27th April 2016



To, The Secretary **BSE Limited** P J Towers. Dalal Street. Mumbai - 400 001

The Manager National Stock Exchange of India Limited Exchange Plaza, 5th Floor, Plot No C/1, G Block, Bandra - Kurla Complex, Bandra (East), Mumbai - 400 051

Stock Code: 532706

Stock Code: INOXLEISUR

Dear Sir / Madam,

Sub: Disclosure of Material Event / Information under Regulation 30 of SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 - Earnings Presentation

Pursuant to Regulation 30 of the Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015, a copy of the Earnings Presentation that we propose to make during the Conference Call for analyst and investors scheduled to be held on Wednesday, 27th April 2016 at 5.30 P.M. is enclosed and the said Earnings Presentation has also been uploaded on the Company's Website at <a href="https://www.inoxmovies.com/Corporate.aspx?Section=3">https://www.inoxmovies.com/Corporate.aspx?Section=3</a>

We request you to kindly take the same on record.

Thanking you,

Yours faithfully,

For Inox Leisure Limited

Dhanraj Mulki

Vice President - Legal & Company Secretary

Encl.: As above.











## **INOX LEISURE LIMITED**





QUARTERLY INVESTOR UPDATE Q4 & FULL YEAR FY16



#### **DISCLAIMER**



This presentation and the following discussion may contain "forward looking statements" by Inox Leisure Limited ("ILL" or "the Company") that are not historical in nature. These forward looking statements, which may include statements relating to future state of affairs, results of operations, financial condition, business prospects, plans and objectives, are based on the current beliefs, assumptions, expectations, estimates, and projections of the management of ILL about the business, industry and markets in which ILL operates.

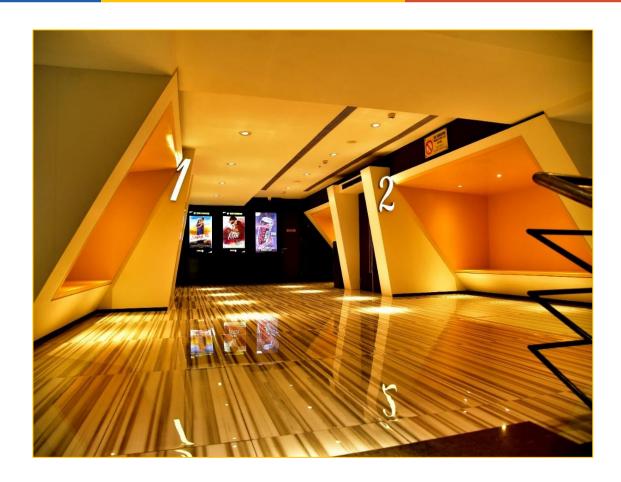
These statements are not guarantees of future performance, and are subject to known and unknown risks, uncertainties, and other factors, some of which are beyond ILL's control and difficult to predict, that could cause actual results, performance or achievements to differ materially from those in the forward looking statements.

Such statements are not, and should not be construed, as a representation as to future performance or achievements of ILL. In particular, such statements should not be regarded as a projection of future performance of ILL. It should be noted that the actual performance or achievements of ILL may vary significantly from such statements.

#### **DISCUSSION SUMMARY**



- **□** KEY MILESTONES
- ☐ Q4 & FY16 RESULT HIGHLIGHTS
- **■** Q4 & FY16 RESULT ANALYSIS
- NEW PROPERTIES OPENED
- PAN INDIA PRESENCE
- NEW SCREENS PIPELINE
- CONTENT PIPELINE
- SHAREHOLDING STRUCTURE
- **☐** FINANCIAL SUMMARY
- ANNEXURE



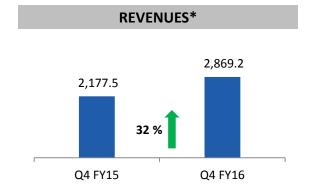


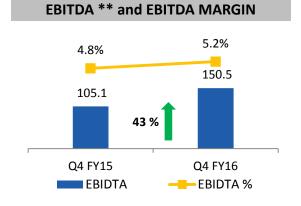
- ✓ SIGNIFICANT IMPROVEMENT IN ALL FINANCIAL PARAMETERS
- ✓ MERGER WITH SATYAM CINEPLEXES APPROVED
- ✓ "INOX EXPERIENCE" SURPASSES 100 PROPERTIES, 400 SCREENS
  AND 100,000 SEATS
- ✓ SIGNED THE BIGGEST IMAX THEATRE DEAL IN INDIA

