

EW/Sec/2016/321

February 15, 2017

**BSE Limited** 

P J Towers, Dalal Street, Fort, Mumbai – 400 001.

Dear Sirs,

Ref.:- Scrip Code:- 532922

Sub:. Disclosure under Regulation 30 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015

Pursuant to Regulation 30 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, we would like to inform you that the Company has participated in the following investor conferences:-

Date	Organized by	Type of Meeting	Location
February 10, 2017	Edelweiss Securities Limited	Investor Conference	Mumbai
February 10, 2017	Spark Capital	Investor Conference	Mumbai

A copy of the presentation is enclosed herewith.

Kindly take the same on record.

Thanking you,

Yours faithfully,

For Edelweiss Financial Services Limited

B. Renganathan

**Executive Vice President & Company Secretary** 

Encl. as above



Corporate Identity Number: L99999MH1995PLC094641

Registered Office: Edelweiss House, Off CST Road, Kalina, Mumbai 400098 ©+91 22 4009 4400 ©+91 224019 4890 www.edelweissfin.com



**Q3FY17 Investor Presentation** 



### **Contents**



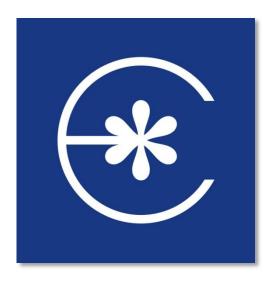






### **Our Vision**





"To be a Respected Financial Services firm with a Portfolio of High Quality Growth Businesses"

### **Our Business Approach**



### **Leadership Culture**

Culture that promotes entrepreneurship and innovation without compromising on institutionalization

#### **Diversification**

De-risked model enhances sustainability

#### **Risk & Governance**

Zero tolerance policy towards Compliance & Risk

# Good mix of Wholesale & Retail

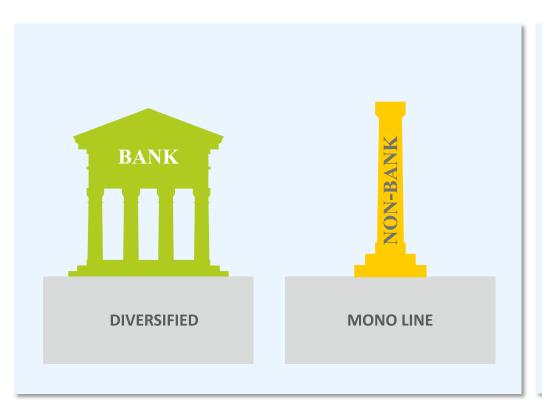
Creates scalability along with profitability

# Strong Enterprise Functions

Backbone of our high growth businesses

### **Diversification Strategy Led to a Unique Business Model...**







Scalable, Stable and Profitable

### **Diversified Mix of Businesses**



#### **CREDIT**



#### **Present across:**

#### Retail

- Retail Mortgage
- Agri & Rural Finance
- Loan Against Shares
- SME & Others

#### Wholesale

- Structured Collateralized Credit
- Wholesale Mortgage

**Distressed Assets** 

#### **NON CREDIT**



# Strong product franchise serving diverse client needs:

- Wealth Management
- Asset Management
- Capital Markets
- Agri Services & Others
- Balance sheet
   Management Unit &
   Liquidity Management

#### **INSURANCE**



One of the fastest growing life insurance companies

## **One of the Leading Diversified Financial Services Firms**



(INR)	
On Balance Sheet Assets	~ 37,200 Cr
Distressed Assets AUM	~31,600 Cr
Assets under Advice (Wealth AUA)	~ 53,700 Cr
Funds under Management	~ 17,200 Cr
# of clients	~ 11,00,000
# of employees	6,902
# of offices	249



