credit and special opportunities
- Established track record in Private Debt
- Focus on risk and capital preservation
- Largest Credit SMA in India
- Largest player in Alternative Equity (HF) space

#### **Capital Markets – Pioneer and Market Leaders**



#### Present across the spectrum of Capital Markets

Team strength of 500+ across businesses

#### **Institutional Equities**

- Largest domestic institutional brokerage house in India
- Multi-asset Classes
- Research desk covering ~230 stocks spanning ~77% mcap

#### **Debt Capital Markets**

- Leadership position in Public Issuances & CPs
- Ranked number one
   Merchant Banker for Public
   Issuances of Debt since FY15
- An integrated solution provider in stressed resolution for corporates

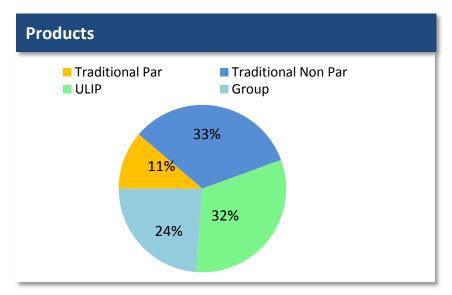
#### **Investment Banking**

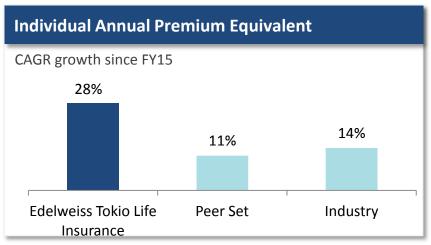
- Multi product, multi sector player with 4% market share
- Strong 50 people team
- Robust M&A & PE practice

### Life Insurance

#### Life Insurance Expected to Break Even by 2022







- Great partnership with Tokio Marine
- Focus on Agency and Non Par Business Model
- Indian Embedded Value (IEV) at INR 1,034 cr as on Q1FY18
- Pan India presence with 91 branches in 66 cities

# Building a High Quality Organisation

#### **Building a High Quality Organisation**



- 1 Human Resources & Leadership
- 2 Culture of Ownership
- **3** Focus on Risk
- 4 EdelGive Foundation

#### **Human Resources & Leadership**



- 1 Focus on attracting and retaining talent
- 2 Balanced mix of organic as well as inorganic talent

- 3 Committed towards creating a continuous talent and leadership pipeline
- 4 Fostering culture and promoting an all encompassing diverse culture

#### **Our Risk Governance Structure**



#### **Oversight by Board Risk Committee**

#### **Global Risk Committee**

#### **Business Risk**

 Implementation of risk framework

Business

- Continuous monitoring of risks
- · First line of defense

#### **Group Risk**

- Define Organisation risk framework
- Risk aggregation and monitoring
- · Risk culture
- Second line of defense

#### **Risk Council**

- Identify key current and potential risks
- Develop mitigation plan
- Precursor to ERM

#### **EdelGive Foundation - Our Philanthropic Focal Areas**



#### **Education**

Empowering children through holistic learning approach, life skill & research and advocacy



#### Livelihood

Water and soil conservation, skill development, financial inclusion, livelihood generation for communities



#### **Women Empowerment**

Promoting safety, gender justice, and economic empowerment of women and girls



Quality education for under-privileged children



Financial inclusion for women



Protection of Women from Domestic Violence



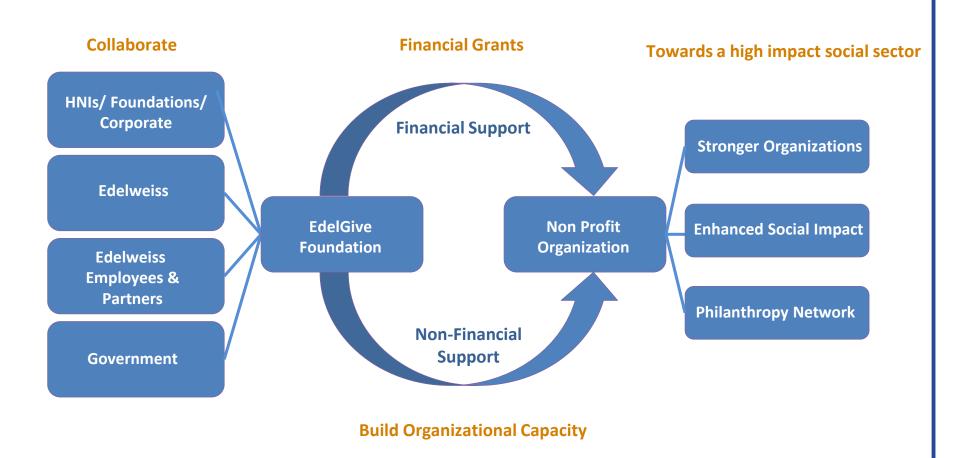
#### **Philanthropic Ecosystem of Giving**



Impacted more than **455,000 lives**Supported over **100 NGOs** in nine years

EW Employees contributed over **22,000** hours of pro bono support

Influenced over **94 crores** in philanthropy
Presence in **14 states** 



### **India Tailwinds**

#### Global Investors see India as the Next China...



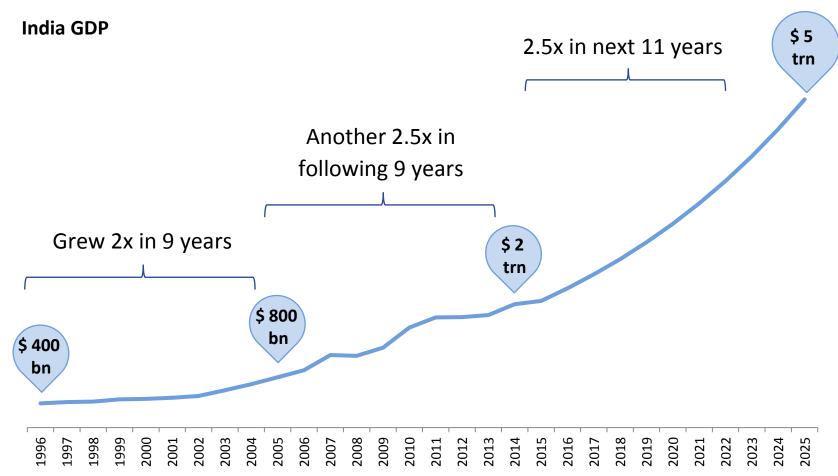
- Macroeconomic Environment Best it has ever been
- 2 Stable Government has taken several big ticket reforms

India's age of compounding has started

Wide spread conviction on India's growth and potential transformation

#### India is Expected to be a \$5 Trillion Economy by 2025 ...





# Within India Financial Services is Growing even faster

#### **Key Trends Driving Growth in Financial Services**



- 1 Privatization of Credit
- 2 Democratization of Credit
- 3 Shift towards Financial Assets
- 4 Increasing Affluence
- 5 Rising Insurance Penetration
- 6 Increasing Capital Markets Participation

# These Trends will Transform Financial Services Landscape in India.

USD bil	llion	<u>2017</u>	<u>2025</u>	
	Revenue	250	1,250	5x
	PAT	25	150	6x
₹	Market cap	300	1,500	5x
	Number of Ultra HNIs	1,50,000	8,00,000	5x

#### What Will it Take to be a Part of the India Growth Story?



4 Key Aspects..

Capital allocation efficiency

Volatility Management

Opportunism

Bifocal vision