#### Q4 & FY16 – RESULTS HIGHLIGHTS

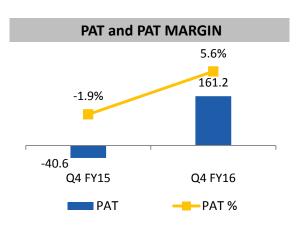


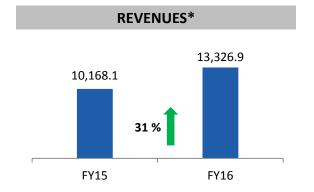
#### **Q4 FY16 YoY ANALYSIS**

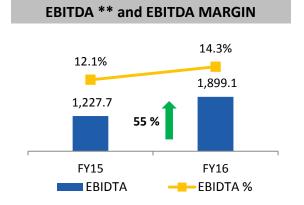


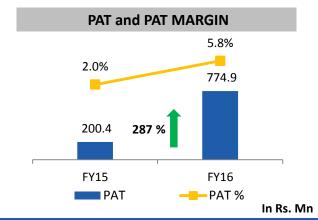


**FY16 YoY ANALYSIS** 









Note: \* Revenue from Operations, \*\* EBIDTA excluding Other Income

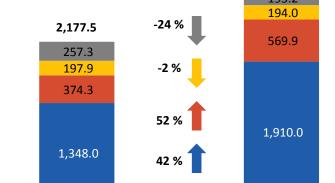
#### Q4 & FY16 – REVENUE ANALYSIS



#### **Q4 FY16 YoY ANALYSIS**

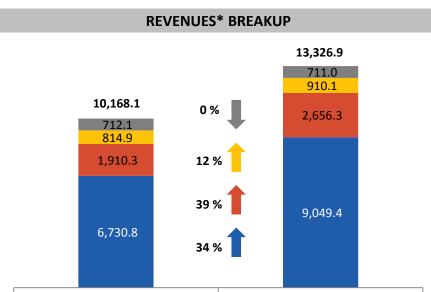
## 2,869.2 195.2 194.0

Q4 FY16



% Share	Q4 FY15	Q4 FY16
■ Gross Box Office	61.9%	66.6%
■ Food & Beverages	17.2%	19.9%
Advertising	9.1%	6.8%
Other Operating Revenues	11.8%	6.8%

#### **FY16 YOY ANALYSIS**



% Share	FY15	FY16
■ Gross Box Office	66.2%	67.9%
■ Food & Beverages	18.8%	19.9%
Advertising	8.0%	6.8%
Other Operating Revenues	7.0%	5.3%

FY16

FY15

In Rs. Mn

Q4 FY15

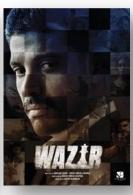












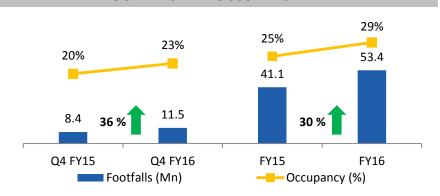
Q4 FY16	Airlift	Neerja	Kapoor & Sons (Since 1921)	Bajirao Mastani	Wazir
Footfalls (Mn)	1.49	1.05	0.85	0.56	0.51
GBOC (Rs Mn)	278	173	157	98	92

Top 5 films accounted for 42% of Q4 FY16 GBOC revenues

#### Q4 & FY16 – KEY OPERATIONAL METRICS

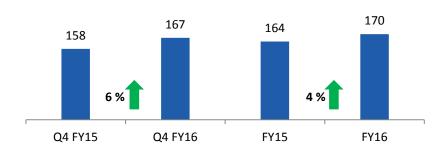


#### **FOOTFALLS AND OCCUPANCY RATE**



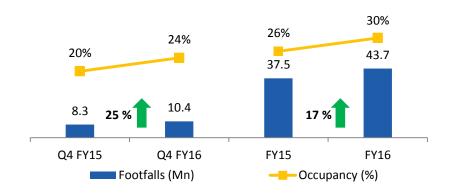
Footfalls with Management Properties - Q4 FY16: 11.9 mn, FY16: 55.4 mn

#### **AVERAGE TICKET PRICE (ATP) (RS)**

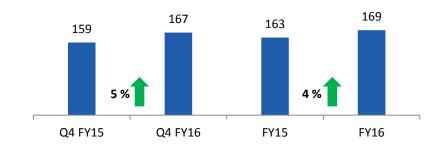


All the above charts exclude managed properties.