~9



## **Q3FY17 PERFORMANCE HIGHLIGHTS**



### **Key Financial Highlights – Q3FY17**



Consolidated PAT growth of 47%

Consolidated RoE: 15.4%

Ex-Insurance PAT growth of 40%

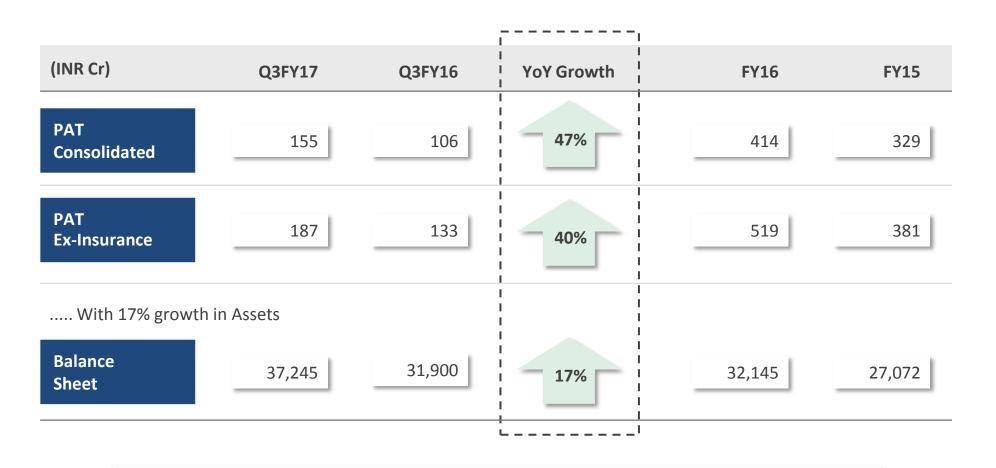
Ex-Insurance RoE: 20.9%

Ex-Insurance PAT CAGR of 37% for last 5 years

Book Value / Share: INR 51.7

### **Consolidated Q3 PAT Growth of 47%**





Non-Linear growth in Profitability

## **Key Performance Parameters (Ex-Insurance)**



	5	1		I		
(INR Cr)	Q3FY17	Q2FY17	Q1FY17	I I FY16	FY15	FY14
PAT	187	166	155	519	381	272
Net Revenue/ Average Assets	9.9%	9.3%	8.6%	7.8%	8.5%	7.2%
RoE	20.9%	19.9%	19.4%	18.6%	15.6%	12.2%
RoA	2.5%	I I 2.2% I	2.0%	1 1 1.8%	1.9%	1.9%
Cost to Income Ratio	53%	1 1 57% 1	57%	1 1 60% 1	60%	59%
Gross NPA	1.53%	1.46%	1.42%	1.40%	1.31%	0.92%
Net NPA	I I 0.55%	0.47%	0.46%	0.47%	0.38%	0.24%
	<u> </u>	I				

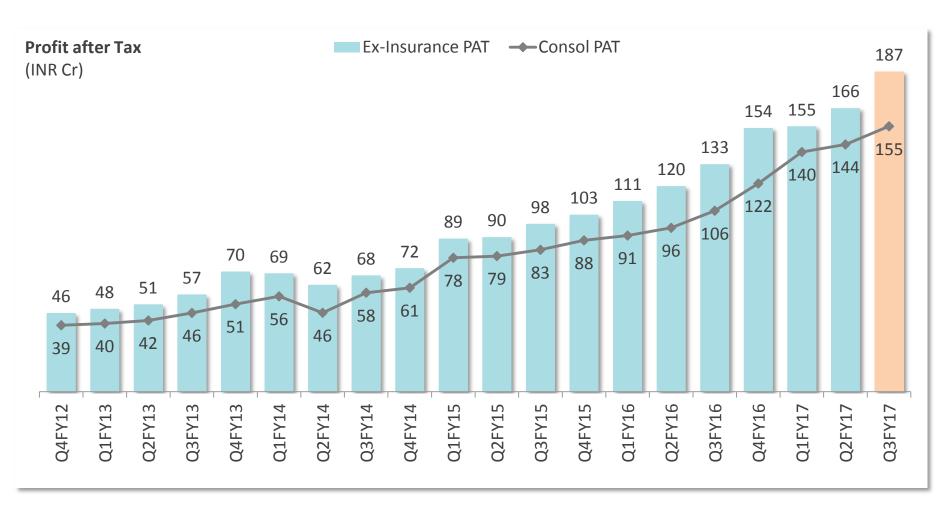
## **Key Performance Parameters vs. Peers**



For Q3FY17	Edelweiss (Ex-Insurance)	ı ı Private Banks ı	NBFC/ DFS
PAT growth (YoY)	i 40%	1 1 22%	15%
Credit Book Growth (YoY)	14%*	13%	17%
Net Revenue / Average Assets	9.9%	I I I 6.0%	8.8%
RoA	2.5%	1.8%	2.5%
RoE	20.9%	14.7%	14.1%
Cost to Income Ratio	53%	45%	37%
Gross NPA	1.53%	ı ı 1.58% ı	3.15%
Net NPA	0.55%	0.66%	0.65%
Collateral Cover	2.2x	1 - 1.25X	1.5 – 2.0X

### **PAT Growth Trajectory**





### **Ex-Insurance PAT CAGR of 37% over last 5 years**



## **BUSINESS HIGHLIGHTS – 9MFY17**



## **Financial Snapshot – 9MFY17**



(INR Cr)	EoP Equity	Profit After Tax	RoE	RoA
Credit Business	3,430	321	18.2%	2.1%
Non Credit	949	187	24.4%	2.5%
Total (Ex-Insurance)	4,379	508	20.1%	2.3%
Insurance	810	-68	-	-
Consolidated	5,189	439	15.2%	1.7%





## **BUSINESS HIGHLIGHTS - 9MFY 17**

**CREDIT** 



### **Credit Business at a Glance – 9MFY17**



Credit Business	(INR Cr)
Capital Employed	24,972
Net Interest Margin	7.0%
Net Interest Income	1,178
Cost to Income	39%
Provisions	179
PAT	321
Gross NPA	1.53%
Net NPA	0.55%
RoE	18.2%
RoA	2.1%

Credit Non Credit Insurance

**Balance Sheet** 

### **Credit Business is a Mix of Diversified and Scalable Assets**



	(INR Cr)	% Share of Total Book	Description
Retail Mortgage	2,997	12%	Catering to retail home buyers and business owners
Loan Against Shares	1,725	7%	Caters to retail customers in Capital Market
Agri & Rural Finance	963	4%	Highly scalable, unoccupied by institutional players. Includes Micro Finance solutions to clients in Tier III/IV cities and rural areas
SME & Others	2,138	9%	Highly scalable, focus area for future growth
Retail Book	7,823	32%	
Structured Collateralized Credit Wholesale Mortgage	7,260 6,346	29% 25%	Customized credit solutions, with high collateral cover Caters to wide a range of residential developers
Wholesale Book	13,606	54%	eaters to wide a range or residential developers
Distressed Assets	3,543	14%	Largest Asset Reconstruction Company in India, over 7 years old
Total Credit Book	24,972		

### Retail Book grew at 33%; Wholesale Book grew at 22%

Credit

Non Credit

Insurance

**Balance Sheet** 

## **Improving NIMs**



	!		I	
At the end of	9MFY17	9MFY16	FY16	FY15
Average Interest Yield	16.1%	16.1%	16.2%	15.8%
Average Cost of Borrowing	10.4%	10.7%	10.7%	10.9%
Interest Spread	5.8%	5.3%	5.5%	4.9%
Net Interest Margin	7.0%	6.7%	6.8%	6.7%

Credit Non Credit Insurance Balance Sheet

## **Robust Asset Quality**



			I			
At the end of (INR Cr)	9MFY17	9MFY16	FY16	FY15	Pvt. Banks	NBFCs
Credit Book*	21,429	18,866	20,014	15,036		
Gross NPA	328	272	281	196		
Gross NPA %	1.53%	1.44%	1.40%	1.31%	1.58%	3.15%
Net NPA %	0.55%	0.50%	0.47%	0.38%	0.66%	0.65%
Total Provision Held	1 1 290 1	233	247	184		
Total Provision Cover	I I 89% I	86%	88%	94%		
Average Collateral cover on Wholesale book	I I 2.2x I	2.1x	2.1x	2.3x	1 -1.25X	1.5-2.0X
Average Loan-To-Value on Retail book	ı ı ~47% ı	~50%	~50%	~52%		

Credit

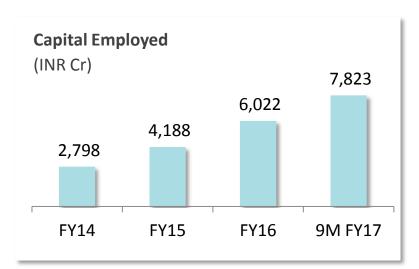
Non Credit

Insurance

**Balance Sheet** 

### **Retail Credit – Our Approach**



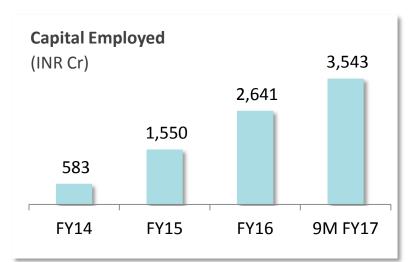


# Strong Business Growth with Well-Calibrated Risk Management Approach

- Present in large, underpenetrated and growing customer segment
- Risk validated proposition, ready for scale up
- At an inflection point with scale, cost economies to be realised with future growth
- Strong management and leadership team
- Digital transformation key cornerstone of journey toward operating efficiency and best customer experience
- Presence across 52 cities & 3,100 villages
- Awarded "SME Banking & NBFC Excellence Awards-2016"
   (Chamber of Indian Micro Small and Medium Enterprises)

### **Expanding Distressed Assets Business**





- Total Distressed Assets being managed by Edelweiss, ~INR
   31,600 Cr., acquired from 52 Banks/Financial Institutions.
   Currently EARC\* is the largest asset reconstruction company in India.
- Focused on delivering a long term risk adjusted returns akin to LP GP model (Limited Partner & General Partner )
- Expecting to add 1,000-1,200 Cr. of Capital every year for next 3-4 years
- Building capability on operational turnaround
- Created an advisory board and a network of senior industry experts
- First tranche of Equity infusion by CDPQ in Q3FY17
- Edelweiss holds ~75% (fully diluted stake will be 60%)

Credit Non Credit Insurance Balance Sheet



## **BUSINESS HIGHLIGHTS - 9MFY17**

**NON CREDIT** 



### **Non Credit Business at a Glance – 9MFY17**



Non Credit	(INR Cr)
Capital Employed	8,824
Net Revenue	1,090
Cost to Income	74%
PBT	288
PAT	187
RoE	24.4%
RoA	2.5%