#### **FOOTFALLS AND OCCUPANCY RATE - COMPARABLE PROPERTIES**

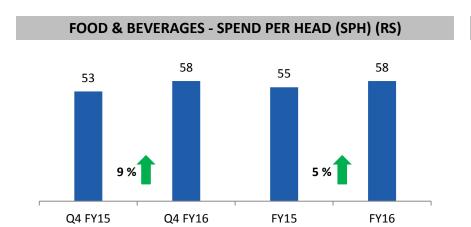


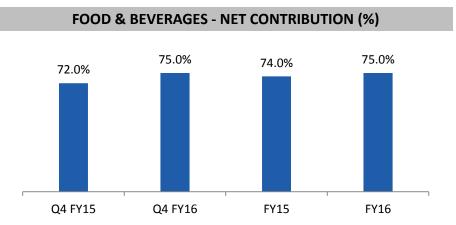
#### AVERAGE TICKET PRICE (ATP) (RS) OF COMPARABLE PROPERTIES

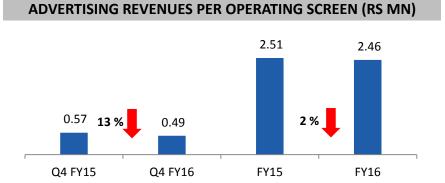


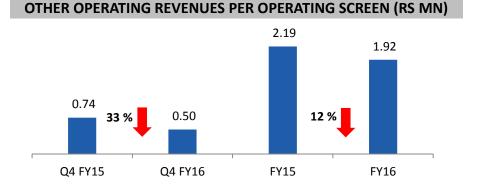
#### Q4 & FY16 – KEY OPERATIONAL METRICS





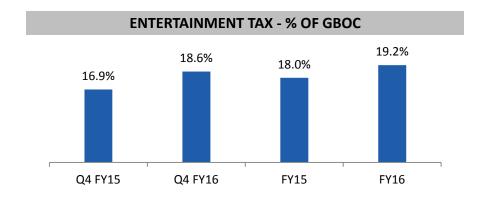




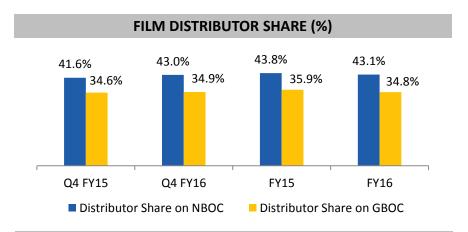


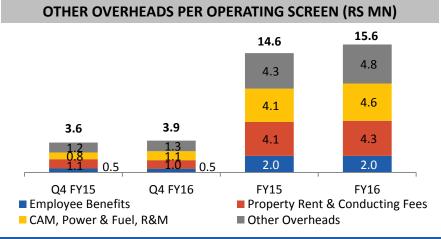
#### Q4 & FY16 – KEY OPERATIONAL METRICS





Entertainment Tax	Properties	Screens	Seats	Average Residual Period
Full Tax	89	351	91,438	
Exempted	11	46	11,730	2 years





NBOC (Net Box Office Collections), GBOC (Gross Box Office Collections)

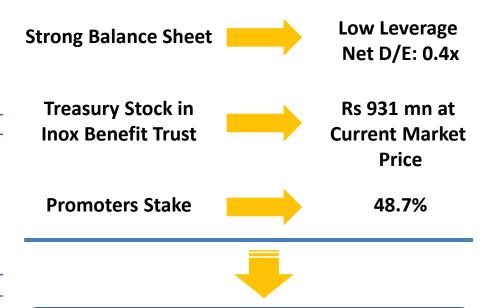
#### **BALANCE SHEET UPDATE – MARCH 2016**



Particulars	FY16	FY15
Total of Shareholder funds	5,907.6	6,761.9
Share Capital	961.6	961.6
Reserves & Surplus	5,272.7	6,127.0
Interest in Inox Benefit Trust, at cost	-326.7	-326.7
Total Debt	2,670.4	2,411.9
Other Non-Current Liabilities	159.9	347.9
Total Sources of Funds	8,737.9	9,521.7
Goodwill on Consolidation *	4.2	1,652.1
Fixed Assets	7,043.4	6,681.1
Other Non-Current Assets	2,077.6	1,859.7
Current Assets	1,152.5	1,022.1
Less: Current Liabilities	1,539.8	1,693.3
Net Current Assets	-387.3	-671.2
Total Assets	8,737.9	9,521.7

<sup>\*</sup> Reflects the impact of Acquisition of Satyam Cineplexes Ltd.