Credit Insurance Balance Sheet

### **Non Credit Business Mix**



Wealth Management	<ul> <li>Multi asset class platform offering structured customized solutions</li> <li>Focus on OPDO (Owner, Promoter, Director, Officer) segment</li> <li>Present in Ultra High Net worth/ High Net worth/ Mass Affluent segment</li> <li>Total AuA (INR Cr): 53,700 (UHNI: 37,300/HNI 5,700/Mass Affluent: 10,700)</li> </ul>
Asset Management	<ul> <li>Equity focus: 2 segments Mutual Fund and Alternatives</li> <li>Total AUM of INR 17,200 cr</li> <li>Credit focus: Asset Reconstruction Company, Special Opportunities fund</li> </ul>
Capital Markets	<ul> <li>Entire spectrum of corporate advisory services - Fixed Income Advisory, Mergers &amp; Acquisitions, Equity Capital Markets, Private Equity Syndication</li> <li>Leader in Debt Capital Markets &amp; domestic institutional broking</li> </ul>
Agri Services	Warehousing, procurement services and other Agri services
Balance sheet Management Unit & Liquidity Management	<ul> <li>Liquidity Management</li> <li>Asset Liability Management</li> </ul>

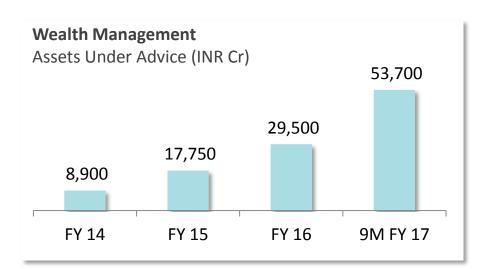
Non Credit

Insurance

**Balance Sheet** 

### **Wealth Management AUA Continues to Scale Up**



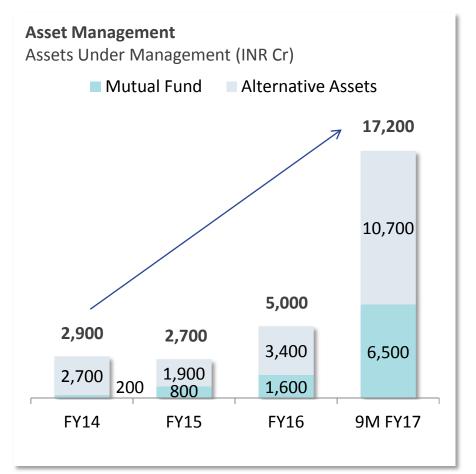


As on Dec '16	No. of clients	No of RMs	AUA (INR Cr)
UHNI	350+	53	37,300
HNIs	5,500+	98	5,700
Mass Affluent	370,000	650	10,700

- Rapid growth in AUA continues INR 9,500 Cr added in current quarter
- Yield of 80 90 bps on AUA
- Launched new version of Edelweiss.in Digital experience with automated advisory solutions
- Revamped client onboarding process Turnaround time reduced from 7 days to 30 minutes

## **Asset Management - Fund Closures Leading Growth in AUM**



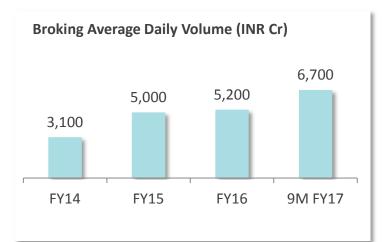


Credit

- First closure of two funds
  - Edelweiss Real Estate Fund (EREF) AUM of USD 380 mn
  - Edelweiss India Special Assets Fund (EISAF) II AUM of USD 260 mn
- Targeting investors from newer geographies Australia, South East Asia
- Acquisitions completed
  - JP Morgan Asset Management India onshore fund schemes
  - Ambit Alpha Fund
  - Onboarded 30 employees from JPM
- Strengthened the organization structure, hired senior resources for fund management

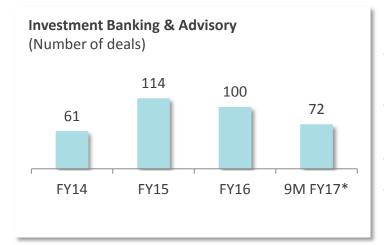
### **Capital Markets: Leadership Position in the Market**





- One of the largest domestic institutional broking company
- Rated Best Brokerage in India for Roadshows and company visits
- Bull of the Year Award by Zee Business Market Analyst Awards
- Best Equity Broking House (mid-size) Award
- Significant investment in technology in new business lines





- Ranked 1<sup>st</sup> in Initial Public Offering (IPO) in Retail & HNI category
- Maintained leadership position in public issue of bonds
- Four deal closures in Q3FY17
- · Focus on building leadership pipeline









Credit

**Non Credit** 

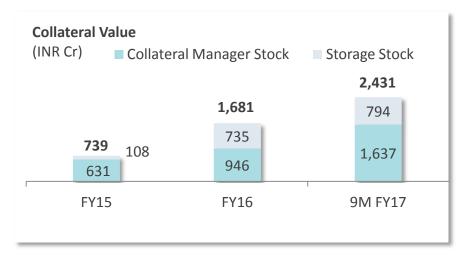
nsurance

**Balance Sheet** 

### **Expanding Agri Services Business**







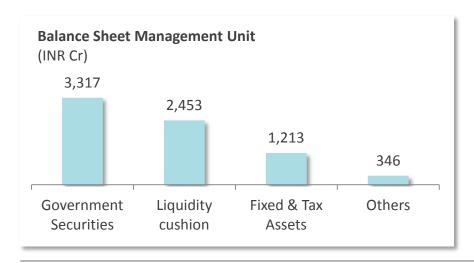
**Balance Sheet** 

- One of the few organised players providing end to end business solutions in the Agri value chain
- Supports the Credit business
- 365 warehouses under management with capacity of over 14 lacs MT
- Presence in 15 States pan India
- Empanelled with 23 banks for Collateral Management Services

Credit

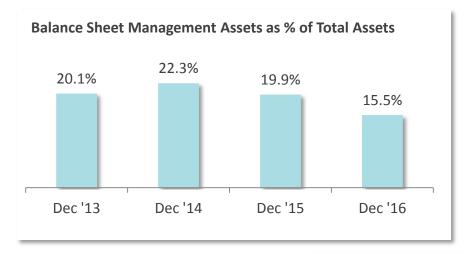
### **Balance Sheet Management Unit**





#### **Key Objectives**

- Create liquidity cushion through investment in High Quality Liquid Assets
- Asset Liability Management
- Manage Treasury assets
- Corporate Fixed Assets and Investments



Credit

- Balance Sheet Management Assets as a percentage of Total Assets has been decreasing consistently over years
- Focus on increasing Liquidity cushion in line with Balance Sheet growth



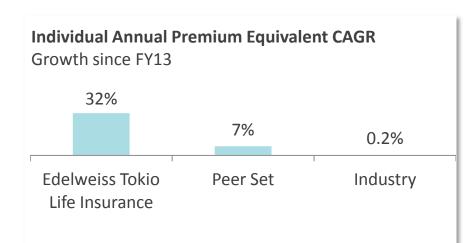
## **BUSINESS HIGHLIGHTS – 9MFY17**

**INSURANCE** 

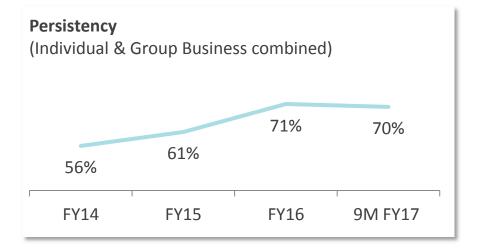


### **Fastest Growing Individual Annual Premium Equivalent**





- Individual Annual Premium Equivalent INR 82 Cr for 9MFY17
- 10 new branches operational in Q3

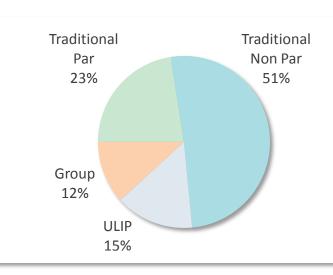


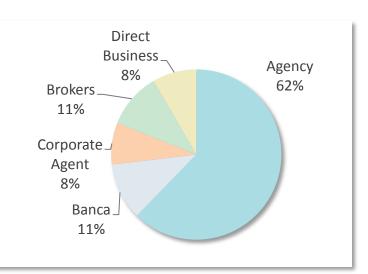
• For YTD Dec'16 Persistency stands at 70%

### **Customer Centric Approach – Wide Variety of Products**



Product and Channel Mix





# Customer centric approach

- Unique need-based selling approach
- Strong investment performance to provide superior returns to customers
- Provide enhanced customer experience through investment in processes and technology
- Won "Best Life Insurer" Award in Outlook Money Awards 2016



Insurance

Credit

Non Credit

**Balance Sheet** 

### **Insurance**



### **Edelweiss Tokio Life Insurance Company Limited Standalone (ETLI)**

(INR Cr)	9MFY17	9MFY16	FY16	FY15
Gross Premium Income	236	159	310	193
Investment & Other Income	ı ! 111	61	87	97
Total Income	347	220	397	290
Total Expenses	ı 481	317	552	361
Profit After Tax	-134	-97 I	-155	-71
	 	i 1		
Edelweiss's Share in PAT	-68	-72	-104	-53
	I I	İ		
Net Worth*	810	471	939	569
	L			

Credit Non Credit Insurance Balance Sheet



### **BALANCE SHEET**



### **Key Highlights – Balance Sheet**



- 1 On-Balance Sheet: INR~37,200 Cr; Total assets managed: INR ~139,700 Cr
- 2 Matched ALM
- **3** Comfortable capital adequacy ratio at 17.85%
- 4 Diversified Liability mix
- 5 Stable business model reflected in credit ratings