Key Balance sheet Ratios	FY16	FY15
Net Debt : Equity	0.4	0.3
Return on Equity (ROE)	12.2%	3.8%
Return on Capital Employed (ROCE)	12.4%	6.1%



Potential To Grow Aggressively Without Any
Significant Stress On Balance Sheet

ROE: PAT/Avg. Equity, ROCE: EBIT/Avg. Capital Employed [(Capital Employed = Equity + Total Debt)

#### Q4 FY16 – NEW PROPERTIES OPENED



**ADDITIONS IN Q4 FY16** 

**PROPERTIES 3** 

**SCREENS 10** 

**SEATS 2,007** 

**ADDITIONS IN FY16** 

**PROPERTIES 12** 

**SCREENS 51** 

**SEATS 10,834** 

Surat DR World 7<sup>th</sup> Feb 2016 4 Screens 819 Seats



Johrat ABS Mall (Management Property) 13<sup>th</sup> Feb 2016 2 Screens 277 Seats



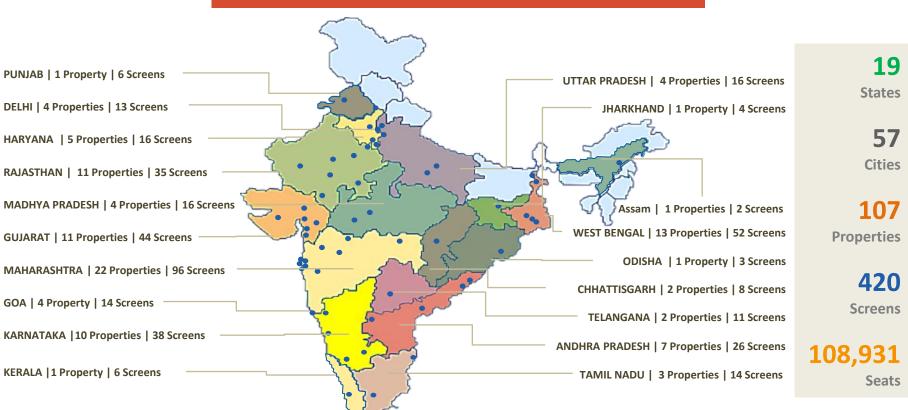
Goa Porvorim
13<sup>th</sup> Feb 2016
4 Screens
911 Seats



#### **PAN INDIA PRESENCE**



#### **2ND LARGEST MULTIPLEX CHAIN OPERATOR IN INDIA**



Includes 7 management properties with 23 screens and 5,763 seats

#### **NEW SCREENS PIPELINE**



	Properties	Screens	Seats
FY16	107	420	108,931
Additions during FY17	20	89	18,550
FY17	127	509	127,481
Additions post FY17	34	179	34,934
LEADING TO	161	688	162,415

	PIPELINE	
Properties	Screens	Seats
Kolhapur	4	870
Aurangabad	3	880
Jaipur	4	936
Bengaluru	3	353
Cuttack	4	846
Kota	4	836
Rajkot	3	410
Howrah	3	829
Vizag (of existing property)	2	279
Surat (of existing property)	1	90
Coimbatore	9	2,088
Salem	3	803
Greater Noida	5	1,261
Pune	6	1,090
Chennai	8	1,701
Bengaluru	5	1,328
Nadiad	3	649
Surat	3	545
Vadodara	3	482
Gandhinagar	5	728
Gurgaon	3	619
Vadodara	5	927
Total – 20 New Properties	89	18,550

STRONG VISIBILITY FROM NEW SCREENS PIPELINE BACKED BY SIGNED AGREEMENTS

#### **CONTENT PIPELINE – APRIL 2016**





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SOURCE STATE OF THE STATE





**The Jungle Book** 

Release Date: 8<sup>th</sup> April 2016 Cast: Scarlett Johansson, Idris Elba, Bill Murray, Ben Kingsley,

Neel Sethi

**Director:** Jon Favreau

**Banner:** Walt Disney Pictures, Fairview Entertainment

Fan

Release Date: 15<sup>th</sup> April 2016 Cast: Shahrukh Khan, Waluscha

De Sousa

**Director:** Maneesh Sharma **Banner:** Yash Raj Films

The Huntsman: Winters War Release Date: 22<sup>nd</sup> April 2016 Cast: Chris Hemsworth, Jessica Chastain, Emily Blunt, Charlize

Theron

**Director:** Cedric Nicholas Troyan **Banner:** Perfect World Pictures,

**Roth Films** 

Baaghi

Release Date: 29<sup>th</sup> April 2016 Cast: Tiger Shroff, Shraddha

Kapoor

Director: Sabbir Khan

**Banner:** Nadiadwala Grandson Entertainment, Utv Motion

**Pictures** 

Actual release dates may vary

#### **CONTENT PIPELINE – MAY 2016**





Captain America: Civil War Release Date: 6<sup>th</sup> May 2016 Cast: Chris Evans, Scarlett Johansson, Elizabeth Olsen,

**Director:** Anthony Russo

Entertainment

Robert Downey Jr, Jeremy Reener Banner: Marvel Studios, Marvel

Azhar

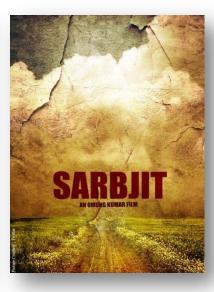
Release Date: 13th May 2016 Cast: Emraan Hashmi, Prachi Desai, Nimrat Kaur, Gautam

Gulati

**Director:** Tony Dsouza

Banner: Balaji Motion Pictures,

MSM Motion Pictures



Sarbjit

Release Date: 19th May 2016 Cast: Aishwarya Rai Bachchan,

Randeep Hooda

**Director:** Omung Kumar Banner: Pooja Entertainment India Ltd., T-Series Super Cassettes Industries Ltd.



X Men: Apocalypse

Release Date: 20th May 2016 Cast: Hugh Jackman, Nocholas Hoult, Jennifer Lawrence, Channing

Tatum

**Director:** Bryan Singer

Banner: 20th Century Fox, Marvel Entertainment, Bad Hat Harry Productions, TSG Entertainment

Actual release dates may vary

#### **CONTENT PIPELINE – JUNE 2016**





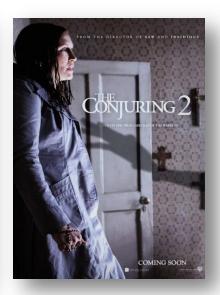
Housefull 3

Release Date: 3<sup>rd</sup> June 2016 Cast: Akshay Kumar, Abhishek Bachchan, Ritesh Deshmukh, Kirti

Sanon

**Director:** Sajid Farhad **Banner:** Eros International Nadiadwala Grandson

Entertainment



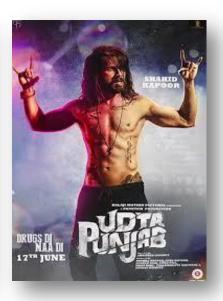
The Conjuring 2

Release Date: 10<sup>th</sup> June 2016 Cast: Patrick Wilson, Vera Farmiga,

Franceso Connor **Director:** James Waan

**Banner:** New Line Cinema, The Safran Company, Atomic Monster,

**Dune Entertainment** 



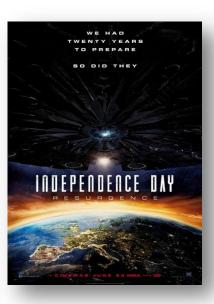
**Udta Punjab** 

Release Date: 17<sup>th</sup> June 2016 Cast: Shahid Kapoor, Alia Bhatt,

Kareena Kapoor

**Director:** Abhishek Chaubey **Banner:** Phantom Productions

Balaji Motion Pictures



Independence Day Resurgence Release Date: 24<sup>th</sup> June 2016

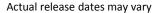
Cast: Liam Hemsworth, Joey

King, Jeff Goldbum

**Director:** Roland Emmirech

**Banner:** Centropolis Entertainment

TSG Entertainment Electric Entertainment



#### SHAREHOLDING STRUCTURE





Sou	rce:	BSE
Sou	ce.	DO

# Public / Others, 15.49 Inox Benefit Trust, 4.51 DII, 7.94 FII, 23.36

Source: Company

Market Data	As on 26.04.16 (BSE)
Market capitalization (Rs Mn)	20,642.0
Price (Rs.)	214.0
No. of shares outstanding (Mn)	96.5
Face Value (Rs.)	10.0
52 week High-Low (Rs.)	276.3 – 145.0