1

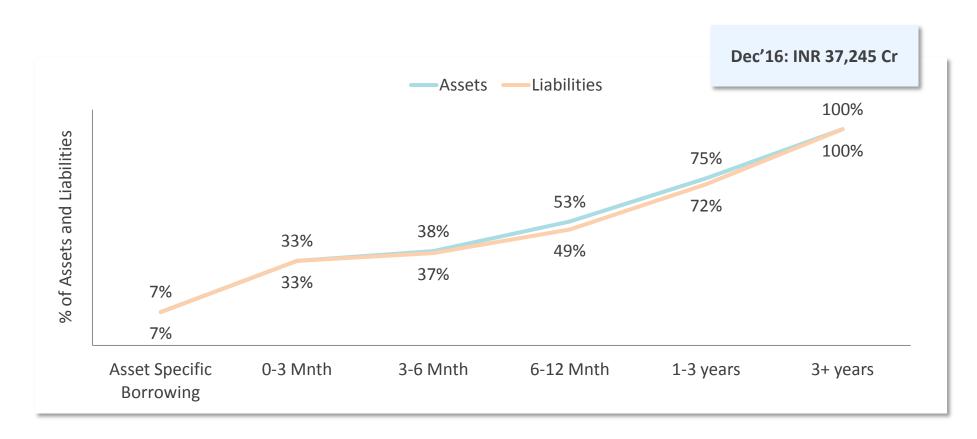
### ~ \$21.0 billion of Assets - On and Off Balance Sheet



As on 31 Dec 2016	INR Cr	USD bn
Assets on Balance Sheet	37,200	5.5
Distressed Assets (ARC Assets)	31,600	4.6
Assets Under Advice (Wealth Management)	53,700	7.9
Funds under Management (Asset Management)	17,200	2.5
Total Assets	139,700	20.5

### **Comfortable Asset - Liability Profile**



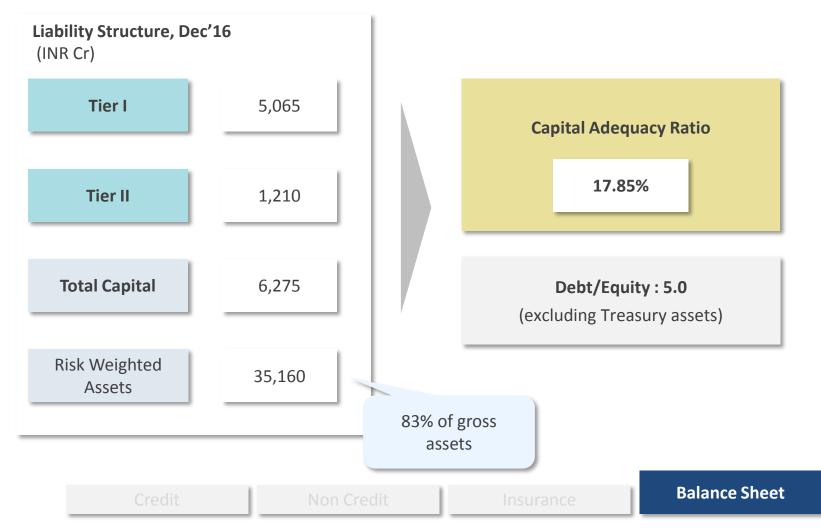


- Positive asset-liability matching across durations
- BMU manages ALM under the aegis of Asset Liability Committee

Credit Insurance Balance Sheet

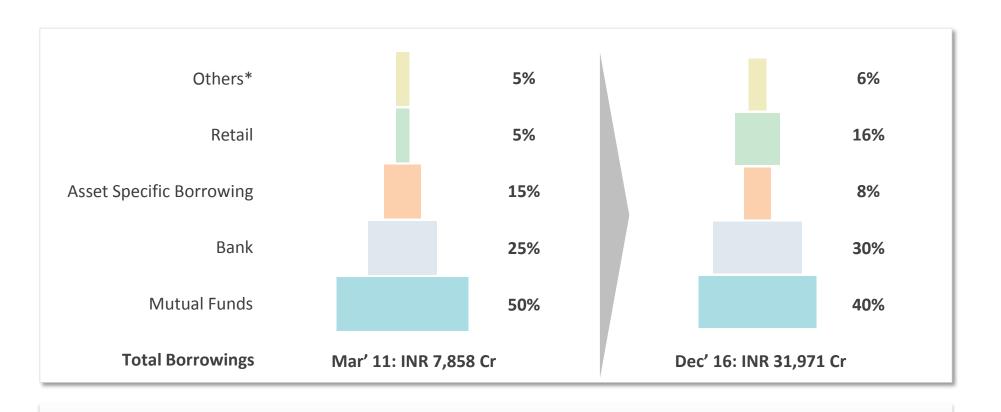
### **Comfortable Capital Adequacy Ratio**