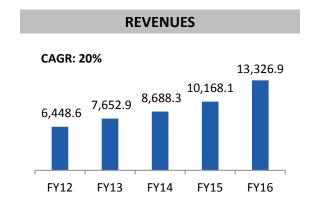
Key Institutional Investors at March 2016	% Holding
Goldman Sachs India	4.74%
Macquarie Asia	4.27%
Kuwait Investment Authority Fund	4.10%
Tata MF	2.80%
Government Pension Fund Global	2.49%
ICICI Prudential MF	1.97%
Aperios Funds	1.87%
Reliance MF	1.83%
Morgan Stanley	1.63%
Sundaram MF	1.31%

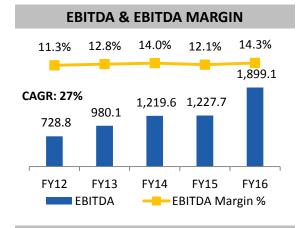
Source: BSE

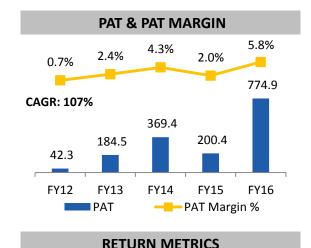
<sup>\*</sup> Shares held under Inox Benefit Trust reflect the Treasury Shares

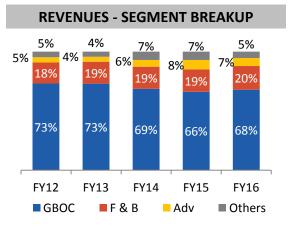
#### FINANCIAL SUMMARY – LAST 5 YEARS

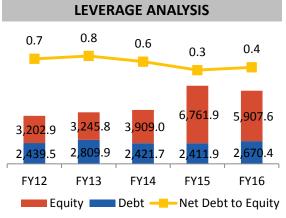


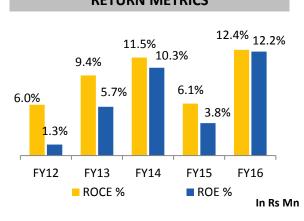












ROE: PAT/Avg. Equity, ROCE: EBIT/Avg. Capital Employed [(Capital Employed = Equity + Total Debt)



### **ANNEXURE**

# DETAILED FINANCIALS CONSOLIDATED P&L STATEMENT



Particulars (In Rs Mn)	Q4 FY16	Q4 FY15	YoY %	Q3 FY16	QoQ %	FY16	FY15	YoY %
Revenue from Operations	2,869.2	2,177.5	31.8%	3,417.1	-16.0%	13,326.9	10,168.1	31.1%
Entertainment Tax	356.1	227.6	56.4%	444.0	-19.8%	1,738.1	1,214.5	43.1%
Exhibition Cost (Distributor Share)	689.4	477.5	44.4%	845.4	-18.5%	3,253.0	2,493.2	30.5%
Food & Beverages Cost	141.8	103.5	37.0%	159.5	-11.1%	661.1	495.5	33.4%
Employee Benefits Expense	182.5	169.9	7.4%	200.2	-8.8%	746.6	658.2	13.4%
Property Rent, Conducting Fees and Common Facility Charges	541.1	466.3	16.0%	523.9	3.3%	2,070.6	1,757.8	17.8%
Other Expenses	807.8	627.6	28.7%	715.8	12.9%	2,958.3	2,321.2	27.4%
EBITDA	150.5	105.1	43.2%	528.3	-71.5%	1,899.1	1,227.7	54.7%
EBITDA Margin % (Gross Revenues)	5.2%	4.8%	42bps	15.5%	-1022bps	14.3%	12.1%	218bps
EBITDA Margin % (Net Revenues)	6.0%	5.4%	60bps	17.8%	-1178bps	16.4%	13.7%	268bps
Depreciation & Amortisation	207.3	181.0	14.5%	200.9	3.2%	802.9	758.4	5.9%
Other Income	15.6	26.0	-40.1%	9.2	69.4%	43.2	82.7	-47.7%
Finance Cost	59.1	82.7	-28.6%	61.4	-3.8%	244.2	386.1	-36.8%
Exceptional Items	0.0	1.0	-	49.6	-	49.6	6.0	726.7%
PBT	-100.3	-133.6	24.9%	225.6	-144.4%	845.7	159.9	428.9%
Tax Expense	-261.4	-93.0	-181.1%	69.5	-476.2%	70.8	-40.5	274.9%
PAT	161.2	-40.6	-	156.1	3.2%	774.9	200.4	286.7%
PAT Margin %	5.6%	-1.9%	748bps	4.6%	105bps	5.8%	2.0%	384bps
Earnings Per Share (EPS) (Basic)	1.76	-	-	1.69	-	8.44	2.18	287.2%

#### **DETAILED FINANCIALS**

#### **CONSOLIDATED BALANCE SHEET**



Particulars (In Rs Mn)	MARCH-16	MARCH-15
Share Holders' Funds:		
Equity Share Capital	961.6	961.6
Reserves and Surplus	5,272.7	6,127.0
Interest in Inox Benefit Trust	-326.7	-326.7
Total of Shareholder Funds	5,907.6	6,761.9
Non-Current Liabilities:		
Long Term Borrowings	2,169.3	2,005.1
Deferred Tax Liabilities (Net)	58.6	243.2
Other Long Term Liabilities	23.5	43.3
Long Term Provisions	77.8	61.3
<b>Total of Non-Current Liabilities</b>	2,329.2	2,352.9
Current Liabilities:		
Short-Term Borrowings	251.3	147.0
Trade Payables	733.1	784.1
Other Current Liabilities	887.2	1,014.1
Short-Term Provisions	169.4	155.0
Total of Current Liabilities	2,040.9	2,100.2
Total Equity & Liabilities	10,277.7	11,215.0

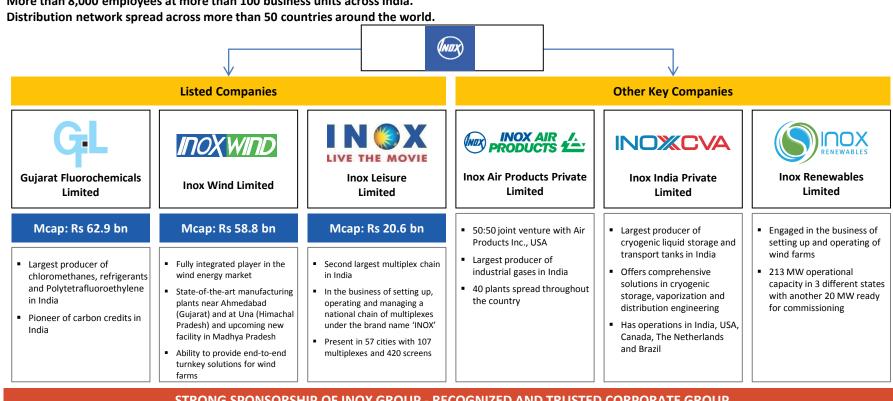
Particulars (In Rs Mn)	MARCH-16	MARCH-15
Goodwill on Consolidation	4.2	1,652.1
Non-Current Assets:		1,032.1
Fixed Assets (Incl. CWIP)	7,043.4	6,681.1
Non-Current Investments	11.1	7.1
		7.2
Long-Term Loans and Advances	1,938.4	1,813.0
Other Non-Current Assets	128.1	39.6
Total Non-Current Assets	9,121.0	8,540.8
Current Assets:		
Current Investments	155.3	64.1
Inventories	68.5	75.9
Trade Receivables	535.0	623.2
Cash and Bank Balances	270.8	134.4
Short-Term Loans and Advances	108.3	106.8
Other Current Assets	14.7	17.7
Total Current Assets	1,152.5	1,022.2
Total Assets	10,277.7	11,215.0

#### **GROUP OVERVIEW**

#### STRONG PEDIGREE



- Strong legacy of more than 80 years.
- Diversified businesses across industrial gases, engineering plastics, refrigerants, chemicals, cryogenic engineering, renewable energy and entertainment sectors.
- More than 8,000 employees at more than 100 business units across India.



#### **COMPANY OVERVIEW**

#### **BRIEF PROFILE**



#### BUSINESS OVERVIEW

- Inox Leisure Limited (ILL), incorporated in 1999, is the 2<sup>nd</sup> largest multiplex operator in India
- ILL is a part of Inox Group which is diversified across industrial gases, engineering plastics, refrigerants, chemicals, cryogenic engineering, renewable energy and entertainment sectors
- ILL currently operates 107 properties (420 screens and 108,931 seats) located in 57 cities across India, being the only multiplex operator having such a diverse presence across pan India
- The company accounts for ~19% share of the multiplex screens in India and ~8% share of domestic box office collections
- The company has aggressively scaled up through organic and inorganic expansion over last decade growing from 2 properties 8 screens in FY03 to 107 properties – 420 screens in FY16, virtually adding on an average 3 screens every month over the last decade