# **Diversified Sources of Borrowing with 43% Long Term Liabilities**



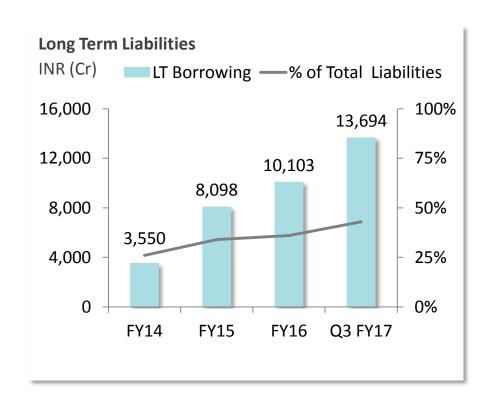


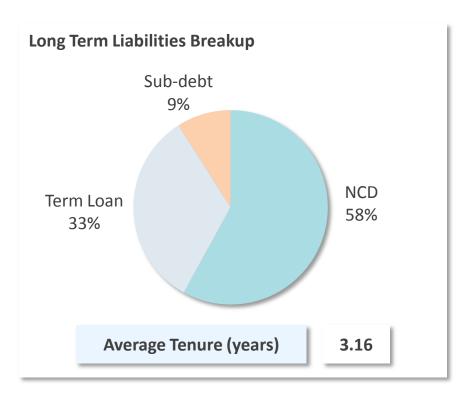
Long Term Borrowings has grown from 5% in Mar'11 to 43% in Dec'16

Credit Non Credit Insurance Balance Sheet

### **Share of Long Term funds increasing**







#### Raised ~INR 500 Cr from International Markets, through "Masala" Bonds

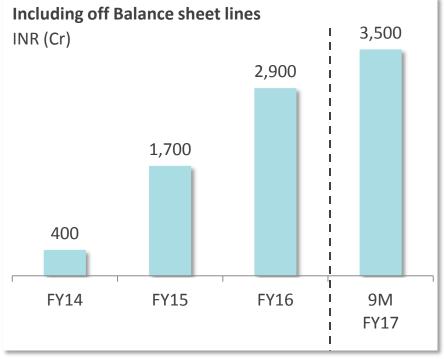
Credit

Non Credit

nsurance

### Liquidity Cushion at ~INR 3500 Cr is 9.4% of Balance Sheet





- A well diversified liquidity cushion comprising of:
  - Banking Lines
  - Fixed Deposits
  - Government Securities, Mutual Funds etc
- Steady growth in liquidity cushion to provide for any liquidity event
- Continually evaluate the composition through various instruments to ensure immediacy, relevance and cost efficiency

### **Stable Business Model Reflected in Credit Ratings**



Purpose (debt programme)	Rating agency	Rating
Short term	A STANDARD & POOR'S COMPANY	CRISIL A1+
Short term	Ratings Professional Risk Opinion	CARE A1+
Short term	ICRA	[ICRA] A1+
Long term	Brick work	BWR AA+
Long term	Ratings Professional Risk Opinion	CARE AA
Long term	CRISIL A STANDARD & POOR'S COMPANY	CRISIL AA
Long term	ICRA	[ICRA] AA



### **ENTERPRISE UPDATE**



### **Awards and Recognition**





Edelweiss recognised for its Risk Management practices with Golden Peacock Award for Risk Management (GPARM)





EdelGive recognised for its efforts towards optimally channelising CSR Budgets at the CNBC TV18 Financial Inclusion Awards 2016



Ranked #3 in four categories - best local brokerage, best execution, best overall sales trading and best overall for roadshows and company visits In the AsiaMoney Brokers Poll 2016

### **EdelGive Foundation - Key Highlights**



#### **Education**

Empowering children through holistic learning approach, life skill & research and advocacy



Quality education for underprivileged children in schools



#### Livelihood

Water and soil conservation, skill development, financial inclusion livelihood generation for communities



Financial inclusion for women



#### **Women Empowerment**

Promoting safety, gender justice, and economic empowerment of women and girls



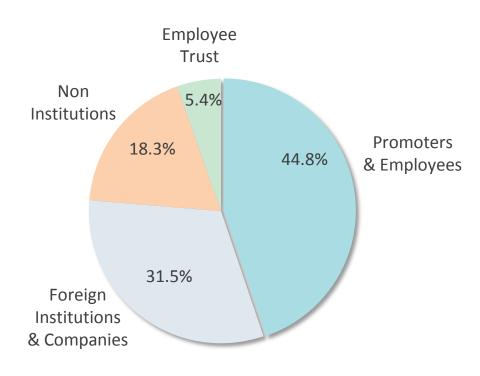
The Protection of Women from Domestic Violence



- Edelweiss employees, families and clients have given 16,500+ hours in volunteering
- Impacted over 300,000 lives in 13 states
- Supported 85 Non-Governmental Organizations
- Brought INR 68 Cr into philanthropy

### **Shareholding Pattern**





## Top institutional shareholders above 1%\* (As on Dec 31, 2016)

	Name	Percent
1	Carlyle	8.2%
2	BIH SA	5.3%
3	Fidelity	4.0%
4	SAIF Advisors	3.1%
5	Amansa Investments	1.4%
6	Ashoka PTE	1.3%
7	Vanguard	1.1%