#### KEY STRENGTHS

- One of the largest multiplex chains in India
- Most diversified distribution of multiplexes in India
- Premium multiplex properties, state of the art technology and unmatched service and ambience
- Strong partnerships with more than 50 leading Indian and Global brands, offering high growth potential for advertising and other ancillary revenues
- Strong management team and recognized and trusted corporate group

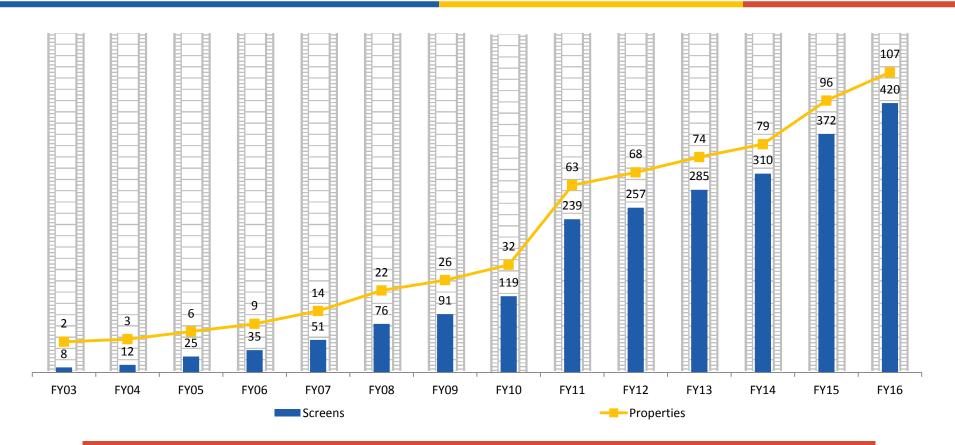
#### STRONG FINANCIALS

- Consolidated Revenues, EBITDA and PAT were Rs 13,326.9 mn, Rs 1,899.1 mn and Rs 774.9 mn in FY16 having grown at CAGR of 20%, 27% and 107% over FY12 to FY16
- Robust operating performance driven by rising footfalls, high ticket prices, highly profitable F&B service, focus on other operating income
- Strong balance sheet with gross debt of Rs 2,670.4 mn, net debt of Rs 2,399.6 mn and equity of Rs 5,907.6 mn in FY16 with Net Debt/Equity ratio of 0.4x

#### **COMPANY OVERVIEW**

#### TRACK RECORD OF AGGRESSIVE EXPANSION





#### ON AN AVERAGE ADDITION OF 3 SCREENS EVERY MONTH OVER THE LAST DECADE

Note: Includes Acquisition of 1) 89 Cinemas in FY08, 2) Fame India in FY11, 3) Satyam Cineplexes in FY15

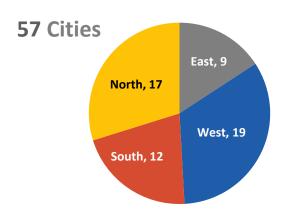
# COMPANY OVERVIEW PAN INDIA PRESENCE

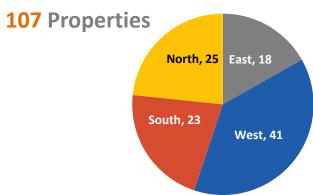


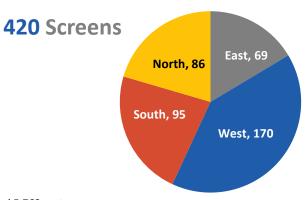
Well Diversified
Distribution of
Multiplexes
across India

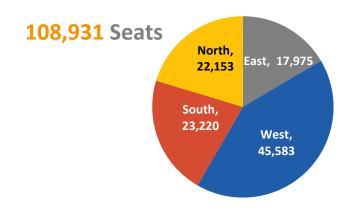
Access to
Wide Variety of
Regional Content

Lower Dependency on Hindi and English Content









Includes 7 management properties with 23 screens and 5,763 seats

#### STRONG BRAND PARTNERSHIPS



**BFSI** 

**FMCG** 

**CONSUMER DURABLES AUTOMOBILES** 

**GEC** 

**HBO** 

STAR

SONY

VIACOM 18

SONY

**ECOMMERCE** &TELECOMM. **OTHERS** 













































VEGA

























































Mankind || >









































#### **FOR FURTHER QUERIES:**



#### **THANK YOU**



Nayana Borthakur

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