### **Significant Institutional Ownership**



### **Detailed Financials**



### **Consolidated Results**



	1					
(INR Cr)	I FY17	FY17	FY16	FY17	FY16	FY16
	I Q3	Q2	Q3	9M	9M	Annual
Fee and Commission Income	356	1 1 240	181	767	492	697
Fund based Income	1,130	1,232	1,094	3,583	3,076	4,218
Premium from Life Insurance Business	I 88	l 85	64	226	151	300
Other Operating Income	I 28	40	20	95	51	87
Other Income	7	1 1 4	2	18	7	14
Total Revenue	1,609	1,601	1,361	4,689	3,777	5,316
Employee Benefits Expense	277	276	216	801	641	882
Financial Costs	l 676	709	681	2,084	1,924	2,620
Depreciation & Amortization	I 25	23	22	71	63	90
Change in life ins. policy liability – actuarial	92	ı 1 87	48	234	119	256
Other Expenses	i 294	1 1 269	244	803	604	849
Total Expenses	1,364	1,364	1,211	3,993	3,351	4,697
Profit Before Tax	245	237	150	696	426	619
Tax Expenses	104	97	49	284	144	236
Profit After Tax	141	140	101	412	282	383
Share of Minority Interests in Profits	-14	I I -4	-5	-27	-11	-31
Profit After Tax and Minority Interest	155	144	106	439	293	414
Diluted EPS <sup>6</sup> (in INR) (FV INR 1)	1.76	1.65	1.22	4.98	3.41	4.85
Book Value per Share (in INR) (FV INR 1)	I 52	<b>!</b> 48	43	52	43	45

### **Consolidated Results Ex-Insurance**



<b>Q3</b> 1 356 1,107	FY17 Q2 240 1,185	<b>FY16 Q3</b> 181	<b>FY17 9M</b> 767	<b>FY16 9M</b> 492	FY16 Annual
356   1,107	240	181			Annual
1,107			767	492	
	1.185			752	697
	_,	1,077	3,472	3,017	4,132
28 ¦	40	20	95	51	86
7 i	4	2	18	6	13
1,498 i	1,469	1,280	4,352	3,566	4,928
238 I	236	184	688	551	754
677 I	708	681	2,084	1,924	2,619
23 I	21	20	65	58	83
254 i	224	209	685	511	698
1,192	1,189	1,094	3,522	3,044	4,154
306 I	280	186	830	522	774
104 I	97	49	284	144	236
202	183	137	546	378	538
-15 i	-17	-4	-38	-14	-19
187	166	133	508	364	519
2.12	1.89	1.55	5.76	4.27	6.22
	238   677   23   254   1,192   306   104   202   -15   187	7   4  1,498   1,469  238   236  677   708  23   21  254   224  1,192   1,189  306   280  104   97  202   183  -15   -17  187   166	7       4       2         1,498       1,469       1,280         238       236       184         677       708       681         23       21       20         254       224       209         1,192       1,189       1,094         306       280       186         104       97       49         202       183       137         -15       -17       -4         187       166       133	7       4       2       18         1,498       1,469       1,280       4,352         238       236       184       688         677       708       681       2,084         23       21       20       65         254       224       209       685         1,192       1,189       1,094       3,522         306       280       186       830         104       97       49       284         202       183       137       546         -15       -17       -4       -38         187       166       133       508	7       4       2       18       6         1,498       1,469       1,280       4,352       3,566         238       236       184       688       551         677       708       681       2,084       1,924         23       21       20       65       58         254       224       209       685       511         1,192       1,189       1,094       3,522       3,044         306       280       186       830       522         104       97       49       284       144         202       183       137       546       378         -15       -17       -4       -38       -14         187       166       133       508       364

### **Consolidated Financials – Balance Sheet**



(INR Cr)	Dec16	Sep 16	Dec15	Mar 16
Equity and Liabilities				
Shareholders' Funds	4,382	4,093	3,588	3,760
Equity	4,297	4,008	3,503	3,675
Preference	85	85	85	85
Minority Interest	892	755	270	612
Borrowings	31,971	30,974	28,042	27,773
Total	37,245	35,822	31,900	32,145

Assets				
Credit Book Assets	27,610	24,860	19,768	20,014
Cash & Bank Balances	3,297	2,858	2,735	3,116
Government Bonds	3,317	4,420	5,519	4,866
Insurance Assets	1,126	1,129	584	1,171
Land & Building	693	698	506	503
Other Investments	568	757	1,300	988
Net Non-Current Assets inc Tax Assets	634	1,100	1,488	1,487
Total	37,245	35,822	31,900	32,145

#### **Safe Harbor**



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For purpose of comparison, following Banks & NBFCs/DFS are considered

Private Banks: HDFC, Kotak, Axis, Yes, IndusInd, ICICI Bank

NBFCs/DFS: Bajaj Finserv, L&T Finance, Mahindra Finance, IIFL; Shriram Transport Finance, Shriram City Union, JM Financial, Motilal

Edelweiss Financial Services Limited Corporate Identity Number: L99999MH1995PLC094641

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